(A Company limited by Guarantee)

Company Number 3446256

Registered Charity No. 1092258

DIRECTORS' AND TRUSTEES' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2014



ELLIOT, WOOLFE & ROSE

Chartered Accountants

Registered Auditors

<u>London</u>

(A Company limited by Guarantee)

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2014

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YEAR ENDED 31ST MARCH 2014

LEGAL AND ADMINISTRATIVE INFORMATION

Incorporation Number:

3446256

Registered Charity Number:

1092258

Trustees/Directors:

H. Audley

B. Ali

H. Al Marwat resigned 16th July 2013

M. Camacho F. Chen R. Farrrar H. Hanlan

R. Iggulden resigned 16th June 2014

A. Nadeem G. Poku

Y. Renner resigned 24th October 2013

M. Rooney

K. Sanghani appointed 16th June 2014

E. Sutherland C. Tragni

Company Secretary and

Chief Executive

A. Sharpe

Registered Office:

Masbro Centre, 87, Masbro Road, London W14 OLR

Auditors:

Elliot, Woolfe & Rose,

Chartered Accountants

Equity House, 128-138 High Street,

Edgware, Middlesex HA8 7TT

Solicitors:

Russell-Cooke Solicitors

2 Putney Hill

London SW15 6AB

Bankers:

HSBC

16 Shepherds Bush Green

London W12 8PT

Governing Document:

Memorandum and Articles of Association

dated 8th October 1997

(A Company limited by Guarantee)

DIRECTORS AND TRUSTEES REPORT FOR THE YEAR ENDED 31ST MARCH 2014

The Directors and trustees present the annual report and the financial statements for the year ended 31st March 2013

LEGAL AND ADMINISTRATIVE DETAILS

Urban Partnership Group is incorporated under the Companies Act 2006 as a company Limited by Guarantee. The Company obtained charitable status with the Charity Commission on 29th May 2002 under registration number 1092258. Only members of the Company may be appointed Directors/Trustees. New Trustees go on an Induction Course when first appointed.

The following Directors who are regarded as trustees of Urban Partnership Group held office during the year 31st March 2013.

- H. Audley
- B. Ali
- H. Al Marwat resigned 16th July 2013
- M. Camacho
- F. Chen
- R. Farrrar
- H. Hanlan
- R. Iggulden resigned 16th June 2014
- A. Nadeem
- G. Poku
- Y. Renner resigned 24th October 2013
- M. Rooney
- K. Sanghani appointed 16th June 2014
- E. Sutherland
- C. Tragni

TRUSTEES' RESPONSIBILITIES

The Trustees are responsible for preparing the Annual Report and the financial statements in accordance with the applicable law and regulations

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with the United Kingdom Generally Accepted Practise (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the charity and of the profit or loss of the charity for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- Have due regard to guidance published by the Charity Commissioners on public benefit;
- Prepare the financial statements on the going concerns basis unless it is inappropriate to presume that the company will continue in business.

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<u>DIRECTORS AND TRUSTEES REPORT FOR THE YEAR ENDED 31ST MARCH 2014</u> (continued)

The trustees are responsible for keeping proper accounting records that disclose with the reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with normally accepted accounting conventions. They are also responsible steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate financial information included on the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Mission Statement and Public Benefit

UPG is a registered charity and company limited by guarantee. It is funded principally by London Borough of Hammersmith and Fulham with additional support from central government agencies, grant making trusts, foundations and local businesses. UPG is run by a board of directors that meet every two to three months to agree the strategic direction of the organisation.

The overall mission of the Urban Partnership Group is to build community involvement in economic, social and environment regeneration in the London Borough of Hammersmith & Fulham and surrounding areas.

Aims

- Enhance and promote the health, leisure, social welfare and community environment of people in the Borough of Hammersmith and Fulham and surrounding areas.
- Reduce inequalities and remove discrimination and other cause of social exclusion in disadvantaged groups and communities in order to ensure that Hammersmith & Fulham is a place where everyone has the opportunity to live healthily and prosperously in tolerant, caring communities.
- Rebuild communities and improve opportunities for disadvantaged people to participate in work and other aspects of community life.
- Continually improve the delivery of services and implement innovative solutions to meet changing local needs and community aspirations.

Review of Progress and Achievements

In these difficult times it is important to provide services that respond to local needs. Through the Masbro Centre we have a unique environment with a multi faceted programme of service delivery which adapts to changing needs and helps people fulfil their dreams and ambitions

The holistic ethos of the organisation has been retained with an ongoing commitment to work with marginalised sections of the community.

(A Company limited by Guarantee)

<u>DIRECTORS AND TRUSTEES REPORT FOR THE YEAR ENDED 31ST MARCH 2014</u> (continued)

Putting children and families first is part of the ethos through our Children Centre hub and spoke model that not only includes Masbro but Masbro Brook Green Family Centre, Avonmore Neighbourhood Family Centre and Edward Woods Community Centre. We have over 1800 children under the age of five registered and our programme, of services and activities, is a holistic model delivering a targeted programme of evidence based interventions. We work closely with a range of partners from health services, localities teams to third sector groups. We also have a policy of encouraging parents to have a real say in the planning and delivery of services. This is to be further enhanced through the two year old nursery offer which started in September 2014.

To complement our children's services we have been running an evidence-based parenting programme for the last 3 years through funding from the Big Lottery "Reaching Communities Fund". The parenting partnership has developed a range of parenting approaches from Triple P, Strengthening Families, Strengthening Communities, Mellow and Boys Development, to enable local people to build on their parenting skills and work together to develop programmes in their communities. The programme has delivered 53 parenting courses and worked with over 450 parents in the last three years. This project also trains parents as facilitators in evidence based parenting programmes, leaving a legacy of parents skilled and confident in providing parenting advice to their peers. The project has been such a success that we are seeking further funding to develop the parenting programme into a model of best practise and an empowering scheme for lone parents and low income families to acquire training and employment opportunities.

Youth provision is an important component of the service delivery plan and thanks to the John Lyon's Charity we have secured a full time youth worker and are extending our provision to 4 nights a week. With a volunteer supported older people project there is scope to develop intergenerational projects between the two services.

Another important area for the Urban Partnership Group is employment and training. Considerable progress has been made in these areas thorough developing partnerships and contracts with London Borough of Hammersmith & Fulham, Urban Futures and Paddington Development Trust.

The Masbro Centre is a unique community resource with an indoor sports pitch, gym, dance studio, pottery and art workshops, training rooms, exhibition space, reception areas, offices, crèche, children's centre and youth facilities. With a footfall of over 2400 people a week this is a "one stop shop" for services to the local community. The Centre offers a holistic programme of sports, leisure and learning activities for people of all ages and abilities complementing the Children's Centre and parenting programmes. These include:

Arts and pottery classes Careers Advice and Guidance Employment and training services Health and Fitness Older People Services Volunteering Youth Services

In addition, the Masbro outreach programme brings both information and services directly to communities in Hammersmith and Fulham ensuring equal access for residents borough-wide.

(A Company limited by Guarantee)

<u>DIRECTORS AND TRUSTEES REPORT FOR THE YEAR ENDED 31ST MARCH 2014</u> (continued)

Our newly formed Community Health Champions project on the Edward Woods estate has led to two large estate based events plus a coach trip to Brighton and 20 volunteers working to promote health based initiatives on the estate. We continue to support the White City Neighbourhood Forum with secretarial support and supported the W12 Festival with a team of Masbro Centre face painters.

Volunteering is a key element of service delivery and we have been ably supported by an army of volunteers for big events such as our hugely successful Masbro Family Centre summer party, delivering befriending and outings for isolated older people, and office and administrative support. Another feature has been the support of local businesses who have taken on challenges such as helping to organise the Christmas Party for older people.

Maintaining the fabric of the building has been an important focus of our efforts in the last year and we have undertaken extensive works in this area – particularly roofing works and redecoration of the front of the building with new signage.

Future Work

We are hoping to extend our services in the future – particularly on the Edward Woods estate through the establishment of a Children's Centre spoke to compliment the Community Health Champions work. Another key development would be the establishment of a full time Nursery at Masbro Brook Green. These initiatives are linked to a property acquisition strategy safeguarding these community assets whilst giving the organisation a financial base to invest in the future.

Key features of future years work will be the development of our health, wealth and wellbeing model with a portfolio of services delivered through the Children's Centre, parenting and youth provision. Our Older People's programme, adult learning and employment support service, health, sports, leisure activities will keep the Masbro Centre at the cutting edge of social entrepreneurship delivering services both responsive and receptive to the emerging needs of local residents.

UPG provides holistic solutions to complex problems based on mixed communities and cultural diversity. In difficult times the ability to provide opportunities and make a difference is central to our work at the Masbro Centre and beyond.

Risk Management

The Board of Trustees has concentrated on those areas where the charity is potentially at risk. This includes continuation of funding to ensure solvency. Public liability, employee liability, and volunteers' personal risk when on site all have insurance cover.

Reserves Policy

The Board of Trustees review regularly the adequacy of reserves to ensure solvency and continuity of operations. It is always an aspiration to have at least six months or more operating costs readily available as reserves.

Andy Sharpe Company Secretary & Chief Executive

20th October 2014

(A Company limited by Guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF URBAN PARTNERSHIP GROUP

We have audited the financial statements of Urban Partnership Group Ltd for the year ended 31st March 2014 which comprise of the Statement of Financial Activities, the Balance Sheet, and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditor

As explained more fully in the Trustees' Responsibilities Statement set out on page 2, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Trustees' report to identify material inconsistencies with the audited financial statements. And to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

(A Company limited by Guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF URBAN PARTNERSHIP GROUP (continued)

Opinion on financial statements

In our opinion the financial statements:

- o give a true and fair view of the state of the charitable company's affairs as at 31st March 2014 its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- o have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- o adequate accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records;
 or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the Trustees' Annual Report

D. Seifet

Stephen Seifert B.A. F.C.A. (Senior Statutory Auditor)

October, 2014

For and on behalf of Elliot, Woolfe & Rose. Statutory Auditor Equity House, 128-138 High Street, Edgware, Middlesex HA8 7TT

(A Company limited by Guarantee)

STATEMENT OF FINANCIAL ACTIVITIES AND INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31ST MARCH 2014

	Note	<u>Unrestricted</u> <u>funds</u> <u>£</u>	Restricted funds <u>£</u>	<u>Total</u> 2014 <u>£</u>	<u>Total</u> 2013 <u>£</u>
INCOMING RESOURCES		<u>=</u>	=	=	=
Incoming Resources for Generating Funds Voluntary Income	2	_	125,070	125,070	116,652
Activities for Generating Funds Investment Income	2	112,068 449	<u>-</u>	112,068 449	20,033 432
Incoming Resources from Charitable Activities					
For Service Contracts Other Charitable Activities	2 2	138,663	611,934 183,810	611,934 322,473	596,674 255,610
TOTAL INCOMING RESOURCES		£251,180	£920,814	£1,171,994	£989,401
RESOURCES EXPENDED					
Costs of Generating Funds Fundraising Costs Costs of Core Grants Costs of providing Services	3 3 · 3	56,193 147,150 —	 135,562 59,995	56,193 282,712 59,995	55,886 167,286 58,410
<u>Costs of Charitable Activities</u> Direct Charitable Costs	3		727,625	727,625	658,857
Governance Costs	3	21,671		21,671	19,233
NET RESOURCES EXPENDED		£225,014	£923,182	£1,148,196	£959,672
Net Incoming Resources before Designated Account transfers		26,166	(2,368)	23,798	29,729
Total Funds brought forward		337,443	64,033	401,476	371,747
TOTAL REVENUE FUNDS CARRIED FORWARD		£363,609	£61,665	£425,274	£401,476

The Notes on pages 10 to 18 form part of the Financial Statements. There are no recognised gains or losses other than the surplus for the year.

(A Company limited by Guarantee)

BALANCE SHEET AS AT 31ST MARCH 2014

			14		13
FIXED ASSETS	Note	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Tangible Fixed Assets	7		2,556		5,111
CURRENT ASSETS					
Debtors Cash at Bank and In Hand	8	72,928 586,730 659,658		91,575 494,556 586,131	
CURRENT LIABILITIES					
Creditors: amounts falling due within one year	9	(236,940)		(189,766)	
NET CURRENT ASSETS		•	422,718		396,365
Provision for Liabilities and Charges			_		_
NET ASSETS			£425,274		£401,476
FUNDS EMPLOYED					
Restricted Funds Unrestricted Funds Designated Funds	12 13 13	61,665 283,430 80,179	£425,274	64,033 257,443 80,000	£401,476

The Notes on pages 10 to 18 form part of the Financial Statements.

These Financial Statements have been prepared in accordance with the Companies Act 2006 relating to Small Companies.

Approved by the Trustees/Directors on October 2014 and signed on their behalf by:

H. Audley Trustee

(A Company limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2014

1. **ACCOUNTING POLICIES**

Accounting Policies

The Financial Statements of the Charity are prepared in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities" 2005, issued by the Charity Commission, the Companies Act 2006 and comply with the Company's Memorandum and Articles of Association, and are drawn up on the historical cost accounting basis.

Fund Accounting

Grants and other Income are accounted for on a receivable basis.

Income Streams will be identified as either Restricted or Unrestricted and reported in the Financial Statements appropriately.

Restricted Funds are monies raised for and their use restricted to a specific purpose or Grants subjected to donor imposed conditions.

Unrestricted Funds comprise those monies which may be used towards meeting the Charitable Objectives of the Charity at the discretion of the Trustees.

All Income, including Grants is credited to the Statement of Financial Activities on a receivable basis. Restricted Income is credited to the Statement of Financial Activities irrespective of the period to which it relates, and any unspent monies are carried forward as Restricted Funds

Direct Charitable expenditure comprises direct expenses incurred on the defined charitable purposes of the Charity and includes staff costs attributable to the activity. Other costs are charged to the Statement of Financial Activity and allocated between all activities, both restricted and unrestricted on an appropriate basis.

Tangible Fixed Assets and Amortization

Tangible fixed assets are included in the balance sheet at cost and include any incidental expenses relating to refurbishment works to the Opportunities Centre and the acquisition of other furniture and office equipment.

The Company was given guaranteed funding for three years, and a Capital grant to refurbish office premises. The refurbishment costs and the Capital grants were amortised over the three years and now have nil net book values. The Opportunities Centre lease was surrendered during the year, and the cost and depreciation will be removed from the Financial Statements next year.

Depreciation

In order to match the useful life of the funding with its Assets, the following Depreciation policy has been used:

- 1) For assets acquired under short life projects, the amortization period is the time span of the project.
- 2) For all other assets, three years on the straight line basis.

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NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2014 (continued)

1. **ACCOUNTING POLICIES (continued)**

Leased Assets

Rentals applicable to operating Leases, where substantially all of the benefits and risks of ownership remain with the lessor are charged to the Statements of Financial Activities on a straight line basis over the term of the lease.

Pension Costs

Staff who previously worked for the Council continued to subscribe to the Local Government pension scheme operated by Hammersmith & Fulham Council. The employers' contributions to the scheme are funded by the Urban Partnership Group.

Pension Costs in the current year were £38,138 (2013 - £46,894).

Taxation

UPG is a registered charity and not subject to Income or Corporation tax on its Income or Activities provided that resources are expended on the defined Charitable Activities.

Cash Flow

The Company has taken advantage of the exemption in Financial Reporting Standard No. 1 from the requirement to produce a cash flow statement on the grounds that it qualifies for exemption as a small company.

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NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2014 (continued)

	<u>2014</u> <u>£</u>	2013 <u>£</u>
2. INCOMING RESOURCES		
(a) FOR GENERATING FUNDS Core Grant (Restricted) London Borough of Hammersmith and Fulham	£125,070	£116,652
Activities (Unrestricted) West Works and Raise Rental Income DBS (2013 - CRB) Income Parenting & Childcare Fees Other Income	83,743 14,890 2,528 3,349 7,558	_ 9,950 415 8,065 1,603
(b) FOR CHARITABLE ACTIVITIES Service Contracts (All Restricted) LBHF - Sure Start LBHF - Other Projects LBHF - Adult Learning Contract LBHF - Youth S.L.A. LBHF - Team White City LBHF - Community Champions DCLG Cabinet Office Big Fund	\$112,068 328,000 85,526 50,000 87,908 30,500 30,000	\$20,033 338,599 10,580 77,445 50,000 — 90,000 30,050
Charitable Activities (Restricted) City Bridge Trust Trusts and Businesses - Other Big Lottery Fund Grants for the Roof Big Local Trust	19,125 34,892 102,466 27,327 	£596,674 4,935 95,932 20,000 £120,867
Charitable Activities (Unrestricted) Masbro Income Course Fees Entrance Fees Other Income	76,986 61,160 320 197 £138,663	75,011 57,676 1,253 803 £134,743

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NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2014 (continued)

3(a) TOTAL RESOURCES EXPENDED

Project Activities & Other Costs

Tutors, Assessors & Registration Fees

	Staff	<u>Depreciation</u>	<u>Other</u>	<u>Total</u>	<u>Total</u>
	<u>Costs</u>		<u>Costs</u>	<u>2014</u>	<u>2013</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Fundraising and					
Publicity	22,797	_	33,396	56,193	55,886
Direct Charitable					
Expenditure	460,008	2,555	265,062	727,625	658,857
Costs re Providing	•	•	•	•	,
Services	50,872	_	9,123	59,995	58,410
Costs re Core	·		·	•	,
Grants	120,230	_	162,482	282,712	167286
Governance Costs	14,914		6,757	21,671	19,233
	£668,821	£2,555	£476,820	£1,148,196	£959,672

Management and Administration include Audit Fees of £5,500.

3(b)	STAFF COSTS	
200	SIAFF CUSIS	

3(3)	Salaries Social Security Costs Pension Costs	2014 £ 583,474 47,209 38,138 £668,821	2013 £ 504,545 37,948 46,894 £589,387
	The average number of employees, analysed by function, was:		
	Management and Administration Projects	3 21 24	3 16 19
3(c)	OTHER COSTS		
	Premises Repairs & Renewals Postage, Printing & Stationery Marketing & Events	70,464 101,571 18,747 12,196	69,549 11,955 11,460 16,639

239,430

£366,821

17,788

234,306

£476,820

39,536

(A Company limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED $31^{\rm ST}$ MARCH 2014 (continued)

4. <u>DESCRIPTION OF PROJECTS</u> (Restricted & Unrestricted Income and Costs)

	<u>Masbro</u> <u>Centre</u>	<u>Masbro</u> <u>Centre</u> <u>Projects</u>	<u>Masbro</u> <u>Children's</u> <u>Centre</u> <u>Sure Start</u>	<u>White</u> <u>City,</u> <u>Edward</u> <u>Woods</u>	<u>Big Local</u> <u>Trust</u>	<u>TOTAL</u> 2014	<u>TOTAL</u> <u>2013</u>
	£	£	£	£	£	£	£
Significant Income (Other than Main Grants)							
Service Contract	_	226,669	328,000	148,408	_	703,077	596,674
Course and Entrance Fees	138,355	418	3,081	2,528	-	144,382	143,148
Trust and Business	4,355	49,112	550	-	_	54,017	24,935
Rent and Other Income	15,206					15,206	11,628
	£157,916	£276,199	£331,631	£150,936	£—	£916,682	£776,385
Charitable Costs							
Staff Costs	95,591	233,583	245,998	93,649	-	668,821	589,387
Costs covered by Core Grants	(43,290)	(81,780)	_	-	_	(125,070)	(116,652)
by Other Grants	_	(102,466)	_	_	_	(102,466)	(95,932)
Other Costs	84,016	202,502	90,281	57,878	17,371	452,048	<u>370,285</u>
	£136,317	£251,839	£336,279	£151,527	£17,371	£893,333	£747,088
Surplus/(Deficit)	21,599	24,360	(4,648)	(591)	(17,371)	23,349	29,297
Investment Income	449					449	432
Project Outcome for the Year	£22,048	£24,360	£(4,648)	£(591)	£(17,371)	£23,798	£29,729

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 $^{\rm ST}$ MARCH 2014 (continued)

MASBRO CENTRE PROJECTS

4(a) <u>DESCRIPTION OF PROJECTS</u> (Restricted & Unrestricted Income and Costs)

<u>INCOME</u>	Raise & West Works	Access to Education	<u>Parenting</u>	Older People & FIX	<u>Masbro</u> <u>Youth</u> <u>Club</u>	<u>TOTAL</u> 2014	<u>TOTAL</u> 2013
	£	£	£	£	£	£	£
<u>Significant Income</u> (Other than Core Grants)							
Service Contract	83,743	85,526	7,400	_	50,000	226,669	127,445
Trust and Business	<u>-</u>	20,625	<u>-</u>	19,713	8,774	49,112	1,300
Course and Entrance Fees	_	150	_	268	<u>-</u>	418	1,543
	83,743	£106,301	£7,400	£19,981	£58,774	£276,199	£130,288
Charitable Costs							
Staff Costs	50,046	24,690	94,417	38,617	25,813	233,583	167,731
Costs covered by Core Grants	_	<u>-</u>	(28,200)	(53,580)	<u>-</u>	(81,780)	(72,192)
by Other Grants	_	_	(102,466)	_		(102,406)	(95,932)
Other Costs	21,342	70,320	52,187	24,031	34,622	202,502	134,701
	71,388	95,010	£15,938	£9,068	£60,435	£251,839	134,308
Project Outcome for the Year	£12,355	£11,291	£(8,538)	£10,913	£(1,661)	£24,360	£(4,020)

(A Company limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2014 (continued)

5. TRUSTEES' REMUNERATION AND RELATED PARTY TRANSACTION

The Trustees drew no Remuneration or Expenses. (2013 - £Nil) Fees for Consultancy in total of £4,928 were paid to H Audley and A Sharpe from Grants Received for specialist services provided by the two trustees. (2013 – £ Nil). No indemnity insurance is paid for trustees.

TANGTRIF FTYFD ASSETS 6.

TANGIBLE FIXED ASSETS	Equipment, Fixtures & Fittings	Refurbishment Costs	Total
	£	£	£
Balance at 1 st April 2013	144,976	235,632	380,608
Additions			_
Balance at 31 st March 2014	£144,976	£235,632	£380,608
Depreciation at 1 st April 2013	139,865	235,632	375,497
Depreciation Charge for year	2,555		2,555
Depreciation at 31 st March 2014	£142,420	£235,632	£378,052
Net Book Value at 1 st April 2013	£5,111	<u> </u>	£5,111
Net Book Value at 31st March			
2014	£2,556	£ —	£2,556

Depreciation

The rates and bases used are as follows:

Equipment, Fixtures & Fittings - 25% on straight line method.

Refurbishment Costs

- in full, as the lease has been surrendered.

Computers

- 50% on straight line method.

7. **REPAIRS TO ROOF**

During the year, a major refurbishment of the roof was carried out at a cost of £62,148. Grants specifically for this work of £27,327 were received. The net cost of £34,821 has been set against Funds Designated for that purpose [see note 13(b)]

(A Company limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2014 (continued)

8.	<u>DEBTORS</u>	<u>2014</u> <u>£</u>	<u>2013</u> <u>£</u>
	Revenue Grants Other Debtors & Prepayments	32,329 40,599 £72,928	90,219 1,359 £91,575
9.	CREDITORS due within one year		
	Hammersmith & Fulham Council: Revenue Expenditure Other Creditors Grants, Rents & Fees in Advance Accrued Expenses Rent Deposit held	171,736 28,636 29,568 6,600 400 £236,940	144,885 23,726 14,955 5,800 400 £189,766

10. CAPITAL EXPENDITURE

There were no capital commitments at 31^{st} March 2014 (2013 – £ Nil).

11. **CONTINGENT LIABILITIES**

There were no contingent liabilities at 31^{st} March 2014 (2013 – £ Nil).

(A Company limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2014 (continued)

12. MOVEMENT ON RESTRICTED FUNDS

	Balance at	<u>Income</u>	Expenditure	Balance at
	1 st April			31st March
	<u>2013</u>		<u>External</u>	<u> 2014</u>
	<u>£</u>	<u>£</u>	<u>£</u>	£
LBHF — Main Funding	-	125,070	114,354	10,716
LBHF — Sure Start	2,517	328,000	332,648	(2,131)
LBHF — Team White City	_	87,908	73,908	14,000
LBHF — Other Projects	16,645	80,500	69,252	27,893
DCLG	_	30,000	30,000	_
Big Lottery Fund	_	102,466	101,117	1,349
Big Local Trust	17,371	_	17,371	-
Cabinet Office	27,500		27,500	
City Bridge Trust	_	19,125	14,875	4,250
Other Trusts & Businesses	_	34,892	34,695	197
Adult Learning	_	85,526	80,135	5,391
Roof Replacement		27,327	27,327	
	£64,033	£920,814	£923,182	£61,665

The overspend on Sure Start is a timing difference reversing in the next financial period.

13(a) MOVEMENT ON UNRESTRICTED FUNDS

UNRESTRICTED FUNDS

	£
Balance at 1 st April 2013	257,443
Income	251,180
	508,623
Expenditure Costs Incurred	(225,014)
Less Net Costs of Roof set against Designated Funds	34,821
Additional Designation of Funds for Maintenance	(35,000)
Delever at 21st Marrels 2014	6202.420
Balance at 31 st March 2014	£283,430

13(b) **DESIGNATED FUNDS - APPROPRIATED FROM UNRESTRICTED FUNDS**

	£	
Roof and Consequential Works:- Provision brought forward	80,000	
Net Costs after Grants Received (see Note 7)	(34,821)	
Additional Designation made in the Year	35,000	
Total Designated Funds		£80,179
STATEMENT OF FINANCIAL ACTIVITIES -		

£363,609

(A Company limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2014 (continued)

13(c) ANALYSIS OF NET ASSETS BETWEEN FUNDS

	UNRESTRICTED	RESTRICTED	<u>TOTAL</u>
	<u>£</u>	<u>£</u>	<u>£</u>
Tangible Fixed Assets	2,556	_	2,556
Debtors	72,928	_	72,928
Cash at Bank/in Hand	499,137	87,593	586,730
Creditors	(211,012)	(25,928)	(236,940)
	£363,609	£61,665	£425,274