COMPANY REGISTRATION No: 3285009 CHARITY REGISTRATION No: 1059475

# ANNUAL REPORT AND FINANCIAL STATEMENTS

Year ended 31 December 2016

\*A6DIKQWZ\*
A08 24/08/2017 #4

08 24/0 COMPAI

COMPANIES HOUSE

# Year ended 31 December 2016

# **INDEX**

	Page
General information	1
Directors' report and trustees' report	2
Independent auditor's report	8
Statement of financial activities (including income and expenditure account)	9
Balance sheet	10
Statement of cash flows	11
Notes to the financial statements	12

### Year ended 31 December 2016

### **GENERAL INFORMATION**

**Directors** 

Mr J C H Lewis

Dr B A Rickinson

Chairman

Mr N E Riley

Chief Executive (resigned as director 9 February 2016)

Dr A T Cole
Dr M J May

Mr K Shankland
Prof L Greer
Dr S Garwood

Company secretary

Ms J Bugajeva

Registered office

297 Euston Road

London

NW1 3AD

Charity registration number

1059475

Company registration number

3285009 (England and Wales)

Bankers

Lloyds Bank plc

88 Tottenham Court Road

London W1T 4TH

**Solicitors** 

Allen & Overy

1 Bishop's Square

London E1 6AD

**Auditors** 

RSM UK Audit LLP

25 Farringdon Street

London EC4A 4AB

#### DIRECTORS' REPORT AND TRUSTEES' REPORT

### INTRODUCTION

The Trustees are pleased to present their annual directors' report together with the financial statements of the charity for the year ending 31 December 2016 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

This report contains the following information:

- Reference and administrative details of the charity, its trustees and advisers
- Structure, governance and management
- Public benefit, objectives and activities
- Achievements and performance
- Financial review
- Plans for future periods
- Auditors
- Disclosure of information to auditors

IOM Communications Limited is a charitable trading company limited by shares. Names of the directors who served throughout the year are stated on page 1. The directors of the company are also charity trustees for the purpose of Charity Law.

According to the register maintained as required under the Companies Act 2006, none of the directors had any interest in the share capital of the company.

# STRUCTURE, GOVERNANCE AND MANAGEMENT

The company was incorporated on 22 November 1996 and commenced trading on 1 January 1999. It operates in accordance with its memorandum and articles of association and is a wholly owned subsidiary of the Institute of Materials, Minerals and Mining.

The governance of the company is vested in the directors who are also trustees. The directors are appointed by either the Council of the Institute of Materials, Minerals and Mining or the current directors of the company. Not more than three of the eight directors can be members of the Council or members of the Institute's staff. The day to day management of the company is delegated to staff employed by the Institute who report to the chief executive.

Induction meetings are held for new directors to ensure that they understand their responsibilities as trustees of the charity. The induction process provides trustees with information about the role of the board, the organisational structure of the company and its relationship with the Institute. The objects of the company together with the mission statement and corporate strategies are explained. Each trustee is provided with an information pack and points of access to further details. Ongoing training is made available to trustees in relation to the individual responsibilities undertaken by them.

The board meets at least three times during the year to review strategy and approve operating plans and budgets. In addition, the directors have ad hoc meetings to deal with other matters as they arise. During 2016, the board met four times.

### **DIRECTORS' REPORT AND TRUSTEES' REPORT (continued)**

### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors have overall responsibility for ensuring that the company has appropriate systems of control, financial and otherwise. They are responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The directors have introduced a formal risk management process to enable it to assess business risks and implement risk management strategies on a regular basis.

It involves identifying the types of risks the company faces, prioritising them in terms of potential impact and likelihood of occurrence, and identifying means of mitigating the risks. As part of this process the directors review the adequacy of the company's current internal controls. The systems of internal control are designed to provide reasonable, but not absolute, assurance against material misstatement or loss. They include:

- a strategic plan and an annual budget approved by the directors;
- regular consideration by the directors of financial results, variance from budgets, non-financial performance indicators and benchmarking reviews;
- · delegation of authority and segregation of duties.

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources of the charity for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue to operate.

### The directors are responsible for:

- preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom accounting standards (FRS 102);
- for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that annual financial statements comply with the Companies Act 2006;
- The maintenance and integrity of the corporate and financial information included on the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

### **PUBLIC BENEFIT, OBJECTIVES AND ACTIVITIES**

Materials form an integral and important part of all our lives. The materials cycle covers the exploration and extraction of raw materials from the earth, processing them into industrial/engineered materials, application of these materials, recycling of waste and the ultimate disposal of waste in an environmentally friendly way. It is more important than ever that the scientists, engineers and technologists involved in the materials cycle are qualified and experienced to make the best use of materials in terms of economics, efficiency and sustainability for the benefit of the public. The company makes a major contribution to this through its objectives and activities.

### **DIRECTORS' REPORT AND TRUSTEES' REPORT (continued)**

The Institute has referred to the guidance contained in the Charity Commission's guidance on public benefit when reviewing its aims and objectives and in planning future activities. In particular the directors consider how planned activities will contribute to the aims and objectives it has set.

The objectives of the company are to:-

- Promote and develop all aspects of the "materials cycle".
- Generate funds to enable the company's parent organisation to carry out its objects, which are of a similar nature to those of the company.

These objectives are achieved by the following activities that provide information and generate income:-

- The publication of learned journals and books through an outsourcing arrangement. Income is generated from royalties based on any sales revenue received from publishing on paper and electronically.
- The publication of various magazines for members of the Institute. Income is generated from subscriptions, advertising revenue and a contribution from the Institute for supplying copies to its members.
- The organisation of conferences on behalf of the Institute, exhibitions, training services and technology award competitions. Income is generated from registration fees and sponsorship.
- The provision of information, library and consulting services, through the Materials Information Service (MIS), on a wide range of materials, minerals and mining activities. Income is generated from subscriptions, consultancy work and project income from a number of government agencies.

### Strategic plan

In the company's strategic plan are listed the vision, mission and corporate aims.

### Vision

To be recognised as the global information provider for everyone involved in the materials cycle.

# Mission

To continue to be a major income provider to the Institute of Materials, Minerals and Mining (IOM3) by:

- Maintaining and developing existing revenue streams.
- Developing new revenue streams consistent with the aims and mission of IOM3.

# Corporate aims

- Create the necessary internal organisation to manage, develop and increase income from government funded projects.
- Generate income from new areas of the materials cycle.
- Improve profitability through the use of e-deliverables.
- Develop more creative approaches to commercial sponsorship.
- Improve performance of existing activities.

# **DIRECTORS' REPORT AND TRUSTEES' REPORT (continued)**

# ACHIEVEMENTS AND PERFORMANCE, INCORPORATING FINANCIAL REVIEW

The directors are pleased to report an operating surplus before donations of £328k for the year compared to £80k in 2015. This enabled the company to donate £327k (2015 - £80k) to the Institute of Materials Minerals & Mining. Our plans for the year were to develop new activities to mitigate the loss of the Materials KTN contract, look at new digital journal and magazine opportunities, review our conference strategy and maximise advertising opportunities outside magazines' advertising.

2016 has been another challenging year for the company with income generated from some activities falling below 2015 levels and the total income broadly comparable to 2015. However, a successful programme of cost reduction meant the net contribution was still increased to £328k (2015 - £80k).

Publishing activities again performed well, achieving both a small increase in income and a significant decrease in running costs. These activities continue to contribute the greatest proportion of the operating surplus before donations. In 2016 publishing activities generated a surplus of £803k (2015 - £688k) or a 16.7% increase on prior year. Continuing decrease in the magazine advertising revenue was balanced off by the increase in royalties payable on the publication of the company's learning journals. Additionally, supplier contracts were reviewed and negotiated, resulting in greater efficiencies and reduced running costs.

The conference programme was again very light in 2016, resulting in the overall net loss of £134k (2015 – loss of £84k). The 2017 conference programme contains the company's largest three-yearly conference, and so is expected to generate more funds. The schedule of events is still being continuously reviewed to ensure there is a viable rolling line-up going forward and the cyclical nature of conferences is avoided.

There was an increase in corporate membership of the Industrial Affiliate Scheme in the year, and the Information Services team also saw increased revenue from consultancy work compared with 2015, partly through engaging in new areas of materials processing.

Training courses did not generate income quite at the level of 2015, but a successful reduction in costs resulted in a reduced deficit of £8k (2015 – £41k). New courses are being introduced in 2017, which the Training Academy hope will provide additional income in future.

Organisation of the technology improvement awards (Starpack) was transferred to the conference team in 2016, with the aim of achieving greater efficiency and generating a surplus. The activity came close to breaking even in the year with an overall loss of £1k (2015 – loss of £77k). The conference team aim for further improvement with the activity in 2017.

### **DIRECTORS' REPORT AND TRUSTEES' REPORT (continued)**

As reported above, the operating surplus before donations amounted to £328k, which was an improvement on 2015, although the company still hopes to make further improvements across its activities in future periods. The company faces a number of challenges if it is to maintain or increase donations to the Institute and the board has identified the following risks:

- Inability to mitigate the loss of Materials KTN contract (terminated in 2014) by developing new activity or engaging in a similar Government project.
- The cyclical timing of conference events causing fluctuating annual results;
- The impact of the economy on industry and the consequent attendance at conferences, training courses and other events:
- Advertising revenue from traditional sources will not recover, and
- The impact of activities carried out a loss.

The board's policy is to retain sufficient reserves to cover the working capital requirements of the company and develop new income generating opportunities when they arise. Surplus funds are distributed to the Institute of Materials, Minerals and Mining (IOM3). After donating £327k (2015 - £80k) to IOM3, less than £1k was added to reserves and the company ended the financial year with net assets of £341k.

Having reviewed the company's operating plans and budgets, the directors consider the reserves at 31 December 2016 of £341k (2015 - £341k) to be adequate for the forthcoming year.

# PLANS FOR FUTURE PERIODS

The plans of our operational teams over the next year are:

- The information services group will be looking to develop new activities to mitigate the loss of Materials KTN
  contract, expand Industrial Affiliate Scheme and assist conference team in production of specialist events.
- The publishing group will be looking at new digital journal and magazine opportunities.
- The marketing group will focus on maximising opportunities outside of magazine advertising.
- The conference group will be reviewing their strategy to ensure viable rolling programmes for the future, increasing the number of smaller events and reviewing the organisation of Starpack events.
- The IOM3 Academy team will be launching a number of new courses.

# **AUDITOR**

RSM UK Audit LLP has indicated its willingness to continue in office.

### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

In so far as the directors who were in office on the date of approval of these financial statements are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the directors have taken all steps they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

### Year ended 31 December 2016

# DIRECTORS' REPORT AND TRUSTEES' REPORT (continued)

### **SMALL COMPANY PROVISIONS**

This report has been prepared in accordance with the special provisions applicable to companies entitled to the small companies' exemption.

This report was approved by the board on 2017.

Mr J C H Lewis Director Dr B A Rickinson Chief Executive

### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF IOM COMMUNICATIONS LIMITED

### Opinion on financial statements

We have audited the financial statements of IOM Communications Limited (the 'charitable company') for the year ended 31 December 2016 which comprise the Statement of Financial Activities (including Income and Expenditure Account), the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2016 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at http://www.frc.org.uk/auditscopeukprivate

## Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report and Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements and, based on the work undertaken in the course of our audit, the Directors' Report and Trustees' Report have been prepared in accordance with applicable legal requirements.

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified any material misstatements in the Directors' Report and Trustees' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- Directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Directors' Report and Trustees' Report.

# Respective responsibilities of trustees and auditor

As explained more fully in the Statement of Directors' responsibilities set out on page 3, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

RSM1 Uk Andik LLP Nicholas Sladden (Senior Statutory Auditor)

For and on behalf of RSM UK AUDIT LLP, Statutory Auditor

25 Farringdon Street

London

EC4A 4AB

Date 2 June 2017

# Year ended 31 December 2016

# STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT)

	Notes	2016 £	2015 £
Income		<i>&amp;</i>	*
Charitable trading activities	3	2,171,908	2,162,568
Total income		2,171,908	2,162,568
Expenditure			
Charitable activities	3	1,844,020	2,082,120
Donation to The Institute of Materials, Minerals and Mining		327,000	80,000
Total expenditure	4	2,171,020	2,162,120
Net income and net movement in funds for the year	8	888	448
Reconciliation of funds			
Total funds brought forward		340,550	340,102
Total funds carried forward	•	341,438	340,550

The Statement of Financial Activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

### Year ended 31 December 2016

BALANCE SHEET	Company number (	Company number 03285009		
Notes	2016 £	2015 £		
Fixed assets Intangible assets	16,437	19,618		
Investments	2			
Total fixed assets	16,439	19,618		
Current assets				
Work in progress 11	47,708	14,454		
Debtors 12	561,518	493,947		
Cash at bank and in hand	374,353	241,865		
Total current assets	983,579	750,266		
Liabilities Creditors: Amounts falling due within one year				
13	(658,480)	(429,234)		
Net current assets	325,099	321,032		
Total net assets	341,538	340,650		
The funds of the charity				
Called up share capital 15	100	100		
Revenue reserves	341,438	340,550		
Total charity funds 16	341,538	340,650		

The Trustees have prepared accounts in accordance with section 398 of the Companies Act 2006 and section 138 of the Charities Act 2011. These accounts are prepared in accordance with the special provisions of Part 15 of the Companies Act relating to small companies and constitute the annual accounts required by the Companies Act 2006 and are for circulation to members of the company.

The notes at pages 12 to 18 form part of these accounts.

Approved by the Trustees on 2017 and signed on behalf of the Trustees

Mr J C H Lewis

Director

Dr B A Rickinson

Page 10

# Year ended 31 December 2016

# STATEMENT OF CASHFLOWS

	Notes	2016 €	2015 £
Cash flows from operating activities	18	132,490	71,614
Cash flows from investing activities			
Purchase of intangible fixed assets Purchase of investment in subsidiary		(2)	(6,893)
Cash used in investing activities		(2)	(6,893)
Cash flows from financing activities		-	-
Increase/(decrease) in cash and cash equivalents in the year		132,488	64,721
Cash and cash equivalents at the beginning of the year		241,865	177,144
Total cash and cash equivalents at the end of the year		374,353	241,865

### NOTES TO THE FINANCIAL STATEMENTS

#### 1. Status

IOM Communications Limited is a charitable trading company limited by shares (Registered Charity number 1059475, Company Registration number 3285009). The company's registered office is 297 Euston Road, London. NW1 3AD.

### 2. Accounting policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

### a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

IOM Communications Ltd meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historic cost or transaction value unless otherwise stated in the relevant accounting policy notes.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

#### b) Reduced disclosures

In accordance with FRS102, the charity has taken advantage of the exemptions from the following disclosure exemptions:-

Section 11 "Basic Financial Instruments" & Section 12 "Other Financial Instrument Issues" - Carrying amounts, interest income/expense and net gains/losses for each category of financial instrument; basis of determining fair values; details of collateral, loan defaults or breaches, details of hedges, hedging fair value changes recognised in profit or loss and in other comprehensive income.

Section 33 "Related Party Disclosures" - Compensation for key management personnel.

### c) Going concern

The charity has significant financial resources including cash at bank. As a consequence the directors have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements

# d) Income

Income is recognised when the charity has entitlements to the funds, any performance conditions attached to the items of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from conferences represents the amount receivable in respect of the current year. Amounts received in respect of conferences to be run in future years are carried forward to the following year. Income from grants, where related to performance and specific deliverables, are accounted for as the charity earns the right to consideration by its performance.

Subscription income from magazines, industrial affiliates and information services represents the amount receivable in respect of current and past years. Amounts received in advance are carried forward to the following year and subscriptions in arrears have not been anticipated.

Other income is recognised where there is entitlement, certainty of receipt and the amount can be measured with sufficient reliability.

### e) Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

All expenditure is accounted for on accruals basis and has been classified under headings that aggregate all costs to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the use of resources.

### f) Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel and governance costs which support IOM Communications Ltd activities. These costs have been allocated to the expenditure on charitable activities. The basis on which support costs are allocated is set out in note 5.

The charity does not directly employ any staff. All personnel working on the company's activities are employed by The Institute of Materials, Minerals and Mining and their salaries are recharged to the charity at cost. The company operates from premises owned by the Institute and reimburses the Institute for the use of the premises, services and fixed assets at cost.

# g) Intangible fixed assets

Intangible fixed assets, including purchased goodwill and patents, are amortised at rates calculated to write off the assets on a straight line basis over their estimated useful economic lives. Where it is not possible to make a reliable estimate of the useful life of an intangible asset, the life shall not exceed five years. Impairment of intangible assets is only reviewed where circumstances indicate that the carrying value of an asset may not be fully recoverable.

### h) Work in progress

Work in progress is valued at cost and includes labour and overhead costs.

### i) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

# j) Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

### k) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

# l) Foreign currencies

Assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at an internal rate of exchange ruling at the date of the transaction. All differences are taken to the income and expenditure account.

### m) Reserves policy

The board's policy is to retain sufficient reserves to cover the working capital requirements of the company and develop new income generating opportunities when they arise. Surplus funds are distributed to the Institute of Materials, Minerals and Mining.

# n) Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised when the charity becomes party to the contractual provisions of the instrument.

### Year ended 31 December 2016

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

### Basic financial assets

Basic financial assets, which include trade and other debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the financial asset is measured at the present value of the future receipts discounted at a market rate of interest.

### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the charity after deducting all of its liabilities.

### Basic financial liabilities

Basic financial liabilities, including trade and other creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

### o) Judgements and key sources of estimation uncertainty

In the application of the charity's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

# Year ended 31 December 2016

NO	TES TO THE FINANCIAL STAT	EMENTS (cont	inued)			
3.	Income from charitable trading	activities			2016 £	2015 £
	Publishing				1,485,033	1,418,395
	Conferences				212,152	300,612
	Information services				142,224	49,946
	Technology improvement awards				48,173	91,389
	Training services				284,326	302,226
					2,171,908	2,162,568
	Cost of charitable trading activi	ties				
	Publishing				682,304	730,393
	Conferences				346,354	384,529
	Information services				473,779	455,541
	Technology improvement awards				49,265	168,690
	Training services				292,318	342,967
					1,844,020	2,082,120
	Net contribution from trading a	ctivities				
	Publishing				802,729	688,002
	Conferences				(134,202)	(83,917)
	Information services				(331,555)	(405,595)
	Technology improvement awards				(1,092)	(77,301)
	Training services				(7,992)	(40,741)
					327,888	80,448
4						
4	Breakdown of costs of activities	Direct costs	Selling & distribution	Support costs	Total 2016	Total 2015
		£	£	£	£	£
	Charitable activities	_	_		-	
	Publishing	162,480	· _	519,824	682,304	730,393
	Conferences	124,836	1,796	219,722	346,354	384,529
	Information services	94,067	1,860	377,852	473,779	455,541
	Technology improvement	- ',	- <b>,</b>	· · · <b>,</b>	•	· - <b>,</b> -
	awards	43,940	5,325	-	49,265	168,690
	Training services	87,213	´ -	205,105	292,318	342,967
	Donation to the Institute	327,000	-	· -	327,000	80,000
		839,536	8,981	1,322,503	2,171,020	2,162,120
		·				

### Year ended 31 December 2016

### NOTES TO THE FINANCIAL STATEMENTS (continued)

5	Support cost breakdown by activity	Labour costs	Establishment costs	Administration costs	Total 2016	Total 2015
		£	£	£	£	£
	Publishing	391,626	90,050	38,148	519,824	507,670
	Conferences	165,535	38,063	16,124	219,722	222,997
	Information services	284,668	65,456	27,728	377,852	384,475
	Technology improvement					
	awards	-	-	-	-	138,930
	Training services	154,524	35,531	15,050	205,105	235,584
		996,353	229,100	97,050	1,322,503	1,489,656

Labour costs are allocated to activities based on the cost of the estimated time spent on those activities. Establishment and administration costs are apportioned to activities on the basis of labour costs. All employees are employed by the parent charity, the Institute of Materials, Minerals & Mining. Audit fees are borne by the parent charity, the Institute of Materials, Minerals & Mining.

### 6. Directors' remuneration

During the year 3 trustees were reimbursed £4,822 for travel, meeting and related expenditure (2015 - 3 trustees – £2,281).

The company's parent, The Institute of Materials, Minerals and Mining, paid £1,310 (2015 - £nil) on behalf of the trustees for attending directors and other meetings.

No trustees have received any remuneration during the years ended 31 December 2016 and 2015.

Dr B A Rickinson and Ms J Bugajeva are employed by the company's parent, The Institute of Materials, Minerals and Mining.

# 7. Related party transactions

Dr A T Cole is a director and shareholder of Inspiratech 2000 Ltd, a company that has provided web related services to the Institute and its group companies over a number of years prior to his appointment as a director of IoM Communications Ltd. During the year, Inspiratech carried out services for the company to the value of £7,046 (2015 – £8,573) including VAT.

8.	Operating surplus	2016 £	2015 £
	Publishing	802,729	688,002
	Conferences	(134,202)	(83,917)
	Information services	(331,555)	(405,595)
	Technology improvement awards	(1,092)	(1,092)
	Training services	(7,992)	(40,741)
	Other	(327,000)	(80,000)
		888	448

### NOTES TO THE FINANCIAL STATEMENTS (continued)

9.	Intangible fixed assets	Patent costs £	Total £
	Cost At 1 January 2016 Additions in the year	22,799 -	22,799 -
	At 31 December 2016	22,799	22,799
	Amortisation At 1 January 2016 Charge for the year	3,181 3,181	3,181 3,181
	At 31 December 2016	6,362	6,362
	Net book value		
	31 December 2016	16,437	16,437
	31 December 2015	19,618	19,618

The directors reviewed intangible fixed assets for impairment and consider that no impairment provision is required.

# 10. Investment in subsidiary

IoM Communications Ltd has one wholly owned subsidiary organisation: Materials Institute Services Ltd (company number 2882544), a company limited by shares. IoM Communications Ltd holds 2 shares of £1 each in Materials Institute Services Ltd, which were transferred from the Institute of Materials, Minerals & Mining during the year. No premium was paid on acquisition.

		2016	2015
11.	Work in progress	£	. <b>£</b>
	Publishing	12,097	5,470
	Conferences	34,905	6,115
	Training services	706	2,869
		47,708	14,454
12.	Debtors		
	Trade debtors	345,617	236,508
	The Institute of Materials, Minerals and Mining	172,194	247,599
	VAT recoverable	· -	427
	Prepayments and other accrued income	43,707	9,413
		561,518	493,947
13.	Creditors		
	Trade creditors	35,369	55,594
	Subscriptions and orders paid in advance	521,865	279,043
	Other creditors and accruals	101,246	94,597
		658,480	429,234

# Year ended 31 December 2016

## NOTES TO THE FINANCIAL STATEMENTS (continued)

Subscriptions and orders paid in advance		
At 1 January	279,043	268,140
Recognised in a year	(174,255)	(259,359)
Provided for in a year	417,077	270,262
At 31 December	521,865	279,043

### 14. Corporation taxation

The company is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

### 15. Share capital

		Number	Nominal value £
	Authorised, allotted, issued and fully paid Ordinary shares of £1 each	100	100
	The company's issued share capital is wholly owned by the Institute of Materials, Mine	erals and Mining.	
16.	Reconciliation of movements in shareholders' funds	2016 £	2015 £
	As at 1 January 2016 Surplus for the financial year	340,650 888	340,202 448
	As at 31 December 2016	341,538	340,650

# 17. Ultimate controlling party

The Institute of Materials, Minerals and Mining (charity registration number 269275), a charity registered in England, is the ultimate controlling party. The Institute's registered office address is 297 Euston Road, London. NW1 3AD. Consolidated financial statements for the group, which include the subsidiary charity's accounts and list the principal activities and purposes of the Institute, are publicly available via the Institute's website <a href="https://www.iom3.org">www.iom3.org</a>,

18.	Reconciliation of net movement in funds to net cash flow from operating activities  Net movement in funds Add back amortisation charge Decrease/(increase) in stock Decrease/(increase) in debtors Increase/(decrease) in creditors	2016 £	2015 £
	Net movement in funds	888	447
	Add back amortisation charge	3,181	3,181
		(33,254)	15,496
		(67,571)	103,171
		229,246	(50,681)
	Net cash used in operating activities	132,490	71,614