Charity number: 1063500 Company number: 3256554

Escape Family Support Limited (A company limited by guarantee)

Trustees' report and financial statements

for the year ended 31 March 2008

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Legal and administrative information

Charity number 1063500

Company registration number 3256554

Business address 93 Bondicar Terrace

Emily Davidson House

Blyth

Northumberland NE24 2JR

Registered office 93 Bondicar Terrace

Blyth

Northumberland NE24 2JR

Trustees M Carlile

B Robson L Scott A Davison

J Sproat (Vice-chair)

M Robson S Price K Fraser G Murphy A Easton

Secretary G Murphy

Chair K Fraser

Treasurer A Easton

Auditors Peter Weldon & Company Ltd

87 Station Road Ashington Northumberland NE63 8RS

Legal and administrative information

Bankers

Lloyds TSB Plc

43 Waterloo Road

Blyth

Northumberland

Report of the trustees (incorporating the directors' report) for the year ended 31 March 2008

The trustees present their report and the financial statements for the year ended 31 March 2008. The trustees, who are also directors for the purposes of company law and who served during the year and up to the date of this report are set out on page 1 - 2.

Structure, governance and management

ESCAPE Family Support is a charitable company limited by guarantee and complies with the Companies Act 1985 and the SORP. Incorporated on September 30th 1996 and registered as a Charity July 18th 1997, the Company was established under a Memorandum of Association, which established the objectives and powers of the Charitable Company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £10.

The directors of the company are also charity trustees for the purposes of Charity law and under the company's Articles are known as members of the Management Committee. Under the requirements of the Memorandum and Articles of Association the longest serving members of the Management Committee will retire on rotation at each Annual General Meting and, being eligible can stand for re-election.

Mr K Fraser, Mr J Sproat and Mrs A Easton will retire by rotation and, being eligible, will offer themselves for re-election.

The Management Committee seeks to ensure that the groups which the Charity serves, are reflected in the make up of the trustee body. In 2008, the management committee carried out a broad skills audit and seek to recruit new trustees with finance and legal expertise to complement the existing committee.

Training is provided to all new management committee members covering:

- * The obligations of the Management Committee
- * The main documents which set out the operational framework for the charity including the Memorandum and Articles
- * Resourcing and the current financial position as set out in the latest published accounts
- * Future plans and objectives

Monthly full team meetings inform the planning and strategic thinking of the mangement committee and are open to staff, volunteers and peer volunteers. In addition, user and carer involvement groups and surveys of stakeholders inform the work of the charity.

The management committee has nine members who meet every two months and are responsible for the strategic direction and policy of the charity. At present the Committee has members from a variety of backgrounds relevant to the work of the charity.

A scheme of delegation is in place and day-to-day responsibility for the provision of the services rest with the Chief Executive and the Business Development Manager. The Chief Executive is responsible for ensuring that the charity delivers the services specified and that key performance indicators are met.

In so far as it is complimentary to the charity's objects, the charity is guided by both local and national policy. At a national level drug treatment is steered by the ten-year strategy. The treatment plan of Northumberland Drug and Alcohol Team and service commissioning steers our service delivery. The charity works closely with and is represented on County Drug reference Groups; Crime and Disorder Reduction Partnerships and Northumberland DAAT.

Report of the trustees (incorporating the directors' report) for the year ended 31 March 2008

The National Strategy for the next ten years (2008-2018) aims to restrict the supply of illegal drugs and reduce the demand for them. It focuses on protecting families and strengthening communities.

The four strands of work within the strategy are:

- * protecting communities through tackling drug supply, drug-related crime and anti-social behaviour
- * preventing harm to children, young people and families affected by drun misuse
- * delivering new approaches to drug treatment and social re-integration
- * public information campaigns, communications and community engagement

Objectives and activities

To provide support, counselling and mediation to relieve the poverty, sickness and distress of carers and those related to or dependent on persons who are or have been suffering from the misuse of drugs being any substance which is misused to the detriment of the health of the individual in the community of Blyth Valley and elsewhere as the association may determine.

To advance education and training of the community in the problems resulting from non-medical use and abuse of drugs and associated problems.

Achievements and performance

The attached Annual Report provides description of the charity's work; achievements and performance over this financial period.

Financial review

The charity is working in an area of limited resources and insecurities over funding, nevertheless the charity has secured core funding until 2010 and continues to plan and develop services and the support of its staff and volunteers has generated a very positive financial outcome for the period. The principal funding sources for the charity are currently by way of commissioned services by the Northumberland DAAT and grant funding from Stronger Safer Communities via the Local Area Agreement. Other more project specific funding and support is provided by Charitable Trusts and Foundations and Northumberland Care Trust.

Investment Policy: The charity holds reserves on deposit. The charity has seen a substantial increase in ring fenced and restricted funds in this financial period and the management committee will be considering future plans for investment. Unrestricted funds of -£3445.00 apply at 31st March 2008.

Contingency Fund: the charity has added £7,500 to this fund, which in this financial period stands at £53,640.

Property Fund: A fund of £55,000 is secured for the refurbishment of the charity's head quarters to provide improved and accessible space and environment for all its service users.

Report of the trustees (incorporating the directors' report) for the year ended 31 March 2008

Risk management: the management committee has conducted a review of the major risks to which the charity is exposed. The charity is clear that unless there is any unexpected reduction in funding or cuts to existing funds than the charity is in a position to continue to develop and deliver its services. Where appropriate, systems and procedures have been established to mitigate the risks the charity faces. Significant external risks to funding have led to the development of a strategic plan and whole service review, which will allow for the diversification of funding activities. Internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects. Procedures are in place to ensure compliance with health and safety of staff, volunteers, service users and visitors to the charity's bases. The continuing implementation and compliance with the Drugs and Alcohol National Standards and Quality Assurance for Drug and Alcohol Services ensure a consistent quality of delivery for all operational aspects of the charity. These procedures are periodically reviewed to ensure that they continue to meet the needs of the charity.

Statement as to disclosure of information to auditors

In so far as the trustees are aware:

- there is no relevant audit information of which the charity's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

Statement of trustees' responsibilities

The trustees are responsible for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the surplus or deficit of the charity for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and which enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

A resolution proposing that Peter Weldon & Company Ltd be reappointed as auditors of the charity will be put to the Annual General Meeting.

Small company provisions

This report has been prepared in accordance with the special provisions for small companies under Part VII of the Companies Act 1985.

On behalf of the board 30-1-09
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COMPANY SECRETARY

Report of the trustees (incorporating the directors' report) for the year ended 31 March 2008

Independent auditor's report to the members of Escape Family Support Limited

We have audited the financial statements of Escape Family Support Limited for the year ended 31 March 2008 which comprise the statement of financial activities, the balance sheet and the related notes. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of the trustees and auditors

The trustees' (who are also directors for the purposes of company law) responsibilities for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the statement of trustees' responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985, and whether the information given in the trustees' report is consistent with the financial statements. We also report to you if, in our opinion, the charitable company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding trustees' remuneration and other transactions is not disclosed.

We read other information contained in the annual report, and consider whether it is consistent with the audited financial statements. This other information comprises only the trustees' report. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. Our responsibilities do not extend to any other information.

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the trustees in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion:

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the charitable company's affairs as at 31 March 2008 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended and have been properly prepared in accordance with the Companies Act 1985; and
- the information given in the trustees' report is consistent with the financial statements.

Peter Weldon & Company Ltd Chartered Accountants and Registered Auditors 87 Station Road Ashington Northumberland

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Statement of financial activities (incorporating the income and expenditure account)

For the year ended 31 March 2008

		Unrestricted funds	Restricted funds	2008 Total	2007 Total
	Notes		£	£	£
Incoming resources					
Incoming resources from generating funds:					
Voluntary income	2	22,145	574,348	596,493	958,238
Activities for generating funds	3	84	5,402	5,486	30,900
Investment income	4	10,424	-	10,424	3,889
Total incoming resources		32,653	579,750	612,403	993,027
Resources expended Costs of generating funds: Cost of generating voluntary income	5		635,543	635.543	566,748
Governance costs		43,505		43,505	25,527
Total resources expended			635,543	679,048	592,275
Net incoming/(outgoing) resources for the year / Net income/(expenditure) for the year		(10,852)	(55.793)	(66,645)	400,752
Total funds brought forward		7,407	656,497	663,904	263,152
Total funds carried forward		(3,445)	600.704	597,259	663.904

The statement of financial activities includes all gains and losses in the year and therefore a separate statement of total recognised gains and losses has not been prepared.

All of the above amounts relate to continuing activities.

Balance sheet as at 31 March 2008

			2008		2007
	Notes	£	£	£	£
Fixed assets					
Tangible assets	11		78,713		85,557
Current assets					
Debtors	12	1,323		1,323	
Cash at bank and in hand		520,942		583,243	
		522,265		584,566	
Creditors: amounts falling					
due within one year	13	(3,719)		(6,219)	
Net current assets			518,546	<u> </u>	578,347
Net assets			597,259		663,904
Funds	14				
Restricted income funds			600,704		656,497
Unrestricted income funds			(3,445)		7,407
Total funds			597,259		663,904
			<u> </u>		- -

The financial statements are prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies.

30-01-09
The financial statements were approved by the Board on and signed on its behalf by

K Fraser Chair

KJH Francs

Notes to financial statements for the year ended 31 March 2008

1. Accounting policies

The principal accounting policies are summarised below. The accounting policies have been applied consistently throughout the year and the preceding year.

1.1. Basis of accounting

The financial statements are prepared under the historical cost convention and in accordance with the Statement of Recommended Practice 'Accounting and Reporting by Charities: Statement of Recommended Practice' issued in March 2005 (SORP 2005) and the Companies Act 1985.

1.2. Cashflow

The charity has taken advantage of the exemption in FRS1 from the requirement to produce a cashflow statement because it is a small charity.

1.3. Incoming resources

All incoming resources are included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

Voluntary income is received by way of grants, donations and gifts and is included in full in the statement of financial activities when receivable. Grants where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Donated services and facilities are included at the value to the charity where this can be quantified. The value of services provided by volunteers has not been included.

Gifts donated for resale are included as incoming resources within activities for generating funds when they are sold.

Income from investments is included in the year in which it is receivable.

1.4. Resources expended

Expenditure is recognised on an accrual basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates.

Costs of generating funds comprise the costs associated with attracting voluntary income and the costs of trading for fundraising purposes including the charity's shop.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Support costs are those costs incurred directly in support of expenditure on the objects of the charity and include project management.

Notes to financial statements for the year ended 31 March 2008

1.5. Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less accumulated depreciation. Depreciation is provided at rates calculated to write off the cost residual value of each asset over its expected useful life, as follows:

Land and buildings
Plant and machinery

Nil
15% reducing balance per annum

Caravan

25% reducing balance per annum

1.6. Defined contribution pension schemes

The pension costs charged in the financial statements represent the contribution payable by the charity during the year.

2. Voluntary income

	Unrestricted	Restricted	2008	2007
	funds	funds	Total	Total
	£	£	£	£
Grants & Donations	22,145	574,348	596,493	958,238
	22,145	574,348	596,493	958,238

3. Activities for generating funds

Activities for generating funds	Unrestricted funds £	Restricted funds	2008 Total	2007 Total £
Other activities for generating funds income	84	5,402	5,486	30,900
	84	5,402	5,486	30,900

4. Investment income

Unrestricted	2008 Total	Z007 Total
£	£	£
10,424	10,424	3,889
10,424	10,424	3,889
	funds £	funds Total £ £ 10,424 10,424

Notes to financial statements for the year ended 31 March 2008

		Cost of generating voluntary income	5.
2008	Restricted		
Total	funds		
£	£		

Direct Charitable Expenses	635,543	635,543	566,748
	635 543	635 543	566 748

2007 Total

6. Analysis of support costs

	Governance costs	2008	2007
		Total	Total
	£	£	£
Staff costs	7,630	7,630	-
Rent	7,042	7,042	5,414
Light and heat	732	732	93
Repairs and maintenance	1,797	1,797	3,196
Insurance	4,426	4,426	1,436
Other establishment costs	875	875	2,997
Accountancy charges	1,469	1,469	1,351
Legal and professional fees	893	893	-
Other professional fees	1,722	1,722	1,000
Communication and information technology	1,382	1,382	1,552
Other office expenses	6,820	6,820	5,786
Cost of trustees' meetings	143	143	774
Depreciation and impairment	7,558	7,558	1,928
	42,489	42,489	25,527

7. Net (outgoing)/incoming resources for the year

	2008	2007
	£	£
Net (outgoing)/incoming resources is stated after charging:		
Depreciation and other amounts written off tangible fixed assets	7,557	4,535
		=

Notes to financial statements for the year ended 31 March 2008

8. Employees

Employment costs	2008	2007
	£	£
Pension costs	7,630	

No employee received emoluments of more than £60,000 (2007 : None).

Number of employees

The average monthly numbers of employees (including the trustees) during the year, calculated on the basis of full time equivalents, was as follows:

	2008	2007
	Number	Number
Full time employees	-	24
Part time employees	-	8
	-	32
		=== :

9. Pension costs

The company operates a defined contribution pension scheme in respect of the staff. The scheme and its assets are held by independent managers. The pension charge represents contributions due from the company and amounted to £7630 (2006 £0).

10. Taxation

The charity's activities fall within the exemptions afforded by the provisions of the Income and Corporation Taxes Act 1988. Accordingly, there is no taxation charge in these accounts.

Notes to financial statements for the year ended 31 March 2008

11.	Tangible fixed assets	Land and buildings freehold £	Plant and machinery	Caravan £	Total £
	Cost	~	al-p	~	•
	At 1 April 2007 Additions	55,181	14,869 713	25,033	95,083 713
	At 31 March 2008	55,181	15,582	25,033	95,796
	Depreciation At 1 April 2007 Charge for the year	-	9,526 1,299	6,258	9,526 7,557
	At 31 March 2008		10,825	6,258	17,083
	Net book values At 31 March 2008 At 31 March 2007	55,181 55,181	4,757 5,343	18,775 ===================================	78,713 ————————————————————————————————————
12.	Debtors Prepayments and accrued income			2008 £	2007 €
	repayments and accided income			====	
13.	Creditors: amounts falling due within one year			2008 £	2007 £
	Net obligations under finance leases and hire purchase contracts Accruals and deferred income			1,677 2,042	4,177 2,042
				3,719	6,219

Notes to financial statements for the year ended 31 March 2008

14. Analysis of net	assets b	between	funds
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14.	Analysis of net assets between funds				
		U	Jnrestricted	Restricted	Total
			funds	funds	funds
			£	£	£
	Fund balances at 31 March 2008 as represented by:				
	Tangible fixed assets		-	81,439	81,439
	Current assets		1,323	520,942	522,265
	Current liabilities		(4,768)	(1,677)	(6,445)
			(3,445)	600,704	597,259
					. —
15.	Unrestricted funds	At			At
		1st April	Incoming	Outgoing	31st March
		2007	resources	resources	2008
	•	£	£	£	£
	Unrestricted Funds	7,407	32,653	(43,505)	(3,445)
			=====	====	<u> </u>

Notes to financial statements for the year ended 31 March 2008

14.	Restricted funds	Ať			At
		1st April	Incoming	Outgoing	31st March
		2007	resources	resources	2008
		£	£	£	£
	Property Fund	55,000	-	-	55,000
	Diversionary Projects	1,054	-	-	1,054
	Training Fund	4,916	2,615	(7,517)	14
	Respite Fund	5,896	3,300	(3,762)	5,434
	Helpline & Outreach	17,485	16,836	(28,733)	5,588
	Publicity & Information	(169)	1,000	(947)	(117)
	Travelling	1,627	4,388	(3,855	2,160
	Salaries	76,216	158,100	(134,943)	99,374
	DAT/NHA Contract	6,250	75,000	(39,322)	41,928
	Blyth Project	30,003	46,146	(61,401)	14,748
	Wansbeck Project	57,328	14,525	(44,693)	27,161
	Tynedale Project	34,099	1,000	(18,371)	16,727
	Morpeth	40,090	1,000	(19153)	21,937
	Contingency Budget	46,139	7,500	-	53,640
	Family Developments	76,787	32,101	(47,365)	61,523
	Website Project	176	_	-	176
	Alnwick Projects	12,000	3,500	(9,010)	6,490
	Berwick Projects	30,000	1,500	(11,498)	20,002
	Building Upgrade DAT	41,666	0	(459)	41,206
	Administrative Work	3,666	12,000	(15588)	78
	Arts & Crafts	(3,670)	24,290	(24,219)	(3599)
	Car Pool Expense	964	5,100	(6058)	6
	Alcohol Project	30,299	32,000	(47,766)	14,533
	DAT Service Evaluation	-	10,000	(135)	9,865
	Caravan Upgrade	29,359	38	(27)	29,370
	Personal Development	22,056	10,000	(19,275)	12,781
	Wansbeck NRF Alcohol	1,267	38,974	(21,698)	18,542
	CASA Development	2,114	20,000	(12,375)	9,739
	Gateshead Carers - HLC	-	33,289	(17,950)	15,339
	Stanley Street Costs	33,880	16,503	(39,424)	10,959
	Great North Run Activities	0	2,095	ó	2,095
	Volunteer Training		6,950	0	6,950
		656,497	579,750	635,544	600,704

The balance on the property fund represents the balance of grants received for the purchase of fixed assets received not yet expended by depreciation on the building.

Notes to financial statements for the year ended 31 March 2008

17. Company limited by guarantee

Escape Family Support Limited is a company limited by guarantee and accordingly does not have a share capital.

Every member of the company undertakes to contribute such amount as may be required not exceeding £1 to the assets of the charitable company in the event of its being wound up while he or she is a member, or within one year after he or she ceases to be a member.

16. Deferred Income

Budget allocations with respect to specific restricted funds have been identified as follows:

	2008/09	2009/10
Salaries	0	0
Helpline & Outreach	0	0
Training	0	0
NHA Contract - Business Manager	0	0
Alnwick Project	6000	0
Berwick Project	15000	0
Blyth Project	15000	0
Wansbeck Project	28664	0
Castle Morpeth Project	20045	0
Tynedale Project	17292	0
Alcohol Project	5299	0
Personal Development Programmes	0	0
Administration	0	0
Family Development Worker	28000	0
	304208	
	304208 ====================================	

The following pages do not form part of the statutory accounts.

Detailed statement of financial activities

For the year ended 31 March 2008

	2008		2007	
	£	£	£	£
Incoming resources				
Incoming resources from generating funds:				
Voluntary income				
Grants & Donations		596,493		958,238
	•	596,493		958,238
Activities for generating funds	•	<u>_</u> <u>_</u>		
Other activities for generating funds income	_	5,486		30,900
		5,486		30,900
Investment income	-			
Bank interest receivable		10,424		3,889
		10,424		3,889
Total incoming resources from generating funds	-	612,403		993,027
	-			
Total incoming resources		612,403		993,027
	=	=====		<u></u>

Detailed statement of financial activities

For the year ended 31 March 2008

al costs of generating funds		635,543	566,748
Fundraising trading: cost of goods sold and other costs			
		——————————————————————————————————————	
Total cost of generating voluntary income		635,543 635,543	566,748 566,748
Same Steel Costs			522 5 20
Stanley Street Costs	39,424	1,850	
Gateshead Focus GRP	12,575	1,745	
CASA Development	12,375	4,645	
Gateshead Carers - HLC	17,950	8,761	
Wansbeck NRF Alcohol	21,698	23,686	
Personal Development	19,275	1,830	
Food Outlet	-	1,830	
Health Trainers	133	27,683	
DAT Service Evaluation	47,365 135	17,492	
Caravan Upgrade Family Development	26 47.365	(485)	l
Alcohol Project	47,766	42,853	
DTTI Work	47.766	297	
Car Pool Expenses	6,058	2,926	
Arts & Crafts	24,219	22,255	
Building Update DAT	459	5,121	
Administration	15,588	16,265	
Berwick Project	11,498	12,652	
Alnwick Project	9,010	9,268	
Morpeth Project	19,153	22,700	
Tynedale Project	18,371	19,390	
Wansbeck Project	44,693	59,142	
Blyth Project	61,401	54,679	
DAT Business Contract	39,322	37,030	
Salaries	134,943	117,810	
Travelling	3,855	13,486	
Publicity & Information	947	2,657	
Helpline & Outreach	28,733	32,763	
Respite	3,762	3,487	
Training Costs	*	•	
	7,517	4,760	

Detailed statement of financial activities

For the year ended 31 March 2008

Resources expended Costs of generating funds:

		2008 £		2007 £
Charitable activities				
Governance costs				
Activities undertaken directly				
Office expenses - Other	932		1	
Bank charges	84		-	
_		1,016		-
Support costs				
Support - Staff costs - Pension costs	7,630		-	
Support - Establishment - Rent	7,042		5,414	
Support - Establishment - Light & heat	732		93	
Support - Establishment - Repairs & maintenance	1,797		3,196	
Support - Establishment - Insurance	4,426		1,436	
Support - Establishment - Other	875		2,997	
Support - Professional - Accountancy fees	1,469		1,351	
Support - Professional - Legal fees	893		-	
Support - Professional - Consultancy Fees	1,722		1,000	
Support - Office expenses - Communication & IT	1,382		1,552	
Support - Postage, printing & stationery	6,820		5,786	
Support - Refreshments & meetings costs	143		774	
Support - Depreciation & impairment	7,558		1,928	
		42,489		25,527
Total governance costs		43,505		25,527
Net incoming/(outgoing) resources for the year		(66,645)		400,752