# REPORT OF THE TRUSTEES AND UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 FOR

AMBASSADORS FOOTBALL LIMITED

Dunhams
Chartered Accountants
11 Warwick Road
Old Trafford
Manchester
M16 0QQ

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### REFERENCE AND ADMINISTRATIVE DETAILS FOR THE YEAR ENDED 31 DECEMBER 2021

### **Registered Company Number**

03172553 (England and Wales)

### Registered Charity Number

1055422

### Registered Office (Head Office)

Claremont House St Georges Road Bolton Lancashire BL1 2BY

### **London Regional Office**

70 Mare Street London E8 4RT

### **Lancaster Regional Office**

Stanley Road Morecambe LA3 1UP

### Trustees/Directors

E J Boyden (appointed 22/04/2022) J Hampson

D E Money

J H Ortlip

G S Pearson

**B** Roles

R Shearsby (resigned 18/02/2022)

A M Thomas

### **Key Personnel**

M Bateman (GB Director) S Prentice (Secretary to the Board)

### **Independent Examiners**

Dunhams 11 Warwick Road Old Trafford Manchester M16 0QQ

### **Bankers**

Barclays Bank Plc The Wellsprings Victoria Square Bolton BLI 1XA

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

### **OBJECTIVES AND ACTIVITIES**

### **Objectives and aims**

The object of the company is - The advancement of the Christian religion especially in and through sport and sports chaplaincy and particularly (but not exclusively) involving youth, church and school groups in such activities.

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2021

### **OBJECTIVES AND ACTIVITIES**

### Significant activities

The charity in 2021 continued to function as per the Memorandum and Articles of Association of Ambassadors Football Limited with a specialisation of working in and through football primarily but not exclusively. For over 30 years the organisation has existed to bring about positive change in hard to reach, vulnerable children, youth, adults and their communities through:

- a) Running innovative holistic faith based football programmes.
- b) Supporting churches, coaches, players and participants in their football outreach initiatives.

The Ambassadors approach is that through the bridge of football barriers are overcome to get alongside people in a non-judgmental way to enable positive life-changing decisions to be made. From this platform of trust, Ambassadors workers then develop and deliver programmes with our partners in line with our principles of 'football faith future'. They do this in both short and long-term programmes:

#### Short-term:

- Ambassadors Football Camps run in partnership with local churches.
- Tours providing an opportunity to impact lives for the better through interaction with the participants and serving a community overseas.
- Tournaments/volunteering hosting events such as tournaments where individuals gather together to enrich their community, learn from one another and hear about the life changing impact that has happened through football in other people's lives. These tournaments are focused on bringing football teams together, but the volunteers who help at these events see the benefit of what they do, and thus can be developed in skills and character.

### Long-term:

- Clubs based with partner organisations.
- Community projects run in partnership with local agencies, provide ongoing opportunities to improve the lives and possibilities for those that take part.

Another way in which we work is in providing support and training for churches, leaders, coaches and players in community football outreach. Through this training we are able to also then train others to be able to deliver quality football outreach into their local communities, with our support to monitor and evaluate the standards of the programmes we are associated with. Our small team can then multiply our impact through the trained partners and their local community projects.

The British work of Ambassadors Football is one of a network of 31 national ongoing charitable works around the world that are linked together by shared values and vision.

2021 continued to bring its own challenges after the disruption and uncertainty caused by the lockdowns in 2020. We continued to navigate the various policies alongside our partners - encouraging them to be prepared for when society opened up in order to capitalise on the role that sport, and football in particular, could play in helping society get back to some normality.

As a result of being able to restart some programmes, with some being paused due to the pandemic, 724 participants were part of weekly programmes. 'Talk Football', our weekly support resource was received by more than 400 coaches worldwide.

Following on from 2020, we continued to train partners online through our Community Football Outreach programme. We were able to deliver our first leg overview of the work we do to more than 30 churches - with 18 committing to developing programmes in 2021 and 2022. We reviewed the pilot project that we started in Lower Darwen, Lancashire and as a result changed some aspects of the training to enable more partners to come on board through making the training more relevant and affordable.

We supported 195 churches directly, impacting over 2000 people. Including online participation, more than 1,200 people attended Ambassadors Football events throughout the year.

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2021

### **OBJECTIVES AND ACTIVITIES**

### Public benefit

Ambassadors Football continues to work amongst sectors of society that often have less opportunities than others. The policies and actions due to the Covid-19 pandemic have only served to exacerbate this fragile state of health and well-being for those in the low income neighbourhoods where we work. In less well-off areas, children are less likely to be physically active or involved in extra-curricular activities that can enhance their personal feelings of self-worth.

In recent years we have seen asylum seekers and refugees joining our programmes. This also shows the way in which integration can happen on a football pitch, which can be mirrored by society. People mix together in ways around football activities which does not occur in other areas of life. As a result, we have seen community cohesion enhanced in places like Tower Hamlets, Glasgow and Lancashire. We have been able to develop well-run replicable programmes for under 12s and this means we can influence children at a formative stage of their lives, to develop good character and principles that will serve them well for life.

We are faith-based but not faith biased. As such we welcome any and every culture and ethnicity onto our programmes. It results in the development of a wide range of volunteers into leaders, and children feeling heard and appreciated as they take part in the programmes we offer.

In this way the trustees of Ambassadors Football Limited believe we have complied with the duty in section 17(5) of the Charities Act 2011, to have due regard to the public benefit guidance published by the Charity Commission.

### Volunteers

We trained one volunteer intern in 2021. Our internship programme was restarted in September 2021 and as society opened up, we had more opportunities for volunteers to serve alongside us. Our actual in-person activities were curtailed during the year. The number of volunteers involved in delivering our programmes was 64. The volunteers were support workers and coaches in our community football outreach programmes and some were involved in administrative support. The contribution of time from volunteers was approximately 60 hours per week over the year. This is equivalent to 2 staff workers and is a great return on the investment we make into them.

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2021

### STRATEGIC REPORT

### Achievement and performance

### Charitable activities

Ambassadors Football GB continued to focus on sustainable models of work through:

- 1. Working with local partners, resulting in a good investment of our time as we trained and supported others in delivering our programmes, whilst modelling good practice ourselves.
- 2. A development of our work with women's football, with a new staff member being recruited to head up this area of our work and raise funds and partners to deliver programmes for female participation around the country.
- 3. Building upon existing partnerships and starting new programmes in areas of the country where we had not worked for many years.

The programmes that we are involved in include:

### Women's Football development

We gained a new member of staff in 2021 who is focused on developing our women's and girl's football programmes. We submitted an application for funding to develop our women's football and well-being programme to continue to develop this work in 2022 and beyond.

### **Football Camps**

2021 saw 9 camps (holiday clubs) take place around Great Britain. Some partners now run their own camps, showing the sustainability of the training and modeling that we provide. We were unable to run as many camps as in previous years due to restrictions from the government about meeting and social distancing. Despite this we were still able to deliver two camps at Easter and seven in the summer holidays as restrictions were relaxed, enabling us to serve 289 children and their families. The feedback was overwhelmingly positive, with families of participants enthusiastic and local partners pleased that they were making new contacts in their communities and bringing about a positive impact through the camps.

### Weekly Football Clubs

We continued to support churches that run their own football clubs for youth, children and adults. Most have a theme each week such as respect, teamwork or confidence. Through the football we emphasise these values and build upon them as the year goes on. These activities started again in the second half of 2021 and we are encouraged to see how they can develop into the future.

### **Tournaments**

We were able to once again host the National Christian Football Festival and the London Churches Football Tournament after a two year hiatus. This resulted in more than 400 adults and children having the ability to gather together for the first time in two years, to celebrate life and community.

### Tours

A tour to Spain went ahead after a two year gap. This was very well received by our partner agency in Granada and by the participants - some of whom returned after touring in previous years.

### Fundraising activities

In 2021 we were able to renew participation in some fun runs and other fund raising activities. This included the Chester Metric Marathon and the London Marathon.

### Financial review

### Financial position

In a similar way to 2020, we did not generate as much income from our activities in 2021 due to effects of policies relating to Covid-19, but we also did not spend as much money for the same reason. As a result, we were able to maintain our reserves at a rate recommended by the Charity Commission. This is also a reflection on our consistent, robust monitoring of spending and income throughout the year.

### Investment policy and objectives

The trustees aim to keep funds in a higher rate savings account at least to the amount of the charity's reserve. The trustees will instruct the directors to establish an investment policy for use if and when funds are available for investing on a longer term basis, however this has not been needed in 2021.

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2021

### STRATEGIC REPORT

### Financial review

### Reserves policy

Company policy has been to hold at least £6,000 of reserves. This standard was maintained throughout 2021. The free general unrestricted reserves at 31 December 2020 were £70,206.

### Future plans

The vision of Ambassadors Football, both nationally and internationally, is to see the transformation of individuals and communities through indigenous football outreach. We therefore long to see a church based football outreach movement of transformation impacting individuals and communities across the British Isles. As an expression of this long term vision, by the end of 2022 we intend to have:

- a) Free unrestricted reserves in place.
- b) Well-resourced staff on appropriate sustainable salaries.
- c) A growing nationwide network of trained volunteers implementing our programmes in their locality.
- d) A national strategy to train more local groups to serve their communities through football.

We will continue to develop our network of partners and churches, especially with the Church of England, the Methodist church, the Baptist church and the Salvation Army. These denominations have specific people involved in developing strategy for sport through their churches and as such can offer a great resource of people for football programmes.

### STRUCTURE, GOVERNANCE AND MANAGEMENT

### Governing document

Ambassadors Football Limited (formerly known as Ambassadors in Sport until 7 August 2013) was incorporated as a company limited by guarantee (registered in England and Wales, Company No. 03172553) on 14 March 1996 and it was registered with the Charity Commission (Charity No. 1055422) on 16 May 1996.

### Recruitment and appointment of new trustees

As set out in the Articles of Association, trustees other than those retiring by rotation can only be appointed at a general meeting if (1) they are recommended by existing trustees or (2) the required notice has been given by a member entitled to vote of the intention to propose that person as a trustee and the required notice has been given to those entitled to receive notice of the meeting.

### Organisational structure

Throughout 2021, the trustees have maintained meeting 4 times per year as a Board. Due to the restrictions imposed by the government, these meetings were conducted virtually via video conferencing. Additionally, individual Board members continue to be available via telephone, email, Zoom and/or for meetings with the charity's directors. The directors continue to represent the organisation via virtual conferences and where necessary face to face meetings with other international related parties (see section below) in terms of overseeing cooperation globally through the basis of shared vision and values.

### Induction and training of new trustees

No new trustees were inducted onto the board in 2021.

### Wider network

'Ambassadors Football' worldwide consists of independent national charities which have a relationship with the other offices by form of an International Agreement. This is an arrangement between Ambassadors Football offices around the world expressing the desire to cooperate together on the basis of shared values and vision.

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2021

### STRUCTURE, GOVERNANCE AND MANAGEMENT

### Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

In 2019 a risk register was established that could be written and then reviewed on an on-going basis. This register was used during 2021 to ensure all areas of the charity's governance were being reviewed on an ongoing basis. The main areas of review were:

- A review of our GDPR policies and procedures in order to maintain all legal requirements for our data.
- All staff underwent annual appraisals of their work and action points were taken forward for implementation in 2022.
- Our health and safety policies were reviewed and, where necessary, staff were trained in new procedures relating to their work and working environment.
- The sustainability of the Ambassadors Football' offices underwent an ongoing review and the locations in Bolton, Morecambe and London were considered still to be viable, necessary and effective for the foresceable future.
- Crisis contingency procedures were reviewed and tested for an overseas training programme and the systems appear to still be robust.
- All safeguarding procedures underwent a review in accordance with all legal requirements through our membership of Thirtyone:eight, an organisation which supports charities in its safeguarding procedures.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Report of the trustees, incorporating a strategic report, approved by order of the Board of Trustees, as the company directors 23 September 2022 and signed on its behalf by:

J Hampson - Trustee

### INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF AMBASSADORS FOOTBALL LIMITED

### Independent examiner's report to the trustees of Ambassadors Football Limited ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 December 2021.

### Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

### **Independent examiner's statement**

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of Institute of Chartered Accountants in England and Wales which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- 1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Mr A Edwards ACA ACCA
Institute of Chartered Accountants in England and Wales
Dunhams
Chartered Accountants
11 Warwick Road
Old Trafford
Manchester
M16 0QQ

23 September 2022

## STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 DECEMBER 2021

		Unrestricted funds	Restricted funds	2021 Total funds	2020 Total funds
INCOME AND ENDOWMENTS FROM	Notes	£	£	£	£
INCOME AND ENDOWMENTS FROM Donations and legacies	2	237,054	-	237,054	280,028
Charitable activities					
Charitible activities		34,248	3,200	37,448	10,489
Other trading activities	3	8,226	_	8,226	1,846
Investment income	4	10		<u> </u>	60
Total		279,538	3,200	282,738	292,423
EXPENDITURE ON Raising funds					
Raising donations and legacies	6	37,255	_	37,255	36,583
		37,255		37,255	36,583
Charitable activities	7				
Charitible activities		<u>227,719</u>	3,200	230,919	222,842
Total		264,974	3,200	<u>268,174</u>	259,425
NET INCOME		14,564	-	14,564	32,998
RECONCILIATION OF FUNDS					
Total funds brought forward		55,642	-	55,642	22,644
TOTAL FUNDS CARRIED FORWARD		70,206		70,206	55,642

### CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities.

### BALANCE SHEET 31 DECEMBER 2021

	Notes	Unrestricted funds £	Restricted funds £	2021 Total funds £	2020 Total funds ₤
CURRENT ASSETS					
Stocks	13	115	-	115	115
Debtors	14	5,961	-	5,961	8,545
Prepayments and accrued income		4,401	-	4,401	2,506
Cash at bank		<b>85,256</b>	6,800	92,056	63,299
		95,733	6,800	102,533	74,465
CREDITORS Amounts falling due within one year	15	(25,527)	(6,800)	(32,327)	(18,823)
NET CURRENT ASSETS		70,206		70,206	55,642
TOTAL ASSETS LESS CURRENT LIABILITIES		70,206	-	70,206	55,642
NET ASSETS FUNDS	16	70,206	<u>-</u>	70,206	55,642
Unrestricted funds	10			70,206	55,642
TOTAL FUNDS				<u>70,206</u>	55,642

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements

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### BALANCE SHEET - continued 31 DECEMBER 2021

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 23 September 2022 and were signed on its behalf by:

J Hampson - Trustee

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 1. ACCOUNTING POLICIES

### Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The presentational currency of the accounts is GBP and rounding is to the nearest £.

The charitable company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland':

• the requirements of Section 7 Statement of Cash Flows.

#### Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

The following specific policies are applied to particular categories of income:

Voluntary income is received by way of grants, donations and gifts and is included in full in the Statement of Financial Activities when receivable. Grants, where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant. Grants related to performance and specific deliverables are accounted for as the charity earns the right to consideration by its performance.

Where grants and fees are received in advance of performance, their recognition is deferred and included in creditors.

Legacies are included when the charity becomes entitled to the bequest and the amount receivable is capable of being utilised.

Investment income is included when receivable.

Incoming resources from charitable activities are accounted for when receivable.

Gifts in kind and donated services and facilities are recognised when receivable where a value can be attributed with reasonable accuracy.

### Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources. Expenditure includes any VAT which cannot be recovered and is reported as part of the expenditure to which it relates.

Costs of generating funds comprise the costs associated with attracting voluntary income and the costs of trading for fundraising purposes. It incudes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

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### NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2021

### 1. ACCOUNTING POLICIES - continued

### **Expenditure**

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and service for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

All costs are allocated between the expenditure categories of the Statement of Financial Activities on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis e.g. estimated usage.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and the audit fees and costs linked to the strategic management of the charity.

### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixtures and fittings - 20% on cost Computer equipment - 33% on cost

#### Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

### **Taxation**

The charity is exempt from corporation tax on its charitable activities.

### **Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Designated funds are unrestricted funds earmarked by the Trustees for a particular purpose.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

### Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

### 2. DONATIONS AND LEGACIES

	2021	2020
	£	£
Donations	185,473	184,364
Gift aid	21,142	19,423
Coronavirus Job Retention Scheme Grants	30,439	76,241
	237,054	280,028

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2021

2020

### NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2021

3.	OTHER TRADING ACTIV	TITIES		
			2021	2020
			£	£
	Fundraising events		8,076	1,846
	Sponsorships		<u>150</u>	1.046
			<u>8,226</u>	1,846
4.	INVESTMENT INCOME			
٠.	III ESTMENT INCOME		2021	2020
			£	£
	Deposit account interest		10	60
_				
5.	INCOME FROM CHARIT	ABLE ACTIVITIES	2021	2020
		Activity	2021 £	2020 £
	Football festivals	Charitible activities	11,449	* -
	Community coaching	Charitible activities  Charitible activities	7,220	4,371
	Football camps	Charitible activities	12,487	5,268
	Grants	Charitible activities	3,200	850
	Tour income	Charitible activities	3,092	
			37,448	10,489
	Cranta reasizzed included in t	ha abaya aya ay fallayya		
	Grants received, included in t	nie above, are as follows.	2021	2020
			£	£
	Seedbed Trust		~	850
	Street Games		1,500	-
	Football Foundation		500	-
	Being Witnesses		1,200	<u>-</u>
			<u>3,200</u>	<u>850</u>
6.	RAISING DONATIONS AN	ND LEGACIES		
••			2021	2020
			£	£
	Staff costs		29,608	31,100
	Rent and premises costs		1,596	1,546
	Telephone		249	250
	Postage and stationery		948	256
	Sundries		217	422
	Fundraising Consultancy fees		1,929 300	1,959
	Travel and subsistence		943	580
	Motor expenses		943 961	360
	Staff welfare and training		504	110
			37,255	36,583

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### NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2021

### 7. CHARITABLE ACTIVITIES COSTS

	Support	
Direct	costs (see	
Costs	note 8)	Totals
£	£	£
<u>228,093</u>	<u>2,826</u>	230,919
	Costs £	Direct costs (see Costs note 8) £ £

### 8. SUPPORT COSTS

	Governance
	costs
	£
Charitible activities	

### 9. **NET INCOME/(EXPENDITURE)**

Net income/(expenditure) is stated after charging/(crediting):

	2021	2020
	£	£
Independent examiner remuneration	<u>2,400</u>	<u>2,400</u>

### 10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2021 nor for the year ended 31 December 2020.

### Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2021 nor for the year ended 31 December 2020.

### 11. STAFF COSTS

	£	ı
Wages and salaries	183,501	191,153
Social security costs	8,473	10,749
Other pension costs	5,416	5,534
	197,390	207,436
The average monthly number of employees during the year was as follows:		
	2021	2020
***		
UK	11	10
International	1	1
	12	11

No employees received emoluments in excess of £60,000.

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2021

2020

### NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2021

### 12. TANGIBLE FIXED ASSETS

12.	TANGIBLE FIXED ASSETS			
		Fixtures and fittings £	Computer equipment	Totals £
	COST			
	At 1 January 2021 and 31 December 2021	<u>27,821</u>	21,960	49,781
	DEPRECIATION			
	At 1 January 2021 and 31 December 2021	27,821	21,960	<u>49,781</u>
	NET BOOK VALUE			
	At 31 December 2021	<del>-</del>	<del>-</del>	
	At 31 December 2020	<del>-</del>	<del></del>	
13.	STOCKS			
101			2021	2020
			£	£
	Stocks		<u>115</u>	115
14.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR			
			2021	2020
			£	£
	Other debtors		<u> 5,961</u>	<u>8,545</u>
15.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR			
			2021	2020
			£	£
	Trade creditors		2,213	1,113
	Credit card		899	24
	Social security and other taxes		3,733	2,953
	Other creditors		1,166	1,171
	Deferred income		21,256	11,162
	Accrued expenses		3,060	2,400
			<u>32,327</u>	18,823
16.	MOVEMENT IN FUNDS			
			Net	
			movement	At
		At 1.1.21	in funds	31.12.21
		£	£	£
	Unrestricted funds	<b>88</b> 646	44-24	<b>=</b> 0.40 -
	General fund	55,642	14,564	70,206
	TOTAL FUNDS	55,642	14,564	70,206

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### NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2021

### 16. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund	279,538	(264,974)	14,564
Restricted funds Street Games Football Foundation Being Witnesses  TOTAL FUNDS	1,500 500 1,200 3,200 282,738	(1,500) (500) (1,200) (3,200) (268,174)	14,564
Comparatives for movement in funds			
	At 1.1.20	Net movement in funds £	At 31.12.20 £
Unrestricted funds General fund	22,644	32,998	55,642
TOTAL FUNDS	22,644	32,998	55,642
Comparative net movement in funds, included in the above are as follows:			
	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund	291,573	(258,575)	32,998
Restricted funds Seedbed Trust	850	(850)	-
TOTAL FUNDS	292,423	(259,425)	32,998

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### NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2021

### 16. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

		Net		
	At 1.1.20	movement in funds £	At 31.12.21 £	
Unrestricted funds General fund	22,644	47,562	70,206	
TOTAL FUNDS	22,644	47,562	70,206	

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds	~	-	-
General fund	571,111	(523,549)	47,562
Restricted funds			
Seedbed Trust	850	(850)	-
Street Games	1,500	(1,500)	-
Football Foundation	500	(500)	-
Being Witnesses	1,200	(1,200)	<u> </u>
	4,050	(4,050)	
TOTAL FUNDS	575,161	(527,599)	47,562

### 17. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 December 2021.

### 18. ULTIMATE CONTROLLING PARTY

There is no ultimate controlling party.

### 19. PURPOSES OF THE RESTRICTED FUNDS

Seedbed Trust A restricted fund for East End Football Academy
Football Foundation A restricted fund for Community Football Outreach

Street Games A restricted fund for North East Projects

Being Witnesses A restricted fund for Community Football Outreach Blackburn

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