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REPORT OF THE TRUSTEES AND UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018 FOR

AMBASSADORS FOOTBALL LIMITED

Wednesday



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25/09/2019 COMPANIES HOUSE #35

Dunhams
Chartered Accountants
11 Warwick Road
Old Trafford
Manchester
M16 0QQ

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REFERENCE AND ADMINISTRATIVE DETAILS FOR THE YEAR ENDED 31 DECEMBER 2018

Registered Company Number

03172553 (England and Wales)

Registered Charity Number

1055422

Registered Office (Head Office)

Claremont House St Georges Road Bolton Lancashire BL1 2BY

London Regional Office

70 Mare Street London E8 4RT

Trustees/Directors

J Hampson (Chairman)

N H Hoad

D E Money

J H Ortlip

B Roles

R Shearsby (appointed 26/11/2018)

J K Squires

A M Thomas

Key Personnel

M J Bateman (GB Director)

S J Prentice (Secretary to the Board)

Independent Examiners

Dunhams
11 Warwick Road
Old Trafford
Manchester
M16 0QQ

Bankers

Barclays Bank Plc, The Wellsprings, Victoria Square, Bolton, BL1 1XA

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2018

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2018. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The object of the company is - The advancement of the Christian religion especially in and through sport and sports chaplaincy and particularly (but not exclusively) involving youth, church and school groups in such activities.

Significant activities

The charity in 2018 continued to function as per the Memorandum and Articles of Association of Ambassadors Football Limited with a specialisation of working in and through football primarily but not exclusively. For 28 years the organisation has existed to bring about positive change in hard to reach, vulnerable children, youth, adults and their communities through:

- a) Running innovative holistic faith based football programmes.
- b) Supporting churches, coaches, players and participants for their football outreach initiatives.

The Ambassadors approach is that through the bridge of football, staff overcome barriers to get alongside people in a non-judgmental way, to enable positive life-changing decisions to be made. From this platform of trust, Ambassadors workers then develop and deliver programmes in line with our principles of 'football faith future'. They do this in both short and long-term programmes:

Short-term: football holiday clubs, tournaments and tours provide an opportunity to impact lives for the better through interaction with the participants and training for volunteers;

Long-term: weekly activities are conducted in partnership with other agencies and organisations providing ongoing opportunities to improve the lives for those that take part.

Another way in which we work is in providing support and training for churches, leaders, coaches and players in community football outreach. Through this training we are able to also then train others to be able to deliver quality football outreach into their local communities, with our support to monitor and evaluate the standards of the programmes we are associated with.

The British work of Ambassadors is one of a network of 28 national ongoing charitable works around the world that are linked together by shared values and vision. During 2018 in Great Britain, 532 participants were part of weekly programmes. 'Talk Football', our weekly support resource was received by 385 coaches. We also hosted 5 tournaments throughout the year with more than 70 teams involved. We delivered various Community Football Outreach training days with partner agencies and churches. We supported 165 churches directly, impacting over 2000 people. More than 5,000 people attended Ambassadors Football events throughout the year.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2018

OBJECTIVES AND ACTIVITIES

Public benefit

Ambassadors Football continues to work amongst sectors of society that often have less opportunities than others. In less well-off areas children are less likely to be physically active or involved in extra-curricular activities which can enhance their personal feelings of self-worth. Being involved in a football project also gives us the opportunity to show the contribution they can make to teams, to society generally and to the well-being of their community.

Helping in these communities means that the prospects of children and young people we work with are improved. In East London we have found that young men involved in our football programmes have had better education opportunities due to the discipline and encouragement they received through playing football with us. Ethnic tensions are reduced when people have the opportunity to interact more. This is evident in our work in Tower Hamlets and Whitechapel in particular, with people from diverse backgrounds coming together around football projects.

The Football Association continues to develop their 'four corner model' of coaching - where a player's mental, physical, social and technical skills are all developed by coaches. This fits ideally with the principles that Ambassadors Football have been using for many years. We have always encouraged the people we work with to be good people first and then good players. Learning self-control, becoming an encourager of others and realising that with every mistake you can learn and improve - these are vital aspects of our work in communities around Britain.

We are faith based but not faith biased and all are welcome on our football programmes. Women's football, youth football and recently walking football have all developed in the last 12 months. It has broadened the sections of society we can work with and as a result more people have benefitted from our activities.

In this way the trustees of Ambassadors Football Limited believe we have complied with the duty in section 17(5) of the Charities Act 2011, to have due regard to the public benefit guidance published by the Charity Commission.

Volunteers

We trained 3 volunteer interns in 2018. The number of volunteers involved in delivering our programmes was 151. The volunteers were support workers and coaches in our community football outreach programmes and some were involved in administrative support. The contribution of time from volunteers was maintained at approximately 400 hours per week over the year. This is equivalent to 12 staff workers and is a great return on the investment we make into them.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2018

STRATEGIC REPORT

Achievement and performance

Charitable activities

The stability that we saw developed in 2017 was continued in 2018 with Ambassadors Football GB focusing on sustainable models of work through:

- 1. Local partnership, resulting in a good investment of our time as we trained and supported others in delivering our programmes, whilst modelling good practice ourselves.
- 2. Improved communication, resulting in a feeling of belonging to the Ambassadors Football programmes and objectives and that we could be the organisation to go to if there were needs regarding community football outreach.
- 3. New opportunities being created in Lancashire schools, resulting in new programmes being implemented and more people impacted through our work.
- 4. A development of the work in the North East of England, with a part-time staff member appointed, working on local links that should develop into longer term work.
- 5. Increasing the numbers who attend our local models of outreach and also developing into new areas of London and around the country.

Community Football Outreach

We continued to host Community Football Outreach training events during 2018. We also started some more projects in various locations around Britain. These included a project for homeless men in Glasgow and an after school club beginning in Lancashire. Programmes that we are involved in include:

Goals

The GOALS programme has been written to help faith schools combine an RE lesson with a sports lesson. We wrote the programme in 2018 and implemented it as a trial with young people at a project in Macclesfield. Its success meant that we move forward to have the programme in some primary schools in 2019. To complement this we also began after school clubs based on the same overall programme, but without specific biblical references. These values based coaching sessions were very well received when implemented in Lancaster. They will continue in 2019.

Holiday Clubs

2018 saw 9 holiday clubs take place around Great Britain. Some partners that we have worked with now organise and run their own projects, which shows long-term sustainability of the programmes we have developed. Some churches see our holiday clubs as vital to their overall strategic goals of serving their community. Others see a holiday club as a way to kick-start service in a new location. Often a holiday club helps our partners interact in an effective way with their local school and community. We always ensure that a holiday club will be followed up with regular sports activities from our partners.

Fathers Football

Fathers Football continues in Tower Hamlets, London. This programme of engagement with the dads of primary school children has resulted in greater involvement of the fathers in the lives of their children and their schools. We work in partnership with local volunteers and have weekly programmes for up to 10 schools. The schools are very thankful for the way the programme breaks down barriers between different ethnic groups. The programme also encourages fathers to interact with one another and hosts seminars and days away to deepen friendships that are formed through football. The Fathers Football tournaments held every few months have enabled different schools and fathers to interact with one another and foster wider community cohesion. We have been invited to start Fathers Football in other locations and are continuing to work on a franchise model that will result in sustainable Fathers Football programmes across Great Britain.

Goalside

Goalside is a programme of community outreach with teenagers and adults on sports fields around Britain. Our partners see the impact of regularly hosting football at local parks/fields. The youth that attend have a regular opportunity to meet up with responsible adults who help organise football for them. The Genesis project, working with homeless men in partnership with two local churches is one such programme. New projects began this year in Glasgow and Hackney. As a result we now have 50 more young people engaged with our programmes who may otherwise be involved in anti-social behaviour. Richard is a volunteer with our programme in Lancaster. He can see the difference in the attitude of the young people towards him and his co-workers as the atmosphere changes in the area due to the regular presence where they work.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2018

STRATEGIC REPORT

Achievement and performance

Charitable activities

Football Clubs

We continued to support churches that run their own football clubs for youth, children and adults. We support these through our respected tournaments. The London Churches Football Tournament continues to grow, with more women's and youth teams represented year on year. It means our reach within communities continues to expand. We hope to build upon the relationships started with these communities to introduce regular community outreach programmes linked to the teams that attend the tournaments. In Lancaster this has resulted in 40 kids attending regularly to learn about character values, football skills and become part of a diverse community of different faiths and ethnicities.

Tournaments

The National Christian Football Festival took place again in July. 14 teams travelled from all over the country to take part in the weekend event and the feedback is always very positive. The North East Interfaith Forum once again took part - bringing a diverse mix of young people from English, Asian and continental European backgrounds. The tournament provides an environment where the men can talk more openly about difficulties they might have as fathers or husbands and in their wider community. We actively try to address these issues and encourage the team members to reflect on their lives and how they conduct themselves off the field.

Tours

Tours take place through staff members gathering other footballers together to go to another location to play football and help serve that community. In September a short tour to Spain saw 10 British men help in local community development in Granada and Algeciras. Andalusia is rife with youth unemployment and distrust of authorities, especially amongst the gypsy communities and in the poorer sections of society. We visited and played football in an area that is well known for its violence and drugs. However, because of the relationship that Ambassadors locally had developed with a gang leader in prison, the touring team was welcomed to conduct kids coaching and activities for families.

Fundraising activities

We increased our fundraising activities again in 2018 and are extremely grateful to our supporters as it resulted in a significant increase in funds raised. We held several fundraisers during the year, including 'Match For A Day' and various running and cycling events, which we are repeating in 2019. We started a matching fund campaign called 'The Big Match'. It resulted in over £10,000 being raised for our work and this campaign was very well received.

Financial review

Financial position

In 2018 we were able to end the year with a surplus of £1,528 due to keeping our expenditure in line with income.

Investment policy and objectives

The trustees aim to keep funds in a higher rate savings account at least to the amount of the charity's reserve. The trustees will instruct the directors to establish an investment policy for use if and when funds are available for investing on a longer term basis, however this has not been needed during 2018.

Reserves policy

Company policy has been to hold at least £6,000 of reserves. This standard was maintained throughout 2018. The free general unrestricted reserves at 31 December 2018 were £25,290.

Future plans

The vision of Ambassadors Football, both nationally and internationally, is to see the transformation of individuals and communities through indigenous football outreach. We therefore long to see a church based football outreach movement of transformation impacting individuals and communities across the British Isles. By the end of 2018 we intend to have:

- a) Free unrestricted reserves in place.
- b) Well-resourced staff on appropriate sustainable salaries.
- c) A growing nationwide network of trained volunteers implementing our programmes in their locality.
- d) A national strategy to train more local groups to serve their communities through football.

We will continue to develop our network of partners and churches, especially with the Church of England dioceses, Methodist church and Salvation Army. All of these denominations have sports specific positions around Britain that we can liaise with as we develop the network of local groups who serve their communities through football.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2018

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

Ambassadors Football Limited (formerly known as Ambassadors in Sport until 7 August 2013) was incorporated as a company limited by guarantee (registered in England and Wales, Company No. 03172553) on 14 March 1996 and it was registered with the Charity Commission (Charity No. 1055422) on 16 May 1996.

Recruitment and appointment of new trustees

As set out in the Articles of Association, trustees other than those retiring by rotation can only be appointed at a general meeting if (1) they are recommended by existing trustees or (2) the required notice has been given by a member entitled to vote of the intention to propose that person as a trustee and the required notice has been given to those entitled to receive notice of the meeting.

Organisational structure

Throughout 2018, the trustees have maintained meeting 4 times per year as a Board, as well as having an AGM. Additionally, individual Board members continue to be available via telephone, email, Skype and/or for meetings with the charity's directors. The directors continue to represent the organisation via phone/Skype conferences and where necessary face to face meetings with other international related parties (see section below) in terms of overseeing cooperation globally through the basis of shared vision and values.

Induction and training of new trustees

One new Board member was added in 2018. Robert Shearsby has a background in executive management in business (sales) and currently directs his own small business with a similar turnover to Ambassadors Football. He spent time with the CEO to learn more about the work of the organisation and became a board member in late 2018.

Wider network

'Ambassadors Football' worldwide consists of independent national charities which have a relationship with the other offices by form of an International Agreement. This is an arrangement between Ambassadors Football offices around the world expressing the desire to cooperate together on the basis of shared values and vision.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The main risk management focus areas in 2018 were:

- Appraisals were conducted for all staff and action points were taken forward for implementation in 2019.
- Health and safety procedures underwent ongoing review, including safeguarding training for volunteers and staff.
- Sustainability of the offices in the North West of England and London was reviewed and deemed to be suitable for the organisation and structure of the charity.
- Crisis contingency procedures were reviewed and tested for 2 overseas training programmes and the systems appeared to be robust.
 - A review of the Handbook and risk assessment process was undertaken and will continue in 2019.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Report of the trustees, incorporating a strategic report, approved by order of the Board of Trustees, as the company directors 19 September 2019 and signed on its behalf by:

J Hampson - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF AMBASSADORS FOOTBALL LIMITED

Independent examiner's report to the trustees of Ambassadors Football Limited ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 December 2018.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of Institute of Chartered Accountants in England and Wales which is one of the listed bodies

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- 1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Mr A Edwards ACA ACCA

board I rule

Institute of Chartered Accountants in England and Wales

Dunhams

Chartered Accountants

11 Warwick Road

Old Trafford

Manchester

M16 0QQ

19 September 2019

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 DECEMBER 2018

				2018	2017
		Unrestricted funds	Restricted funds	Total funds	Total funds
	Not	£	£	£	£
INCOME AND ENDOWMENTS FROM	es			÷	
Donations and legacies	. 2	267,217	-	267,217	281,679
Charitable activities Charitible activities	5	41,818	21,625	63,443	65,328
Charmole activities	•	41,010	21,023	03,443	
Other trading activities	3	24,103	-	24,103	23,944
Investment income	4	60		60	5
Total		333,198	21,625	354,823	370,956
EXPENDITURE ON					•
Raising funds Raising donations and legacies	6	40,394	-	40,394	39,298
	•	40,394	-	40,394	39,298
Charitable activities	7				
Charitable activities Charitible activities	,	291,276	21,625	312,901	326,163
Total	•	331,670	21,625	353,295	365,461
Total					
NET INCOME		1,528	_	1,528	5,495
		1,020		_,	.,
RECONCILIATION OF FUNDS					
Total funds brought forward		23,762	-	23,762	18,267
TOTAL FUNDS CARRIED FORWARD		25,290	-	25,290	23,762

CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities.

BALANCE SHEET AT 31 DECEMBER 2018

				2018	2017
		Unrestricted funds	Restricted funds	Total funds	Total funds
•	Not	£	£	£	£
	es				
CURRENT ASSETS					
Stocks	13	120	_	120	_
Debtors	14	11,004	_	11,004	7,214
Prepayments and accrued income		3,179	-	3,179	3,632
Cash at bank		29,152	<u>850</u>	30,002	31,834
		40.455	050	44.205	42.680
		43,455	850	44,305	42,680
·		•			
CREDITORS				·	
Amounts falling due within one year	15	(18,165)	(850)	(19,015)	(18,918)
					
NET CURRENT ASSETS		25,290	-	25,290	23,762
•					
TOTAL ACCETO LEGG CURRENT					
TOTAL ASSETS LESS CURRENT LIABILITIES		25,290		25,290	23,762
LIABILITIES		23,290	-	25,290	23,702
					
NET ASSETS		25,290		25,290	23,762
FUNDS	16				
Unrestricted funds	10			25,290	23,762
Restricted funds:				,,,,	,
TOTAL FUNDS				25 200	23,762
IOTAL PUNDS				<u>25,290</u>	23,702

BALANCE SHEET - CONTINUED AT 31 DECEMBER 2018

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2018.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2018 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees on 19 September 2019 and were signed on its behalf by:

J Hampson -Trustee

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The presentational currency of the accounts is GBP and rounding is to the nearest £.

The charity has taken advantage of the following disclosure exemption in preparing these financial statements, as permitted by FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland':

the requirements of Section 7 Statement of Cash Flows.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

The following specific policies are applied to particular categories of income:

Voluntary income is received by way of grants, donations and gifts and is included in full in the Statement of Financial Activities when receivable. Grants, where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant. Grants related to performance and specific deliverables are accounted for as the charity earns the right to consideration by its performance.

Where grants and fees are received in advance of performance, their recognition is deferred and included in creditors.

Legacies are included when the charity becomes entitled to the bequest and the amount receivable is capable of being utilised.

Investment income is included when receivable.

Incoming resources from charitable activities are accounted for when receivable.

Gifts in kind and donated services and facilities are recognised when receivable where a value can be attributed with reasonable accuracy.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 DECEMBER 2018

1. ACCOUNTING POLICIES - continued

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources. Expenditure includes any VAT which cannot be recovered and is reported as part of the expenditure to which it relates.

Costs of generating funds comprise the costs associated with attracting voluntary income and the costs of trading for fundraising purposes. It incudes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and service for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

All costs are allocated between the expenditure categories of the Statement of Financial Activities on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis e.g. estimated usage.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and the audit fees and costs linked to the strategic management of the charity.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixtures and fittings

- 20% on cost

Computer equipment

- 33% on cost

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Designated funds are unrestricted funds earmarked by the Trustees for a particular purpose.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 DECEMBER 2018

2. DONATIONS AND LEGACIES

	Donations Gift aid		2018 £ 243,644 23,573 267,217	2017 £ 257,678 24,001 281,679
3.	OTHER TRADING ACTIV	TITIES		
	Fundraising events Sponsorships		2018 £ 23,703 400 24,103	2017 £ 23,344 600 23,944
4.	INVESTMENT INCOME			
	Deposit account interest		2018 £ 60	2017 £ 5
5.	INCOME FROM CHARIT	ABLE ACTIVITIES		
	Football festivals Community coaching Other fees and charges Grants Tour income Other income	Activity Charitible activities Charitible activities Charitible activities Charitible activities Charitible activities Charitible activities	2018 £ 6,881 13,028 17,949 21,625 3,960	2017 £ 7,965 21,923 5,705 25,109 4,200 426
			63,443	65,328
	Grants received, included in the Seedbed Trust Grant	ne above, are as follows:	2018 £ 6,625	2017 £ 10,109
	The Jerusalem Trust		15,000 21,625	15,000 25,109

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 DECEMBER 2018

6. RAISING DONATIONS AND LEGACIES

	2018	2017
	£	£
Staff costs .	31,081	27,020
Rent and premises costs	3,771	4,051
Telephone	309	275
Postage and stationery	325	512
Sundries	177	29
Fundraising	1,124	1,608
Consultancy fees	709	2,727
Travel and subsistence	1,619	1,143
Motor expenses	1,073	920
Staff welfare and training	<u> 206</u>	1,013
·	40,394	39,298

7. CHARITABLE ACTIVITIES COSTS

	Direct costs	Direct costs Support costs (See note 8)	
	£	£	£
Charitible activities	310,453	<u>2,448</u>	312,901

8. SUPPORT COSTS

	Governance
	costs
	£
Charitible activities	2,448

9. **NET INCOME/(EXPENDITURE)**

Net income/(expenditure) is stated after charging/(crediting):

	2018	2017
	£	£
Independent examiner remuneration	2,400	2,400

10. TRUSTEES' REMUNERATION AND BENEFITS

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2018 nor for the year ended 31 December 2017.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2018 nor for the year ended 31 December 2017.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 DECEMBER 2018

11. STAFF COSTS

	Wages and salaries Social security costs Other pension costs	2018 £ 190,991 12,848 3,365	2017 £ 167,940 10,514 1,677 180,131
	The average monthly number of employees during the year was as follows:		
	UK International	2018 9 1	2017 8 1
	international	10	9
	No employees received emoluments in excess of £60,000.		,
12.	TANGIBLE FIXED ASSETS Fixtures and fittings £	Computer equipment	Totals £
	COST At 1 January 2018 and 31 December 2018 27,821	21,960	49,781
	DEPRECIATION At 1 January 2018 and 31 December 2018 27,821	21,960	49,781
	NET BOOK VALUE At 31 December 2018	<u> </u>	
	At 31 December 2017	-	
13.	STOCKS	2018 £	2017 £
	Stocks	120	<u> </u>
14.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
	Trade debtors Other debtors	2018 £ 237 10,767	2017 £ 2,491 4,723
	· · · · · · · · · · · · · · · · · · ·	11,004	7,214

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 DECEMBER 2018

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	•		2018 £	2017 £
	Trade creditors		1,060	-
	Credit card		22	-
	Social security and other taxes		4,097	3,395
	Other creditors		860	2,599
	Deferred income		10,527	10,284
	Accrued expenses		2,449	2,640
	·		19,015	18,918
16.	MOVEMENT IN FUNDS			
		·	Net	
	·		movement in	
		At 1.1.18 £	funds £	At 31.12.18 £
	Unrestricted funds	ı	ı.	L
	General fund	23,762	1,528	25,290
	TOTAL FUNDS	23,762	1,528	25,290
	TOTAL FORDS	23,702		23,270
•	Net movement in funds, included in the above are as follows:			
		Incoming	Descurees	Movement in
		resources £	expended £	funds
	Unrestricted funds			_
	General fund	333,198	(331,670)	1,528
	Restricted funds			
	The Jerusalem Trust	15,000	(15,000)	-
	Seedbed Trust Grant	6,625	<u>(6,625)</u>	
		21,625	(21,625)	_
	TOTAL FUNDS	354,823	<u>(353,295)</u>	1,528
			•	
	Comparatives for movement in funds			
			Net	
		At 1.1.17	movement in	A
		At 1.1.17 £	funds £	At 31.12.17 £
	Unrestricted Funds			
	General fund	18,267	5,495	23,762
				·
	TOTAL FUNDS	18,267	5,495	23,762
				

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 DECEMBER 2018

16. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	·Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	350,060	(344,565)	5,495
Restricted funds	•		
The Jerusalem Trust	12,750	(12,750)	-
Seedbed Trust Grant	8,146	<u>(8,146)</u>	
	20,896	(20,896)	-
	· · · · · ·		
TOTAL FUNDS	<u>370,956</u>	<u>(365,461</u>)	<u>5,495</u>

A current year 12 months and prior year 12 months combined position is as follows:

	Net movement in		
	At 1.1.17 £	funds £	At 31.12.18 £
Unrestricted funds General fund	18,267		25,290
TOTAL FUNDS	18,267	7,023	25,290

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds
Unrestricted funds General fund	683,258	(676,235)	7,023
Restricted funds The Jerusalem Trust Seedbed Trust Grant	27,750 14,771	(27,750) (14,771)	
•	42,521	(42,521)	
TOTAL FUNDS	725,779	<u>(718,756</u>)	<u>7,023</u>

17. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 December 2018.

18. ULTIMATE CONTROLLING PARTY

There is no ultimate controlling party.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 DECEMBER 2018

19. PURPOSES OF THE RESTRICTED FUNDS

Seedbed Trust A restricted fund for CFO North West Development
Seedbed Trust A restricted fund for East End Football Academy

Jerusalem Trust A restricted fund for CFO Training

DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2018

	2018 £	2017 £
INCOME AND ENDOWMENTS		
Donations and legacies Donations	243,644	257,678
Gift aid	23,573	24,001
	267,217	281,679
Other trading activities Fundraising events	23,703	23,344
Sponsorships	400	600
	24,103	23,944
Investment income Deposit account interest	60	5
Charitable activities Football festivals	6,881	7,965
Community coaching	13,028	21,923
Other fees and charges	17,949 21,625	5,705 25,109
Grants Tour income	3,960	4,200
Other income	<u> </u>	426
	_63,443	65,328
Total incoming resources	354,823	370,956
EXPENDITURE		
Raising donations and legacies Salaries	28,649	25,191
Social security	1,927	1,577
Pensions Pensions	505 3,771	252 4,051
Rent and premises costs Telephone	3,771	275
Postage and stationery	325	512
Sundries	177 1,124	29 1,608
Fundraising Consultancy fees	709	2,727
Travel and subsistence	1,619	1,143
Motor expenses	1,073 206	920 1,013
Staff welfare and training		
	40,394	39,298
Charitable activities	162 242	142 740
Salaries Social security	162,342 10,921	142,749 8,937
Carried forward	173,263	151,686

DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2018

	2018	2017
Charitable activities	£	£
Brought forward	173,263	151,686
Pensions and other staff costs	2,860	1,425
Telephone	926	824
Postage and stationery	974	1,537
Advertising	80	-,
Sundries	542	610
Football costs	24,398	22,461
Overseas support	75,463	103,224
Miscellaneous expenses	95	87
Donations	1,385	-
Consultancy fees	4,018	15,454
Bank charges	216	71
Travel and subsistence	6,476	4,573
Motor expenses	4,291	3,679
Rent and premises costs	15,084	16,203
Staff welfare and training	382	1,881
	310,453	323,715
Support costs		
Governance costs Accountancy fees	2,448	2,448
1000 minutes 1000		
Total resources expended	353,295	365,461
Net income	1,528	5,495