



Christian Blind Mission (United Kingdom) Limited

Report and Financial Statements Year Ended 30 June 2016

> Company Number 03148424 Charity Number 1058162



# Report and Financial Statements for the year ended 30 June 2016

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Cover image: Suraj, who was born with hemiplegia and received physiotherapy and support from CBM's partner programme in India, with his mother Lily.

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### Legal and administrative details

### **Trustees**

Jan Flawn CBE (Chair)
Edwin Godfrey
Adrian Hopkins MBE
Rachel Jones
Janine King
Chinwe Osuchukwu
Kirsty Smith
Max Teare
Kristin yan Zwieten

### **Secretary and Registered Office**

Philip Nye, CBM UK, Oakington Business Park, Dry Drayton Road, Oakington, Cambridge, CB24 3DQ

### **Chief Executive**

Kirsty Smith

### **Leadership Team**

Director of Fundraising and Communications – Harriet Millward Director of International Programmes – James Thornberry Director of Finance and Corporate Services – Philip Nye

### **Company Number**

03148424

### **Charity Numbers**

1058162 (England and Wales) SC041101 (Scotland)

### **Bankers**

Lloyds Bank plc, Black Horse House, Castle Park, Cambridge, CB3 0AR

### **Auditors**

BDO LLP, Yare House, 62-64 Thorpe Road, Norwich, NR1 1RY



### From our Chair, Jan Flawn CBE

It has been a year of momentous decisions. In June, the UK voted to leave the European Union. For some this is a cause for alarm; for others, celebration. For CBM UK it certainly poses a challenge - the drop in sterling means we must raise more to fund our programmes in developing countries. But our greater fear is that the vote reflects a move away from actively engaging with the world. As one of the world's richest countries, we mustn't turn our backs on the world's poorest people.

While major progress has been made in tackling extreme poverty, people still go blind because they can't afford an operation, lives are still blighted by lack of food or water, and children still grow up without going to school. And these are all more likely if you live with a disability.

In September 2015, world leaders agreed Agenda 2030, an ambitious new set of development goals. After much campaigning, we were delighted to see explicit recognition in the new Sustainable Development Goals that people with disabilities must not be forgotten. The challenge now is to ensure that these ambitions become action. So we'll continue to work alongside disabled people in the world's poorest communities, and ensure they have a voice that can't be ignored.



### From our Chief Executive, Kirsty Smith

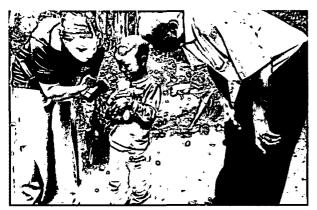
In last year's Annual Review, I introduced our new 4 year strategy CBM UK: Through the Roof. I'm delighted to report significant progress towards our goals.

Most importantly, we are transforming lives in the world's poorest places and are proud to have maintained last year's record level of spending on life-changing programmes, in spite of the challenging fundraising climate. I recently visited a CBM partner eye-hospital in Tanzania. It was amazing not only to meet children whose lives were transformed by sight-restoring surgery, but also to witness CBM-supported medical professionals developing their skills at a conference, outreach programmes finding children earlier to provide treatment and follow-up programmes offering ongoing support. This long-term, coordinated approach is vital if we're to transform lives and communities for good.

Once again this year, we have been blessed by the support of so many loyal donors, partners and friends. I offer you my heartfelt thanks. I hope you enjoy reading about the amazing things your support has achieved and will continue to work with us to do even more in the coming year.



### **Our Year in Pictures**



July – during a follow-up visit 6 months after sight-restoring cataract surgery, 5 year-old Susana enjoyed looking at photos taken of her at hospital.



November – a group of committed supporters visited CBM projects in Tanzania, including a programme treating women for obstetric fistula, to see how their support changes lives.



March - supporter Ian Benson from Dorset walked 14 miles carrying a 6-foot wooden cross to raise funds to restore sight in the world's poorest communities.



October – as Nepal marked 6 months since the devastating earthquake, CBM staff and partners continued to provide medical care, psychological support and rehabilitation to people with disabilities and injuries.



February - we launched an emergency appeal to save lives in Ethiopia, as the country struggled to cope with its worst drought in thirty years.



May - On International Day to end Obstetric Fistula, actress Joanna Lumley spoke out in support of our work treating women with this devastating condition.

June – Downton Abbey star Penelope Wilton presented our BBC Radio 4 Appeal, raising over £40,000 to prevent and treat childhood blindness in Tanzania.

### **Trustees Report**

### Structure, Governance and Management

### **Governing Document**

Christian Blind Mission (United Kingdom) Limited is a company limited by guarantee and a registered charity governed by its Memorandum and Articles of Association dated 12 January 1996. The Charity is also registered with the Office of the Scottish Charity Regulator 'OSCR' with registered charity number SC041101. The directors of the Charity are its Trustees for the purposes of charity law and throughout this report are collectively referred to as the Trustees.

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### Trustees

The Trustees who served during the year were as follows:

Jan Flawn CBE (Chair)
Edwin Godfrey (appointed 1<sup>st</sup> July 2015)
Adrian Hopkins MBE
Rachel Jones
Janine King
Chinwe Osuchukwu (appointed 3<sup>rd</sup> November 2015)
Kirsty Smith
Max Teare
Kristin van Zwieten
Tim Brooks (resigned 3<sup>rd</sup> November 2015)

We welcomed Chinwe Osuchukwu to the Board in November 2015. Chinwe is a specialist children's doctor at Central and North West London NHS Trust. For more information on all our trustees, visit: <a href="https://www.cbmuk.org.uk/who-we-are/our-people/trustees/">www.cbmuk.org.uk/who-we-are/our-people/trustees/</a>.

CBM UK has continued to make a significant contribution to CBM International with Trustee Max Teare serving as Chair of the CBM International Board and Kristin van Zwieten on the Board of the International Nominations Committee. Chief Executive, Kirsty Smith has also been very involved with strategic direction of the worldwide CBM federation, and was appointed vice-Chair of the International Leadership Team.

### Organisation

The Board of Trustees, who can have an unlimited number of members, administer the Charity. The Trustees normally hold four meetings each year. The Board has delegated approval for day to day operational decisions to the Chief Executive and Leadership Team under a scheme of delegated authority. All decisions outside this scheme are approved by the Board.

### Appointment of Trustees

As set out in the Articles of Association, the Trustees are recruited and appointed by the Board. The Trustees are appointed to serve for a period of three years and are eligible for re-appointment for one further term.

### Trustees' induction and training

Trustees are encouraged to undertake training during the period to brief them on the legal obligations under charity and company law and also to attend appropriate external training events and projects where these will facilitate the undertaking of the role.

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### Our structure

CBM UK is a member of the CBM International Federation which links 11 member organisations around the world and integrates global programme and policy efforts to maximise impact for people with disabilities.

CBM UK works through CBM's network of country offices, which provide vital links with our local partners, host governments and institutions, and create networks between the different partner organisations, Governments, Disabled Peoples' Organisations and other NGOs.

CBM UK is also represented in Scotland, Wales and Northern Ireland.

In addition, CBM employs technical experts to build capacity and ensure quality. With our team of surgeons, ophthalmologists, other medical staff and livelihood and education specialists working on projects around the world, we can be sure that communities receive long-lasting and effective support.

Globally, CBM with our partners reached over 90 million people in 2015 with programmes in over 60 countries. This marks a significant increase on the number of people we were able to help in 2014, due to major growth in the number of people treated for blinding and disabling diseases through mass distribution of medication.

### Staff

The work of CBM UK relies on the commitment and hard work of its valued staff. Communication links are maintained through team meetings held every three weeks and other internal channels. CBM UK is committed to equality in recruiting, training, promotion and career development.

### **Volunteers**

The financial statements set out the results for the year but do not reflect the considerable and vital support of our many volunteers. The Trustees and staff are extremely grateful for their commitment and contribution.

### Remuneration

All Trustees give of their time freely and no trustee received remuneration in the year. As defined by the Articles of association the CEO is a trustee of the charity but received no remuneration for her role as a trustee. Details of directors expenses and related party transactions are disclosed in note 14 to the accounts.

The pay of staff is reviewed annually and normally adjusted for increases in the retail price index. Salaries are also benchmarked against similar sized organisations in the local area.

# Strategic Report Objectives and Activities

### **Our Vision**

An inclusive world in which all people with disabilities enjoy their human rights and achieve their full potential.

### **Our Mission**

To transform the lives of disabled people in the world's poorest communities. Driven by Christian values, we work with disabled people to break down barriers by delivering practical support, improving policy and practice and inspiring the people of the UK to act.

### **Our Strategy**

On 1 July 2015, we launched a new Strategic Framework for 2015-19 – *CBM UK:* Through the Roof setting out three clear and ambitious goals for CBM in the next four years.

### Progress against our strategy

Progress against our strat	egy		
People with disabilities will experience positive and lasting change	Increased use of reviews, evaluations and audits of programmes to ensure continuous learning and improvement		
<ul> <li>Quality programmes with increased impact &amp;</li> </ul>	Supported and participated in country-wide planning processes in target countries		
sustainability  • Strong partnerships	Continued successful partnerships and consortia with other NGOs		
Drawing on the knowledge and	Building on and scaling up successful projects eg organic farming, India		
expertise of people with disabilities	Developed key role of young people with HIV and disabilities in Zimbabwe in planning and delivering HIV/Disability programme		
UK policy and practice will increasingly support sustainable change for people	Contributed to UK Department for International Development's revised disability framework and other initiatives		
with disabilities	Initiated and led the development of a paper for UK Government on Value for Money and disability		
	Provided training and advice to international NGOs to promote understanding of Disability Inclusive Development		
	Worked with mainstream development organisations to ensure that disability was included in their planning, submissions to government, and strategic thinking		
	Built relationship with parliamentarians and provided submissions on disability-inclusive development		

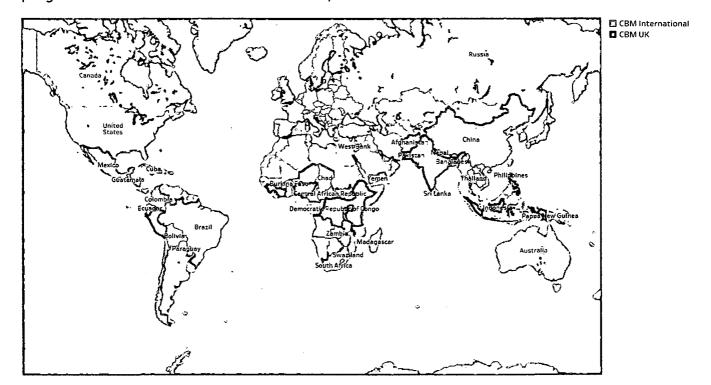
Our target audiences will grow and be increasingly engaged	Supporter feedback, through questionnaires and focus groups, improving communications.
	Identification and research into potential new target individual audiences.
	Launch of new website and increased social media engagement
	Support from a number of high profile figures, including Penelope Wilton and Joanna Lumley generates donations and media coverage.

In determining the strategy and setting the goals for 2015-19 the Trustees referred to the Charity Commission's guidance on public benefit. As a result the Trustees are confident that the work undertaken by the Charity in pursuit of its mission meets the Commission's public benefit requirements.

### Our Year - key developments

### Where we work

As part of the global CBM federation, CBM UK supported 650 projects in over 60 countries in 2015-16. CBM UK provided direct funds and expertise to set up and run programmes in 17 countries across Africa, Asia and Latin America.



### Saving Sight

An estimated 80% of all blindness is avoidable. Millions of people around the world are needlessly blind because they can't get simple surgery or treatment that could save their sight.

CBM works across the world's poorest communities to prevent avoidable blindness and restore sight.

In 2015, CBM and our partners:

- treated 28.3m people for blinding diseases
- restored 461,000 people's sight through cataract surgery
- distributed 694,000 pairs of glasses and low vision devices

### Seeing is Believing

For over a decade, CBM has worked with Seeing is Believing, a collaboration between Standard Chartered and the International Agency for the Prevention of Blindness (IAPB), to tackle avoidable blindness and visual impairment. Here are some highlights from our programmes supported by Seeing is Believing this year:

- Philippines An evaluation of our three-year programme, which ended in September 2016, found it had improved access to eye health services, especially for poor community members. Our partners performed 77,000 sight-restoring cataract surgeries and helped strengthen local government eye health services, ensuring long-term impact.
- Zimbabwe a programme launched in January 2015 is dramatically increasing access to sight-saving treatments in two districts of northern Zimbabwe. 64,623 adults and 29,121 children accessed medical services in 2015 and over 1,953 surgeries were carried out.
- Tanzania 116 patients with glaucoma are now enrolled in a treatment trial run by CBM's Dr Heiko Philippin, supported by the Seeing is Believing Innovation Fund. The new laser treatment, already in use in high-income countries, could offer the possibility of one-off or occasional treatment, instead of daily eye drops for life.
- East Africa as well as treating thousands of children for eye conditions, our Child Eye Health programme in Uganda, Tanzania and Kenya resulted in 4 research papers last year. Improving understanding of childhood blindness is vital to improving services and treatment for the long-term.

### Standard Chartered staff volunteering strengthens hospital systems

Employees from Standard Chartered's IT department in Zimbabwe have worked with doctors and eye unit coordinators to develop a patient management system to help in the treatment of children with eye conditions. The patient management system is now being used by three hospitals supported by CBM and its partners in Zimbabwe to ensure continuity of care from provincial clinics to the hospital child eye care unit. Standard Chartered's marketing experts also contributed, improving accessibility and awareness through branding design for the outreach vehicle and signage for a children's eye unit.

### **Vision Centres India**

With local partner Dr Shroff's Charity Eye Hospital, CBM is developing 4 new disability-inclusive Vision Centres across Uttar Pradesh, India to improve access to sight-restoring surgery, glasses and other eye health services.

### Radio 4 Appeal raises £43,000 to prevent and treat childhood blindness

Listeners to BBC Radio 4 donated an amazing £43,000 to prevent blindness and restore sight to children in Tanzania. CBM supporter and actress Dame Penelope Wilton (Downton Abbey, The BFG) presented the appeal on 19<sup>th</sup> and 23<sup>rd</sup> June 2016.



### **Eliminating Blinding Trachoma**

Trachoma is the world's leading infectious cause of blindness, causing excruciating pain and sight loss. Thanks to funding from The Queen Elizabeth Diamond Jubilee Trust CBM, is continuing to make progress towards eliminating the disease in Uganda, Malawi and Kenya by 2019, as a member of NGO consortia.

We were also one of several partners who contributed to the DFID-funded Global Trachoma Mapping Project (GTMP), the largest infectious disease survey ever to be undertaken, which identified 100 million people at risk of trachoma so that treatment can be effectively targeted. CBM worked with a partner in two provinces of Pakistan to map prevalence of the disease.

In July 2015, Joyce attended a CBM-supported trachoma outreach camp in Eastern Uganda. For three years, she had endured pain and worsening sight due to trachoma.

Unable to walk since she was a young child, probably as a consequence of polio, Joyce moves around on her hands and knees or is carried. She already relies on her family and church for help, but losing her sight would leave her totally dependent on others.



Until her daughter heard about the free camp, Joyce had no hope that her sight could be saved. But the day after simple surgery, she was delighted to be able to see clearly and be free from pain. Thanks to CBM supporters, she also received her first wheelchair to help her get around independently.

"I expect good things in the future; I hope to be able to do a bit more work at home and move around more easily" says Joyce.

### Improving Health

We work in the world's poorest places to prevent and treat conditions that cause disability, and to enable people with disabilities to access the medical care that they need.

In 2015, CBM and our partners:

trained 186,265 doctors, nurses & other medical professionals

- gave almost 10,000 people the chance to walk without pain through clubfoot surgery
- distributed 88,000 wheelchairs, walking frames and other orthopaedic devices

### New programme to help women with obstetric fistula

Fistula is a disabling condition that causes incontinence, usually the result of difficult childbirth without medical support. Many women affected are rejected by their husbands, families and communities. CBM and partner ECWA Evangel Hospital in Nigeria launched a new programme in January 2016 to provide treatment and support to women with fistula, while also educating health workers and communities about the condition.

### Treating cleft lip and palate

Every year more than 170,000 children in low-income countries are born with cleft lip and/or palate, which can cause difficulty eating, breathing and speaking. CBM surgeon Andrew Hodges works at CORSU hospital in Uganda, training other doctors and providing life-changing surgery to repair cleft lip and palate for children and young people.

Joan, from a remote village in Western Uganda, was born with a cleft lip.

"When I realised that she could not breastfeed I started expressing breast milk to give to her", recalls her mother Imelda. "But after a month I had no more breast milk so I started giving her cow milk. I used to buy one cup because that's what I could afford.

Desperately worried to see her daughter rapidly losing weight, Imelda also had to face hostility from family and friends, who saw her daughter's disability as a curse. Then Imelda heard about CBM's partner hospital on the radio. Initially too weak for surgery, Joan was treated for malnutrition. Then doctors carried out two operations to repair her lip and palate.



"She looks beautiful! I am so proud of her. I couldn't believe that her lip could be repaired to look like this. Unlike before surgery when she could not feed well, now she will gain weight. I wish the people in my village can see her now. I want them to know that God is great and that he can use people to do great things."

### **Education**

Children with disabilities are more likely to miss out on education than any other group. Of the 59 million children not in school, it is estimated that a third are children with a disability. Without education, children are much less likely to be able to fulfil their potential and are more likely to live in poverty as an adult.

In 2015, CBM and our partners:

- helped 79,000 children with disabilities go to school
- trained 19,000 teachers in special needs techniques

### Helping deaf children go to school in Ivory Coast

A 2014 census in the Ivory Coast, West Africa revealed that 220,000 children with hearing impairment are not at school. Very few deaf children attend mainstream schools and there is only one specialist school in the country. CBM has been improving opportunities for children to attend local schools since 2015 and this programme is now being extended to four more areas. With our local partner, we have equipped teachers across these regions with the sign language training and skills they needed to integrate and support children with hearing impairment, giving them access to education and the potential for a brighter future.

### Report identifies key recommendations for including children with disabilities

In April 2016, CBM published a report bringing together data from over 100 studies on education for children with disabilities in low and middle income countries. The report found that there had been improvements in recent years but provided important recommendations for further improvement, including on training of teachers and early childhood intervention.

### Inclusive education benefits all children in India

CBM continues to work with partners Mobility India and Teacher Foundation to improve quality of education for children with disabilities through the Chamkol programme in South India. One finding of the programme is that training teachers to include children with disabilities benefits everyone in the class, helping teachers to interact more positively with all students and support them all to fulfil their potential.

### Livelihoods

People with disabilities in poor communities often find it difficult to earn a living because they can't access education or training, face prejudice and discrimination or cannot access resources or loans to get started.

In 2015, CBM and partners helped 92,000 disabled people and their families to earn a living by providing training and support to get a job or start their own business.

### Building on the success of organic farming in India

CBM has been working with partner Naman Seva Samiti since 2012 to train people with disabilities or family members in organic farming techniques. These are much cheaper than conventional methods as they do not require expensive chemicals. After four successful years, we are now starting to replicate the project in new areas and aim to reach a total of 12,000 people by the end of 2016.

10 year-old Pooja's family is one of those that has benefitted from CBM's organic farming programme. She was born after a full term pregnancy, but immediately after birth it became clear that she had a disability. Her father explains:



"She was so weak. Pooja had absolutely no strength. She has three older siblings, so I knew that things weren't right."

"Life became very difficult for the family. The cost of medicines and getting to appointments are very costly. As a farmer, I was already borrowing money from the moneylenders to buy chemicals for the farm. I got into debt but had to find money for my precious Pooja. I felt desperate."

"One day in the village, I got chatting to two field-workers from Naman Seva Samiti. They explained that they had seen me around with Pooja and that they...were running [a project] around organic farming. At first I was sceptical, but when they told me that I could save money and be free from the money lenders, I was all ears!"

"Now I don't have to worry about owing money. I am free from debt, and I can save some money to pay for Pooja's medicine and appointments with the consultant."

"This project has made such a difference to our family."

### Emergencies and Disaster relief

When disasters strike, people with disabilities are often among the worst affected and the last to receive help. They may miss out on warnings or information because they do not hear, do not see or cannot understand announcements with lifesaving information. They may be unable to escape quickly from danger. And vital emergency aid like shelters or food distribution may be too far away, or difficult to access for a person with a disability.

CBM responds immediately to emergencies worldwide, not only providing life-saving aid and longer-term support to people with disabilities and other vulnerable groups, but also working with mainstream relief agencies to try to ensure their humanitarian response is inclusive of all.

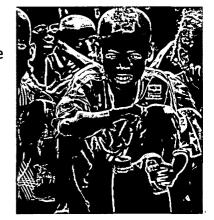
### Saving lives and livelihoods during Ethiopia food crisis

In February 2016, Ethiopia was facing its worst drought in decades, with over 10 million people in urgent need of food and water. Thanks to the generous response to our emergency appeal, CBM was able to respond quickly to:

- Provide daily meals to 23,951 children at 46 schools
- Distribute seeds to 13,428 vulnerable households
- Support 3,666 community members to improve local ponds, dams and canals.

Our response focussed particularly on reaching the most vulnerable groups, including people with disabilities.

Bezeye, 12, lives with his father and three younger siblings in drought-hit Amhara province. Like most families in their district, they have been surviving on government rations since the previous year's crops failed. Many of the family's small animals have already been sold just to stay alive over the past year. Bezeye's mother Enaney struggles to make the meagre monthly ration feed six mouths, so the daily meal he receives at school is a lifeline.



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When the food crisis began, some families started keeping their children at home but this has changed since the school feeding started. "You cannot learn on an empty stomach," says Bezeye's primary school director Mr Nigussia. "There was a 3.6 percent dropout rate every month before the CBM school feeding started in April, now there is zero percent dropout and students are coming back," explains Nigussia.

Bezeye has been deaf since birth and was considered one of the students most at risk of dropping out. "The school feeding is so supportive", says Enaney. "I thank God for the donors who provide this service."

### New standards to ensure no-one left behind in emergencies

In August 2015, CBM was one of a consortium of NGOs to launch a three-year programme to strengthen the capacity of humanitarian agencies to deliver age and disability-inclusive emergency response. Developed as part of the Age and Disability Capacity (ADCAP) programme, the Minimum Standards for Age and Disability Inclusion in Humanitarian Action are a new set of standards providing information on the actions needed to make disaster response as inclusive as possible to help humanitarian workers ensure that people with disabilities and older people can access support at times of emergency.

### New mobile app for disaster relief

CBM has worked with Cambridge-based digital marketing agency Studio 24 to develop a mobile app to help ensure people with disabilities can access emergency relief. The app provides relief workers with step-by-step guidance on how to make emergency shelter, food distribution and other vital relief services accessible to people with disabilities. A prototype was launched at the World Humanitarian Summit in Istanbul in May 2016.

### Advocacy and Alliances

### Disability and Agenda 2030 - Sustainable Development Goals

In September 2015, leaders of 193 countries agreed Agenda 2030, an ambitious new agenda for the next 15 years aimed at fighting injustice and inequality. This Agenda sets out 17 Sustainable Development Goals (SDGs), covering areas such as ending poverty, improving health care and education, building more inclusive and sustainable cities, and making sure that we reduce the impact of climate change.

Thanks to intensive and concerted advocacy by CBM and others, the SDGs are much more disability inclusive than the Millennium Development Goals that preceded them. Agenda 2030 contains a specific promise to leave no one behind and includes 11 specific references to people with disabilities across 5 goals.

CBM has also been heavily involved in the development of the indicators that will measure these goals – including submitting to



UN and Office of National Statistics consultations and calling for all data to be disaggregated not only by gender but also to include disability.

With the SDGs determining what is prioritised by governments and development agencies all around the world, CBM is now working to translate them into effective action. We continue to work with governments and Disabled People's Organisations to ensure the inclusion of people with disabilities in the implementation and measurement of the SDGs.

### Influencing development policy and practice to include people with disabilities

Building our advocacy team this year has increased our capacity to raise awareness among policy makers of the benefits of disability-inclusion, and share our expertise in how to put this into practice.

In the past year we have developed our relationship with the UK Government's Department for International Development's (DFID). We have fed into their revised disability framework, which sets out how they will strengthen disability-inclusion in their policies and programmes. We have provided analysis and support on a number of other topics including the World Humanitarian Summit and how to ensure the inclusion of people with disabilities in their Business Cases.

CBM has also increased our engagement with the UK parliament. We have met with MPs and members of the House of Lords, providing briefings and questions for them to ask to Ministers as well as made submissions to the International Development Committee who have taken on a number of our recommendations. We have also contributed to a number of submissions with mainstream development agencies including on the Government's new Aid Strategy and Economic development – ensuring that their submissions were inclusive of people with disabilities.

In addition, we have shared our expertise with several UK-based mainstream NGOs through meetings and training sessions.

### **Fundraising and Communications Review**

In late 2015, we embarked on a significant donor insight project to improve our understanding of our individual supporters – how they view CBM, why they support us and how we can connect with them more effectively. Over 2,000 people shared their views with us via telephone calls, questionnaires and focus groups.

The response confirmed once again our supporters' incredible commitment to CBM's work, particularly in preventing blindness, and to our Christian values. Their passion for transforming the lives of people with disabilities was also demonstrated by generous individual giving over the year – response rates to our fundraising appeals remained high.

However, despite the unwavering loyalty of our existing supporters, our voluntary income fell from £4,300,988 to £3,482,043 this year. This was a result of a drop in legacy income and as well as regulatory changes that make recruiting new supporters more challenging.

The past year has seen continuing public concern and media attention about the way that some charities fundraise. High profile, worrying cases of poor practice by certain charities and fundraising agencies have come to light. We are delighted to hear from our supporters, in our recent survey, that they are happy with the ways that we

communicate with them and feel valued by CBM UK. But we are determined to do even more, not simply to meet required regulatory standards but to exceed them. Without our supporters, we could not carry out our life-changing projects, so inspiring and making our supporters feel valued and respected is vital to our mission.

As a result of our ongoing process of review, we have introduced a Vulnerable Supporter Policy to help us recognise when a supporter may find it difficult to make an informed decision about choices offered to them and adapt our communication accordingly. As a Board of Trustees, we have also undergone training so that we are up-to-date with regulatory changes and able to provide effective oversight of CBM's fundraising activity.

Communicating with our supporters well also requires appropriate systems for managing information. In the coming year we will be introducing a new supporter database to enable us to do this effectively, so the past year has seen a significant project of analysing our requirements and the needs of our donors, evaluating potential databases and value for money.

We are committed to investing in new ways to reach and inspire both existing and new audiences. In June 2016, we launched a new website, which will provide a platform for an increasing online presence in the coming year.

In November 2015, we took a group of 5 committed supporters to see CBM's work restoring sight and treating women with obstetric fistula in Tanzania. Following the success of this first supporter visit, we are planning further trips in the coming year.

We continued to work with our existing high profile supporters to help raise CBM's profile, while also engaging new individuals in our work.

- In February 2016, actress and CBM Champion Trudie Goodwin (Emmerdale, The Bill) inspired supporters at an event at the Houses of Parliament when she spoke about seeing CBM's work in action in Nigeria.
- In May 2016, actress Joanna Lumley (Absolutely Fabulous, Avengers) endorsed our work to help women with obstetric fistula.
- In June 2016, actress Penelope Wilton (Downton Abbey, BFG) presented our Radio 4 appeal, raising £43,000 to prevent childhood blindness in Tanzania and helping us raise considerable awareness of our work.

### Financial review

The financial results for 2015-16 are shown in the Statement of Financial Activities on page 25.

### Incoming Resources

Total income fell this year from £7 million to £6 million. Primarily this was due to a drop in legacy income from £1,046,743 in 2014-15 to £428,366. However, gifts in wills remained a significant part of our income, funding 7% of our work.

Another significant factor was the reduction in voluntary unrestricted income, which reflected the difficulty in recruiting new supporters due to regulatory changes (see fundraising and communications review above). Restricted income grant making bodies remained at a similar level to the previous year at £2,533,154. A number of

generous supporters gave significant gifts of over £5000 including: Mrs J Pibworth, Mrs B Durbin, Mr M Teare, Mr D Webber, Mr P Franklin, Mrs S Edwards, Mrs P Moore-Bouquet, Nelson New Forest Foundation, The Wilfred Box Discretionary Will Trust, The Vitol Foundation, Scottish Episcopal Church.

### Resources expended

In spite of the drop in income, we maintained our commitment to life-changing programmes, with spending remaining at the same levels as 2014-15.

The cost of generating funds saw a slight decrease to £1,029,206 from £1,105,763, which represents 17% of total income. However, we anticipate seeing our fundraising costs rise in the coming year as we make carefully considered and vital investment in developing new income streams so that we can ensure ongoing support to our partners.

#### Restricted Income and funds

Restricted income for the year was only marginally down on 2015 at £2,623,315 (2015 £2,775,690) although the mix of income sources has changed. This year, for the first time, we received funding from the Big Lottery Fund (£139,027). This money is for a programme to provide community based treatment and support for children with HIV and disabilities in Zimbabwe.

As a result of maintaining the level of payments to programmes the level of restricted funds has fallen at the end of the year to £882,590 (2015 £1,120,740).

It should be noted that at the year-end two of the funds were in deficit (see note 9). Generally funding for restricted programmes is received in advance of expenditure being incurred. However there can be instances where expenditure is incurred in advance of the funds resulting in the programme being temporarily in deficit.

### Reserves policy

The Board reviews the charity's reserves policy annually, balancing the need to hold back sufficient general reserves to protect the charity's charitable activities with the objective of maximizing the funding available for those activities. The Board has agreed a policy that the unrestricted reserves should not fall below 12 months unrestricted programme expenditure and three months running costs. It is intended that this amount should be held in liquid funds (cash or short term investments). The Board has set these targets to ensure the charity has a sound and secure financial foundation. At 30 June 2016 this target reserves amounted to £1,983,507 (£1,530,699 for programme expenditure and £452,808 running costs). The current level of unrestricted reserves is £4,866,543 of which £1,079,448 is the property reserve. Hence general reserves are currently above target by £1,803,558. Plans for 2016-17 and going forward are expected to bring actual reserves more into line with target.

### Risk management

The Trustees are required to identify and review the major risks (governance, operational, financial, external and regulatory) to which CBM UK is exposed and to assess the likelihood of such risks and the possible level of impact they would have.

CBM UK established its current risk management framework during 2013. The framework focuses on identifying risks, prioritising them and setting out mitigation approaches and accountabilities for the highest priority items. The risk register is reviewed regularly by the Leadership Team and Finance & Audit Committee at each of its meetings and by the full Board of Trustees every year. Trustees are satisfied that the systems are in place to monitor, manage and, where appropriate, mitigate CBM UK's exposure to the major risks.

The directors consider the following to be the main risks facing the charity:

Risk	Actions to mitigate
Economic uncertainty following	Careful budgeting
Brexit	Regular financial reforecasting
	Diversification of income streams
	Reserves policy
Unsatisfactory programme	Increased partner monitoring
performance and reporting, especially around financial	Staff training
compliance	Development of standards
Inability to recruit and retain	Staff training
skilled staff	Managerial support and regular appraisals
	Regular benchmarking of salary scales
Demographic of supporters	Investment to diversify income streams and reduce reliance on direct mail.
Reputational risk	Compliance with fundraising guidelines
	Staff training
	Updating and compliance with policies

### Plans for future periods

We continue to work to our four year strategic framework, CBM UK: Through the Roof, with three over-arching objectives:

- People with disabilities will experience positive and lasting change
- UK policy and practice will increasingly support sustainable change for people with disabilities
- Our target audiences will grow and be increasingly engaged

Within these objectives, we are planning the following developments in the coming year:

- Continue to improve the quality of our work by expanding the use of programme management tools, and extending those to partners.
- Actively promote disability inclusive development programmes and continue to mainstream disability approaches into all areas of our partners' work.
- Continue to shape CBM international global strategy development and implementation.
- Work with the research sector to promote knowledge and understanding of examples of excellence in disability inclusive programming.
- Build our visibility and reputation in the UK International Development sector and promote understanding and implementation of disability-inclusive development among mainstream NGOs.
- Invest in improving systems and processes, including our supporter database.
- Invest in reaching new audiences and fundraising channels to increase funds available for our life-changing programmes.

### Other

CBM UK continues to seek to relocate to a more central location in Cambridge, in order to increase the accessibility and profile of the charity. Due to difficult market conditions, this move did not happen during 2015-16 as anticipated.

### Trustees' Responsibilities

The Trustees (who are also directors of CBM UK for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the year. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies

Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charities website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

### Statement as to disclosure to our auditors

In so far as the Trustees are aware at the time of approving our Trustees annual report:

- there is no relevant information, being information needed by the auditor in connection with preparing their report, of which the auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

The Trustees Report and the Strategic Report was approved by the Trustees on the 8<sup>th</sup> November 2016 and signed on their behalf by:

Jan Flawn CBE (chair)

# Independent auditor's report to the trustees and members of Christian Blind Mission (United Kingdom) Limited

We have audited the financial statements of Christian Blind Mission (United Kingdom) Limited for the year ended 30 June 2016 which comprise the Statement of Financial Activities (incorporating an Income and Expenditure Account), the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charity's trustees and members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and the Charities and Trustee Investment (Scotland) Act 2005. Our audit work has been undertaken so that we might state to the charity's trustees and members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees and members as a body, for our audit work, for this report, or for the opinions we have formed.

### Respective responsibilities of trustees and auditor

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with regulations made under those Acts.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Financial Reporting Council's (FRC's) Ethical Standards for Auditors.

### Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the FRC's website at www.frc.org.uk/auditscopeukprivate.

### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 June 2016 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### BDO LLP

Nicholas Buxton (Senior Statutory Auditor)

for and on behalf of BDO LLP, Statutory Auditor

Norwich

United Kingdom

Date: 22 DECEMBER 2016

BDO LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

# Statement of financial activities (incorporating an income and expenditure account) Year ended 30<sup>th</sup> June 2016

	Note	Unrestricted funds	Restricted funds	Total funds 2016	Restated 2015 Total funds
Income from:		£	£	<b>£</b>	£
Voluntary income: - Donations & legacies - Grants	2 2	3,391,882 -	90,161 2,533,154	3,482,043 2,533,154	4,300,988 2,775,690
Total voluntary income		3,391,882	2,623,315	6,015,197	7,076,678
Investment income		2,992	-	2,992	-
Other income		1,840	-	1,840	1,579
Total income		3,396,714	2,623,315	6,020,029	7,078,257
Expenditure on:					
Cost of generating voluntary income		1,029,206	-	1,029,206	1,105,763
Charitable activities		782,024	3,875,740	4,657,764	4,644,998
Total expenditure	3	1,811,230	3,875,740	5,686,970	5,750,761
Net income/(expenditure) for the year		1,585,484	(1,252,425)	333,059	1,327,496
Transfer between funds		(1,014,275)	1,014,275	-	-
Net Movement in funds		571,209	(238,150)	333,059	1,327,496
Reconciliation of funds					
Total funds brought forward at 1 <sup>st</sup> July 2015	10	4,295,334	1,120,740	5,416,074	4,088,578
Fund balances carried forward at 30 <sup>th</sup> June 2016	9	4,866,543	882,590	5,749,133	5,416,074

The notes on pages 28-43 form part of these financial statements.

# **Balance sheet** 30<sup>th</sup> June 2016

Company number 03148424

		2016	Restated
	Note	£	2015 £
Fixed assets			
Tangible assets	5	1,095,258	1,126,285
Long-term investments	6	-	44
Total fixed assets		1,095,258	1,126,329
Current assets			
Debtors	7	466,378	771,704
Cash at bank and in hand		4,361,439	3,768,490
Total current assets		4,827,817	4,540,194
<b>Creditors</b> Amounts falling due within one year	8	173,942	250,449
Net current assets		4,653,875	4,289,745
Net assets		5,749,133	5,416,074
Funds			
Restricted funds	9	•	
Funds not in deficit		1,047,277	1,296,522
Funds in deficit		_(164,687)	(175,782)
		882,590	1,120,740
Unrestricted funds	9	4,866,543	4,295,334
		5,749,133	5,416,074

The financial statements on pages 25 to 43 were approved by the Board of Directors on  $8^{\text{Th}}$  November 2016, and signed on its behalf

Jan Flawn

**Trustee** 

Janine King

**Trustee** 

### Cash Flow Statement Year ended 30th June 2016

		2016	Restated 2015
	Note	£	£
Net Cash Provided by operating activities		597,570	932,850
Cash flow from investing activities Interest income Proceeds from the sale of investments Proceeds from the sale of fixed assets Purchase of tangible fixed assets	6 5	2,992 44 - (7,657)	1,579 - - (18,419)
Cash provided by (used in) investing activities		(4,621)	(16,840)
Change in cash in the reporting period		592,949	916,010
Cash and cash equivalents at the beginning of the reporting period		3,768,490	2,852,480
Cash and cash equivalents end of the reporting period		4,361,439	3,768,490
Reconciliation of net income/ (expenditure) to net cash flow from operating activities			
Net income for the reporting period (as per the statement of financial activities)		333,059	1,327,496
Adjustments for :-			
Depreciation charges Investment income receivable Loss on sale of tangible fixed assets Decrease/ (increase) in debtors (Decrease) in creditors		38,684 (2,992) - 305,326 (76,507)	44,494 (1,579) 542 (388,618) (49,485)
Net cash provided by operating activities		597,570	932,850



### 1. Accounting policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

### a) Basis of preparation

The financial statements have been prepared on a going concern basis under the historical cost convention and in accordance with the Companies Act 2006, Charities Act 2011, Charities Accounts (Scotland) Regulations 2006, Charities and Trustee Investment (Scotland) Act 2005 and the Statement of Recommended Practice (SORP) on Accounting and Reporting by Charities effective from 1 January 2015 and FRS 102, and applicable United Kingdom accounting standards. The Charity has adapted the Companies Act formats to reflect the Charities SORP and the special nature of the Charity's activities.

CBM UK meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

b) Reconciliation with previous Generally Accepted Accounting Practice
In preparing the accounts, the Trustees have considered whether in applying the accounting policies required by FRS 102 and the Charities SORP (FRS102) a restatement of comparative items was needed. See note 10 for a summary of the restatements

### Company Status

CBM UK is a registered charity in England and Wales (number 1058162) and Scotland (number SC0041101) and is constituted as a company registered in England and Wales and limited by guarantee (company number 03148424). It is governed by its Memorandum and Articles of Association and at the year-end there were 11 Members (2014/15: 10) who were each liable to contribute £1 in the event of the company being wound up.

### Going concern

The Directors have reviewed the Charity's current financial position and financial forecasts derived from its strategic plan. As a result of their review, the Directors believe that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

### **Accounting Policies**

#### Income

### Donations and Gifts

Monetary donations and gifts are included in full in the statement of financial activities when receivable, provided that there are no donor-imposed restrictions as to the timing of the related expenditure, in which case recognition is deferred until the pre-condition has been met.

Legacies are included when the Charity is advised by the personal representative of an estate that payment will be made and the amount involved can be quantified. They are included in the statement of financial activities.

Gifts-in-kind are accounted for using either a third-party external valuation or sale value as follows:

- assets received for distribution by the Charity are recognised only when distributed;
- assets received for resale are recognised, where practicable, when receivable or otherwise when sold;
- gifts of fixed assets for charity use or funds for acquiring fixed assets for charity use are accounted for immediately on receipt.
- Intangible income, which comprises donated services, is included in income at a valuation
  which is an estimate of the financial cost borne by the donor where such a cost is
  quantifiable and measurable. An equivalent amount is charged as expenditure. No
  income is recognised when there is no financial cost borne by a third party. Voluntary
  help is not included as income.

Donations under Gift Aid together with the associated income tax recoveries are credited as income when the donations are received.

### Grants receivable

Revenue grants are credited as incoming resources when they are receivable provided conditions of receipt have been complied with, unless they relate to a specified future period, in which case they are deferred.

### Investment income

Investment income, including associated income tax recoveries, is recognised when receivable.

### Resources expended

Liabilities are recognised as resources expended as soon as there is a legal or constructive obligation committing the charity to the expenditure.

Expenditure, which is charged on an accruals basis and has been classified under headings that aggregate all cost under that category. All expenditure is inclusive of irrecoverable VAT, where applicable and is allocated between:

- expenditure incurred directly to the fulfilment of the Charity's objectives (charitable activities);
- expenditure incurred in the generation of funds for the Charity.

### **Accounting policies**

### Fund accounting

Unrestricted funds are donations and other incoming resources received or generated for expenditure on the general objectives of the Charity. Designated funds are unrestricted funds that the Trustees have allocated to particular projects for the time being.

Restricted funds are to be used for specific purposes laid down by the donor. Expenditure for those purposes is charged to the fund, together with a fair allocation of overheads and support costs where this is allowed by the donor.

At the year-end any fund deficits are maintained only when the Directors are of the opinion that such deficits will be eliminated by future committed giving. Income and expenditure on these funds are shown as restricted in the SOFA and analysed into the main components in note 14.

### Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost, net of depreciation and any provision for impairment.

Depreciation is calculated to write down the cost of all tangible fixed assets for charity use by equal annual instalments over their estimated useful economic lives. The rates generally applicable are:

Freehold buildings	2%
Property refurbishment	20%
Motor vehicles	25%
Computer equipment	25%-33%
Fixtures and fittings	25%

No depreciation is provided on freehold land.

### Foreign currencies

Transactions in foreign currencies are translated at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities in foreign currencies are translated at the rates of exchange ruling at the balance sheet date. Exchange differences are dealt with in the Statement of Financial Activities.

### Retirement benefits

### Defined Contributions Pension Scheme

The pension costs charged in the period are the contributions payable to the scheme in respect of the accounting period.

#### Taxation

The charitable company is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part II Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

2. Donations				
	Unrestricted funds £	Restricted funds £	2016 Total Funds £	Restated 2015 Total funds £
Donations and legacies				
Donations and gifts Legacies Gift Aid	2,566,140 428,366 397,376	90,161	2,656,301 428,366 397,376	2,809,165 1,046,743 445,080
	3,391,882	90,161	3,482,043	4,300,988
Grant income				
Seeing is Believing (Standard Chartered/IAPB)	-	805,155	805,155	1,637,547
Scottish Government Queen Elizabeth Diamond	-	-	-	236,738
Jubilee Trust Blandford Lake Trust	-	240,000	240,000	188,104 10,094
DFID	·	1,297,957	1,297,957	617,354
Big Lottery Fund	<b>-</b>	139,027	139,027	-
Veta Bailey Trust Other	-	51,015	51,015	3,484 82,369
		2,533,154	2,533,154	2,775,690

### Legacies

The charity has been notified of certain legacies which have not been accrued due to uncertainty. An estimated value of these legacies is £733,823 (2015 £371,150).



3. Total Expenditure Unrestricted	Staff £	Direct £	Support £	2016 Total £	Restated 2015 Total £
Cost of generating voluntary income	371,829	528,131	129,246	1,029,206	1,105,763
	371,829	528,131	129,246	1,029,206	1,105,763
Charitable activities	480,067	-	301,957	782,024	748,043
Total unrestricted expenditure	851,896	528,131	431,203	1,811,230	1,853,806
Restricted					
Charitable activities	-	3,875,740	·	3,875,740	3,896,955
Total restricted expenditure	-	3,875,740	-	3,875,740	3,896,955

# Analysis of support costs Unrestricted

	Cost of Generating funds	Charitable activities	Governance	2016 Total	Restated 2015 Total
CBMI support/fees	19,655	261,884	-	281,539	206,056
Premises	24,468	25,266	-	49,734	58,984
Office costs	6,174	27,123	-	33,297	39,667
Travel	10,772	42,392	756	53,920	45,064
Finance	9,594	27,990	-	37,584	40,247
Foreign exchange gain	-	(176,002)	· -	(176,002)	(71,703)
IT	34,739	47,628	-	82,367	98,442
Legal & professional	5,807	6,291	13,073	25,171	17,735
HR	4,513	10,905	· -	15,418	32,216
Depreciation	13,524	14,651	-	28,175	32,112
	129,246	288,128	13,829	431,203	498,820

Net expenditure for the year includes	2016 £	Restated 2015 £
Auditors remuneration - audit	13,073	8,251

Support costs have been allocated as far as possible directly to the area incurring the costs. Where this has not been possible costs have been allocated on the basis of departmental staff numbers.



4. Employees and Trustees		
	2016 £	2015 £
Staff costs consist of:	<b></b>	2
Wages and salaries	733,432	647,317
Social security costs	70,356	62,383
Other pension and life assurance costs	48,109	38,049
	851,897	747,749
The average number of employees during the year was as follows:	Number	Number
Fundraising	12	11
Other activities	13	12
	25	23

The number of employees whose emoluments (including benefits in kind, but excluding employers pension contributions) amounted to over £60,000 in the year were as follows:

	2016	2015
£70,001 to £80,000	1	1

The Chief Executive received total emoluments (including benefits in kind, but excluding employers pension contributions) of £76,500 (2015 £75,000).

In 2015-16 the leadership team (comprising the Director of Fundraising and Communications, the Director of International Programmes and the Director of Finance and Corporate Services) received a total of £134,465 (2015 £126,000) (including benefits in kind, but excluding employers pension contributions). The total cost of employers pension contributions for the Leadership team was £10,046 (2015 £12,600). The post of Director of International Programmes was vacant between March 2015 and August 2015.

### Trustees

No trustee received remuneration for fulfilling their role as trustee. The articles of the charity provide for the Chief Executive to be a trustee.

The remuneration received by the CEO for fulfilling the role of Chief Executive is disclosed above but they received no remuneration for their role as trustee.

During the year travel expenses totalling £2,953 were reimbursed to 3 trustees (2015 £2,936 to 4 trustees). In addition travel expenses totalling £1,034 were paid directly to third parties on behalf of 1 trustee. (2015 £2,557 for 2 trustees).

### Pension

The Charity operates and offers a defined contribution scheme for all employees. The assets of the scheme are administered by Trustees in a fund independent from those of the Charity. The total amount of employers contributions made during the year (treated as an expense) was £44,719 (2015 - £38,049). No pension payments are allocated to restricted funds.



5. Tangible assets			Office		
	Freehold property	Motor vehicles	equipment and software	Fixtures and fittings	Total
	£	£	£	£	£
<i>Cost</i> At 1 <sup>st</sup> July 2015 Additions	1,377,884 -	11,895 -	123,208 7,657	106,133	1,619,120 7,657
At 30 <sup>th</sup> June 2016	1,377,884	11,895	130,865	106,133	1,626,777
Accumulated Depreciation At 1 <sup>st</sup> July 2015 Charge for the year	270,878 27,558	11,646 249	104,613 10,442	105,698 435	492,835 38,684
At 30 <sup>th</sup> June 2016	298,436	11,895	115,055	106,133	531,519
Net book value	,			,	
At 30 <sup>th</sup> June 2016	1,079,448	-	15,810	-	1,095,258
At 30 <sup>th</sup> June 2015	1,107,006	249	18,595	435	1,126,285
6. Unlisted investm	ents				_
			2016	Restat 20	
At cost		•	-	2	44

As at the 30th June 2015 the charity held 44% of the authorised share capital of Oakington Business Park Management Company limited (OBPMC), a company registered in England. On the assumption that the share capital would be called up, the shares were included in the accounts at their nominal cost, 44 shares of £1 each.

During the year the Directors of OBPMV decided not to call up the share capital of the company. Therefore the cost of the investment has been reduced to nil. The charity is still holds 44% of the authorised share capital of the company.

### 7. Debtors

	2016 £	Restated 2015 £
Trade debtors	9,594	37,590
Prepayments	60,360	48,893
Prepaid project advances	<u>-</u>	296,369
Accrued income	312,645	259,305
Other debtors	83,779	129,547
	466,378	771,704

### 8. Creditors: amounts falling due within one year

	2016 £	Restated 2015 £
Trade creditors	52,080	135,018
Tax and social security	24,120	18,914
Other creditors	22,989	14,745
Accruals	74,753	81,772
	173,942	250,449



9. Funds movement					
Unrestricted Funds	Restated Balance 1 <sup>st</sup> July 2015 £	Income £	Expenditure £	Transfers £	Balance 30 <sup>th</sup> June 2016 £
Designated programme reserve	1,490,713	-	-	39,956	1,530,669
Designated property reserve	1,107,006	- -	-	(27,558)	1,079,448
General reserve	1,697,615	3,396,714	(1,811,230)	(1,026,673)	2,256,426
	4,295,334	3,396,714	(1,811,230)	(1,014,275)	4,866,543

The designated programme reserve is CBM UK's funding obligation for programme work in the next twelve months.

The designated property reserve is the net book value of 7-8 Oakington Business Park.

The transfer between designated programme reserve and general funds represents the allocation of unrestricted funds to meet the requirement of programmes in the next twelve months.

The net transfer out of unrestricted reserves of £1,014,275 to restricted reserves represents the current year matched funding obligations on restricted donations and overseas programme costs.

Restricted Funds	Balance 1 <sup>st</sup> July 2015	Income	Expenditure	Transfers	Balance 30 <sup>th</sup> June 2016
	£	£	£	£	£
Standard Chartered /IAPB	701,597	805,155	(1,369,051)	220,930	358,631
Scottish Government	167,419	-	(72,228)	(22,373)	72,818
Queen Elizabeth Diamond Jubilee Trust	137,454	240,000	(271,952)	· -	105,502
Department for International Development	(4,840)	1,297,957	(1,250,080)	26,526	69,563
Emergency Situations	70,819	9,200	(32,232)	32,232	80,019
Big Lottery Fund	675	139,027	(92,089)	-	47,613
Other	47,616	131,976	(788,108)	756,960	148,444
	1,120,740	2,623,315	(3,875,740)	1,014,275	882,590

### **Restricted funds** (continued)

- Standard Chartered / IAPB CBM UK has received funding from the Standard Chartered /IAPB "Seeing is Believing" programme and Innovation Fund to support blindness prevention and eye care programmes in Nigeria, Philippines, East Africa, Ivory Coast, Zimbabwe and Indonesia.
- 2. Scottish Government CBM UK has received funding from the Scottish Government to support two programmes in Malawi to increase participation of people with disability and to provide equitable access to education for children with disability.
- 3. The Queen Elizabeth Diamond Jubilee Trust CBM UK is an implementing partner in a programme to eliminate blinding Trachoma in Malawi, Kenya and Uganda.
- 4. Department for International Development (DFID) CBM UK is involved in a number of programmes supported by DFID in Nigeria, DRC and Kenya.
- 5. Emergency During the year CBM UK has provided emergency relief and reconstruction in areas affected by disaster in particular the Ebola crisis and the Nepal earthquake.
- 6. Big Lottery Fund CBM UK has received funding from the Big Lottery Fund for a project based in Harare, Zimbabwe to provide community based treatment, support and psychological rehabilitation for children with HIV and disabilities.
- 7. Other This represents the movement on a large number of smaller programmes that CBM UK supports.

Generally funding for restricted programmes is received in advance of expenditure being incurred. However there can be limited instances where expenditure is incurred before funds are received resulting in the programme being temporarily in deficit. Those programmes in deficit at the year-end are shown below.

Funds not in deficit	2016	2015
	£	£
Standard Chartered/IAPB	456,973	762,468
Scottish Government	72,818	167,419
QEDJT	105,502	144,060
DFID	135,908	90,192
Emergency	80,019	70,819
Big Lottery	47,613	675
Other	148,444	60,889
	1,047,277	1,296,522
Funds in deficit	2016	2015
	£	£
Standard Chartered/IAPB	(98,342)	(60,871)
QEDJT	· <del>-</del>	(6,606)
DFID	(66,345)	(95,032)
Other	· -	(13,273)
	(164,687)	(175,782)
Total restricted funds	882,590	1,120,740

### 10. Reconciliation of opening funds

In preparing these accounts, the Trustees have considered whether in applying the accounting policies required by FRS 102 and the Charities SORP FRS 102 any restatement of comparative items was required.

At the date of transition in applying the requirement to recognise liabilities arising from employee benefits a liability was recognised for the short-term compensated absence arising from employee entitlement to annual leave.

In accordance with the requirements of FRS 102, a reconciliation the opening funds balances with those shown under the previous GAAP is shown below.

	1 <sup>st</sup> July 2014	30 <sup>th</sup> June 2015
Fund balances as previously stated	4,103,065	5,431,994
Employee annual leave	(14,487)	(15,920)
Fund balances as restated	4,088,578	5,416,074

11. Analysis of net assets between funds	Unrestricted funds	Restricted funds	Total
	£	£	£
Fixed assets	1,095,258	-	1,095,258
Current assets	3,780,540	1,047,277	4,827,817
Current liabilities	(173,942)	<b>-</b>	(173,942)
	4,701,856	1,047,277	5,749,133

### 12. Capital commitments

At 30<sup>th</sup> June 2016 the Charity had capital commitments amounting to £99,191 (2015 - Nil).

### 13. Financial commitments

At 30<sup>th</sup> June 2016 the Charity had annual commitments under non-cancellable operating leases as follows:

	Office equipment 2016 £	Office equipment 2015 restated £
Operating leases which expire:		
Less than one year Between two and five years	11,784 15,285	22,492 27,069

The total expenditure on operating leases during the year was £22,492 (2016 - £24,052)



### 14. Related party transactions

CBMI (Christian Blind Mission International) and CBMeV (Christoffel Blindenmission eV) are the governing and co-ordinating bodies of the federation of member associations to which CBM UK belongs.

During the year CBM UK paid CBMI £40,948 (2015- £15,874) in respect of federation membership fees.

In May 2015 the final repayment was made on a loan from CBMI. During the financial year 2014/15 capital repayments of £39,171 and interest payments of £1,195 were made to CBMI.

CBMeV co-ordinates member association payments to CBM projects worldwide. During the year CBM UK made payments to international projects, through CBMeV, totalling £3,792,915 (2015-£3,823,898). In addition CBM UK paid CBMeV £240,591 (2015-£209,144) for associated project support costs. At the year-end CBMeV held Nil funds (2015 £296,369) on behalf of CBM UK for programme payments paid in advance.

CBM UK also incurred various costs on behalf of CBMI and CBMeV and these were recharged on a monthly basis. During the year CBM UK incurred cost on behalf of CBMeV costs totalling £112,785 (2015 - £175,773) of which £65,256 (2015 - £4,597) remained unpaid at the end of the year. CBM UK recharged CBMI costs of £5,133 (2015 - £6,472) during the year and at the year-end CBMI owed CBM UK £5,730 (2015 - £6,472). Also during the year CBMI charged CBM UK for various services totalling £9,740 (2015 - £3,015), at the year end the amount owed to CBMI was £1,923 (2015 - £1,923).

At the year-end there was an amount of £1,609 (2015 - £1,216) due from other members of the CBM federation and £3,476 (2015 - £1,601) due to other members of the CBM federation arising from the recharging of costs incurred on behalf of and by members of the federation. The total value of the recharges by CBM UK to other member associations in the year was £6,521 (2015 - £0) and the total value of recharges to CBM UK by other member associations was £2,359 (2015 - £484).

### 15. Guarantee

In the event of a winding up the maximum amount guaranteed to be contributed by each existing member and from each person who was a member within the preceding twelve months is £1. At the date of this report the number of such people is 8 (2015 - 8).

The charity is also the sole member of Forgotten Children Limited (limited by Guarantee) a dormant company which is registered in England.

16. 2015 SOFA comparative figures
 Statement of financial activities
 (incorporating an income and expenditure account)
 Year ended 30<sup>th</sup> June 2015

	Restated Unrestricted funds	Restricted funds	Restated Total Funds 2015
Income from:	£	£	£
Voluntary income: - Donations & legacies	4 200 000		4 200 000
- Grants	4,300,988 -	2,775,690	4,300,988 2,775,690
Total voluntary income	4,300,988	2,775,690	7,076,678
Investment income	-	-	-
Other income	1,579	-	1,579
Total income	4,302,567	2,775,690	7,078,257
Expenditure on:			
Cost of generating voluntary income	1,105,763	-	1,105,763
Charitable activities	748,043	3,896,955	4,644,998
Total expenditure	1,853,806	3,896,955	5,750,761
Net			
income/(expenditure) for the year	2,448,761	(1,121,265)	1,327,496
Transfer between funds	(741,851)	741,851	-
Net Movement in funds	1,706,910	(379,414)	1,327,496
Reconciliation of funds			
Total funds brought forward at 1 <sup>st</sup> July 2014	2,588,424	1,500,154	4,088,578
Fund balances carried forward at 30 <sup>th</sup> June 2015	4,295,334	1,120,740	5,416,074



The pages which follow do not form part of the statutory financial statements of the charity