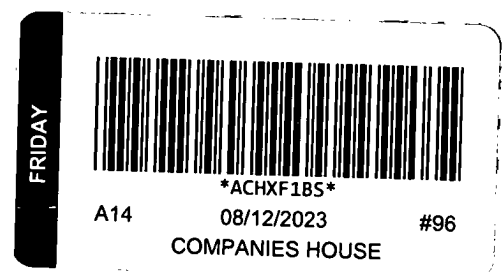


Cornwall Care Limited

Annual Report and Consolidated Financial Statements period from 1 January 2022 to 31 March 2023

Company registration number: 03079623

Charity registration number: 1053486



Cornwall Care Limited

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Cornwall Care Limited

Reference and Administrative Details

Directors	Ms L Blackwood Ms S Clarke-Kuehn Mr E Lunt Ms N Warren Mr J Whitmore Mr P Williams
Secretary	Ms N Seymour
Registered Office	Sanctuary House Chamber Court Castle Street Worcester Worcestershire WR1 3ZQ The charitable company is incorporated in England and Wales.
Company Registration Number	03079623
Charitable company Registration Number	1053486
Solicitors	Foot Antsey LLP High Water House Malpas Road Truro TR1 1QH
Bankers	Lloyds Bank Plc PO Box 128 8 Royal Parade Plymouth PL1 1LX
Auditor	PKF Francis Clark Statutory Auditor Lowin House Tregolls Road Truro TR1 2NA

Cornwall Care Limited

Directors' report (incorporating Trustees' report and strategic report)

The Directors present their annual report, incorporating the Trustees' report and strategic report, for the 15 month period to 31 March 2023 under the Companies Act 2006 together with the audited consolidated financial statements for the period and confirm that the latter complies with the requirements of the Act, the Articles of Association and the Charities SORP FRS 102.

Trustees and Officers

The trustees and officers serving during the year and since the year end were as follows:

Directors:	Ms H Bennett (resigned 21 October 2022)
	Ms L Blackwood (appointed 21 October 2022)
	Ms S Clarke-Kuehn (appointed 21 October 2022)
	Mr J Day (resigned 21 October 2022)
	Mr I Harris (appointed 13 January 2022 and resigned 21 October 2022)
	Mr D Law (resigned 21 October 2022)
	Mr E Lunt (appointed 21 October 2022)
	Ms T Sorensen OBE (resigned 21 October 2022)
	Mr P Stewart (resigned 21 October 2022)
	Mrs S Taylor (resigned 22 October 2022)
	Ms N Warren (appointed 21 October 2022)
	Mr J Whitmore (appointed 21 October 2022)
	Mr P Williams (appointed 21 October 2022)
Secretary:	Ms N Seymour (appointed 21 October 2022)

Objectives and activities

Objects and aims

The Cornwall Care Group's objects, as set out in the group's Articles of Association, are:

- (a) to promote the relief of and provide relief, support and assistance to individuals who by reason of old age, or physical or mental handicap, require special care and attention;
- (b) to promote and provide relief to children and young people who require special care and attention; and
- (c) to promote, in particular the relief of, and provide support and assistance to, beneficiaries who are resident in or associated with the County of Cornwall, the County of Devon and the Isles of Scilly. 'Beneficiaries' means the people referred to in the points above.

Cornwall Care Limited

Directors' report (incorporating Trustees' report and strategic report)

Public benefit

The group's charitable objectives are set out above. Throughout the year the Directors have sought to benefit the public by:

- providing care to those funded by means tested assistance from the Local Authority and Kernow Clinical Commissioning Group; and
- to continue to work closely with the Local Authorities and the Kernow Clinical Commissioning Group on implementing change in the way that care for older people, those with dementia and those with learning difficulties is provided.

As such the Directors confirm that they comply with their duty to have due regard to the Charity Commission's guidance on public benefit in exercising their powers and duties and consider it in all aspects of the Cornwall Care Group's activities as reflected throughout the Directors' Report.

Principal Activities

Cornwall Care Limited (the Company) was incorporated on 8 June 2001 under the Companies Act number 04231521. The Company's ultimate parent undertaking is Sanctuary Housing Association and the Company forms part of the Sanctuary Group of entities (the Sanctuary Group). The principal activity of the Company continues to be the provision of care for adults and older people throughout Cornwall. Our clients receive quality care services that are provided in the following ways:

- **Care Homes:** Our care homes provide care for older frail people and those with dementia, either on a permanent basis or for rehabilitation and respite visits. Nursing services were in operation in nine of these homes for the full year.
- **Extra Care / Supported Living:** A number of our properties contain independent living units which provide accommodation enabling adults with mental health issues to live semi-independent lives within the community.
- **Home Care:** Our domiciliary and community care services deliver care and related services to clients in their own homes.

Cornwall Care Limited

Directors' report (incorporating Trustees' report and strategic report)

Results and gift aid payments

The consolidated results of the Cornwall Care Group for the period ended 31 March 2023 are set out on page 16. There was no gift aid payment made for 2022/2023 to the Company's ultimate parent undertaking, Sanctuary Housing Association (2021: £nil).

Key performance indicators

The Company manages the following bed spaces:

	2023		2021	
	Homes	Bed spaces	Homes	Bed spaces
Operation of care homes	13	537	16	646

Key performance indicators are shown in the table below and compare the financial periods ended 31 March 2023 (15 months) and 31st December 2021 (12 months).

	2023	2021
Staffing costs as a % of turnover	76.4%	%
Weekly staffing cost per bed space – based on average occupancy	£1,207	£966
Weekly turnover per bed space – based on average occupancy	£1,580	£1,381
Average occupancy per week	448	530
Occupancy as a % of total bed spaces (average for year)	80.1%	82.0%
Occupancy as a % of total bed spaces (year end)	75.8%	81.7%

Cornwall Care Limited

Directors' report (incorporating Trustees' report and strategic report)

Review of business

On 21 October 2022 the Company became a wholly owned subsidiary of Sanctuary Housing Association. Over recent years the Company had faced a combination of sector-wide and organisation specific challenges. Joining Sanctuary will restore financial viability, improve the quality of the Company's assets through reinvestment and development, increase the efficiency of the Company's support services and enhance local stakeholder relationships.

A new strategic partnership has been forged with Cornwall Council by Sanctuary which will enable the two organisations to work closely together to ensure people in the county get high-quality care and support when they most need it.

2022/23 saw the start of the recovery on the care sector following the pandemic. Whilst there has been an increase in occupancy and income streams, the availability of staff remained a challenge. During this time, the Company has continued to see operational teams rise to the challenges presented and showcase a commitment to residents, as well as their tenacity and ability to innovate to deliver a quality service.

Recovery of occupancy has been slow and steady during 2022/2023 with some fluctuations resulting from the change to the contractual agreement in place with the local authority, as a consequence of the change in ownership of Cornwall Care Limited and Cornwall Care Services Limited.

At the start of the financial year three homes were closed, Trengrouse, Mountford and Headlands. Trengrouse was transferred back to Cornwall Council prior to the acquisition by Sanctuary Group.

Cornwall Care has gone through a process of adopting Sanctuary Care's working practices and governance to ensure homes meet Care Quality Commission (CQC). Internal quality assurance monitoring accurately reflects the CQC inspection standard and the Company is committed to working with the CQC to maintain the delivery of high quality care. Cornwall Care's CQC compliance (rated Good or Outstanding) is 92 per cent and is favourable to the sector average of 79 per cent.

Future developments

Over the next 12 months the Company will continue to integrate systems and processes to align with the Sanctuary Group, with a focus on occupancy growth and cost control. Investment into the homes will continue across the portfolio.

Cornwall Care Limited

Directors' report (incorporating Trustees' report and strategic report)

Principal risks and uncertainties

Principal risks

The Company is a subsidiary of Sanctuary Housing Association and part of the Sanctuary Group. The Company, as part of the Sanctuary Group, operates a comprehensive risk mapping process as part of its annual business planning cycle. This process identifies a number of external factors which affect both the Sanctuary Group and the Company.

The Executive Committee and Group Audit and Risk Committee review and scrutinise the risk maps for all Sanctuary Group entities. The Sanctuary Group Board approves the Sanctuary Group risk map.

The principal risks for the Company included in the risk map considered by the Board during 2022/2023 are:

- **Staff recruitment** - The ability to recruit and retain qualified carers and nurses is a continuing challenge for all care home operators. It impacts directly on the costs of operating care homes and the quality of care provided. The challenge to effectively recruit and maintain adequate staffing levels is now being met head on, with pay increases for frontline staff in April 2022, investment in advertising and recruitment campaigns and incentives such as our Refer a Friend scheme and welcome payments, as well as enhanced training and career progression opportunities.
- **Longer term occupancy issues** - The Company faces competition from other care providers in the regions in which it operates. If a home were to experience an increase in the volume of vacant rooms or the duration of the vacancy, income streams and profitability of the care home will be impacted. The Company manages occupancy levels closely and ensures that the relationships it has with local authorities and other commissioning bodies remain strong and that there is also an established proportion of self funding clients in each home to ensure that rooms are filled promptly as they become vacant.
- **Changes to government policy, legislation and regulation** - The Company's operations are closely regulated by the Care Quality Commission (CQC). The consequences of non-compliance with regulations could be significant for the Company. The Company has a robust audit system in place to ensure adherence to policies and compliance with regulatory requirements. Changes to CQC compliance are monitored to ensure policies and processes are updated. The upcoming Fair Costs of Care is awaiting further details of how it could impact the Company. The Company maintains a risk map that is reviewed by the Board and also by the Sanctuary Group Audit and Risk Committee. Risks also include those around health and safety compliance, legislative requirements and contractual risks.

Financial risk

The Company has external debt finance in the form of both an intercompany loan with Sanctuary Affordable Housing Limited and a loan with Cornwall Council relating to the closure of the LGPS deferred benefit pension scheme. Further information is detailed in note 19 on page 38.

The Directors therefore view the overall level of financial risk of the Company as low.

Cornwall Care Limited

Directors' report (incorporating Trustees' report and strategic report)

Employee involvement

Regular meetings are held between senior managers and each business unit's management team to review progress and developments in their business. Within each business unit the manager holds regular staff meetings to ensure that the group's goals and objectives are fully understood. Views and opinions of members of staff from around the whole Cornwall Care subgroup are collated annually in an anonymous web-based staff survey.

Business relationships

The Company's relationship with key business partners is integral to the success of the Company. Refer to the business relationships section in the s172 statement on page 8.

Health and safety

It is the clear intention of the Sanctuary Group to ensure, as far as reasonably practicable, the health, safety and welfare at work of all its employees. The Sanctuary Group undertakes to comply, as a minimum, with the provisions of the Health and Safety at Work Act 1974 and other relevant legislation to meet the objective of achieving the highest possible standards.

Investment in technology

Sanctuary Care has continued to roll-out kradle, which is an in-house electronic care planning app, as well as both electronic medication administration records (eMAR) and staff communications with the Kronos Dimensions app. Dedicated training is being provided to staff through the implementation of the new technology to ensure a smooth transformation from the paper-based approach. In time this will be extended to Cornwall Care group of entities as part of the integration plan.

Funds held as custodian trustee on behalf of others

Details are set out in note 25 to the financial statements.

Cornwall Care Limited

Directors' report (incorporating Trustees' report and strategic report)

Section 172 - Directors' Duties

The Directors of the Company, as those of all UK companies, must act in accordance with a set of general duties. These duties are detailed in section 172 of the UK Companies Act 2006 which is summarised as follows:

The Board consider, both individually and together, that they have acted in the way they consider, in good faith, would be most likely to promote the success of the Company for the benefit of its members as a whole (having regard to the stakeholders and matters set out in s172(1)(a-f) of the Act) in the decisions taken during the year.

In doing this, section 172 requires a director to have regard, amongst other matters, to the:

- the likely consequences of any decisions in the long-term;
- the interests of the Company's employees;
- the need to foster the Company's business relationships with suppliers, clients and others;
- the impact of the Company's operations on the community and environment;
- the desirability of the Company maintaining a reputation for high standards of business conduct; and
- the need to act fairly as between members of the Company.'

Detailed below is how the Board has maintained its commitment to promoting the success of the Company.

Consequences of decisions

The Board promotes a strong culture of governance within the Company, and continually monitors performance through the use of key performance indicators, as outlined on page 4.

The long-term strategy of the Company is embedded in the strategy of the Sanctaury Group, and details of the Corporate Strategy 2023-2026 can be found on the Sanctuary Group website at <https://www.sanctuary-group.co.uk/about-us/our-corporate-strategy>

Employees

The Company is committed to equal opportunities in employment.

Our employees have the key responsibility of providing residents with a quality level of care, and are fundamental to our success. Our employee satisfaction is monitored through employee engagement surveys, and employees are involved in matters affecting their functions.

It is Group policy to involve all employees in matters affecting their functions. At a formal level this takes place through the Staff Council where management consult with elected staff representatives. At an operational level a team briefing system is in place to keep all employees updated on core Group business issues.

Cornwall Care Limited

Directors' report (incorporating Trustees' report and strategic report)

Business relationships

Our key customer is our residents and the monitoring of our compliance with CQCI ratings ensures we continue to provide a quality level of care. The Company is continually developing its use of technology to improve our quality of resident care and the strength of the supply chain.

Community & environment

The impact of the Company's operations on the community is integral to the activities of the Company and the Sanctuary Group of entities. Sanctuary Group is a strong investor in communities, investing over a million pounds in cash, time and resources each year.

High standard of conduct

The Company meets the needs of its residents through continuous internal and external monitoring, through the CQC regulators to continuously improve the standard of Care we provide. Details of the CQC ratings are given on page 5 in the review of business.

Act fairly between members

The Company's sole member is its parent undertaking Sanctuary Housing Association. We encourage honest conversations between staff and managers at all levels, and through these conversations we work together even more effectively. Our intention is to behave responsibly towards the staff we employ and treat them fairly and equally, so they will benefit from the successful delivery of the Group's strategic plan.

Cornwall Care Limited

Directors' report (incorporating Trustees' report and strategic report)

Statement of Directors' responsibilities

The Directors (who are also the directors of Cornwall Care Limited for the purposes of company law) are responsible for preparing the Directors' report (incorporating Trustees' report and strategic report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the Directors to prepare financial statements for each financial period. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the parent charitable company and the group and of the incoming resources and application of resources, including its income and expenditure, of the charitable group for that period. In preparing these financial statements, the Directors are required to:

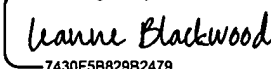
- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards, comprising FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the parent charitable company will continue in business.

The Directors are responsible for keeping proper accounting records that can disclose with reasonable accuracy at any time the financial position of the parent charitable company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the parent charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

30.11.2023

The annual report was approved by the Directors of the charitable company on and signed on its behalf by:

DocuSigned by:

.....
7430F5B82982479.....
Ms L Blackwood
Trustee

Cornwall Care Limited

Independent Auditor's Report to the Members of Cornwall Care Limited

Opinion

We have audited the financial statements of Cornwall Care Limited (the 'charitable parent company') and its subsidiaries (the 'group') for the period from 1 January 2022 to 31 March 2023, which comprise the Consolidated Statement of Financial Activities, Consolidated Balance Sheet, , Balance Sheet, Consolidated Statement of Cash Flows and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is United Kingdom Accounting Standards, comprising Charities SORP - FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and applicable law (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charitable company's affairs as at 31 March 2023 and of its incoming resources and application of resources, including its income and expenditure, for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

Other information

The Directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Cornwall Care Limited

Independent Auditor's Report to the Members of Cornwall Care Limited

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the and Directors' report (incorporating Trustees' report and strategic report) for the financial period for which the financial statements are prepared is consistent with the financial statements; and
- the and Directors' report (incorporating Trustees' report and strategic report) have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and the parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the and the Directors' report (incorporating Trustees' report and strategic report) .

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Directors

As explained more fully in the Statement of Directors' responsibilities (set out on page 10), the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Cornwall Care Limited

Independent Auditor's Report to the Members of Cornwall Care Limited

Auditor responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Cornwall Care Limited

Independent Auditor's Report to the Members of Cornwall Care Limited

As part of our audit planning, we obtained an understanding of the legal and regulatory framework that is applicable to the Cornwall Care group of companies. We gained an understanding of the industry in which the Cornwall Care Group operates as part of this assessment to identify the key laws and regulations affecting the Cornwall Care Group and parent company. As part of this, we reviewed the Cornwall Care Group's website for indication of any regulations and certification in place and discussed these with the relevant individuals responsible for compliance. The key regulations we identified were the regulations of the Care Quality Commission (CQC), as well as health and safety regulations, tax legislation, employment law and breaches of The General Data Protection Regulation ("GDPR"). We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006.

We discussed with management how the compliance with these laws and regulations is monitored and discussed policies and procedures in place. As part of our planning procedures, we assessed the risk of any non-compliance with laws and regulations on the Cornwall Care Group and parent company's ability to continue operating and the risk of material misstatement to the accounts. We also evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements. Based on this understanding we designed our audit procedures to identify non-compliance with such laws and regulations. Our procedures involved the following:

- Enquiries of management regarding their knowledge of any non-compliance with laws and regulations that could affect the financial statements.
- Review of CQC ratings and reports and enquiries of management in relation to any ongoing CQC reviews and communications.
- Review of the Cornwall Care Group's GDPR register and enquiries of the Cornwall Care Group's compliance officer as to the occurrence and outcome of any reportable breaches.
- Reviewed legal and professional costs to identify any possible non-compliance or legal costs in respect of non-compliance.

We assessed the susceptibility of the financial statements to material misstatement through management override or fraud, including in relation to cash income and expenditure, accuracy of revenue cut off, and obtained an understanding of the controls in place to mitigate the risk of fraud. We also discussed with management whether there had been any instances of known or alleged fraud, of which there were none. Based upon our understanding we designed and conducted audit procedures including:

- Audited the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness, and evaluating the business rationale of significant transactions outside the normal course of business.
- Reviewed estimates and judgements made in the accounts for any indication of bias and challenged assumptions used by management in making the estimates.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements. This risk increases the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements as we are less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Cornwall Care Limited

Independent Auditor's Report to the Members of Cornwall Care Limited

Use of our report

This report is made solely to the charitable parent company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the group's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable parent company and its members as a body, for our audit work, for this report, or for the opinions we have formed.



.....
Duncan Leslie (Senior Statutory Auditor)
PKF Francis Clark, Statutory Auditor

Lowin House
Tregolls Road
Truro
TR1 2NA

Date: 01/12/2023
.....

Cornwall Care Limited

Consolidated Statement of Financial Activities

Period from 1 January 2022 to 31 March 2023

(Including Consolidated Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted funds £ 000	Restricted funds £ 000	Total 2023 £ 000
Income and Endowments from:				
Donations and legacies	3	33	-	33
Charitable activities	4	45,968	-	45,968
Investment income		1	-	1
Other income	5	545	-	545
Total income		46,547	-	46,547
Expenditure on:				
Charitable activities	6	(47,538)	-	(47,538)
Total expenditure		(47,538)	-	(47,538)
Exceptional items	8	(3,666)	-	(3,666)
Net expenditure		(4,657)	-	(4,657)
Transfers between funds		(11)	11	-
Other recognised gains and losses				
Gains/losses on revaluation of fixed assets		39	-	39
Net movement in funds		(4,629)	11	(4,618)
Reconciliation of funds				
Total funds brought forward		19,814	216	20,030
Total funds carried forward	21	15,185	227	15,412

The notes on pages 21 to 44 form an integral part of these financial statements.

Cornwall Care Limited

Consolidated Statement of Financial Activities

Period from 1 January 2022 to 31 March 2023

(Including Consolidated Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

Year ended 31 December 2021

	Note	Unrestricted funds £ 000	Restricted funds £ 000	Total 2021 £ 000
Income and Endowments from:				
Donations and legacies	3	50	-	50
Charitable activities	4	38,067	-	38,067
Other income	5	2,265	-	2,265
Total income		<u>40,382</u>	<u>-</u>	<u>40,382</u>
Expenditure on:				
Charitable activities	6	(40,186)	-	(40,186)
Total expenditure		<u>(40,186)</u>	<u>-</u>	<u>(40,186)</u>
Exceptional items	8	2,675	-	2,675
Net income		2,871	-	2,871
Other recognised gains and losses				
Gains/losses on revaluation of fixed assets		676	-	676
Net movement in funds		3,547	-	3,547
Reconciliation of funds				
Total funds brought forward		<u>16,264</u>	<u>216</u>	<u>16,480</u>
Total funds carried forward	21	<u>19,811</u>	<u>216</u>	<u>20,027</u>

All of the group's activities derive from continuing operations during the above two periods.

The funds breakdown for 2021 is shown in note 21.

The notes on pages 21 to 44 form an integral part of these financial statements.

Cornwall Care Limited**Consolidated Balance Sheet****31 March 2023**

	Note	31 March 2023 £ 000	31 December 2021 £ 000
Fixed assets			
Tangible assets	13	30,574	32,299
Current assets			
Stocks	15	1,801	2,675
Debtors	16	2,720	3,256
Cash at bank and in hand	17	736	2,281
		<u>5,257</u>	<u>8,212</u>
Creditors: Amounts falling due within one year	18	<u>(7,210)</u>	<u>(6,844)</u>
Net current (liabilities)/assets		<u>(1,953)</u>	<u>1,368</u>
Total assets less current liabilities		28,621	33,667
Creditors: Amounts falling due after more than one year	19	<u>(13,210)</u>	<u>(13,637)</u>
Net assets		<u>15,411</u>	<u>20,030</u>
Funds of the group:			
Restricted income funds			
Restricted funds	21	227	216
Unrestricted income funds	21		
Unrestricted funds		<u>15,184</u>	<u>19,814</u>
Total funds	21	<u>15,411</u>	<u>20,030</u>

The financial statements on pages 16 to 44 were approved by the Directors, and authorised for issue on 30.11.2023 and signed on their behalf by:

DocuSigned by:

Lianne Blackwood

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Ms L Blackwood
Trustee

The notes on pages 21 to 44 form an integral part of these financial statements.


Cornwall Care Limited

Balance Sheet

31 March 2023

	Note	31 March 2023 £ 000	31 December 2021 £ 000
Fixed assets			
Tangible assets	13	30,574	32,266
Current assets			
Stocks	15	1	-
Debtors	16	2,720	3,245
Cash at bank and in hand	17	661	2,266
		<u>3,382</u>	<u>5,511</u>
Creditors: Amounts falling due within one year	18	<u>(8,288)</u>	<u>(6,273)</u>
Net current liabilities		<u>(4,906)</u>	<u>(762)</u>
Total assets less current liabilities		25,668	31,504
Creditors: Amounts falling due after more than one year	19	<u>(13,210)</u>	<u>(13,637)</u>
Net assets		<u>12,458</u>	<u>17,867</u>
Funds of the charitable company:			
Restricted income funds			
Restricted funds	21	227	216
Unrestricted income funds			
Unrestricted funds		<u>12,231</u>	<u>17,651</u>
Total funds	21	<u>12,458</u>	<u>17,867</u>

The financial statements on pages 16 to 44 were approved by the Directors, and authorised for issue on 30.11.2023 and signed on their behalf by:

DocuSigned by:

 7430F58828B2476.....
 Ms L Blackwood
 Trustee

The notes on pages 21 to 44 form an integral part of these financial statements.

Cornwall Care Limited

Consolidated Statement of Cash Flows

Period from 1 January 2022 to 31 March 2023

	Note	2023 £ 000	2021 £ 000
Cash flows from operating activities			
Net cash (expenditure)/income		(4,618)	3,547
Adjustments to cash flows from non-cash items			
Depreciation	8	1,308	1,193
Investment income		(1)	-
Interest payable		722	419
Loss on disposal of fixed assets held for the group's own use	9	1,042	-
Impairment loss on disposal of fixed assets held for the group's own use		34	-
Freehold property revaluation		(39)	(677)
		(1,552)	4,482
Working capital adjustments			
Decrease/(increase) in stocks	15	874	(2,591)
Decrease in debtors	16	536	33
Increase in creditors	18	1,012	1,120
Decrease in deferred income	19	-	(500)
Net cash flows from operating activities		870	2,544
Cash flows from investing activities			
Interest receivable and similar income		1	-
Purchase of tangible fixed assets	13	(614)	(1,007)
Net cash flows from investing activities		(613)	(1,007)
Cash flows from financing activities			
Interest payable and similar charges		(722)	(419)
Value of new loans obtained during the period		-	959
Repayment of loans and borrowings	18	(1,080)	(781)
Net cash flows from financing activities		(1,802)	(241)
Net (decrease)/increase in cash and cash equivalents		(1,545)	1,296
Cash and cash equivalents at 1 January		2,281	985
Cash and cash equivalents at 31 March		736	2,281

All of the cash flows are derived from continuing operations during the above two periods.

The notes on pages 21 to 44 form an integral part of these financial statements.

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

1 Charitable company status

The charitable company is limited by guarantee, incorporated in England and Wales, and consequently does not have share capital. Each of the Directors is liable to contribute an amount not exceeding £1 towards the assets of the charitable company in the event of liquidation.

The address of its registered office is:

Sanctuary House Chamber Court
Castle Street
Worcester
Worcestershire
WR1 3ZQ

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)) (issued in October 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Basis of preparation

Cornwall Care Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern

The prior year's report highlighted the final stages of a merger. The Cornwall Care Group was acquired by Sanctuary Housing Association (part of the Sanctuary Group) in September 2022. The acquisition has secured the going concern of the Cornwall Care Group.

The directors can confirm that there are no concerns to report and that the group will meet its financial obligations for the foreseeable future. The Board are confident that the group is able to continue as a going concern and the financial statements have therefore been drawn up on the going concern basis.

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

2 Accounting policies (continued)

Critical accounting judgements and key sources of estimation uncertainty

In the application of the group's accounting policies management is required to make judgements, estimates and assumptions about the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The key judgement that has a significant impact on the financial statements is in respect of going concern, as described above.

Other accounting estimates

The key sources of estimation uncertainty that have a significant effect on the amounts recognised in the financial statements are described below:

Land and buildings. Properties are carried at valuation. This requires an estimation of the value of properties as at the balance sheet date, and adjusting the carrying value accordingly.

Trade debtors. Provision is made against amounts which are considered doubtful on a specific client by client basis. The carrying value of trade debtors at the year end is £2,029,000 (2021 - £2,772,000).

Income and endowments

All income is recognised once the charitable company has entitlement to the income, it is probable that the income will be received and the amount of the income receivable can be measured reliably.

Donations and legacies

Donations are recognised when the charitable company has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charitable company before the charitable company is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charitable company and it is probable that these conditions will be fulfilled in the reporting period.

Legacy gifts are recognised on a case by case basis following the grant of probate when the administrator/executor for the estate has communicated in writing both the amount and settlement date. In the event that the gift is in the form of an asset other than cash or a financial asset traded on a recognised stock exchange, recognition is subject to the value of the gift being reliably measurable with a degree of reasonable accuracy and the title to the asset having been transferred to the charitable company.

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

2 Accounting policies (continued)

Grants receivable

Grants are recognised when the group has an entitlement to the funds and any conditions linked to the grants have been met. Where performance conditions are attached to the grant and are yet to be met, the income is recognised as a liability and included on the balance sheet as deferred income to be released.

Investment income

Dividends are recognised once the dividend has been declared and notification has been received of the dividend due.

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Charitable activities

Charitable expenditure comprises those costs incurred by the charitable company in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Support costs

Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, for example, allocating property costs by floor areas, or per capita, staff costs by the time spent and other costs by their usage.

Taxation

The charitable company is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charitable company is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Tangible fixed assets

Properties are recorded at valuation. All other fixed assets are initially recorded at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

2 Accounting policies (continued)

Depreciation and amortisation

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

Asset class	Depreciation method and rate
Freehold property	2% straight line
Long leasehold properties	over the term of the lease
Computer equipment	25% straight line
Fixtures, fittings and other equipment	25% straight line
Motor vehicles	25% straight line
Long term equipment	10% straight line
Photo voltaic panels	4% straight line

Research and development

Research and development expenditure is written off as incurred.

Stock

Stock is valued at the lower of cost and estimated selling price less costs to complete and sell, after due regard for obsolete and slow moving stocks. Cost is determined using the first-in, first-out (FIFO).

Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charitable company will not be able to collect all amounts due according to the original terms of the receivables.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

2 Accounting policies (continued)

Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the charitable company does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

Borrowings

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs. Interest-bearing borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the Statement of Financial Activities over the period of the relevant borrowing.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges.

Borrowings are classified as current liabilities unless the charitable company has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

Fund structure

Unrestricted income funds are general funds that are available for use at the Directors discretion in furtherance of the objectives of the group.

Designated funds are unrestricted funds set aside for specific purposes at the discretion of the trustees.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

Pensions and other post retirement obligations

The group operates a defined contribution pension scheme which is a pension plan under which fixed contributions are paid into a pension fund and the group has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised in the Statement of Financial Activities when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

2 Accounting policies (continued)

Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments. Financial instruments are recognised when the group becomes party to the contractual provisions of the instrument. Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets, which include trade and other debtors, amounts due from group undertakings and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost. Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Basic financial liabilities, including trade and other creditors and amounts due to group undertakings are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Debt instruments are subsequently carried at amortised cost, using the effective interest rate method. Financial liabilities are derecognised when, and only when, the company's contractual obligations are discharged, cancelled, or they expire.

Investments

Investments in subsidiaries are measured at cost less impairment.

3 Income from donations and legacies

	Unrestricted funds General £ 000	Total funds £ 000
Donations and legacies;		
Donations from individuals	23	23
Grants, including capital grants;		
Grants from other charities	10	10
Total for period ended 31 March 2023	33	33
Total for period ended 31 December 2021	50	50

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

4 Income from charitable activities

	Unrestricted funds General £ 000	Total funds £ 000
Care Home	44,514	44,514
Home Care	1,454	1,454
Total for period ended 31 March 2023	45,968	45,968
Total for period ended 31 December 2021	38,067	38,067

5 Other income

	Unrestricted funds General £ 000	Total 2023 £ 000	Total 2021 £ 000
Grants	525	525	2,255
Other	20	20	10
	545	545	2,265

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

6 Expenditure on charitable activities

		Unrestricted funds General	Total 2023	Total 2021
	Note	£ 000	£ 000	£ 000
Resident Costs		1,180	1,180	1,308
Premises and equipment costs		3,421	3,421	3,140
Communications		918	918	924
Legal and professional		756	756	571
Other care expenses		114	114	249
Depreciation, amortisation and other similar costs		2,374	2,374	1,193
Staff costs		25,690	25,690	22,644
Agency staff costs		6,177	6,177	4,086
Other staff costs		363	363	631
Allocated support costs	7	6,545	6,545	5,440
		<u>47,538</u>	<u>47,538</u>	<u>40,186</u>

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

7 Analysis of support costs

Charitable activities expenditure

	Unrestricted funds General £ 000	Total funds £ 000
Staff costs	3,934	3,934
Other staff costs	41	41
Premises and equipment	604	604
Loan Interest payable	722	722
Other admin expense	1,244	1,244
Total for period ended 31 March 2023	6,545	6,545
Total for period ended 31 December 2021	5,439	5,439

8 Exceptional items

	Unrestricted funds General £ 000	Total funds £ 000
Exceptional items	(3,666)	(3,666)
Total for period ended 31 March 2023	(3,666)	(3,666)
Total for period ended 31 December 2021	2,675	2,675

Exceptional costs in 2023 of £3,666k relate to various costs incurred as part of acquisition including £515k of consultancy and professional fees, £975k retention and severance payments and £1,290k of other post acquisition costs, such as termination of contracts. In addition, £886k relates to the impairment of the Wadebridge site.

Exceptional income in 2021 of £2,675k relates to the write back of costs previously written off in respect of plans to develop a care village including cost of exercising the option to purchase a 10 acre site in Wadebridge completed in January 2018.

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

9 Net incoming/outgoing resources

Net (outgoing)/incoming resources for the period include:

	2023 £ 000	2021 £ 000
Loss on disposal of fixed assets held for the group's own use	1,066	-
Impairment loss on fixed assets held for the group's own use	33	-
Depreciation of fixed assets	1,308	1,193
Remuneration to auditors for audit services - group	35	26
Remuneration to auditors for audit services - company	7	5
Remuneration to auditors for tax services - company	5	3
Write back development costs	-	(2,675)

10 Trustees remuneration and expenses

No directors of the company received remuneration in the year (2021:2 directors received £24,000). No directors received reimbursement for travel costs and subsistence for attending meetings and training courses.

The company has Directors and Officers Liability insurance with Royal and Sun Alliance which provides £2m of indemnity insurance for the directors.

11 Staff costs

The aggregate payroll costs were as follows:

	2023 £ 000	2021 £ 000
Staff costs during the period were:		
Wages and salaries	26,785	24,235
Social security costs	2,181	1,782
Pension costs	658	500
	<u>29,624</u>	<u>26,517</u>

The monthly average number of persons (including senior management / leadership team) employed by the group during the period expressed as full time equivalents was as follows:

	2023 No	2021 No
Care services	831	663
Management and Administration	136	176
	<u>967</u>	<u>839</u>

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

12 Taxation

All of the parent company's income is applied for charitable purposes and therefore the company is exempt from corporation tax, however the trading subsidiaries are subject to corporation tax.

No tax has been accrued for the profits of the trading subsidiaries as the gift aid payment will be made before 31 December 2023, nine months after the year end.

13 Tangible fixed assets

Group

	Land and buildings £ 000	Furniture and equipment £ 000	Motor vehicles £ 000	Total £ 000
Cost				
At 1 January 2022	29,496	6,050	190	35,736
Revaluations	(806)	(125)	-	(931)
Additions	-	606	8	614
Disposals	(865)	(308)	-	(1,173)
At 31 March 2023	27,825	6,223	198	34,246
Depreciation				
At 1 January 2022	496	2,850	89	3,435
Revaluations	(850)	(91)	-	(941)
Charge for the year	468	797	43	1,308
Eliminated on disposals	(7)	(123)	-	(130)
At 31 March 2023	107	3,433	132	3,672
Net book value				
At 31 March 2023	27,718	2,790	66	30,574
At 31 December 2021	29,000	3,200	101	32,301

Included within the net book value of land and buildings above is £10,308,689 (2021 - £6,160,246) in respect of freehold land and buildings and £17,409,000 (2021 - £22,838,980) in respect of leaseholds.

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

13 Tangible fixed assets (continued)

Charitable company

	Land and buildings £ 000	Furniture and equipment £ 000	Motor vehicles £ 000	Total £ 000
Cost				
At 1 January 2022	29,496	5,925	190	35,611
Revaluations	(806)	-	-	(806)
Additions	-	606	8	614
Disposals	(865)	(308)	-	(1,173)
At 31 March 2023	27,825	6,223	198	34,246
Depreciation				
At 1 January 2022	496	2,759	89	3,344
Revaluations	(850)	-	-	(850)
Charge for the year	468	797	43	1,308
Eliminated on disposals	(7)	(123)	-	(130)
At 31 March 2023	107	3,433	132	3,672
Net book value				
At 31 March 2023	27,718	2,790	66	30,574
At 31 December 2021	29,000	3,166	101	32,267

Included within the net book value of land and buildings above is £10,308,889 (2021 - £6,160,246) in respect of freehold land and buildings and £17,409,000 (2021 - £22,838,980) in respect of leaseholds.

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

14 Fixed asset investments

Charitable company

Shares in group undertakings and participating interests

	Subsidiary undertakings £ 000
Cost	
At 1 January 2022	-
At 31 March 2023	-
Provision for impairment	
At 1 January 2022	-
At 31 March 2023	-
Net book value	
At 31 March 2023	-

Details of undertakings

Details of the investments in which the charitable company holds 20% or more of the nominal value of any class of share capital are as follows:

Undertaking	Country of incorporation	Holding	Proportion of voting rights and shares held		Principal activity
			2023	2021	
Subsidiary undertakings					
Cornwall Care Services Limited	England and Wales	Ordinary	100%	100%	Care services
Cornwall Care Property Limited	England and Wales	Ordinary	100%	100%	Property developer

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

14 Fixed asset investments (continued)

Subsidiaries

The profit for the financial period of Cornwall Care Services Limited was £1,537,000 (2021 - £1,263,000) and the aggregate amount of capital and reserves at the end of the period was £3,779,000 (2021 - £2,204,000).

The loss for the financial period of Cornwall Care Property Limited was £896,000 (2021 - £(19,000)) and the aggregate amount of capital and reserves at the end of the period was £(829,000) (2021 - £67,000).

The shares in Cornwall Care Property Limited are held by Cornwall Services Limited, a wholly owned subsidiary of Cornwall Care Limited.

15 Stock

	2023	Group	2023	Charity
	£ 000	2021	£ 000	2021
		£ 000		£ 000
Development properties	1,800	2,675	-	-
Consumables	1	-	1	-
	<u>1,801</u>	<u>2,675</u>	<u>1</u>	<u>-</u>

16 Debtors

	2023	Group	2023	Charity
	£ 000	2021	£ 000	2021
		£ 000		£ 000
Trade debtors	2,029	2,772	2,029	2,772
Prepayments	97	153	97	142
Accrued income	594	331	594	331
	<u>2,720</u>	<u>3,256</u>	<u>2,720</u>	<u>3,245</u>

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

17 Cash and cash equivalents

	2023	Group	2023	Charity
	£ 000	2021	£ 000	2021
		£ 000		£ 000
Cash on hand	11	10	11	10
Cash at bank	725	2,271	650	2,256
	<u>736</u>	<u>2,281</u>	<u>661</u>	<u>2,266</u>

18 Creditors: amounts falling due within one year

	2023	Group	2023	Charity
	£ 000	2021	£ 000	2021
		£ 000		£ 000
Bank loans	-	700	-	700
Trade creditors	1,084	1,248	1,084	1,248
Other loans	480	434	480	434
Due to group undertakings	-	-	1,397	2,460
Other taxation and social security	261	1,321	4	-
Other creditors	1,268	1,447	1,206	235
Accruals	4,117	1,697	4,117	1,197
	<u>7,210</u>	<u>6,847</u>	<u>8,288</u>	<u>6,274</u>

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

19 Creditors: amounts falling due after one year

	2023 £ 000	Group 2021 £ 000	2023 £ 000	Charity 2021 £ 000
Bank loans	-	11,228	-	11,228
Other loans	13,210	2,409	13,210	2,409
	<u>13,210</u>	<u>13,637</u>	<u>13,210</u>	<u>13,637</u>

Group

Included in the creditors are the following amounts due after more than five years:

	2023 £ 000	2021 £ 000
After more than five years by instalments	<u>-</u>	<u>8,679</u>

Charitable company

Included in the creditors are the following amounts due after more than five years:

	2023 £ 000	2021 £ 000
After more than five years by instalments	<u>-</u>	<u>8,679</u>

Bank and other loans

The company had two bank loans in operation at the prior year end, during the period both balances were repaid.

Other loan balances for 2023 include an intra-group loan agreement entered in the year. The balance outstanding at the year end was £11.3m (2021: £nil). The intra group loan is held with Sanctuary Affordable Housing Limited and is secured against fixed and floating charges over the assets of the company. During 2019, the company took a loan with Cornwall Council which relates to the settlement of the LGPS deferred benefit pension scheme taken up in September 2018 for £4.2m with an interest rate at 1.75% repayable over 115 months. The balance outstanding as at 2023 was £1.8m (2021: £2.4m).

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

20 Defined contribution pension scheme

The group operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the group to the scheme and amounted to £493,729 (2021: £438,630).

The year end creditor in respect of pension contributions was £64,736 (2021: £150,450).

21 Funds

Group

	Balance at 1 January 2022 £ 000	Incoming resources £ 000	Transfers £ 000	Balance at 31 March 2023 £ 000
Unrestricted funds				
<i>General</i>				
General fund	1,342	(4,316)	(11)	(2,985)
Pension post settlement fund	(2,796)	503	-	(2,293)
Revaluation Reserve	21,213	(806)	-	20,407
	19,759	(4,619)	(11)	15,129
<i>Designated</i>				
Homes' amenities account	55	-	-	55
Total unrestricted funds	19,814	(4,619)	(11)	15,184
Restricted funds				
Huddy legacy	216	-	11	227
Total funds	20,030	(4,619)	-	15,411

The Homes' amenities accounts are to provide minor comforts and benefits for residents in consultation with the residents and staff.

The Huddy legacy is for the benefit of residents at Trevarna Care Home.

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

21 Funds (continued)

	Balance at 1 January 2021 £ 000	Incoming resources £ 000	Balance at 31 December 2021 £ 000
Unrestricted funds			
<i>General</i>			
General fund	(1,098)	2,440	1,342
Pension post settlement fund	(3,230)	434	(2,796)
Revaluation Reserve	20,537	676	21,213
	16,209	3,550	19,759
<i>Designated</i>			
Homes' amenities account	55	-	55
Total unrestricted funds	16,264	3,550	19,814
Restricted funds			
Huddy legacy	216	-	216
Total funds	16,480	3,550	20,030

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

21 Funds (continued)

Charity

	Balance at 1 January 2022 £ 000	Incoming resources £ 000	Transfers £ 000	Balance at 31 March 2023 £ 000
Unrestricted funds				
<i>General</i>				
General fund	(821)	(5,106)	(11)	(5,938)
<i>Designated</i>				
Homes' amenities account	55	-	-	55
<i>Other</i>				
Pension post settlement	(2,796)	503	-	(2,293)
Revaluation reserve	21,213	(806)	-	20,407
	<u>18,417</u>	<u>(303)</u>	<u>-</u>	<u>18,114</u>
Total unrestricted funds	17,651	(5,409)	(11)	12,231
Restricted funds				
Huddy legacy	<u>216</u>	<u>-</u>	<u>11</u>	<u>227</u>
Total funds	<u>17,867</u>	<u>(5,409)</u>	<u>-</u>	<u>12,458</u>

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

21 Funds (continued)

	Balance at 1 January 2021 £ 000	Incoming resources £ 000	Balance at 31 December 2021 £ 000
Unrestricted funds			
<i>General</i>			
General fund	(3,475)	2,654	(821)
<i>Designated</i>			
Homes' amenities account	55	-	55
<i>Other</i>			
Pension post settlement	(3,230)	434	(2,796)
Revaluation reserve	20,537	676	21,213
	<u>17,307</u>	<u>1,110</u>	<u>18,417</u>
Total unrestricted funds	13,887	3,764	17,651
Restricted funds			
Huddy legacy	<u>216</u>	<u>-</u>	<u>216</u>
Total funds	<u>14,103</u>	<u>3,764</u>	<u>17,867</u>

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

22 Analysis of net assets between funds

Group

	General Fund £ 000	Designated Fund £ 000	Revaluation Reserve £ 000	Pension post settlement Fund £ 000	Restricted Fund £ 000	Total Funds as at 31 December 2023 £ 000
Tangible fixed assets	10,183	-	20,407	-	-	30,590
Current assets	4,975	55	-	-	227	5,257
Current liabilities	(7,210)	-	-	-	-	(7,210)
Creditors over 1 year	(10,917)	-	-	(2,293)	-	(13,210)
Total net assets	<u>(2,969)</u>	<u>55</u>	<u>20,407</u>	<u>(2,293)</u>	<u>227</u>	<u>15,427</u>

	General Fund £ 000	Designated Fund £ 000	Revaluation Reserve £ 000	Pension post settlement Fund £ 000	Restricted Fund £ 000	Total Funds as at 31 December 2021 £ 000
Tangible fixed assets	11,087	-	21,213	-	-	32,300
Current assets	7,941	55	-	-	216	8,212
Current liabilities	(6,845)	-	-	-	-	(6,845)
Creditors over 1 year	(10,841)	-	-	(2,796)	-	(13,637)
Total net assets	<u>1,342</u>	<u>55</u>	<u>21,213</u>	<u>(2,796)</u>	<u>216</u>	<u>20,030</u>

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

22 Analysis of net assets between funds (continued)

Charity

	General Fund £ 000	Designated Fund £ 000	Revaluation Reserve £ 000	Pension post settlement Fund £ 000	Restricted Fund £ 000	Total Funds as at 31 December 2023 £ 000
Tangible fixed assets	10,167	-	20,407	-	-	30,574
Current assets	3,100	55	-	-	227	3,382
Current liabilities	(8,288)	-	-	-	-	(8,288)
Creditors over 1 year	<u>(10,917)</u>	<u>-</u>	<u>-</u>	<u>(2,293)</u>	<u>-</u>	<u>(13,210)</u>
Total net assets	<u>(5,938)</u>	<u>55</u>	<u>20,407</u>	<u>(2,293)</u>	<u>227</u>	<u>12,458</u>

	General Fund £ 000	Designated Fund £ 000	Revaluation Reserve £ 000	Pension post settlement Fund £ 000	Restricted Fund £ 000	Total Funds as at 31 December 2021 £ 000
Tangible fixed assets	11,053	-	21,213	-	-	32,266
Current assets	5,240	55	-	-	216	5,511
Current liabilities	(6,274)	-	-	-	-	(6,274)
Creditors over 1 year	<u>(10,841)</u>	<u>-</u>	<u>-</u>	<u>(2,796)</u>	<u>-</u>	<u>(13,637)</u>
Total net assets	<u>(822)</u>	<u>55</u>	<u>21,213</u>	<u>(2,796)</u>	<u>216</u>	<u>17,866</u>

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

23 Analysis of net funds

Group

	At 1 January 2022 £ 000	At 31 March 2023 £ 000
Cash at bank and in hand	2,281	2,281
Net debt	2,281	2,281
	At 1 January 2021 £ 000	At 31 December 2021 £ 000
Cash at bank and in hand	985	985
Net debt	985	985

Charity

	At 1 January 2022 £ 000	At 31 March 2023 £ 000
Cash at bank and in hand	2,266	2,266
Net debt	2,266	2,266
	At 1 January 2021 £ 000	At 31 December 2021 £ 000
Cash at bank and in hand	883	883
Net debt	883	883

24 Related party transactions

Group

There were no related party transactions in the period.

The company has taken advantage of the exemption under the terms of FRS102 from disclosing related party transactions with entities that are part of the Cornwall Care Limited group.

Cornwall Care Limited

Notes to the Financial Statements

Period from 1 January 2022 to 31 March 2023

25 Custodian trustee

The company is custodian trustee of residents' savings bank accounts. The money held in these bank accounts at 31 March 2023 was £41k (2021: £46k). These accounts are in the residents own names, are separate from the company's own bank account and are not included in these financial statements.