Annual Report and Financial Statements

Year Ended

31 December 2021

Company Number 02870299

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### **Company Information**

**Directors** 

J W Curwen

A M Kretzschmar D Woolsgrove

**Company secretary** 

D Woolsgrove

Registered number

02870299

Registered office

Corinthian House

17 Lansdowne Road

Croydon CR0 2BX

Independent auditors

**BDO LLP** 

55 Baker Street

London W1U 7EU

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# Strategic report for the Year Ended 31 December 2021

#### Introduction

Harvey Jones Manufacturing Limited is a manufacturer of premium, hand made kitchen furniture. The company, as part of a group of companies under the Harvey Jones brand, sells kitchen furniture to its sister company Harvey Jones Limited which is sold to the customer through a chain of retail outlets.

#### Review of activities

The Company continued to be affected by Covid-19 during FY21, with showrooms closed in January -April 2021. Despite these disruptions, the Company experienced strong demand for its products and remained 'open for business' to provide a service to both our existing client base and also to potential new ones via 'virtual selling' tactics which continued to develop during the period but deliveries continued to be impacted by installation delays. In this period, risk assessments were conducted; measures and controls were introduced to facilitate social distancing to enable all areas of the business to operate safely while complying with best practice and legislation.

Although sales were affected by these disruptions the strong market for its products resulted in the Company reporting an increase in operating profit from an operating loss of £0.1m on sales of £4 million in the previous year to an operating profit of £0.2m on sales of £5.2 million.

The Group strategy is to continue to build strong brand awareness via a marketing strategy across digital, PR and press.

In 2022, based on the strong orderbook, and a further reduction to the cost base, we anticipate improving performance and the Group is expected to increase its profitability.

#### Principal risks and uncertainties

Impact on 2021 and 2022

Throughout 2021, the Group has produced both new sales and deliveries although this was impacted in the first part of the year, and both continue to be below previous levels. COVID-19 will continue to have an impact on both sales and deliveries in the first part of 2022 owing to:

- I. Delays to customer projects
- II. Availability of sub-contract labour
- III. Availability of appliances from manufacturers

Monthly management accounts are being produced alongside detailed cash flow projections and thorough reviews of the Group forecasts continue to take place. The forecasts have been regularly revised as more is understood about the economic effect of the pandemic.

The Group has managed its working capital closely, whilst cash collection has remained strong and, as a result, an increase to the cash balance has been achieved. Cash levels were at circa £3.8m, excluding the new loan facility, at the end of December 2021 and are considered sufficient to maintain activity for the foreseeable future (being at least 12 months from the date of signing the financial statements). This level of cash is considered enough to meet the worst-case stress test scenarios.

# Strategic report (continued) for the Year Ended 31 December 2021

The Company has continuously developed and implemented strategic and operational plans to focus on maximising sales opportunity, revenue protection and cost control. With the resources available, and the support provided through the CBILS scheme, the Directors are of the opinion that the Group has the resource and experience available to mitigate any future risks associated with COVID-19.

Going forward into 2022 the expectation is that life will return to normal at some stage of the year. Customer demand for home improvements remained strong throughout the lockdown period as people spent more time at home demand remained strong for the Group's products and services in most areas.

#### Economic risk

Economic risks have been identified and are reviewed regularly and included in the annual budget and ongoing forecasts. Due to our financial strength and robust commercial controls, we are confident that the outcome of the post COVID-19 trading negotiations does not pose a long-term risk to the Group.

#### Competitive risk

Whilst the Group aims to continually develop its product and ranges, it operates in a competitive market and technical or product innovation from our competition may have a negative impact on the Group's trading outlook.

#### Environmental risks

The Group places considerable importance upon environmental compliance in each of its business and not only seeks to ensure ongoing compliance with relevant legislation but also strives to incorporate environmental best practice into its key processes.

#### Suppliers' prices

These are continually reviewed by purchasing managers.

#### Major disruption/disaster

All major insurable risks are insured.

The effect of legislation or other regulatory activities

The Group monitors forthcoming and current legislation regularly.

All appropriate measures are taken to protect the Group's intellectual property rights and to minimise the risk of infringements of third-party rights.

#### Financial key performance indicators

The Directors regularly review and analyse an extensive array of key performance indicators for an assessment and measure of the company's performance and financial position. These include revenues, gross profit, operating profit and cash flows and the information for these key performance indicators are included in the accompanying financial statements.

During the year, the Group has seen revenue increase by 28%. This has been a result of an increase in the number of deliveries and an increase in Average Delivery Value. During the year, the Group recorded more orders than 2020 and the increase in Average Delivery Value led to an increase in the value of the closing order book compared to the closing value as at 31 December 2020.

# Strategic report (continued) for the Year Ended 31 December 2021

#### **Future prospects**

We believe that the actions that have been taken to deal with the COVID-19 pandemic will place the business in a good position for the future. The actions taken and risks faced by the Group have been discussed within the COVID-19 section under 'Principal risks and uncertainties'.

#### Directors' statement of compliance with duty for the success of the Company

Meaningful engagement with our stakeholders supports the ethos of Section 172 of the Companies Act 2006 which sets out that Directors should have regard to stakeholder interests when discharging their duty to promote the success of the Group. As a Board our aim is always to uphold the highest standards of conduct, which requires careful consideration at all levels of the Group to the interests of the people who rely on it. Similarly, we understand that our business can only grow and prosper over the long term if we understand and respect the views and needs of our customers, our colleagues and the communities in which we operate, as well as our suppliers, the environment and the shareholders to whom we are accountable.

This report was approved by the board and signed on its behalf.

**D** Woolsgrove

Director

Date: 06/05/2027

# Directors' report for the Year Ended 31 December 2021

The directors present their report and the financial statements for the year ended 31 December 2021.

#### Directors' responsibilities

The directors are responsible for preparing the strategic report, the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the company's financial statements and then apply them
  consistently;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Results and dividends

The profit for the year, after taxation, amounted to £184,683 (2020 - loss of £140,870).

The directors do not recommend the payment of a final dividend (2020 - £Nil).

#### **Directors**

The directors who served during the year were:

J W Curwen A M Kretzschmar D Woolsgrove

#### Matters covered in the strategic report

As permitted by paragraph 1A of schedule 7 to the Large and Medium Sized Companies and Groups (Accounts and Reports) Regulation 2008, certain matters which are required to be disclosed in the directors' report have been omitted as they are included in the strategic report on pages 1 - 4. These matters relate to the principal risks to which the company is exposed and future developments.

# Directors' report (continued) for the Year Ended 31 December 2021

#### Disclosure of information to auditors

Each of the persons who are directors at the time when this directors' report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company's auditors are aware of that information.

#### **Auditors**

The auditors, BDO LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board and signed on its behalf.

D Woolsgrove

Director

Date: 06/65/2022

#### Independent auditors' report to the members of Harvey Jones Manufacturing Limited

#### Opinion on the financial statements

In our opinion, the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2021 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
   and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of Harvey Jones Manufacturing Limited ("the company") for the year ended 31 December 2021 which comprise the Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We remain independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Independent auditors' report to the members of Harvey Jones Manufacturing Limited (continued)

#### Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Other Companies Act 2006 reporting

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Directors' Report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Independent auditors' report to the members of Harvey Jones Manufacturing Limited (continued)

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which the audit was capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We obtained an understanding of the procedures and controls that the company has established to address
  risks identified or that otherwise prevent, deter and detect fraud. Where the risk was considered higher, we
  performed audit procedures to address each identified fraud risk. These procedures were designed to
  provide reasonable assurance that the financial statements were free of fraud or error.
- Based on the understanding obtained we designed audit procedures to identify non-compliance with the laws and regulations, as noted above. This included enquiries of group management, review of Board minutes and reviews of relevant correspondence.
- We tested journal entries, focusing on journal entries containing characteristics of audit interest such as manual journals and journals relating to revenue.
- We tested and challenged the key estimates and judgements made by management in preparing the financial statements for indications of bias or management override when presenting the results and financial position of the Company.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <a href="https://www.frc.org.uk/auditorsresponsibilities">https://www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our auditor's report.

#### Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Garith M Jones

Gareth M Jones (senior statutory auditor)
For and on behalf of BDO LLP, statutory auditor
London
United Kingdom

Date: 11 May 2022

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

# Statement of comprehensive income for the Year Ended 31 December 2021

	Note	2021 £	2020 £
Turnover	4	5,187,550	3,979,046
Cost of sales		(2,801,113)	(2,127,211)
Gross profit		2,386,437	1,851,835
Distribution costs		(410,783)	(366,297)
Administrative expenses		(1,753,172)	(1,795,928)
Other operating income	5	10,434	175,692
Operating profit/(loss)	6	232,916	(134,698)
Interest payable and similar expenses	10	(415)	-
Profit/(loss) before tax		232,501	(134,698)
Tax on profit/(loss)	11	(47,818)	(6,172)
Profit/(loss) for the financial year		184,683	(140,870)
Total comprehensive income for the year		184,683	(140,870)

All amounts relate to continuing operations.

There were no recognised gains and losses for 2021 or 2020 other than those included in the statement of comprehensive income.

The notes on pages 12 to 23 form part of these financial statements.

# Harvey Jones Manufacturing Limited Registered number: 02870299

#### Statement of financial position as at 31 December 2021

,	Note		2021 £	•	2020 £
Fixed assets					
Tangible assets	12		100,904		50,974
Current assets		•			
Stocks	13	779,289		518,074	
Debtors	14	5,521,188		4,848,120	
Cash at bank and in hand		35,943		40,375	
		6,336,420	·	5,406,569	
Creditors: amounts falling due within one year	15	(3,893,369)		(3,111,331)	
Net current assets			2,443,051		2,295,238
Deferred tax	16		(15,703)		(2,643)
Net assets		• •	2,528,252	·	2,343,569
Capital and reserves					
Share capital	17		2		2
Retained earnings	18	_	2,528,250	_	2,343,567
		•	2,528,252	•	2,343,569

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

Director

Date: 05/05/1022

The notes on pages 12 to 23 form part of these financial statements.

# Statement of changes in equity for the Year Ended 31 December 2021

	Share capital	Retained earnings	Total equity
	£	£	£
At 1 January 2021	2	2,343,567	2,343,569
Comprehensive income for the year			
Profit for the year	•	184,683	184,683
At 31 December 2021	2	2,528,250	2,528,252
	f changes in equity ded 31 December 2020		
	ded 31 December 2020 Share	Retained	Total equity
	share capital	earnings	Total equity
for the Year End	ded 31 December 2020 Share	•	Total equity £ 2,484,439
for the Year End	Share capital	earnings £	£
At 1 January 2020	Share capital	earnings £	£

The notes on pages 12 to 23 form part of these financial statements.

# Notes to the financial statements for the Year Ended 31 December 2021

#### 1. General information

Harvey Jones Manufacturing Limited is a private limited company incorporated in England and Wales under the Companies Act 2006. The address of the registered office is given on the company information page and the nature of the company's operations and its principal activities are set out in the strategic report.

#### 2. Accounting policies

#### 2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the company's accounting policies (see note 3).

The following principal accounting policies have been applied:

#### 2.2 Financial reporting standard 102 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by the FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 7 Statement of Cash Flows;
- the requirements of Section 3 Financial Statement Presentation paragraph 3.17(d);
- the requirements of Section 11 Financial Instruments paragraphs 11.42, 11.44 to 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b) and 11.48(c);
- the requirements of Section 12 Other Financial Instruments paragraphs 12.26 to 12.27, 12.29(a), 12.29(b) and 12.29A;
- the requirements of Section 33 Related Party Disclosures paragraph 33.7.

This information is included in the consolidated financial statements of Harvey Jones Holdings Limited as at 31 December 2021 and these financial statements may be obtained from The Registrar of Companies, Crown Way, Cardiff.

#### 2.3 Turnover

Turnover represents the value, net of value added tax and discounts, of goods provided to its fellow group company, Harvey Jones Limited. Turnover is recognised when the risks and rewards of owning the goods have passed to the customer which is generally on delivery.

# Notes to the financial statements for the Year Ended 31 December 2021

#### 2. Accounting policies (continued)

#### 2.4 Going concern

The Board of Directors has undertaken a thorough review of the Group forecasts and has produced detailed cash flow projections on a prudent basis which extend at least 12 months from the date of signing the financial statements with sufficient potential headroom to cover reasonable levels of downturn.

The Group has available cash resources, as at 31 December 2021, of circa £3.8m in addition to a loan facility of £1.4m. After making enquiries and taking account of the principal risks and uncertainties set out within the Strategic Report, the directors considered that at the time of approving the financial statements, there is a reasonable expectation that the company has adequate resources to continue in existence for the foreseeable future.

This level of cash is considered enough to meet the worst-case stress test scenarios, whereby the revised cash flow accounts for a significant drop in turnover for 2021, being below that achieved in 2020. In this scenario, turnover does not return to previous levels at any point in the coming year and the forecasts take account of a number of costs saving actions already taken and planned if required to deal with the impact of COVID-19.

Going forward into 2022 the expectation is that life will return to normal at some stage of the year. The experience after the first lockdown was that customer demand for home improvements returned and that demand remained strong for the Group's products and services in most areas.

The Directors have also identified that, the uncertainty surrounding the UK's future trading relationship could adversely impact customer confidence. Economic risks have been identified and are reviewed regularly and included in the annual budget and ongoing forecasts.

The Directors consider that the aforementioned strategic and operational plans are reasonable and adequate to allow the Group to generate sufficient working capital and cash flows to continue in operational existence during the foreseeable future (being at least 12 months from the date of signing the financial statements). Whilst these assumptions have been incorporated into the cash projections, the Directors are optimistic that the impact on the Group will not be as severe as this, based on external indicators. The Directors are confident that the business is very much a going concern.

#### 2.5 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The company adds to the carrying amount of an item of fixed assets the cost of replacing part of such an item when that cost is incurred, if the replacement part is expected to provide incremental future benefits to the company. The carrying amount of the replaced part is derecognised. Repairs and maintenance are charged to the statement of comprehensive income during the period in which they are incurred.

# Notes to the financial statements for the Year Ended 31 December 2021

#### 2. Accounting policies (continued)

#### 2.5 Tangible fixed assets (continued)

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Property improvements

- 25%

Plant and machinery

- 25-50%

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the statement of comprehensive income.

#### 2.6 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a first in, first out basis. Work in progress and finished goods include labour and attributable overheads.

At each reporting date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in the statement of comprehensive income.

#### 2.7 Debtors

Short term debtors are measured at transaction price, less any impairment.

#### 2.8 Cash at bank and in hand

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours.

#### 2.9 Financial instruments

The company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in ordinary shares.

#### 2.10 Creditors

Short term creditors are measured at the transaction price.

#### 2.11 Operating leases

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the lease term.

# Notes to the financial statements for the Year Ended 31 December 2021

#### 2. Accounting policies (continued)

#### 2.12 Pensions

#### Defined contribution pension plan

The company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the company pays fixed contributions into a separate entity. Once the contributions have been paid the company has no further payment obligations.

The contributions are recognised as an expense in the statement of comprehensive income when they fall due. Amounts not paid are shown in accruals as a liability in the statement of financial position. The assets of the plan are held separately from the company in independently administered funds.

#### 2.13 Finance costs

Finance costs are charged to the statement of comprehensive income over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

#### 2.14 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the statement of comprehensive income except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the reporting date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

# Notes to the financial statements for the Year Ended 31 December 2021

#### 3. Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing these financial statements, the directors have had to make the following judgements:

- Determine whether leases entered into by the company either as a lessor or a lessee are operating leases, or finance leases. These decisions depend on an assessment of whether the risks and rewards of ownership have been transferred from the lessor to the lessee on a lease by lease basis.
- Determine whether there are indicators of impairment of the company's tangible assets. Factors
  into consideration in reaching such a decision include the economic viability and expected
  future financial performance of the asset and where it is a component of a larger cash-generating
  unit, the viability and expected future performance of that unit.

Other key sources of estimation uncertainty

Tangible fixed assets (see note 12)
Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, product life cycles and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

#### 4. Turnover

The whole of the turnover is attributable to the manufacture and sale of premium, hand made kitchen furniture.

All turnover arose within the United Kingdom and relates to sales made to its fellow group company.

#### 5. Other operating income

	2021 £	. 2020 £
Government grant income	10,434	175,692

The income relates to the company's utilisation of the Government Coronavirus Job Retention Scheme during the year.

# Notes to the financial statements for the Year Ended 31 December 2021

6. C	Operating profit/(loss)		
Т	The operating profit/(loss) is stated after charging:		
		2021 £	2020
_	Depreciation of tangible fixed assets	24,095	18,869
,	Operating leases - other assets	161,134	224,527
	Defined contribution pension cost	25,312	33,857
		=======================================	
7. A	Auditors' remuneration		
		2021 £	2020 £
F	Fees payable to the company's auditor and its associates for the audit of the company's annual financial statements	16,000	12,500
а	The company has taken advantage of the exemption not to disclose amount as these are disclosed in the group accounts of the parent company.	ts paid for non a	audit service
а		its paid for non a	audit service:
а	as these are disclosed in the group accounts of the parent company.		
a 8. E	as these are disclosed in the group accounts of the parent company.	2021	2020
a <b>8. E</b> V	es these are disclosed in the group accounts of the parent company.	2021 £	2020 £
8. E	es these are disclosed in the group accounts of the parent company.  Employees  Wages and salaries	2021 £ 1,735,739	<b>202</b> 0 £ 1,475,795
8. E	Employees  Wages and salaries Social security costs	2021 £ 1,735,739 167,993	<b>202</b> 0 £ 1,475,795 54,138
8. E	Employees  Wages and salaries Social security costs	2021 £ 1,735,739 167,993 24,212 1,927,944	2020 £ 1,475,795 54,138 33,857 1,563,790
8. E	Employees  Wages and salaries Social security costs Cost of defined contribution scheme	2021 £ 1,735,739 167,993 24,212 1,927,944 me year was as for	2020 £ 1,475,795 54,138 33,857 1,563,790 ollows:
8. E. V. S. C.	Employees  Wages and salaries Social security costs Cost of defined contribution scheme	2021 £ 1,735,739 167,993 24,212 1,927,944 ne year was as f	2020 £ 1,475,795 54,138 33,857 1,563,790 ollows:
8. E	Employees  Wages and salaries  Social security costs  Cost of defined contribution scheme  The average monthly number of employees, including the directors, during the diministration	2021 £ 1,735,739 167,993 24,212 1,927,944 ne year was as f 2021 No.	2020 £ 1,475,795 54,138 33,857 1,563,790 ollows: 2020 No.
8. E	Employees  Wages and salaries Social security costs Cost of defined contribution scheme	2021 £ 1,735,739 167,993 24,212 1,927,944 ne year was as f	2020 £ 1,475,795 54,138 33,857 1,563,790 ollows:

# Notes to the financial statements for the Year Ended 31 December 2021

Directors' remuneration		
		_
Directors' emoluments	452,953	182,390
Company contributions to defined contribution pension schemes		
	477,165	189,507
The highest paid director received remuneration of £NIL (2020 - £89,731).		
In the current financial year the directors remuneration for time spent Manufacturing has been attributed to the costs for the company.	working on	Harvey Jones
Interest payable and similar expenses		
Bank interest payable	415	-
Taxation		
Corporation tax		
Current tax on profit/loss for the year	32,792	-
Adjustments in respect of previous periods	1,966	(113)
Total current tax	34,758	(113)
Deferred tax		
Origination and reversal of timing differences	12,226	6,714
Effect of tax rate change on opening balance	834	(429)
Total deferred tax	13,060	6,285
Taxation on profit/(loss) on ordinary activities	47,818	6,172
	Directors' emoluments Company contributions to defined contribution pension schemes  The highest paid director received remuneration of £NIL (2020 - £89,731). In the current financial year the directors remuneration for time spent Manufacturing has been attributed to the costs for the company.  Interest payable and similar expenses  Bank interest payable  Taxation  Corporation tax  Current tax on profit/loss for the year Adjustments in respect of previous periods  Total current tax  Deferred tax  Origination and reversal of timing differences  Effect of tax rate change on opening balance  Total deferred tax	Directors' emoluments 452,953 Company contributions to defined contribution pension schemes 24,212 477,165  The highest paid director received remuneration of £NIL (2020 - £89,731).  In the current financial year the directors remuneration for time spent working on Manufacturing has been attributed to the costs for the company.  Interest payable and similar expenses  2021 £ Bank interest payable 415  Taxation  2021 £ Corporation tax  Current tax on profit/loss for the year 32,792 Adjustments in respect of previous periods 1,966  Total current tax  Deferred tax  Origination and reversal of timing differences 12,226 Effect of tax rate change on opening balance 834  Total deferred tax 13,060

# Notes to the financial statements for the Year Ended 31 December 2021

#### 11. Taxation (continued)

### Factors affecting tax charge for the year

The tax assessed for the year is higher than (2020 - higher than) the standard rate of corporation tax in the UK of 19.00% (2020 - 19.00%). The differences are explained below:

2020 £
(134,698)
(25,593)
140
32,166
(113)
(428)
6,172

### Factors that may affect future tax charges

There were no factors that may affect future tax charges.

# Notes to the financial statements for the Year Ended 31 December 2021

12.	Tangible fixed assets	r		
		Property Improvement £	Plant and machinery £	Total £
	Cost			
	At 1 January 2021	300,393	92,815	393,208
	Additions	<u> </u>	74,025	74,025
	At 31 December 2021	300,393	166,840	467,233
	Depreciation			
	At 1 January 2021	275,591	66,643	342,234
	Charge for the year	7,629	16,466	24,095
	At 31 December 2021	283,220	83,109	366,329
	Net book value			
	At 31 December 2021	17,173	83,731	100,904
	At 31 December 2020	24,802	26,172	50,974
13.	Stocks			
			2021 £	2020 £
	Raw materials and consumables		457,806	260,417
	Work in progress		67,808	24,875
	Finished goods and goods for resale		253,675	232,782
			779,289	518,074

There is no material difference between the replacement costs of stock and the amounts stated above.

# Notes to the financial statements for the Year Ended 31 December 2021

14.	Debtors		
		2021 £	2020 £
	Amounts owed by group undertakings	5,499,031	4,808,964
	Prepayments and accrued income	22,044	39,043
	Tax recoverable	113	113
		5,521,188	4,848,120

Amounts owed by group undertakings are interest free, unsecured and repayable on demand.

### 15. Creditors: Amounts falling due within one year

	2021 £	2020 £
Trade creditors	298,804	417,681
Amounts owed to group undertakings	3,303,864	2,373,759
Corporation tax	32,792	30,107
Other taxation and social security	198,727	228,560
Other creditors	12,019	23,038
Accruals and deferred income	47,163	38,186
	3,893,369	3,111,331
		- ··

Amounts owed to group undertakings are interest free, unsecured and repayable on demand.

#### 16. Deferred taxation

	2021 £	2020 £
Asset at beginning of year	(2,643)	3,642
Credited to the profit or loss	(13,060)	(6,285)
Asset at end of year	(15,703)	(2,643)

# Notes to the financial statements for the Year Ended 31 December 2021

16.	Deferred taxation (continued)		
	The provision for deferred taxation is made up as follows:		
		2021 £	2020 £
	Short term timing differences	3,005	995
	Fixed asset timing differences	(18,708)	(3,638)
		(15,703)	(2,643)
17.	Share capital		
		2021 £	2020 £
	Allotted, called up and fully paid		
	2 Ordinary shares of £1 each	2	2

#### 18. Reserves

#### Profit and loss account

Profit and loss account represents cumulative profits or losses, net of dividends paid and other adjustments.

#### 19. Pension commitments

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charged represents contributions payable by the company to the fund and amounted to £24,212 (2020 - £33,857). Contributions payable to the fund at the year end and included in other creditors totalled £12,020 (2020 - £11,520).

#### 20. Commitments under operating leases

At 31 December 2021 the company had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

	2021 £	2020 £
Not later than 1 year	110,000	150,000
Later than 1 year and not later than 5 years	45,833	45,833
	155,833	195,833

# Notes to the financial statements for the Year Ended 31 December 2021

#### 21. Related party transactions

The company has taken advantage of the exemption conferred by Financial Reporting Standard 102 Section 33 'Related Party Disclosures' paragraph 33.1A not to disclose transactions with certain group companies on the grounds that the subsidiaries party to the transactions are wholly owned members of the group.

#### 22. Controlling party

The immediate and ultimate parent company of Harvey Jones Manufacturing Limited is Harvey Jones Holdings Limited, a company incorporated in England and Wales.

In the opinion of the directors, there is no one ultimate controlling party.

Harvey Jones Holdings Limited prepares group financial statements and copies can be obtained from the Registrar of Companies House, Crown Way, Cardiff.