

Company Registration number
2809261

Haymarket Group Limited
Report and Financial Statements
31 December 2007

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Haymarket Group Limited

Report and financial statements 2007

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Haymarket Group Limited

Report and financial statements 2007

Officers and professional advisers

The Rt Hon the Lord Heseltine CH (Chairman)

J D Duckworth

D B Fraser

The Hon R W D Heseltine

Dr A S Kemp

Lord Levene of Portsoken KBE

J L Masters

S P Tindall

E A Verdon-Roe

Secretary

J D Duckworth

Registered office

174 Hammersmith Road

London W6 7JP

Auditors

Deloitte & Touche LLP

London

United Kingdom

Bankers

The Royal Bank of Scotland plc

Solicitors

Lewis Silkin LLP

London

Haymarket Group Limited
Directors' report

The Directors present their annual report and financial statements for the year ended 31 December 2007

Business review and principle activities

The principal activities of the group are the provision of editorial content and related services through multiple platforms, including magazines and websites, serving specialist audiences in both the business to consumer and business to business markets. In addition, the group organises exhibitions, events and conferences.

The group operates in a number of countries including the UK, USA, Germany, Hong Kong, India and Australia. The group's overseas activities have expanded rapidly over the last few years and in particular over the last 12 months. Turnover, by source, from the overseas operations in 2007 accounted for 24% (2006 21%) of total turnover.

The group has significantly invested in its online activities in order to exploit the commercial opportunities as it looks to meet the demands of its specialist audiences of professionals and enthusiasts online.

Review of developments

The results for the year are set out on page 9.

Group turnover in 2007 was similar to that in 2006, increasing marginally from £244.4 million to £247.4m.

Group operating profit before expenditure on the launch and development of new activities and asset amortisation was £31.7m, compared to £30.3m in 2006. Statutory group operating profit was £17.8m (2006 £17.4m).

Expenditure on new activities (including online activities) charged against profits was £5.6m, compared to £6.6m in 2006.

The group made a number of acquisitions of publishing rights and companies during the year for a total consideration, including costs, of £12.4m (2006 £5.6m), as shown in note 9. The companies were acquired as part of the group's online publishing development strategy.

The group's net debt increased during the year by £9.8m, following the above investments and the share buy backs referred to in note 17 to the accounts. However, operating cashflows continue to be strong, with net cash inflow from operating activities for the year of £20.5m (2006 £33.2m) (see note 21).

In addition to the financial performance indicators set out above, the Group's principal non-financial key performance indicator is headcount, details of which are set out in note 3.

Dividends of £2.5m (2006 £2.5m) have been paid during the year.

Haymarket Group Limited

Directors' report

Key risks and uncertainties

a) General economic conditions

The group's largest operations are situated in the UK and the USA, where there has been relative economic stability until very recently. Whilst the group would be exposed if a significant economic downturn occurred in either of those territories, its long-established strategy of holding both business-to-business and consumer products and services in its portfolio, together with the specialist subject matter of those products and services, means that the directors have confidence that the group is well-prepared to deal with any such downturn.

b) Employees

The Group's performance is dependent on its employees and failure to recruit able staff would have an impact on its performance. This risk is being addressed by investment in the recruitment process, staff training and ensuring that the group's compensation and benefits are competitive.

c) Financial risks

The financial risks that the Directors consider most applicable to the group and company are interest rate risk and, to a lesser extent, currency risk.

Action has been taken to mitigate any diverse effect of interest rates on the group's profitability, as detailed in note 15 to the accounts.

A proportion of currency risk is hedged by way of foreign currency bank loans, together with hedging instruments to protect against adverse foreign exchange movements.

The group also owns Freehold Property amounting to £52.9m.

Post Balance Sheet events

Details of post balance sheet events are shown in notes 17 and 29.

Share Capital

Details of changes in the Company's share capital are set out in note 17.

Directors and their interests

The present membership of the board is set out on page 1. All Directors served throughout the year. The interests of the Directors in the shares of the Company were as follows:

Ordinary shares of 1p each	At 1 January 2007	At 31 December 2007
The Rt Hon the Lord Heseltine CH (Chairman)	16,611,650	16,611,650
J L Masters	1,158,220	1,158,220

The Hon R W D Heseltine has an indirect interest in 9,184,760 shares through a family trust.

The Directors of the Company do not have any interests in the shares of subsidiary undertakings except by virtue of their interests in the shares of the Company.

Haymarket Group Limited
Directors' report

Employees

Details of the number of employees and related costs can be found in note 3 to the financial statements

The Company provides employees with information on matters relevant to them as employees throughout the year as part of its corporate communications strategy

The Company and its subsidiaries have continued the policy regarding the employment of disabled persons. Full and fair consideration is given to applicants for employment made by disabled persons, having regard to their particular aptitude and abilities. The Company continues to employ, train and support the career development and promotion of employees of the Company who have become disabled persons during the period when they were employed by the Company and other disabled employees of the Company.

Environmental matters

Haymarket was the first major publishing company to be certified to the ISO14001 environmental standard and the group continues to be assessed by the British Standards Institute to ensure it is maintaining this standard and continually improving its environmental performance.

The group's preference for high environmental standards also extends to external parties. It is proactive about encouraging its suppliers to take their environmental responsibilities seriously and all of the group's production suppliers are currently ISO14001 certified. It works with those suppliers to increase the use of water-based varnishes, to reduce paper waste and to target energy reductions.

In addition all of Haymarket's polythene postal wrappers are oxybiodegradable and, by August 2008 the Group will complete its move to be the first major publisher to switch to 100% certified magazine paper.

The Group also continues to improve its environmental credentials within its own office premises. In 2007 Haymarket's Hammersmith buildings saved 3,734,000 litres of water and, across its London offices the group recycled the equivalent of 880 cubic metres of landfill.

The Group also encourages car-sharing, has installed more bike racks and through the Cycle To Work scheme enables staff to buy discounted bikes. Improved video and telephone conferencing have also reduced the need for travel to meetings.

The Group's ongoing improvements in this area were acknowledged by the publishing industry in 2007 when it received a Highly Commended recognition from the Periodical Publishers Association for the Environmental Performance Award and the Environmental Client Award at the Quality in Print Awards.

Haymarket will continue to focus on its environmental agenda in 2008. The Company is now a member of the Green500, an initiative set up by the London Mayor's Office to assist large companies in the capital in reducing their carbon emissions. In addition, Haymarket will this year conduct a carbon footprinting exercise with The CarbonNeutral company. The objective with both of these initiatives is to identify the Company's direct and indirect carbon emissions so that it can set specific targets for further reduction and take action.

Haymarket Group Limited
Directors' report

Donations

During the year the group made charitable donations of £60,120 (2005 £64,000) It made no political donations (2006 £25,000 to Conservative Mainstream)

Disclosure of information to the auditors

Each of the persons who was a director at the date of approving this report confirms that

(1) so far as the Director is aware, there is no relevant audit information of which the Company's auditors are unaware, and


(2) the Director has taken all the steps that he/she ought to have taken as a director on order to make himself/herself aware of any relevant audit information and to establish that the Company's auditors are aware of that information

This confirmation is given and should be interpreted in accordance with the provisions of s234ZA of the Companies Act 1985

Re-appointment of auditors

A resolution to re-appoint Deloitte & Touche LLP as the Company's auditors will be proposed at the forthcoming Annual General Meeting

Approved by the Board of Directors
and signed on behalf of the Board



J D Duckworth
Secretary
25 June 2008

Haymarket Group Limited
Statement of directors' responsibilities

The Directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the Company and of the group and of the profit or loss of the group for that period. In preparing these financial statements, the Directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The Directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Haymarket Group Limited

Independent Auditors' report to the shareholders of Haymarket Group Limited

We have audited the financial statements of Haymarket Group Limited for the year ended 31 December 2007 which comprise the consolidated profit and loss account, the consolidated statement of total recognised gains and losses, the consolidated and individual balance sheets, the consolidated cash flow statement and the related notes 1 to 29. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the Company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

The Directors' responsibilities for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards (UK Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion information given in the Directors' Report is consistent with the financial statements.

In addition we report to you if, in our opinion, the Company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding Directors' remuneration and other transactions is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the group's and the individual company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Haymarket Group Limited

Independent Auditors' report to the shareholders of Haymarket Group Limited

Opinion

In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the group's and the individual company's affairs as at 31 December 2007 and of the group's profit for the year then ended;
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the Directors' Report is consistent with the financial statements



Deloitte & Touche LLP

Chartered Accountants & Registered Auditors

London

United Kingdom

26 June 2008

Haymarket Group Limited
Consolidated profit and loss account
for the year ended 31 December 2007

	Notes	2007 £000	2006 £000
Turnover			
Group and share of joint ventures and associates	- existing operations	249,889	250,173
	- acquisitions	<u>2,696</u>	<u>-</u>
		252,585	250,173
Less share of joint ventures and associates		<u>(5,176)</u>	<u>(5,758)</u>
Group turnover	2	247,409	244,415
Cost of sales		<u>(211,147)</u>	<u>(212,825)</u>
Gross profit		36,262	31,590
Administrative expenses	4	<u>(18,449)</u>	<u>(14,265)</u>
Operating profit before amortisation of publishing and exhibition rights		26,151	23,744
Amortisation of publishing and exhibition rights	9	<u>(8,338)</u>	<u>(6,419)</u>
Operating profit			
	- existing operations	17,621	17,325
	- acquisitions	<u>192</u>	<u>-</u>
		17,813	17,325
Share of operating (loss) / profit of joint ventures and associates		<u>(45)</u>	<u>94</u>
Group operating profit		17,768	17,419
Profit on disposal of fixed assets		56	7,903
Other interest receivable and similar income	5	1,132	610
Interest payable and similar charges	6	<u>(11,000)</u>	<u>(11,415)</u>
Profit on ordinary activities before taxation		7,956	14,517
Tax on profit on ordinary activities	7	<u>(5,881)</u>	<u>(880)</u>
Profit on ordinary activities after taxation		2,075	13,637
Equity minority interests		<u>(52)</u>	<u>-</u>
Profit for the financial year attributable to the members of Haymarket Group Limited		<u>2,023</u>	<u>13,637</u>

All activities derive from continuing operations

Haymarket Group Limited
Consolidated statement of total recognised gains and losses
for the year ended 31 December 2007

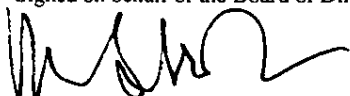
	Notes	2007 £000	2006 £000
Profit for the year attributable to the members of Haymarket Group Limited		2,023	13,637
Currency translation differences on foreign currency net investments	18	2,385	(2,400)
Revaluation of freehold properties	18	67	750
Total recognised gains and losses relating to the year		<u>4,475</u>	<u>11,987</u>

Details of a prior year adjustment, which has no effect on the cumulative amount of total recognised gains and losses, can be found in note 17 to the accounts

Haymarket Group Limited
Consolidated balance sheet
as at 31 December 2007

	Notes	2007	2006
		(Restated - see note 17)	
		£000	£000
Fixed assets			
Intangible assets	9	61,040	56,735
Tangible assets	10	61,150	61,866
Investments in joint ventures and associates			
- Gross assets		4,634	3,995
- Gross liabilities		(3,136)	(2,391)
	11	1,498	1,604
		123,688	120,205
Current assets			
Stocks	12	1,645	969
Debtors falling due within one year	13 (a)	55,076	51,005
Debtors falling due after more than one year	13 (b)	3,525	5,287
Cash at bank and in hand		9,138	17,006
		69,384	74,267
Creditors amounts falling due within one year	14	(34,481)	(45,044)
Net current assets		34,903	29,223
Total assets less current liabilities		158,591	149,428
Creditors amounts falling due after more than one year	15	(137,399)	(138,769)
Accruals and deferred income	16	(57,943)	(49,437)
Equity minority interests		(52)	-
Net liabilities		(36,803)	(38,778)
Capital and reserves			
Called up share capital	17	309	316
Capital redemption reserve	18	203	196
Merger reserve	18	6,236	6,236
Revaluation reserve	18	6,001	5,934
Profit and loss account	18	(16,898)	(12,484)
Share redemption reserve	18	(32,654)	(38,976)
Shareholders' deficit	19	(36,803)	(38,778)

These financial statements were approved and authorised for issue by the Board of Directors on 25 June 2008
Signed on behalf of the Board of Directors



The Rt Hon The Lord Heseltine CH
Chairman

Haymarket Group Limited
Company balance sheet
as at 31 December 2007

	Notes	2007 £000	2006 (Restated - see note 17) £000
Fixed assets			
Investments	11	72	72
Current assets			
Debtors falling due within one year	13 (a)	-	-
Debtors falling due after more than one year	13 (b)	127,555	114,840
		<u>127,555</u>	<u>114,840</u>
Creditors amounts falling due within one year	14	<u>(6,321)</u>	<u>(6,321)</u>
Net current assets		<u>121,234</u>	<u>108,519</u>
Total assets less current liabilities		<u>121,306</u>	<u>108,591</u>
Creditors: amounts falling due after more than one year	15	(25,281)	(38,185)
Accruals and deferred income	16	-	(560)
Net assets		<u><u>96,025</u></u>	<u><u>69,846</u></u>
Capital and reserves			
Called up share capital	17	309	316
Capital redemption reserve	18	203	196
Profit and loss account	18	128,167	108,310
Share redemption reserve	18	(32,654)	(38,976)
Shareholders' funds	19	<u><u>96,025</u></u>	<u><u>69,846</u></u>

These financial statements were approved and authorised for issue by the Board of Directors on 25 June 2008



The Rt Hon The Lord Heseltine CH
Chairman

Haymarket Group Limited
Consolidated cash flow statement
for the year ended 31 December 2007

	Notes	2007		2006	
		£000	£000	£000	£000
Net cash inflow from operating activities	21		20,452		33,247
Dividends received from associated undertakings			-		199
Returns on investments and servicing of finance					
Interest received		159		274	
Dividends received		-		104	
Interest paid		<u>(10,594)</u>		<u>(10,427)</u>	
Net cash outflow from returns on investments and servicing of finance			(10,435)		(10,049)
Taxation					
UK and overseas corporation tax paid		<u>(4,490)</u>		<u>(3,789)</u>	
Total tax paid			(4,490)		(3,789)
Capital expenditure and financial investment					
Purchase of tangible fixed assets	10	(3,436)		(6,176)	
Purchase of intangible fixed assets		(4,081)		(1,186)	
Proceeds from sale of fixed assets		578		3,761	
Proceeds from sale of investment	11 (b)	<u>-</u>		<u>5,502</u>	
Net cash (outflow) / inflow from capital expenditure and financial investment			(6,939)		1,901
Acquisitions and disposals					
Purchase of subsidiary undertakings	25	(6,140)		(2,337)	
Net cash acquired with subsidiaries	25	<u>275</u>		<u>221</u>	
Net cash outflow from acquisitions and disposals			(5,865)		(2,116)
Equity dividends paid			<u>(2,500)</u>		<u>(2,500)</u>
Net cash (outflow) / inflow before financing			(9,777)		16,893
Financing					
Bank loans drawdown		<u>3,952</u>		<u>3,286</u>	
Net cash flow from financing			3,952		3,286
(Decrease) /increase in cash	23		<u><u>(5,825)</u></u>		<u><u>20,179</u></u>

Haymarket Group Limited
Notes to the financial statements
for the year ended 31 December 2007

1 Accounting policies

Basis of preparation

The financial statements have been prepared in accordance with United Kingdom law and accounting standards. The particular accounting policies adopted by the Directors are consistent with the prior year and are described below.

Accounting convention

The financial statements are prepared under the historical cost convention as amended by the revaluation of certain fixed assets.

Basis of consolidation

The consolidated financial statements include the financial statements of the company and its subsidiaries for the year ended 31 December 2007.

The group's share in associates is accounted for using the equity method of accounting. The consolidated profit and loss account includes the group's share of the pre-tax profits or losses and attributable taxation.

The group's share of its joint ventures' assets and liabilities has been accounted for using the gross equity method.

Intangible assets

Publishing and exhibition rights, whether acquired as assets or as a business combination, are held at cost less any provision for impairment in value and are amortised on a straight-line basis over the economic life of the asset, estimated to be between 5 and 20 years. Acquired non-compete agreements are amortised over the effective period of that agreement.

Eligible website development costs are capitalised only to the extent that they lead to the creation of an enduring asset delivering benefits at least as great as the amount capitalised. If there is insufficient evidence on which to base reasonable estimates of the economic benefits website development costs are charged to the profit and loss account as incurred.

Tangible fixed assets are stated at cost or valuation net of depreciation and any provision for impairment. Short leasehold properties are amortised over the period of the lease. No depreciation is usually charged on freehold land. When it has proved impossible to obtain a split between land and buildings for a property then the full cost has been depreciated. Other assets are depreciated by equal annual instalments over the anticipated lives of the assets as follows:

Freehold properties	50 years
Vehicles, furniture and equipment	4 - 5 years

Office freehold properties are revalued every year by independent valuers with the surplus or deficit on original cost transferred to the revaluation reserve. Agricultural and residential properties are shown at cost less accumulated depreciation.

Investments

Investments are stated at cost less any provision for impairment.

Stocks

Stocks are valued at the lower of cost and net realisable value. Stocks of magazine back issues are not valued. Agricultural stock is included at independent professional valuation.

Haymarket Group Limited
Notes to the financial statements
for the year ended 31 December 2007

1 Accounting policies (continued)

Turnover

Turnover represents amounts receivable for goods and services net of sales tax and trade discounts

All revenue arising from magazine publishing is recognised on the date of publication. Revenue from exhibitions, conferences and other events is recognised on the date of the event. Revenue from website advertising is recognised over the period of the advertising contract.

Cost of Sales

Cost of Sales represents amounts payable for goods and services net of sales tax and trade discounts

Costs arising from magazine publishing, other than staff costs, are recognised on the date of publication. All costs relating to exhibitions, conferences and other events are recognised on the date of the event.

Interest income

Interest income is accrued on a time basis, by reference to the principal amounts outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount.

Investment income

Dividend income from investments is recognised when the shareholders' rights to receive payment have been established.

Taxation

Current tax, including UK corporation tax and foreign tax, is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred taxation is provided in full on timing differences between the recognition of gains and losses in the financial statements and their recognition in a taxation computation.

Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the financial statements. Deferred tax is not provided on timing differences arising from the revaluation of fixed assets where there is no commitment to sell the asset, or on unremitted earnings of subsidiary and associated undertakings and joint ventures where there is no commitment to remit these earnings. Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted.

Financial instruments

The Group uses financial instruments to reduce exposure to foreign exchange risk and interest rate movements. The Group does not hold or issue derivative financial instruments for speculative purposes.

Gains and losses arising from forward foreign exchange hedging contracts are deferred and recognised in the profit and loss account upon settlement.

The differential on amounts due to and from the Group on interest rate swaps is accrued until settlement date and recognised as an adjustment to the interest expense.

Haymarket Group Limited
Notes to the financial statements
for the year ended 31 December 2007

1 Accounting policies (continued)

Foreign currencies

Foreign currency assets and liabilities are translated into sterling at the rates of exchange ruling at the balance sheet date. Exchange differences are dealt with in the profit and loss account. The financial statements of foreign subsidiary undertakings are translated into sterling at the rates of exchange prevailing at the balance sheet date and the differences arising from the translation of the opening net investment in subsidiary undertakings at the closing rates are taken directly to reserves.

Where foreign currency loans finance an overseas net investment the associated exchange movement is taken to reserves to match the movement on the net investment.

Pension costs

The Group operates defined contribution pension schemes. Pension costs are charged to the profit and loss account in the period in which they become payable.

Operating leases

Rentals are charged to the profit and loss account in equal annual amounts over the lease term.

2 Analysis of turnover, operating profit and net assets

Geographical analysis by location is as follows

	Turnover		Profit before taxation	
	2007	2006	2007	2006
	£000	£000	£000	£000
United Kingdom	187,443	193,016	1,357	9,534
USA	35,416	31,346	5,457	4,560
Other countries	24,550	20,053	1,142	423
	<u>247,409</u>	<u>244,415</u>	<u>7,956</u>	<u>14,517</u>

	Net liabilities	
	2007	2006
	£000	£000
United Kingdom	(68,332)	(62,229)
USA	11,255	13,796
Other countries	20,274	9,655
	<u>(36,803)</u>	<u>(38,778)</u>

3 Information regarding directors and employees

	2007	2006
	£000	£000
Directors' emoluments		
Emoluments	<u>2,915</u>	<u>4,048</u>
Remuneration of highest paid director	<u>1,375</u>	<u>2,508</u>

There are defined contribution pension plans for the benefit of four directors (2006: four). The contributions in total for the year were £127,777 (2006: £1,375,467). Included in the remuneration of the highest paid director are pension contributions of £51,252 (2006: £1,304,317).

Haymarket Group Limited
Notes to the financial statements
for the year ended 31 December 2007

3 Information regarding directors and employees (continued)

	2007 £000	2006 £000
Staff costs during the year (including directors)		
Wages and salaries	73,169	69,751
Social security costs	6,744	6,553
Pension costs	2,769	4,237
	<u>82,682</u>	<u>80,541</u>
	No.	No.
Average number of persons employed by the group (including directors)	<u>2,087</u>	<u>1,906</u>

The company itself had no employees in 2007 or 2006

The principal pension scheme operated by the group is a defined contribution scheme in which eligible employees participate in personal pension plans to which the company contributes 8% - 12.5% and the employees contribute a minimum of 5% of relevant earnings. The assets of the individual plans are held separately from those of the company in independently administered funds. There were no unpaid contributions as at 31 December 2007.

4 Operating profit		2007 £000	2006 £000
This is stated after charging			
Cost of sales	- existing operations	208,988	212,825
	- acquisitions	2,159	-
Administrative expenses			
Amortisation of publishing and exhibition rights		8,338	6,419
Other administrative expenses		10,111	7,846
Depreciation of owned fixed assets (see note 10)		3,999	3,165
Operating lease rentals - land and buildings		1,949	1,802
Fees payable to the company's auditors for the audit of the company's annual accounts			
- group		188	175
- company		8	7
Fees payable to the company's auditors for other services to the group			
- Tax services		<u>135</u>	<u>293</u>
5 Other interest receivable and similar income		2007 £000	2006 £000
Income from other fixed asset investments		-	137
Interest receivable and similar income		158	274
Income from associated undertaking		-	199
Foreign exchange differences		<u>974</u>	<u>-</u>
		<u>1,132</u>	<u>610</u>

Haymarket Group Limited
Notes to the financial statements
for the year ended 31 December 2007

6 Interest payable and similar charges	2007	2006
	£000	£000
Bank loan and overdraft interest	8,269	8,672
Other interest payable	2,372	1,755
Foreign exchange differences	359	988
	<u>11,000</u>	<u>11,415</u>
7 Tax		
(a) Tax on profit on ordinary activities		
The tax is made up as follows	2007	2006
	£000	£000
<i>Current tax</i>		
UK corporation tax @ 30% (2006 30%)	3,877	3,972
Adjustments in respect of previous periods	(193)	(1,081)
Overseas taxation	730	927
Withholding tax on royalties	-	(6)
Double-tax relief	-	(378)
Total current tax	<u>4,414</u>	<u>3,434</u>
<i>Deferred tax</i>		
Effect of reduction in statutory tax rate on opening asset	149	-
Deferred tax charge / (credit)	1,318	(2,554)
Total deferred tax charge / (credit)	<u>1,467</u>	<u>(2,554)</u>
Tax on profit on ordinary activities	<u>5,881</u>	<u>880</u>

The standard rate of current tax for the year, based on the UK standard rate of corporation tax is 30% (2006 30%) The current tax charge for the year is greater than 30% for the reasons set out in the following reconciliation

	2007	2006
	£000	£000
Profit on ordinary activities before tax	<u>7,956</u>	<u>14,517</u>
Tax at 30% thereon	2,387	4,355
Factors affecting charge for the current year		
- Expenses not deductible for tax purposes	969	484
- Fixed asset timing differences	158	(78)
- Other short term timing differences	382	938
- Non-deductible depreciation/amortisation on assets not qualifying for capital allowances	1,338	1,254
- Tax deductible depreciation / amortisation	(100)	-
- Non-taxable income	(27)	(2,507)
- Unutilised tax losses	14	242
- Effect of overseas tax rates	316	399
- Adjustment in respect of prior years	(193)	(1,081)
Overseas losses brought forward	(1,068)	(696)
Unutilised overseas losses	238	130
Overseas withholding tax on royalties	-	(6)
Current tax charge for the year	<u>4,414</u>	<u>3,434</u>

Haymarket Group Limited
Notes to the financial statements
for the year ended 31 December 2007

7 Tax (continued)

(b) Deferred tax

There is a group net deferred tax asset recognised of £2,918,000 (2006 £4,385,000) and a company asset of £532,000 (2006 £335,000). These assets relate to the following amounts

	Group		Company	
	2007	2006	2007	2006
	£000	£000	£000	£000
Accelerated capital allowances	(1,002)	(947)	-	-
Other timing differences	3,920	5,332	532	335
	<u>2,918</u>	<u>4,385</u>	<u>532</u>	<u>335</u>

The movement on the net deferred tax asset recognised during the year was as follows

	Group	Company
	£000	£000
Balance at 1 January 2007	4,385	335
Deferred tax (charge) / credit	(1,467)	197
Balance at 31 December 2007	<u>2,918</u>	<u>532</u>

There is also an unrecognised net deferred tax asset in the group of £2,203,000 (2006 £2,871,000) comprised of the following

	2007	2006
	£000	£000
Unutilised overseas tax losses	1,035	1,242
Unutilised UK tax losses	336	760
Gain deferred by rollover relief	(570)	(570)
Capital losses	1,402	1,439
	<u>2,203</u>	<u>2,871</u>

Deferred tax has not been provided for potential gains on the disposal of revalued properties or gains rolled over into replacement assets as there are no binding sale agreements in place at the balance sheet date and gains or losses have not yet been realised in respect of these assets

No tax liability would be expected on the disposal of properties at their revalued amounts as no gain would arise for tax purposes

Deferred tax has not been provided for part of the group's unutilised losses, as there is insufficient evidence that these losses will be offset against future taxable profits

8 Profit attributable to members of the company

As permitted by Section 230 of the Companies Act 1985, the profit and loss account of the company is not presented as part of these financial statements

The company's profit for the year was £28,679,000 (2006 loss £2,750,000)

Haymarket Group Limited
Notes to the financial statements
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9 Intangible assets

	Publishing and exhibition rights
	£000
Cost	
At 1 January 2007	93,676
Additions during the year	
On acquisition of subsidiaries	8,267
Other additions	4,186
Disposals	(804)
Foreign exchange translation differences	792
At 31 December 2007	<u>106,117</u>
Accumulated amortisation	
At 1 January 2007	36,941
Provided during the year	8,338
On disposals	(559)
Foreign exchange translation differences	357
At 31 December 2007	<u>45,077</u>
Net book value	
At 31 December 2007	<u>61,040</u>
At 31 December 2006	<u>56,735</u>

The group made a number of acquisitions of publishing rights and companies during the year for total consideration including costs of £12,453,000. The net assets of the subsidiaries acquired totalled £323,000. For further details see note 25.

10 Tangible fixed assets

	Freehold properties £000	Short leasehold properties £000	Vehicles, furniture and equipment £000	Total £000
Cost				
At 1 January 2007	54,606	589	27,205	82,400
Foreign exchange translation differences	-	(2)	87	85
Additions	558	360	2,518	3,436
Acquisition of subsidiary (note 25)	-	-	62	62
Revaluations	67	-	-	67
Disposals	(94)	(147)	(1,192)	(1,433)
At 31 December 2007	<u>55,137</u>	<u>800</u>	<u>28,680</u>	<u>84,617</u>
Accumulated depreciation				
At 1 January 2007	1,133	392	19,009	20,534
Foreign exchange translation differences	-	(2)	92	90
Provided during the year	1,103	65	2,831	3,999
On disposals	(11)	(147)	(998)	(1,156)
At 31 December 2007	<u>2,225</u>	<u>308</u>	<u>20,934</u>	<u>23,467</u>
Net book value				
At 31 December 2007	<u>52,912</u>	<u>492</u>	<u>7,746</u>	<u>61,150</u>
At 31 December 2006	<u>53,473</u>	<u>197</u>	<u>8,196</u>	<u>61,866</u>

Haymarket Group Limited
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10 Tangible fixed assets (continued)

Freehold properties at 31 December 2007 comprise freehold office properties at open market value as determined by Colliers CRE, external professional valuers, of £44,425,000 (2006 £45,125,000) and residential and agricultural freehold properties at depreciated cost of £8,487,000 (2006 £8,348,000)

The net book value of freehold properties comprises land of £3,300,000 (2006 £3,300,000) and properties for which no split can be obtained of £49,612,000 (2006 £50,173,000)

	Freehold office properties £000
The comparable amounts for properties at valuation determined according to the historical cost convention	
Cost	51,374
Accumulated depreciation	(5,859)
Net book value at 31 December 2007	45,515
Net book value at 31 December 2006	46,064

11 Investments held as fixed assets

	Group		Company	
	2007 £000	2006 £000	2007 £000	2006 £000
Shares in subsidiary undertakings (a)	-	-	72	72
Investments in joint ventures and associated undertakings (b)	1,498	1,604	-	-
	<u>1,498</u>	<u>1,604</u>	<u>72</u>	<u>72</u>

a) Shares in subsidiary undertakings

The principal subsidiary undertakings, all of which (unless noted otherwise below) are registered in England and Wales and operate principally in the United Kingdom, are as follows

Subsidiary undertaking	Country where incorporated and operating	Percentage of equity held	Principal activity
Haymarket Media Group Limited (formerly Haymarket Publishing Group Limited) ¹		100%	Holding company
Haymarket Exhibitions Limited ²		100%	Exhibitions
Haymarket Publishing Services Limited ²		100%	Administrative services
Thenhurst Agricultural Ltd ¹		100%	Agriculture and horticulture
Haymarket Network Limited ²		100%	}
Haymarket Media Inc ³	USA	100%	}
Haymarket Media Ltd ⁴	Hong Kong	100%	} Magazine & online publishing
Haymarket Media GmbH ⁵	Germany	100%	}
Haymarket Media Pty Ltd ⁵	Australia	100%	}

Haymarket Group Limited
Notes to the financial statements
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11 Investments held as fixed assets (continued)

- [1] Shares held by Haymarket Finance Limited
- [2] Shares held by Haymarket Media Group Limited
- [3] Shares held by Haymarket Medical Publications Limited
- [4] Shares held by Haymarket Media Asia Limited
- [5] Shares held by Haymarket Worldwide Limited

b) Joint venture and associated undertakings

Group

	£000
Share of net assets	
At 1 January 2007	1,604
Transfer to intangible assets on becoming a subsidiary	(105)
Share of retained profits	(1)
At 31 December 2007	<u>1,498</u>

Details of investments representing more than 10% of the company's issued share capital

Associates

	Country where incorporated and operating	Percentage of equity held	Principal activity
Frontline Limited	England & Wales	Ordinary 'A' shares 5% Ordinary 'C' shares 100% Ordinary 'E' shares 25% Ordinary 'F' shares 17%	Distribution of magazines

The group's interest in Frontline Limited is held by a subsidiary undertaking

Joint ventures

BBC Haymarket Exhibitions
Limited

England & Wales	50%	Organisation of exhibitions
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The group's interest in BBC Haymarket Exhibitions Limited is held by a subsidiary undertaking The group's shareholding in Haymarket SAC Publishing (India) Private Limited increased to 75% on 30 March 2007

c) Transactions with associated undertakings and joint ventures

Frontline Limited is the group's agent in relation to the sale of publications to third parties Distribution services totalling £3,871,599 (2006 £3,741,337) were provided to the group by Frontline Limited

During the year the group provided the following services to BBC Haymarket Exhibitions Limited

	2007	2006
	£000	£000
Administrative services	<u>746</u>	<u>844</u>

Amounts owed from and to associated undertakings are shown in notes 13 and 14 to the accounts

Haymarket Group Limited
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12 Stocks	2007 £000	2006 £000
Group		
Raw materials and consumables	1,645	969

Raw materials and consumables include £207,000 (2006 £150,000) of agricultural stocks which are included at independent professional valuation

The balance represents stocks of paper for which, in the directors' opinion, the replacement cost does not differ significantly from the value included in the financial statements

13 Debtors	Group		Company	
	2007 £000	2006 (restated see note 17) £000	2007 £000	2006 (restated - see note 17) £000
(a) Amounts due within one year				
Trade debtors	35,290	32,891	-	-
Amounts owed by joint ventures and associated undertakings	2,594	2,501	-	-
Other debtors	4,916	3,021	-	-
Prepayments and accrued income	12,276	12,592	-	-
	<u>55,076</u>	<u>51,005</u>	<u>-</u>	<u>-</u>

Amounts owed by associated undertakings include £1,654,638 (2006 £1,674,244) owed by Frontline Limited

	Group		Company	
	2007 £000	2006 (restated see note 17) £000	2007 £000	2006 (restated - see note 17) £000
(b) Amounts due after more than one year				
Amounts owed by subsidiary undertakings	-	-	127,023	114,505
Other debtors	607	902	-	-
Deferred tax (note 7(b))	2,918	4,385	532	335
	<u>3,525</u>	<u>5,287</u>	<u>127,555</u>	<u>114,840</u>

The amounts owed by subsidiary undertakings are interest-free and repayable after more than one year with no fixed repayment date

Haymarket Group Limited
Notes to the financial statements
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14 Creditors. amounts falling due within one year

	Group		Company	
	2007 £000	2006 (restated see note 17) £000	2007 £000	2006 (restated - see note 17) £000
Bank overdraft	4,190	6,233	-	-
Bank loans	1,000	2,000	-	-
Bank loans and overdrafts	5,190	8,233	-	-
Trade creditors	11,200	17,984	-	-
Other creditors including taxation and social security	18,091	18,827	6,321	6,321
	<u>34,481</u>	<u>45,044</u>	<u>6,321</u>	<u>6,321</u>
Other creditors including taxation and social security				
Amounts owed to associated undertakings	1,454	69	-	-
UK corporation tax	1,903	1,979	-	-
Other taxation and social security	3,970	3,411	-	-
Amounts owed on share redemptions (note 17)	5,971	6,321	6,321	6,321
Other creditors	4,793	7,047	-	-
	<u>18,091</u>	<u>18,827</u>	<u>6,321</u>	<u>6,321</u>

At the end of the year £25,000 was owed to a director, Eric Verdon-Roe, in respect of the sale of a motor vehicle
During the year the group entered into the following transactions with its directors

Personal costs paid for by the group and fully reimbursed	Lord Heseltune £	S P Tindall £
2007	312,000	179,000
2006	164,900	194,100

Details of agreements for share purchases from directors by the company are disclosed in note 17

15 Creditors. amounts falling due after one year

	Group		Company	
	2007 £000	2006 (restated see note 17) £000	2007 £000	2006 (restated - see note 17) £000
Bank loans				
due between one and two years	1,000	3,900	-	-
due between two and five years	11,670	11,100	-	-
due after more than five years	99,445	92,163	-	-
Total bank loans	112,115	107,163	-	-
Amounts owed on share redemptions	25,281	31,603	25,281	31,603
Amounts owed to subsidiary undertakings	-	-	-	6,582
Amounts owed to associates	3	3	-	-
	<u>137,399</u>	<u>138,769</u>	<u>25,281</u>	<u>38,185</u>

Haymarket Group Limited
Notes to the financial statements
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15 Creditors amounts falling due after one year (continued)

The bank loans and overdrafts bear interest at a variable rate, with margins of between 1 1/2% and 2%, and are secured by a floating charge over the assets of the group

The amounts owed in respect of share redemptions are fully described in note 17

The group has a policy of hedging the interest cost of at least 50% of its long-term debt. For this reason the group has entered into a number of interest rate hedging instruments for periods between 7 and 10 years. A valuation of these instruments was carried out as at 31 December 2007 to calculate their market value. Fair value is based on market price of comparable instruments at the balance sheet date.

	No of contracts	Notional principal outstanding at 31 December 2007 £000	Fair value liability £000
Interest rate swaps	5	142,000	1,235
Forward currency contracts	2	5,050	162

16 Accruals and deferred income

	Group		Company	
	2007 £000	2006 £000	2007 £000	2006 £000
Due within one year	50,707	40,683	-	-
Due after more than one year	7,236	8,754	-	560
	<u>57,943</u>	<u>49,437</u>	<u>-</u>	<u>560</u>

Accruals and deferred income include deferred income of £23,378,000 (2006: £21,588,000)

17 Authorised and issued share capital

	2007 No.	2006 No.	2007 £000	2006 £000
Authorised				
Ordinary shares of 1p each	<u>52,000,000</u>	<u>52,000,000</u>	<u>520</u>	<u>520</u>
		No		£000
Allotted, called up and fully paid				
Ordinary shares of 1p each				
At 1 January 2007		31,647,955		316
Redeemed during the year		<u>(782,220)</u>		<u>(7)</u>
At 31 December 2007		<u>30,865,735</u>		<u>309</u>

The company is party to an agreement dated 23 December 2005 whereby on 5 January 2008 it has purchased 1,158,220 ordinary shares of 1p each in the company, in which shares J L Masters has an interest, for a consideration of £9,997,373

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17 Authorised and issued share capital (continued)

On 27 April 2006 the company entered into an agreement whereby on various dates between 28 April 2006 and 5 January 2013 it is required to purchase 4,693,325 ordinary shares of 1p each in the company, in which shares S P Tindall has an interest, for a total consideration of £39.0m. An advance payment of £1.1m in respect of this agreement was made on 28 April 2006. A payment of £6.4m, representing the purchase of 782,220 shares was made on 5 January 2007. A further payment of £6.4m, representing the purchase of 782,220 shares, has been made on 5 January 2008. £6.3m will be paid in January 2009 and £4.7m in each January, 2010 to 2013. The deferred consideration has not been discounted as it carries a commercial rate of interest.

These amounts will only be paid on the due dates provided funds and distributable reserves are available.

The Rt Hon the Lord Heseltine CH and his family have a controlling interest in the company.

The directors have reviewed the treatment of the agreement with S P Tindall and have concluded that the financial statements should reflect the substance of the agreement as of 27 April 2006. The comparative figures in the group's primary statements and notes have been restated to incorporate the liability in respect of the irrevocable agreement on 27 April 2006.

The effects of the change are summarised below.

Group	Other debtors falling due within one year £000	Other debtors falling due after more than one year £000	Other creditors due within one year £000	Creditors due after more than one year £000	Share redemption reserve £000
As reported at 31 December 2006	3,372	1,604	12,506	107,166	-
Prior Year Adjustment	(351)	(702)	6,321	31,603	-
Net Assets	-	-	-	-	(38,976)
Equity shareholders' funds	-	-	-	-	-
As restated 1 January 2007	<u>3,021</u>	<u>902</u>	<u>18,827</u>	<u>138,769</u>	<u>(38,976)</u>

Company	Other debtors falling due within one year £000	Other debtors falling due after more than one year £000	Creditors due within one year £000	Creditors due after more than one year £000	Share redemption reserve £000
As reported at 31 December 2006	351	115,542	-	6,582	-
Prior Year Adjustment	(351)	(702)	6,321	31,603	-
Net Assets	-	-	-	-	(38,976)
Equity shareholders' funds	-	-	-	-	-
As restated 1 January 2007	<u>-</u>	<u>114,840</u>	<u>6,321</u>	<u>38,185</u>	<u>(38,976)</u>

Haymarket Group Limited
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18 Statement of movement on reserves

Group	Capital redemption reserve £000	Merger reserve £000	Revaluation reserve £000	Profit and loss account £000	Share redemption reserve £000
At 1 January 2007 - as previously stated	196	6,236	5,934	(12,484)	-
Prior year adjustment	-	-	-	-	(38,976)
At 1 January 2007 - restated	196	6,236	5,934	(12,484)	(38,976)
Profit for the financial year	-	-	-	2,023	-
Dividends paid	-	-	-	(2,500)	-
Currency translation differences on foreign currency net investments	-	-	-	2,385	-
Revaluation of freehold properties	-	-	67	-	-
Redemption of share capital	7	-	-	(6,322)	6,322
At 31 December 2007	<u>203</u>	<u>6,236</u>	<u>6,001</u>	<u>(16,898)</u>	<u>(32,654)</u>

Company	Capital redemption reserve £000	Profit and loss account £000	Share redemption reserve £000
At 1 January 2007 - as previously stated	196	108,310	-
Prior year adjustment	-	-	(38,976)
At 1 January 2007 - restated	196	108,310	(38,976)
Profit for the financial year	-	28,679	-
Dividends paid	-	(2,500)	-
Redemption of share capital	7	(6,322)	6,322
At 31 December 2007	<u>203</u>	<u>128,167</u>	<u>(32,654)</u>

The merger reserve has arisen on the acquisition of subsidiary companies in prior years

The directors consider that £53,578,000 of the company's profit and loss account is not distributable

Haymarket Group Limited
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19 Reconciliation of movements in equity shareholders' funds/(deficit)

	Group		Company	
	2007 £000	2006 £000	2007 £000	2006 £000
Profit/(loss) for the financial year	2,023	13,637	28,679	(2,750)
Other recognised gains and losses relating to the year (net)	2,452	(1,651)	-	-
Dividends	(2,500)	(2,500)	(2,500)	(2,500)
Net addition to shareholders' funds	<u>1,975</u>	<u>9,486</u>	<u>26,179</u>	<u>(5,250)</u>
Opening shareholders' (deficit) / funds as previously stated	(38,778)	(9,288)	69,846	114,072
Prior year adjustment	-	(38,976)	-	(38,976)
Opening shareholders' (deficit) / funds as restated	<u>(38,778)</u>	<u>(48,264)</u>	<u>69,846</u>	<u>75,096</u>
Closing shareholders' (deficit)/funds	<u>(36,803)</u>	<u>(38,778)</u>	<u>96,025</u>	<u>69,846</u>

20 Minority interests

£000

At 1 January 2007

-

Acquisition of subsidiary undertaking

52

At 31 December 2007

52

21 Reconciliation of operating profit to net cash inflow from operating activities

	2007 £000	2006 £000
Operating profit	17,813	17,325
Depreciation	3,999	3,165
Amortisation of publishing and exhibition rights	8,338	6,419
Decrease/(increase) in debtors	(2,258)	(4,293)
(Increase)/decrease in stocks	(671)	851
(Decrease)/increase in creditors	(6,769)	9,780
Net cashflow from operating activities	<u>20,452</u>	<u>33,247</u>

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22 Analysis of changes in financing during the year

	Bank loans 2007 £000	Bank loans 2006 £000
Balance at 1 January	109,163	105,877
Cash inflow from financing	4,012	4,001
Foreign exchange movement	(60)	(715)
Balance at 31 December	<u>113,115</u>	<u>109,163</u>

23 Reconciliation of net cash flow to movement in net debt

	2007 £000	2006 £000
(Decrease) / increase in cash in the year	(5,825)	20,179
Cash inflow from debt financing	(3,952)	(3,286)
Change in net debt resulting from cash flows	<u>(9,777)</u>	<u>16,893</u>
Movement in net debt in the year	(9,777)	16,893
Net debt at 1 January	(98,390)	(115,283)
Net debt at 31 December	<u>(108,167)</u>	<u>(98,390)</u>

24 Analysis of net debt

	At 1 January 2007 £000	Cash flow £000	Cash acquired with subsidiary £000	Other non-cash changes £000	At 31 December 2007 £000
Cash at bank and in hand	17,006	(8,129)	275	(14)	9,138
Overdrafts	(6,233)	2,315	-	(272)	(4,190)
Bank loans due within one year	<u>(2,000)</u>	<u>1,000</u>	<u>-</u>	<u>-</u>	<u>(1,000)</u>
	8,773	(4,814)	275	(286)	3,948
Debt due after one year					
Bank loans	(107,163)	(5,012)	-	60	(112,115)
	<u>(98,390)</u>	<u>(9,826)</u>	<u>275</u>	<u>(226)</u>	<u>(108,167)</u>

Haymarket Group Limited
Notes to the financial statements
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25 Acquisitions of subsidiary undertakings

The group acquired shareholdings in the following companies in 2007

	Shareholding after acquisition	Date of acquisition	Country where incorporated and operating	Principal activity
Petrolheads Ltd	100%	2 January	UK	Provision of online information
Pressxchange.com Ltd	100%	27 February	UK	Provision of online information
Caravan Sitefinder UK Ltd	100%	9 March	UK	Provision of online information
Haymarket SAC Publishing Pvt Ltd	75%	28 March	India	Publishing of magazines

The net assets acquired with these investments were as follows

	Book value £000	Accounting policy adjustment £000	Net assets acquired £000
Intangible assets - publishing rights	-	8,267	8,267
Tangible fixed assets	62	-	62
Debtors	5	-	5
Loan to shareholder	468	-	468
Cash	275	-	275
Creditors	(456)	-	(456)
Total assets acquired	<u>354</u>	<u>8,267</u>	<u>8,621</u>
Consideration paid in cash in current year			6,140
Consideration to be paid in cash in the following years			2,428
Consideration paid in cash in prior years			53
Total consideration			<u>8,621</u>

No fair value adjustments were required on acquisition. The excess purchase price has been recognised as publishing rights acquired.

26 Analysis of the net outflow of cash and cash equivalents in respect of the acquisition of subsidiary undertaking

	£000
Cash consideration	6,140
Net cash acquired	(275)
Net outflow of cash and cash equivalent in respect of the acquisition	<u>5,865</u>

27 Capital commitments

There were no capital commitments at 31 December 2007 (2006: £nil) relating to the group or the company.

Haymarket Group Limited
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28 Operating lease commitments

As at 31 December 2007 the group was committed to making the following payments during the next year in respect of non-cancellable operating leases

	Other £000	Land and buildings £000	Total £000
2007			
Leases which expire			
Within one year	36	120	156
Within two to five years	-	1,214	1,214
After five years	-	431	431
As at 31 December 2007	<u>36</u>	<u>1,765</u>	<u>1,801</u>
2006			
Leases which expire			
Within one year	32	342	374
Within two to five years	1	757	758
After five years	-	670	670
As at 31 December 2007	<u>33</u>	<u>1,769</u>	<u>1,802</u>

29 Post balance sheet events

The group has acquired publishing and business assets for a total consideration of £717,000 since the year-end. In addition, contracts have been exchanged to acquire publishing and business assets totalling £12,000,000.

Dividends of £1,250,000 have been paid since the year-end.

Details of share redemption payments made since the year-end are shown in note 17.