VIVIENNE WESTWOOD LIMITED REPORT AND FINANCIAL STATEMENTS

1995



REPORTS AND FINANCIAL STATEMENTS

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OFFICERS AND PROFESSIONAL ADVISERS

Director V Westwood

Secretary Temple Secretarial Limited

Auditor Wells & Co.

Chartered Accountants & Registered Auditors

Solicitors Withers

Bankers Lloyds Bank Plc

Registered office 12 Gough Square

London EC4A 3DE

Company number 2682271

REPORT OF THE DIRECTOR

The director submits her report and the audited financial statements for the year ended 31st December 1995.

PRINCIPAL ACTIVITY

The principal activity of the company during the year under review was that of designers, manufacturers, wholesalers and retailers of fashion apparel.

RESULTS AND REVIEW OF THE BUSINESS

A summary of the results of the year's trading is given on page 5 of the accounts.

The director is pleased to report that the company has increased turnover by 47% in the current financial year.

The company has secured several licensing agreements which will substantially increase awareness of the Vivienne Westwood designs world-wide. By December 1996 a new flagship couture shop will be opened in London.

DIVIDENDS AND TRANSFERS TO RESERVES

The director does not recommend the payment of a dividend. The profit for the financial year after tax transferred to reserves was £608,611 (1994-£236,695).

DIRECTOR AND HER INTERESTS

The director who served during the year and her beneficial interests in the ordinary share capital were as follows:

V Westwood 100

FIXED ASSETS

The company purchased freehold premises at a cost of £602,511 and computer equipment and office furniture during the year. The company loaned Vivienne Westwood (Property) Limited £1,249,043, details of which are provided in note 11, page 12.

REPORT OF THE DIRECTOR

DIRECTOR'S RESPONSIBILITIES

Company law requires the director to prepare financial statements for each financial year which give a true and fair view. In preparing those statements, the director is required to:

select suitable accounting policies and then apply them on a consistent basis, making judgements and estimates that are prudent and reasonable;

state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;

prepare the financial statements on the going concern basis unless it is not appropriate to presume that the company will not continue in business.

The director is responsible for keeping proper accounting records, for safeguarding the assets of the company and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

CLOSE COMPANY STATUS

The company is a close company within the meaning of the Income and Corporation Taxes Act 1988.

AUDITORS

A resolution to re-appoint Wells & Co. as auditors to the company will be proposed at Annual General Meeting.

By order of the Board of Directors and signed on behalf of the Board

> Temple Secretarial Limited Company Secretary

7 November 1996



AUDITORS' REPORT TO THE SHAREHOLDERS OF VIVIENNE WESTWOOD LIMITED

We have audited the financial statements on pages 5 to 16 which have been prepared under the historical cost convention and the accounting policies set out on page 8.

Respective responsibilities of the director and auditors

As described on page 3 the company's director is responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practice Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of state of the company's affairs at 31 December 1995 and of its profit and cashflows for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

November 1996

Wells & Co., Chartered Accountants and

Registered Auditor

PROFIT AND LOSS ACCOUNT

YEAR ENDED 31 DECEMBER 1995

| | Notes | 1995 £ | 1994 £ |
|---|-------|---|--|
| TURNOVER Cost of sales | 2 | 4,931,921 2,937,845 | |
| GROSS PROFIT | | 1,994,076 | 1,781,588 |
| Distribution costs Administrative expenses Other operating income | 5 | 1,333,185 561,009 (832,360) ———————————————————————————————————— | 1,016,484 452,565 (62,569) ———————————————————————————————————— |
| OPERATING PROFIT | 3 | 932,242 | 375,108 |
| Other interest receivable and similar income | 6 | 15,075 | 7,385 |
| Interest payable and similar charges | 8 | (28,531) | (22,959) |
| PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION | | 918,786 | 359,534 |
| Tax on profit on ordinary activities | 8 | 310,175 | 122,839 |
| PROFIT FOR THE FINANCIAL YEAR RETAINED, TRANSFERRED TO RESERVES | 18 | 608,611 | 236,695 |

The company has no other recognised gains and losses.

All amounts relate to continuing operations.

BALANCE SHEET

31 DECEMBER 1995

| | Notes | 1995 £ | 1994 £ |
|---|---------------|---------------------------------|-------------------------------|
| FIXED ASSETS | | | |
| Intangible assets Tangible assets Investments | 9 10 11 | 5,259 1,034,647 1,249,043 | 388,038 |
| CURRENT ASSETS | | 2,288,949 | 388,038 |
| Stock Debtors Cash at bank and in hand | 12 13 | 571,928 853,967 904 | 447,364 300,580 402,664 |
| | | 1,426,799 | 1,150,608 |
| CREDITORS- Amounts falling due within one year | 14 | (2,453,370) | (861,243) |
| NET CURRENT LIABILITIES | | (1,026,571) | 289,365 |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | 1,262,378 | 677,403 |
| CREDITORS- Amounts falling due after more than one year | 15 | (219,698) | (243,334) |
| | | 1,042,680 | 434,069 |
| CAPITAL AND RESERVES | | | * |
| Called up share capital Profit and loss account | 16 17 | 100 1,042,580 | 100 433,969 |
| SHAREHOLDERS FUNDS | 18 | 1,042,680 | 434,069 |

Approved on 7 November 1996 on behalf of the Board of Directors by

V Westwood

1. Meltabod.

Director

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CASH FLOW STATEMENT

FOR THE YEAR ENDED 31ST DECEMBER 1995

| | Notes | 1995 £ | 1994 £ |
|--|-------|-------------------------------------|--------------------|
| NET CASH INFLOW FROM OPERATING ACTIVITIES | 19 | 1,478,255 | 174,801 |
| RETURN ON INVESTMENTS AND SERVICING OF FINANCE | | | |
| Interest receivable and similar income Interest paid | | 15,075 (28,531) | 7,385 (22,959) |
| NET CASH OUTFLOW FROM RETURNS ON INVESTMENTS AND SERVICING OF FINANCE | | (13,456) | (15,574) |
| CORPORATION TAX PAID | | (101,945) | - |
| INVESTING ACTIVITIES Payments to acquire intangible fixed assets Payments to acquire tangible fixed assets Loans | | (6,574) (670,552) (1,249,043) | - (44,363) - |
| NET CASH OUTFLOW FROM INVESTING ACTIVITIES | | (1,926,169) | (44,363) |
| NET CASH INFLOW BEFORE FINANCING | | 563,315 | 114,864 |
| FINANCING New short term loans Repayment | 21 | 23,636 | (85,000) 23,030 |
| NET CASH OUTFLOW FROM FINANCING | | 23,636 | (61,970) |
| DECREASE IN CASH AND CASH EQUIVALENTS | 20 | (586,951) | 176,834 |
| | | (5/2 215) | 114.064 |
| | | (563,315) | 114,864 |

NOTES TO THE ACCOUNTS

YEAR ENDED 31 DECEMBER 1995

1. ACCOUNTING POLICIES

The financial statements have prepared in accordance with statements of standard accounting practice issued by UK accountancy bodies. The particular accounting policies adopted are described below.

a) Accounting convention

The financial statements have been prepared under the historical cost convention.

b) Intangible fixed assets

Trade marks are depreciated over ten years

c) Tangible fixed assets

Depreciation is provided on cost, on all tangible fixed assets at rates calculated to write down the cost less estimated residual value, over their useful economic lives, as follows:

| | % |
|----------------------------------|----|
| Fixtures, fittings and equipment | 25 |
| Motor vehicles | 25 |

No depreciation is provided in respect of freehold land.

d) Stock

Stock is stated at the lower of cost and net realisable value after making the allowance for obsolete and slow moving items. Cost represents materials, direct labour and appropriate production overheads.

e) Turnover

Turnover represents the amounts derived from the provision of goods and services which fall within the company's ordinary activities and is stated net of valued added tax.

f) Operating leases

Rental costs under operating leases are charged to profit and loss account in equal annual amounts over the periods of the leases.

g) Deferred taxation

Deferred taxation is provided at the anticipated tax rates on differences arising from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the financial statements to the extent that it is probable that a liability or asset will crystallise in the future.

h) Pension costs

The pension cost charge to profit and loss account represents contributions payable by the company to the fund.

NOTES TO THE ACCOUNTS

YEAR ENDED 31 DECEMBER 1995

1. ACCOUNTING POLICIES continued

i) Foreign exchange

Transactions denominated in foreign currencies are translated into sterling at the rates ruling at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are translated at the rates ruling at that date. These translation differences are dealt with in the profit and loss account.

j) Royalties

Royalties are recognised in the profit and loss account in the period in which the sales deriving the royalties are realised.

2. TURNOVER AND PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

The turnover and profit before taxation is attributable to the one principal activity of the company and arises in the following geographical markets.

| F | 1995 £ | 1994 £ |
|---|-----------|-------------|
| European Community | 3,294,941 | 2,318,730 |
| Rest of the World | 1,636,980 | 1,038,455 |
| | 4,931,921 | 3,357,185 |
| 3. OPERATING PROFIT | | |
| Operating profit is stated after charging: | £ | £ |
| Rentals under operating leases | | |
| -Plant and equipment | 8,459 | 2,241 |
| -land and buildings | 112,248 | 111,199 |
| Depreciation: Intangible assets | 1,315 | _ |
| Tangible fixed assets | 23,943 | 35,013 |
| Auditors' remuneration: | · | |
| Audit services | 9,000 | 6,350 |
| Other services | 6,626 | 4,405 |
| 4. DIRECTORS AND EMPLOYEES | | |
| | £ | £ |
| The aggregate emoluments, including pension contributions, of the directors were: | | |
| For management services | 27,800 | 17,969 |
| Compensation for loss of office | - | 29,610 |
| Pension costs | 4,200 | 4,200 |
| | 32,000 | 51,779 |
| | ======= | ====== |

NOTES TO THE ACCOUNTS

YEAR ENDED 31 DECEMBER 1995

4. DIRECTORS AND EMPLOYEES, CONT.

The average number, including executive director, employed by the company during the year was as follows:

| | 1995 No | 1994 No |
|---|---------------|------------|
| Administration | 12 | 9 |
| Design and production | 19 | 15 |
| Retail and marketing | 18 | 21 |
| | 49 ======= | 45 |
| The related staff costs were: | | |
| | £ | £ |
| Wages and salaries | 696,990 | 476,348 |
| Social security costs Pension costs | 71,892 | 44,989 |
| Pension costs | 8,528 | 5,916 |
| | 777,410 | 527,253 |
| 5. OTHER OPERATING INCOME | | |
| | £ | £ |
| Royalties | 366,751 | 62,569 |
| Licence fees | 465,609 | • |
| | 832,360 | 62,569 |
| 6. OTHER INTEREST RECEIVABLE AND SIMILAR INCOME | E | |
| | £ | £ |
| Bank interest | 15,075 | 7,385 |
| | | |

NOTES TO THE ACCOUNTS

YEAR ENDED 31 DECEMBER 1995

7. INTEREST PAYABLE AND SIMILAR CHARGES

| | £ | £ |
|---|----------------------|------------------|
| Bank loans, overdrafts and other loans | | |
| Wholly repayable within five years | 19,234 | 6,541 |
| Repayable after five years | 9,297 | 13,678 |
| Foreign exchange loss | - | 2,740 |
| | 20.721 | 22.050 |
| | 28,531 ====== | 22,959 ====== |
| 8. TAXATION | | |
| | £ | £ |
| United Kingdom corporation tax at 33% (1994-31.8%) based on | | |
| 41 | 470 (17 | 146,142 |
| the profit for the year | 472,617 | 110,112 |
| Deferred tax | 472,617 (137,200) | (23,625) |
| · · | • | |
| Deferred tax | (137,200) | (23,625) |
| Deferred tax | (137,200) | (23,625) |

The deferred tax asset arises due to short term timing differences on advanced royalties.

9. INTANGIBLE FIXED ASSETS

| | Trade Marks £ |
|-----------------------------------|---------------------|
| Cost | u |
| Additions | 6,574 |
| At 31.12.1995 | 6,574 |
| Accumulated depreciation Provided | 1,315 |
| At 31.12.1995 | 5,259 ====== |

NOTES TO THE ACCOUNTS

YEAR ENDED 31 DECEMBER 1995

10. TANGIBLE FIXED ASSETS

| | Land and buildings | Fixtures, fittings and equipment | Motor vehicles | Total |
|----------------------------|---|--|-------------------|--------------------|
| Cost | £ | £ | £ | £ |
| At 1.1.1995 Additions | 313,440 602,511 | 117,215 68,041 | 8,417 | 439,072 670,552 |
| At 31.12.1995 | 915,951 | 185,256 | 8,417 | 1,109,624 |
| Accumulated depreciation | *************************************** | | WFM 17 | |
| At 1.1.1995 Provided | - | 47,683 22,677 | 3,351 1,266 | 51,034 23,943 |
| At 31.12.1995 | | | | |
| Net book value | | 70,360 | 4,617 | 74,977 |
| At 31.12.1995 | 915,951 | 114,896 | 3,800 | 1,034,647 |
| At 31.12.1994 | 313,440 | 69,532 ====== | 5,066 | 388,038 |
| 11. FIXED ASSET INVESTMENT | | | | |
| | | 1995 £ | 1994 £ | |
| Other loans | | 1,249,043 | | |

A loan of £1,249,043 has been made to Vivienne Westwood (Property) Limited, a company in which V Westwood, is a director and shareholder. The loan is secured by a fixed and floating charge on the assets of the company and is interest bearing at 1% above base rate.

| Subsidiary undertaking | Country of incorporation | Shares held Class | % |
|------------------------|--------------------------|----------------------|-----|
| Casnell Limited | England and Wales | Ordinary | 100 |

Casnell Limited has not traded in the year.

NOTES TO THE ACCOUNT

YEAR ENDED 31 DECEMBER 1995

| 12. STOCK | 1995 | 1994 |
|--|-------------------|---------|
| D | £ | £ |
| Raw materials and consumables | 62,588 | 54,454 |
| Work in progress | 147,067 | 87,262 |
| Finished goods and goods for resale | 362,273 | 305,648 |
| | 571,928 ====== | 447,364 |
| 13. DEBTORS | £ | £ |
| Due within one year: | | |
| Trade debtors | 550,345 | 233,857 |
| Other debtors | 110,483 | 32,498 |
| Prepayments and accrued income* | 193,139 | 34,225 |
| | 853,967 | 300,580 |
| *Included within prepayments and accrued income are: Deferred tax asset | | |
| At 1 January | 23,625 | _ |
| Short term timing differences | 137,200 | 23,625 |
| At 31 December | 160,825 | 23,625 |
| 14. CREDITORS Amounts falling due | £ | £ |
| within one year | | |
| Bank loans and overdraft | 208,827 | 23,636 |
| Trade creditors | 869,957 | 475,523 |
| Corporation tax | 517,894 | 172,464 |
| Other creditors | 6,484 | 12,422 |
| Other taxes and social security costs | 22,138 | 87,898 |
| Accruals and deferred income | 828,070 | 89,300 |
| | 2,453,370 | 861,243 |
| | | |

NOTES TO THE ACCOUNTS

YEAR ENDED 31 DECEMBER 1995

| 15. CREDITORS Amounts falling due | 1995 £ | 1994 £ |
|---|-------------------|--------------------|
| after more than one year | | |
| Bank loans: Mortgage Loan | 165,000 54,698 | 165,000 78,334 |
| Loan | 54,090 | 10,554 |
| | 219,698 | 243,334 |
| Borrowings: | | |
| Bank loans and overdraft | 196,458 | 165,000 |
| Mortgage Bank loan | 165,000 67,067 | 165,000 101,970 |
| | | |
| | 428,525 | 266,970 |
| Analysis of loan repayments: | | |
| Within one year | 208,827 | 23,636 |
| Within two to five years | 54,698 | 78,334 |
| After five years | 165,000 | 165,000 |
| | 428,525 | 266,970 |
| The bank loans and overdrafts are secured by a fixed and floating charge over all the company's assets. | | |
| 16. SHARE CAPITAL | | |
| | £ | £ |
| Authorised: Ordinary shares of £1 each | 10,000 | 10,000 |
| Allotted, called up and fully paid: Ordinary shares of £1 each | 100 | 100 |
| 17. PROFIT AND LOSS ACCOUNT | | |
| Balance at 1st January | 433,969 | 197,274 |
| Profit retained for the year | 608,611 | 236,695 |
| Balance at 31st December | 1,042,580 | 433,969 |

NOTES TO THE ACCOUNTS

YEAR ENDED 31 DECEMBER 1995

18. SHAREHOLDERS FUNDS

| 16. SHAREHOLDERS FUNDS | | 1995 £ | 1994 £ |
|--|--------------------------|------------------------|----------------------|
| Balance at 1st January Profit for the year | | 434,069 608,611 | 197,374 236,695 |
| Balance at 31st December | | 1,042,680 | 434,069 |
| 19. RECONCILIATION OF OPERATO NET CASH INFLOW FROM OPACTIVITIES: | | | |
| nonvines. | | £ | £ |
| Operating profit Depreciation: Intangible fixed assets | | 932,242 1,315 | 375,108 |
| Tangible fixed assets Increase in stock | | 23,943 | 35,013 |
| Increase in debtors | | (124,564) | (325,514) |
| Increase in creditors | | (416,187) 1,061,506 | (158,222) 248,416 |
| | | 1,478,255 | 174,801 |
| 20. CASH AND CASH EQUIVALENT | rs | | |
| | Cash at bank and in hand | Bank overdraft | Total |
| Balance at 31.12.1993 | £ 223,379 | £ (21,185) | £ 202,194 |
| Net cash inflow 1994 | 179,285 | (2,451) | 176,834 |
| Balance at 31.12.1994 | 402,664 | (23,636) | 379,028 |
| Net cash outflow 1995 | (401,760) | (185,191) | (586,951) |
| Balance at 31.12.1995 | 904 | (208,827) | (207,923) |

NOTES TO THE ACCOUNTS

YEAR ENDED 31 DECEMBER 1995

21. ANALYSIS OF CHANGES IN FINANCING DURING THE YEAR

| | Bank Loans £ |
|--------------------------------|-----------------|
| Balance at 31.12 1993 | 181,364 |
| New bank loan | 85,000 |
| Repayments of amounts borrowed | (23,030) |
| Balance at 31.12 1994 | 243,334 |
| Repayments of amounts borrowed | (23,636) |
| | |
| Balance at 31.12.1995 | 219,698 |
| | ====== |

22. OPERATING LEASE COMMITMENTS

At 31 December 1995 the company had commitments under non-cancellable operating leases as set out below:

| Operating leases which expire: | Land and buildings |
|---|--------------------|
| Between two and five years Over five years | 38,400 56,500 |
| | ===== |

23. PENSION SCHEME

The company operates two money purchase pension scheme for the directors and staff. The assets of the schemes are held separately from those of the company being invested with insurance companies. The pension cost charge represents contributions payable by the company to the funds. The pension charge for the year was £8,528 (1994-£5,916).

24. CONTINGENT LIABILITIES

The company has provided Lloyds Bank Plc with an unlimited guarantee in respect of the borrowings of Vivienne Westwood (Property) Limited, a company in which V Westwood is a director and shareholder.

25. DIRECTORS INTEREST

The company has a marketing representation and management services contract with Vivienne Westwood Srl, a company resident in Italy, in which V Westwood is a shareholder. The value of services provided to that company during the year was £ 456,000.