Company Registration Number 2650571

ALCATEL TELECOM LIMITED

Report and Financial Statements

31 December 2002

Deloitte & Touche LLP Bristol



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# REPORT AND FINANCIAL STATEMENTS 2002

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# OFFICERS AND PROFESSIONAL ADVISERS

# **DIRECTORS**

M A Couzens D Lewis C Matthews

# **SECRETARY**

M A Couzens

# REGISTERED OFFICE

Christchurch Way Greenwich London SE10 0AG

# **BANKERS**

Barclays Bank PLC

# **AUDITORS**

Deloitte & Touche LLP Bristol

#### DIRECTORS' REPORT

The directors present their annual report and the audited financial statements for the year ended 31 December 2002.

#### PRINCIPAL ACTIVITIES

The principal activities of the company are the sale, distribution and maintenance of communications services and equipment primarily manufactured by members of the Alcatel S.A. group of companies, as well as related products.

## **BUSINESS REVIEW**

On 1 January 2001, Alcatel Telecom Limited a company incorporated in England and Wales, entered into an agreement to acquire the entire issued share capital of Alcatel Networks Limited, which itself owned Alcatel Networks Services Limited, for a consideration of £79,000,000.

On 23 January 2002, Alcatel Telecom Limited acquired the trade and assets of Alcatel Networks Services Limited. The trade and assets of Alcatel Networks Limited and Alcatel Networks Services Limited were transferred to Alcatel Telecom Limited for a total consideration of £79,000,000.

On 1 April 2002, Alcatel Telecom Limited entered into an agreement to acquire the entire issued share capital of Alcatel Internetworking Limited. On the same date, the trade and assets of Alcatel Internetworking Limited were transferred to Alcatel Telecom Limited for a consideration of £855,000.

Details of significant events since the balance sheet date are contained in note 22 to the financial statements.

The directors expect the general level of activity to continue over the next 12 months.

# RESULTS AND DIVIDENDS

The loss after taxation for the year ended 31 December 2002 was £137,618,000 (2001: loss of £62,573,000). The directors are unable to recommend the payment of a dividend (2001: nil).

#### DIRECTORS AND THEIR INTERESTS

The directors who served during the year were as follows:

M A Couzens D Lewis C Matthews

J W Baker

(resigned 31 May 2002)

The directors held no interests requiring disclosure under Schedule 7 of the Companies Act 1985.

# CHARITABLE AND POLITICAL CONTRIBUTIONS

The company contributed £2,500 to charities during the year (2001: £1,200).

#### DISABLED EMPLOYEES

Applications for employment by disabled persons are always fully considered, bearing in mind the aptitudes of the applicant concerned. In the event of members of staff becoming disabled, every effort is made to ensure that their employment with the company continues and that the appropriate training is arranged. It is the policy of the company that the training, career development and promotion of disabled persons should, as far as possible, be identical with that of other employees.

## **DIRECTORS' REPORT (continued)**

#### **EMPLOYEE CONSULTATION**

The company places considerable value on the involvement of its employees and has continued its previous practice of keeping them informed on matters affecting them as employees and on the various factors affecting the performance of the company. This is achieved through formal and informal meetings. Employee representatives are consulted regularly on a wide range of matters affecting their current and future interests.

#### **AUDITORS**

Arthur Andersen resigned as auditors on 31 July 2002. On 1 August 2002 the directors appointed Deloitte & Touche to fill a casual vacancy. A resolution will be put before the annual general meeting to appoint auditors for the ensuing year.

On 1 August 2003, Deloitte & Touche transferred their business to Deloitte & Touche LLP, a limited liability partnership incorporated under the Limited Liability Partnerships Act 2000. The company's consent has been given to treating the appointment of Deloitte & Touche as extending to Deloitte & Touche LLP with effect from 1 August 2003 under the provisions of section 26(5) of the Companies Act 1989.

A resolution to re-appoint Deloitte & Touche LLP as the company's auditor will not be proposed at the forthcoming Annual General Meeting.

D Lewis

Director

26 September 2003

## STATEMENT OF DIRECTORS' RESPONSIBILITIES

United Kingdom company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that year. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the system of internal control, the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# Deloitte & Touche

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF

#### ALCATEL TELECOM LIMITED

We have audited the financial statements of Alcatel Telecom Limited for the year ended 31 December 2002 which comprise the profit and loss account, the balance sheet and the related notes 1 to 22. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As described in the statement of directors' responsibilities, the company's directors are responsible for the preparation of financial statements which are required to be prepared in accordance with applicable United Kingdom law and accounting standards. Our responsibility is to audit the financial statements in accordance with relevant United Kingdom legal and regulatory requirements and auditing standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the directors' report for the above year and consider the implications for our report if we become aware of any apparent misstatements.

#### Basis of audit opinion

We conducted our audit in accordance with United Kingdom auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 December 2002 and of its loss for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Delotte & Touche LLP

**DELOITTE & TOUCHE LLP** 

Chartered Accountants and Registered Auditors Bristol

10 October 2003

# PROFIT AND LOSS ACCOUNT Year ended 31 December 2002

|   | Note | 2002<br>£'000        | 2001<br>£'000        |
|---|------|----------------------|----------------------|
| TURNOVER  | 2    |                      |                      |
| <ul><li>existing operations</li><li>acquisitions</li></ul>        |      | 180,661<br>33,110    | 325,766              |
| Continuing operations Cost of sales                               | 3    | 213,771<br>(198,840) | 325,766<br>(291,210) |
| GROSS PROFIT  |      | 14,931               | 34,556               |
| Operating expenses  | 3    | (117,220)            | (64,883)             |
| OPERATING LOSS  |      | <del></del>          | <del></del>          |
| <ul><li>existing operations</li><li>acquisitions</li></ul>        |      | (103,632)<br>1,343   | (30,327)             |
| Continuing operations   |      | (102,289)            | (30,327)             |
| Costs of a fundamental restructuring of continuing operations     |      |                      |                      |
| - redundancy costs  | 4    | (5,170)              | (17,285)             |
| - vacant property costs   | 4    | (10,285)             | (13,089)             |
| Loss on sale of investments in Alcatel eBusiness Distribution Ltd | 12   | (12,728)             | <del></del>          |
| LOSS ON ORDINARY ACTIVITIES BEFORE                                |      |                      |                      |
| FINANCE CHARGES   |      | (130,472)            | (60,701)             |
| Finance charges (net)   | 5    | (8,014)              | (7,022)              |
| LOSS ON ORDINARY ACTIVITIES BEFORE                                |      | ·                    |                      |
| TAXATION  | 6    | (138,486)            | (67,723)             |
| Tax credit on loss on ordinary activities                         | 9    | 868                  | 5,150                |
| RETAINED LOSS FOR THE FINANCIAL YEAR                              | 19   | (137,618)            | (62,573)             |
|   |      |                      | · ———                |

There are no recognised gains and losses for the current or preceding financial year other than as stated in the profit and loss account. Accordingly, no separate statement of total recognised gains and losses is presented.

# BALANCE SHEET At 31 December 2002

|  | Note |           | 2002      | 2           | 2001      |
|--|------|-----------|-----------|-------------|-----------|
|  |      | £'000     | £'000     | £'000       | £'000     |
| FIXED ASSETS                             |      |           |           |             |           |
| Intangible assets - goodwill             | 10   |           | 33,546    |             | 97,312    |
| Tangible assets                          | 11   |           | 15,425    |             | 18,597    |
| Investments                              | 12   |           | 79,855    |             | 79,000    |
|  |      |           | 128,826   |             | 194,909   |
| CURRENT ASSETS                           |      |           |           |             |           |
| Stocks                                   | 13   | 13,860    |           | 24,998      |           |
| Debtors: due within one year             | 14   | 66,418    |           | 106,171     |           |
| Debtors: due after one year              | 14   | 13,729    |           | 13,730      |           |
| Cash at bank and in hand                 |      | 53        |           | 3,332       |           |
|  |      | 94,060    |           | 148,231     |           |
| CREDITORS: AMOUNTS FALLING DUE           |      | •         |           | •           |           |
| WITHIN ONE YEAR                          | 15   | (260,396) |           | (305,120)   |           |
| NET CURRENT LIABILITIES                  |      |           | (166,336) | <del></del> | (156,889) |
| TOTAL ACCETC LECC CUIDDENIT              |      |           |           |             |           |
| TOTAL ASSETS LESS CURRENT<br>LIABILITIES |      |           | (37,510)  |             | 38,020    |
|  |      |           |           |             |           |
| PROVISIONS FOR LIABILITIES               |      |           |           |             |           |
| AND CHARGES                              | 16   |           | (22,588)  |             | (20,500)  |
| NET (LIABILITIES)/ASSETS                 |      |           | (60,098)  |             | 17,520    |
| ,  |      |           |           |             |           |
| CAPITAL AND RESERVES                     |      |           |           |             |           |
| Called up share capital                  | 17   |           | 148,711   |             | 88,711    |
| Share premium account                    | 18   |           | 47,289    |             | 47,289    |
| Profit and loss account                  | 18   |           | (256,098) |             | (118,480) |
| EQUITY SHAREHOLDERS' (DEFICIT)/FUNDS     | 19   |           | (60,098)  |             | 17,520    |
| ZOTT SIMILEHOLDERG (DEFICIT)/FUNDS       | 17   |           |           |             | ====      |

The financial statements were approved by the Board of Directors on

Signed on behalf of the Board of Directors

D Lewis Director

26 September 2003

## NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2002

#### 1. ACCOUNTING POLICIES

The principal accounting policies are summarised below. They have all been applied consistently throughout the year and the preceding year with the exception of the policy for deferred tax which has been changed to comply with FRS 19 "Deferred taxation".

#### Basis of accounting

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards.

The consolidated financial statements of Alcatel S.A., the company's ultimate parent company, are publicly available and therefore the company is exempt under the provisions of FRS 1 (Revised) "Cash flow statements" from presenting its own cash flow statement.

Group financial statements have not been prepared as the company has taken advantage of the relief available under Section 228 of the Companies Act 1985, as the results of the company and its subsidiary undertakings are included within the consolidated financial statements of Alcatel S.A.

#### Intangible assets - goodwill

Goodwill arising on the acquisition of subsidiary undertakings and businesses, representing any excess of the fair value of the consideration given over the fair value of the identifiable assets and liabilities acquired, is capitalised and written off on a straight line basis over its useful economic life, which has been estimated as twenty years. Provision is made for any impairment.

Goodwill arising on acquisitions in the year ended 31 December 1997 and earlier periods was written off to reserves in accordance with the accounting standard then in force. As permitted by the current accounting standard the goodwill previously written off to reserves has not been reinstated in the balance sheet. On disposal or closure of a previously acquired business, the attributable amount of goodwill previously written off to reserves is included in determining the profit or loss on disposal.

## Tangible fixed assets

Fixed assets are shown at original historical cost net of accumulated depreciation and provision for impairment.

Depreciation is provided on all fixed assets, other than freehold land, to write off the cost of the asset, less estimated residual value, on a straight-line basis over its estimated useful life, as follows:

Freehold buildings 35 years

Leasehold improvements 10 years or lease term

Plant and equipment 3 to 5 years Motor vehicles 4 to 5 years

## NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2002

## 1. ACCOUNTING POLICIES (continued)

#### Stocks

Finished goods stock is stated at the lower of cost, calculated on a first-in first-out basis, and net realisable value, based on estimated normal selling price less further costs expected to be incurred to completion and disposal. Provision is made for obsolete, slow-moving or defective items where appropriate.

Spares stock is used by the company to meet obligations under service maintenance contracts and warranty agreements and is stated at cost, calculated on a first-in first-out basis, less provisions. Provisions are made to reflect the ageing of the spares stock and for obsolete, slow-moving or defective items, where appropriate.

# Research and development

Research and development costs are written off as incurred.

#### Investments

Fixed asset investments are shown at cost less provision for impairment.

## Foreign currency

Transactions denominated in foreign currencies are recorded in sterling at either the rates ruling at the dates of the transactions or, where appropriate, at the related forward exchange contract rates. Gains or losses are reported in the profit and loss account to reflect changes in exchange rates subsequent to the date of the transaction.

Monetary assets and liabilities which are denominated in foreign currencies at the year-end are translated at the rates of exchange ruling at the year-end or, where appropriate, at the related forward exchange contract rates, and resulting gains or losses are reported in the profit and loss account.

#### **Taxation**

Current tax is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the group's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

A net deferred tax asset is regarded as recoverable and therefore recognised only when, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax is measured at the average tax rates that are expected to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

## NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2002

## 1. ACCOUNTING POLICIES (continued)

#### Leases

The company enters into operating and finance leases.

Assets held under operating leases are not reported in the balance sheet. Rentals under operating leases are charged to the profit and loss account on a straight-line basis over the lease term.

Assets held under finance leases are initially reported at the present value of the minimum lease payments at the inception of the lease with an equivalent liability categorised under creditors falling due within one year and after one year. Each asset is depreciated over the shorter of the lease term and its useful economic life. Finance charges are allocated to accounting periods over the period of the lease to produce a constant rate of charge on the outstanding balance. Lease payments are apportioned between finance charges and reduction of liability.

#### **Turnover**

Turnover comprises the value of sales and services provided during the year (net of value added tax).

Revenues from service maintenance contracts which are invoiced in advance are deferred and released over the future periods to which they relate.

#### Pension costs

The company provides pension benefits based on final pensionable pay under a defined benefit scheme. The assets of the scheme are held independently of the company by trustees.

The amount charged to the profit and loss account is the estimated regular cost of providing the benefits accrued in the year, adjusted to reflect variations from that cost. The regular cost is calculated so that it represents a substantially level percentage of current and future pensionable payroll. Variations from regular cost are charged or credited to the profit and loss account over the estimated average remaining working lives of scheme members.

Any difference between amounts charged to the profit and loss account and contributions paid to the scheme is shown as a separately identified liability or asset in the balance sheet (see note 20).

## 2. SEGMENTAL INFORMATION

| The analysis of turnover by geographical location is as follows: | £'000   | £'000   |
|--|---------|---------|
| United Kingdom   | 162,229 | 168,749 |
| Continental Europe   | 37,253  | 128,749 |
| North America  | 7,914   | 1,737   |
| Other  | 6,375   | 26,531  |
|  | 213,771 | 325,766 |
|  |         |         |

All of Alcatel Telecom Limited's turnover is derived from the sale, distribution and maintenance of communication services and equipment.

# NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2002

# 3. COST OF SALES AND OPERATING EXPENSES

| o  | Existing perations £'000  | Acquisitions £'000 | 2002<br>Total<br>£'000    | Continuing operations £'000 | Discontinued operations £'000 | 2001<br>Total<br>£'000     |
|--|---------------------------|--------------------|---------------------------|-----------------------------|-------------------------------|----------------------------|
| Cost of sales  | 167,385                   | 31,455             | 198,840                   | 99,152                      | 192,058                       | 291,210                    |
|  | £'000                     | £'000              | £',000                    | £'000                       | £'000                         | £'000                      |
| Selling and marketing costs<br>Research and development<br>Administrative expenses | 23,800<br>7,788<br>19,451 | 232                | 24,032<br>7,788<br>19,531 | 9,747<br>4,669<br>7,066     | 19,370<br>7,786<br>16,245     | 29,117<br>12,455<br>23,311 |
| Goodwill impairment  | 65,869                    | -                  | 65,869                    | -                           | _                             | -                          |
| Operating expenses   | 116,908                   | 312                | 117,220                   | 21,482                      | 43,401                        | 64,883                     |

During the year, the company undertook an impairment review of goodwill. This has resulted in an impairment of goodwill of £65,869,000 in the year.

## 4. COST OF A FUNDAMENTAL RESTRUCTURING OF CONTINUING OPERATIONS

|  | 2002<br>£'000   | 2001<br>£'000    |
|--|-----------------|------------------|
| Redundancy costs Vacant property costs | 5,170<br>10,285 | 17,285<br>13,089 |
|  | 15,455          | 30,374           |
|  |                 |                  |

During the year and the previous two years the company undertook a fundamental restructuring of its continuing operations. This led to a rationalisation of both the workforce and of certain properties and has a material impact on the nature and focus of the company's operations.

The effect of the exceptional items reported after operating losses on the amounts charged to the profit and loss account for taxation was to increase available tax losses in the year by £5,170,000.

# NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2002

| 5. | FINANCE CHARGES ( | (NET) |
|----|-------------------|-------|
|----|-------------------|-------|

| 3. | FINANCE CHARGES (NET)   | 2002    | 2001        |
|----|---|---------|-------------|
|    | Investment income   | £'000   | £'000       |
|    | Interest receivable and similar income Other income                               | 89<br>- | 328<br>248  |
|    |   | 89      | 576         |
|    | Interest payable and similar charges  | £'000   | £'000       |
|    | Bank loans and overdrafts   | -       | 3,808       |
|    | Finance leases and hire purchase contracts  | 3       | 24          |
|    | Interest payable to other group undertakings                                      | 8,100   | 3,766       |
|    |   | 8,103   | 7,598       |
|    | Finance charges (net)   | £'000   | £'000       |
|    | Interest payable and similar charges  | 8,103   | 7,598       |
|    | Less: investment income   | (89)    | (576)       |
|    |   | 8,014   | 7,022       |
| 6. | LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION                                       |         |             |
|    |   | 2002    | 2001        |
|    | Loss on ordinary activities before taxation is stated after charging/(crediting): | £'000   | £'000       |
|    | Goodwill amortisation Depreciation:   | 6,096   | 5,275       |
|    | - owned assets  | 4,705   | 5,203       |
|    | - assets held under finance leases  | 3       | 452         |
|    | Operating lease rentals:  | 2.226   | 4.000       |
|    | - plant and machinery - other   | 2,326   | 4,080       |
|    | - other Auditors' remuneration:   | 7,443   | 11,172      |
|    | - audit fees  | 100     | 140         |
|    | - fees for non-audit services   | 47      | 118         |
|    | Management charges:   |         |             |
|    | - group allocation for research and development                                   | 7,303   | 11,513      |
|    | - other   | 485     | 942         |
|    | Foreign exchange gain   | (1,704) | (1,212)     |
|    |   |         | <del></del> |

The operating lease rentals – other figure of £7,443,000 (2001: £11,172,000) includes £5,820,000 (2001: £8,452,000) which is included within vacant property costs of £10,285,000 (2001: 13,089,000), see note 4.

# NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2002

# 7. STAFF COSTS

8.

The average monthly number of persons employed by the company (including executive directors) during the year was as follows:

|   | 2002<br>No. | 2001<br>No.             |
|---|-------------|-------------------------|
| Service and technical personnel   | 319         | 529                     |
| Sales and marketing   | 237         | 342                     |
| Administration  | 127         | 168<br>— <del>—</del> — |
|   | 683         | 1,039                   |
| Their aggregate remuneration comprised:   | £'000       | £'000                   |
| Wages and salaries  | 46,547      | 73,793                  |
| Social security costs   | 3,260       | 5,518                   |
| Other pension costs (see note 20)   | 2,895       | 3,940                   |
|   | 52,702      | 83,251                  |
| The wages and salaries costs include £5,170,000 of redundancy costs (see note 4).  DIRECTORS' REMUNERATION AND TRANSACTIONS |             |                         |
| DIRECTORS REMOVERATION AND TRANSACTIONS   | 2002        | 2001                    |
| The remuneration of the directors was as follows:   | £,000       | £'000                   |
| Salaries and other emoluments   | 781         | 1,377                   |
| The number of directors who were members of pension schemes was as follows:   | No.         | No.                     |
| Defined benefit schemes   | 3           | 3                       |
| Pension contributions of £49,000 were made for the directors during the year (2001)   | £64,000).   |                         |
| The above amounts for remuneration include the following in respect of  |             |                         |
| the highest paid director:  | £'000       | £'000                   |
| Emoluments  | 222         | 823                     |
| Pension contributions   | 26          | 10                      |
|   |             |                         |
|   | 248         | 833                     |

9,

# NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2002

| TAX CREDIT ON LOSS ON ORDINARY ACTIVITIES  | 2002<br>£'000         | 2001<br>£'000 |
|--|-----------------------|---------------|
| Current tax  |                       |               |
| Adjustments in respect of prior years:   |                       |               |
| - UK corporation tax   | 868                   | 5,150         |
| The differences between the total current tax shown above and the amount c rate of UK corporation tax to the profit before tax are as follows: | alculated by applying | the standard  |
|  | 2002<br>£'000         | 2001<br>£'000 |
| Loss on ordinary activities before tax   | (138,486)             | (67,723)      |
| Tax on profit on ordinary activities at standard UK corporation tax  |                       |               |
| rate of 30% (2001: 30%)  | 41,546                | 20,317        |
| Effects of:  |                       |               |
| Expenses not deductible for tax purposes   | (20,011)              | (230)         |
| Losses not recognised as a deferred tax asset  | (21,535)              | (20,087)      |
| Adjustments to tax charge in respect of previous periods   | 868                   | 5,150         |
| Current tax credit for period  | 868                   | 5,150         |

A deferred tax asset has not been recognised in respect of timing differences relating to tax losses due to the uncertainty of the profitability of the company in the foreseeable future. The amount of the asset not recognised is approximately £50,000,000 (2001: £41,000,000). The asset would be recovered if the company made sufficient profits in the future.

# NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2002

#### 10. INTANGIBLE FIXED ASSETS

| THE TABLE THE PARTY OF THE PART | Goodwill<br>£'000 |
|--|-------------------|
| Cost   |                   |
| At 1 January 2002  | 102,957           |
| Additions  | 8,199             |
| At 31 December 2002  | 111,156           |
| Amortisation   |                   |
| At 1 January 2002  | 5,645             |
| Charge for the year  | 6,096             |
| Impairment (see note 3)  | 65,869            |
| At 31 December 2002  | 77,610            |
| Net book value   |                   |
| At 31 December 2002  | 33,546            |
| At 31 December 2001  | 97,312            |
|  | -                 |

On 1 January 2001, Alcatel Telecom Limited a company incorporated in England and Wales, entered into an agreement to acquire the entire issued share capital of Alcatel Networks Limited, which itself owned Alcatel Networks Services Limited, for a consideration of £79,000,000.

On 23 January 2002, Alcatel Telecom Limited acquired the trade and assets of Alcatel Networks Services Limited. The trade and assets of Alcatel Networks Limited and Alcatel Networks Services Limited were transferred to Alcatel Telecom Limited, for a total consideration of £79,000,000.

On 1 April 2002, Alcatel Telecom Limited entered into an agreement to acquire the entire issued share capital of Alcatel Internetworking Limited. On the same date, the trade and assets of Alcatel Internetworking Limited were transferred to Alcatel Telecom Limited for a consideration of £855,000.

The following table explains the major categories of assets and liabilities acquired:

|   | Alcatel Networks<br>Services Limited<br>Book and<br>fair value<br>£'000 | Alcatel Internetworking Limited Book and fair value £'000 |
|---|---|---|
| Tangible fixed assets Current assets Creditors and provisions | 25,441<br>(33,640)  | 2<br>1,102<br>(249)                                       |
| Net (liabilities)/assets acquired<br>Goodwill                 | (8,199)<br>8,199  | 855   |
| Consideration   | -   | 855   |

# NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2002

# 11. TANGIBLE FIXED ASSETS

|                           | Freehold<br>land and<br>buildings<br>£'000 | Leasehold improvements £'000 | Plant and<br>machinery<br>£'000 | Total<br>£'000 |
|---------------------------|--|------------------------------|---------------------------------|----------------|
| Cost                      |  |                              |                                 |                |
| At 1 January 2002         | 5,915                                      | 602                          | 22,206                          | 28,723         |
| Additions                 | 3  | -                            | 3,096                           | 3,099          |
| Disposals                 | (79)                                       | (47)                         | (9,572)                         | (9,698)        |
| Transfers from subsidiary | -  | -                            | 2                               | 2              |
| At 31 December 2002       | 5,839                                      | 555                          | 15,732                          | 22,126         |
| Depreciation              |  |                              |                                 |                |
| At 1 January 2002         | 122  | 34                           | 9,970                           | 10,126         |
| Charge for the year       | 124  | 38                           | 4,546                           | 4,708          |
| Disposals                 | (3)  | (13)                         | (8,117)                         | (8,133)        |
| At 31 December 2002       | 243  | 59                           | 6,399                           | 6,701          |
| Net book value            |  |                              |                                 |                |
| At 31 December 2002       | 5,596                                      | 496                          | 9,333                           | 15,425         |
| At 31 December 2001       | 5,793                                      | 568                          | 12,236                          | 18,597         |
|                           | <del> </del>                               |                              |                                 | 5              |

Included within plant and machinery are assets held under finance leases with a net book value of £nil (2001: £51,000).

Freehold land amounting to £882,000 (2001: £882,000) has not been depreciated.

# NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2002

#### 12. FIXED ASSET INVESTMENTS

|                         | £,000    |
|-------------------------|----------|
| Cost and net book value |          |
| At 1 January 2002       | 79,000   |
| Additions               | 13,583   |
| Disposals               | (12,728) |
| At 31 December 2002     | 79,855   |

On 6 February 2002, the company increased its investment in Alcatel eBusiness Distribution Limited by £12,727,777 by purchasing 12,727,777 £1 ordinary shares.

On 19 February 2002, the investment in Alcatel eBusiness Distribution Limited was sold to Drivelec SAS, a group company wholly owned by Alcatel S.A. in France. The consideration received was 1 Euro. The loss on sale of the investment recorded was £12,727,776.

The balance of the additions figure represents the fair value of the consideration paid upon acquisition of the trade and assets of Alcatel Internetworking Limited (note 10).

The company had investments in the following subsidiary undertakings:

|     |  | Country of incorporation or principal business address | Principal<br>activity | Holdings     |
|-----|--|--|-----------------------|--------------|
|     | Alcatel Internetworking Limited Alcatel Networks Limited | United Kingdom<br>United Kingdom                       | Telecoms services     | 100%<br>100% |
|     | Alcatel Networks Services Limited                        | United Kingdom   | Dormant               | 100%         |
| 13. | STOCKS   |  | 2002                  | 2001         |
|     | The following are included in the net boo                | ok value of stocks:                                    | £'000                 | £'000        |
|     | Spares   |  | 2,124                 | 3,478        |
|     | Finished goods   |  | 11,736                | 21,520       |
|     |  |  | 13,860                | 24,998       |

There is no material difference between the balance sheet value of stocks and their replacement cost.

# NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2002

| 14. | DEBTORS  | 2002<br>£'000 | 2001<br>£'000 |
|-----|--|---------------|---------------|
|     | Amounts falling due within one year:                         |               |               |
|     | Trade debtors  | 23,281        | 29,417        |
|     | Amounts owed by group undertakings                           | 38,943        | 52,241        |
|     | Prepayments and accrued income                               | 4,194         | 24,513        |
|     |  | 66,418        | 106,171       |
|     | Amounts falling due after more than one year:                |               |               |
|     | Pension prepayments  | -             | 5,326         |
|     | Corporation tax  | 8,552         | 8,404         |
|     | Amounts owed by group undertakings                           | 5,177         |               |
|     |  | 13,729        | 13,730        |
|     |  | 80,147        | 119,901       |
| 15. | CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR               | 2002<br>£'000 | 2001<br>£'000 |
|     | Obligations under finance leases and hire purchase contracts | _             | 8             |
|     | Trade creditors  | 15,059        | 14,083        |
|     | Amounts owed to other group undertakings                     | 209,679       | 264,759       |
|     | Other creditors:   | 203,073       | 201,755       |
|     | - social security and PAYE                                   | 1,075         | 937           |
|     | - other creditors  | 5,117         | 290           |
|     | Accruals and deferred income                                 | 29,466        | 25,043        |
|     |  | 260,396       | 305,120       |

# NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2002

# 16. PROVISIONS FOR LIABILITIES AND CHARGES

| TROVISIONS FOR EJABILITIE   |                    |                     |                                 | 2002<br>£'000          | 2001<br>£'000          |
|---|--------------------|---------------------|---------------------------------|------------------------|------------------------|
| Provision for restructuring                                       |                    |                     |                                 | 121                    | 2,093                  |
| Provision for warranties  |                    |                     |                                 | 475                    | 1,047                  |
| Vacant property provision   |                    |                     |                                 | 21,992                 | 17,360                 |
|   |                    |                     |                                 | 22,588                 | 20,500                 |
| The movements in provision are as                                 | follows:           |                     |                                 |                        |                        |
| Rest  | ructuring<br>£'000 | Warranties<br>£'000 | Vacant property provision £'000 | 2002<br>Total<br>£'000 | 2001<br>Total<br>£'000 |
| At beginning of year  | 2,093              | 1,047               | 17,360                          | 20,500                 | 6,192                  |
| Charged to profit and loss account<br>Transferred from subsidiary | 5,170              |                     | 10,285                          | 15,455                 | 30,374                 |
| undertaking   | _                  | -                   | _                               | _                      | 1,812                  |
| Utilised during the year  | (7,142)            | (572)               | (5,653)                         | (13,367)               | (17,878)               |
| At end of year  | 121                | 475                 | 21,992                          | 22,588                 | 20,500                 |

# Restructuring

The company has provided for the cost of redundancies resulting from a restructuring of the business. This is to be utilised within the next financial year.

## Warranties

Warranty provisions represents expected warranty claims on products sold in the last three years. The majority of this expenditure will be incurred in the next financial year.

# Vacant property provisions

This represents provisions for vacated properties. The leases expire within the next 15 years.

# NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2002

| 17. | CALLED UP SHARE CAPITAL   | 2002<br>£                     | 2001<br>£                    |
|-----|---|-------------------------------|------------------------------|
|     | Authorised 160,000,000 Ordinary shares of £1 each   | 160,000,000                   | 100,000,000                  |
|     | To and allowed collection and 6 December  | £                             | £                            |
|     | Issued, allotted, called up and fully paid Ordinary shares of £1 each   | 148,711,268                   | 88,711,268                   |
|     | The authorised share capital was increased by 60,000,000 £1 ordinary shares date 60,000,000 shares were issued at par for cash consideration. | on 23 December                | 2002. On that                |
| 18. | RESERVES  |                               |                              |
|     | Share premium £'000   | Profit and loss account £'000 | 2002<br>Total<br>£'000       |
|     | At beginning of year 47,289 Retained loss for the financial year  | (118,480)<br>(137,618)        | (71,191)<br>(137,618)        |
|     | At end of year 47,289   | (256,098)                     | (208,809)                    |
| 19. | RECONCILIATION OF MOVMENT IN SHAREHOLDERS' (DEFICIT   |                               |                              |
|     |   | 2002<br>£'000                 | 2001<br>£'000                |
|     | Loss for the financial year Issue of share capital Share premium  | (137,618)<br>60,000           | (62,573)<br>31,711<br>47,289 |
|     | Net (decrease)/increase in shareholders' funds<br>Opening shareholders' funds   | (77,618)<br>17,520            | 16,427<br>1,093              |
|     | Closing shareholders' (deficit)/funds   | (60,098)                      | 17,520                       |

# NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2002

#### 20. GUARANTEES AND OTHER FINANCIAL COMMITMENTS

#### Capital commitments

| At the end of the year capital commitments were: | 2002<br>£'000 | 2001<br>£'000 |
|--|---------------|---------------|
| Contracted for but not provided                  | 18            | 654           |

#### Guarantees

The company has provided a £1,080,000 (2001: £1,080,000) guarantee to Royal Mail in respect of franking machines sold and serviced before the demerger of the franking machine business in 1992. It also has other guarantees of £6,063,000 (2001: £3,831,000) in respect of duty deferment guarantees and performance bonds.

#### Lease commitments

At 31 December 2002 the company had annual commitments under non-cancellable operating leases as follows:

|                              | 2002                            |                                | 2001                            |                             |
|------------------------------|---------------------------------|--------------------------------|---------------------------------|-----------------------------|
|                              | Plant and<br>machinery<br>£'000 | Land and<br>buildings<br>£'000 | Plant and<br>machinery<br>£'000 | Land and buildings<br>£'000 |
| Expiry date:                 |                                 |                                |                                 |                             |
| - within one year            | 412                             | 807                            | 616                             | -                           |
| - between two and five years | 555                             | 92                             | 1,191                           | 997                         |
| - after five years           | -                               | 3,864                          | -                               | 3,658                       |
|                              |                                 |                                |                                 |                             |
|                              | 967                             | 4,763                          | 1,807                           | 4,655                       |
|                              |                                 |                                |                                 |                             |

#### Pension arrangements

The company provides a defined benefit pension scheme for the majority of its employees. The assets of the scheme are held in a separate trustee administered fund and the scheme does not invest in the company.

The pension cost relating to the scheme is assessed in accordance with the advice of independent qualified actuaries and employer's contributions to the scheme are paid as recommended by the actuaries. Employees' normal contributions are paid to the scheme.

The scheme is valued at regular intervals, usually triennially. An actuarial valuation of the scheme was carried out as at 30 June 2000. The market value of the scheme's assets at that date was £207,400,000.

# NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2002

## 20. GUARANTEES AND OTHER FINANCIAL COMMITMENTS (continued)

## Pension arrangements (continued)

The main assumptions were that the investment return would be 7.5% per annum, salary increases would average 5.3% per annum, and future pensions would increase by 2.7% per annum. Using these assumptions, the actuarial valuation showed that the actuarial value of the scheme's assets was sufficient to cover 96% of the value of benefits accrued to members after allowing for expected future increases in earnings. Having regard to the size of the deficit, the actuaries advised that the company contribute at the rate of 12.5% of pensionable earnings with effect from April 2001.

The projected unit method was used both for the funding of the scheme and in assessing pension costs for accounting purposes. Members retiring are assumed to be replaced by new entrants so that the average age of the membership remains constant,

#### FRS17 disclosure

Additional disclosures regarding the group defined benefit pension scheme are required under the transitional provisions of FRS17 "Retirement benefits". In accordance with FRS17, the company will account for its contributions to the scheme as if it were a defined contribution scheme because it is not possible to identify the company's share of the assets and liabilities in the scheme on a consistent and reasonable basis. The latest actuarial valuation of the scheme, prepared for the purposes of making the transitional disclosures in accordance with FRS17 in the financial statements of the parent company, shows a deficit of £4,045,000. Further details of this valuation can be found in the annual report of Alcatel (UK) Limited which can be obtained from Christchurch Way, Greenwich, London, SE10 0AG.

# 21. ULTIMATE PARENT COMPANY AND CONTROLLING PARTY

The company is a subsidiary undertaking of Alcatel S.A. incorporated in France.

The smallest and largest group of which Alcatel Telecom Limited is a member and for which group financial statements are drawn up is that headed by Alcatel S.A.

The consolidated financial statements of this group are available to the public and may be obtained from the corporate offices at 54 rue La Boétie, 75008 Paris, France.

As a wholly owned subsidiary of Alcatel S.A., in accordance with FRS8 "Related party disclosures", the company is not required to disclose transactions with other members of the group.

## NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2002

# 22. SUBSEQUENT EVENTS

On 1 January 2003, Alcatel Telecom Limited entered into an agreement to acquire the entire issued share capital of Alcanet International UK Limited. On the same date, the trade and assets of Alcanet International UK Limited were transferred to Alcatel Telecom Limited for a consideration of £524,000. The following table explains the major categories of assets and liabilities acquired:

|                          | fair value<br>£'000 |
|--------------------------|---------------------|
| Fixed assets             | 127                 |
| Current assets           | 1,192               |
| Creditors and provisions | (795)               |
|                          | 524                 |
|                          |                     |

On 1 January 2003, Alcatel Telecom Limited purchased certain assets and liabilities from Alcatel Ireland Limited at net book value, for cash consideration. The following table explains the major categories of assets and liabilities acquired:

| Book and<br>fair value<br>£'000 |
|---------------------------------|
| 10,329                          |
| (4,361)                         |
|                                 |
| 5,968                           |
|                                 |

On 1 April 2003, Alcatel Canada Inc. sold all but one of its shares in Alcatel Telecom Limited to Alcatel UK Limited.

On 23 May 2003, Alcatel Telecom Limited purchased certain assets from Thirdspace Living Limited. The following table explains the major categories of assets acquired:

|                         | Book and<br>fair value<br>£'000 |
|-------------------------|---------------------------------|
| Tangible fixed assets   | 458                             |
| Intangible fixed assets | 3,661                           |
| Fixed asset investments | 31                              |
|                         | 4,150                           |
|                         |                                 |

On 15 September 2003, Alcatel Telecom Limited increased its authorised share capital from 160,000,000 to 225,000,000 £1 ordinary shares. On the same date, Alcatel Telecom Limited issued 65,000,000 £1 ordinary shares, at par, to Alcatel UK Limited.