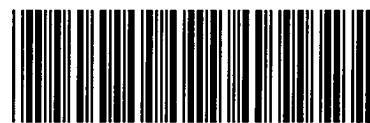


Financial Statements

European Golf Design Limited

For the year ended 31 December 2014

FRIDAY



L49DOJX7

LD4

12/06/2015

#108

COMPANIES HOUSE

Registered number: 02425622

European Golf Design Limited

Officers and professional advisers

Directors	N R R Hampel M G King M J Pask J R Orr D J Maclaren N J Hayllar
Company secretary	J R Orr
Registered number	02425622
Registered office	European Tour Building Wentworth Drive Virginia Water Surrey GU25 4LX
Independent auditor	Grant Thornton UK LLP Chartered Accountants & Statutory Auditor 1020 Eskdale Road Winnersh Wokingham Berkshire RG41 5TS
Bankers	Skandinaviska Enskilda Banken AB 1 Carter Lane London EC4V 5AN

Contents

	Page
Directors' report	1 - 2
Independent auditor's report	3 - 4
Profit and loss account	5
Balance sheet	6
Notes to the financial statements	7 - 13

Directors' report

For the year ended 31 December 2014

The directors present their report and the financial statements for the year ended 31 December 2014.

Directors

The directors who served during the year were:

N R R Hampel
M G King
M J Pask
J R Orr
D J Maclaren
N J Hayllar

Principal activities and business review

The Company is principally engaged in the design of golf courses.

The results for the year are set out in the profit and loss account. The directors consider the affairs of the Company to be satisfactory, and believe that the Company will continue to be profitable in the foreseeable future. The directors have not recommended a dividend (2013 - £nil).

Directors' responsibilities statement

The directors are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Directors' report

For the year ended 31 December 2014

Disclosure of information to auditor

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

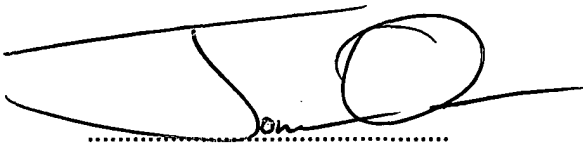
- so far as that director is aware, there is no relevant audit information of which the company's auditor is unaware, and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company's auditor is aware of that information.

Auditor

Under section 487(2) of the Companies Act 2006, Grant Thornton UK LLP will be deemed to have been reappointed as auditor 28 days after these financial statements were sent to members or 28 days after the latest date prescribed for filing the accounts with the registrar, whichever is earlier.

In preparing this report, the directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

This report was approved by the board on 23rd April 2015 and signed on its behalf.



J Orr
Director



Independent auditor's report to the members of European Golf Design Limited

We have audited the financial statements of European Golf Design Limited for the year ended 31 December 2014, which comprise the Profit and loss account, the Balance sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditor

As explained more fully in the Directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2014 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements.



Independent auditor's report to the members of European Golf Design Limited

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to take advantage of the small companies' exemption from the requirement to prepare a Strategic report or in preparing the Directors' report.

A handwritten signature in black ink, appearing to read "S. Maslin".

Steve Maslin (Senior statutory auditor)
for and on behalf of
Grant Thornton UK LLP
Statutory Auditor
Chartered Accountants
Reading

Date: 8 June 2011

Profit and loss account

For the year ended 31 December 2014

	Note	2014 £	2013 £
Turnover	1,2	1,019,673	901,221
Cost of sales		(412,835)	(274,301)
Gross profit		606,838	626,920
Administrative expenses		(435,738)	(508,933)
Operating profit	3	171,100	117,987
Interest receivable and similar income		-	1
Profit on ordinary activities before taxation		171,100	117,988
Tax on profit on ordinary activities	5	(8,692)	(3,020)
Profit for the financial year	10	162,408	114,968

All amounts relate to continuing operations.

There were no recognised gains and losses for 2014 or 2013 other than those included in the Profit and loss account.

The notes on pages 7 to 13 form part of these financial statements.

Balance sheet

As at 31 December 2014

	Note	£	2014 £	2013 £
Fixed assets				
Tangible assets	6		2,833	4,727
Current assets				
Debtors	7	301,970	418,502	
Cash at bank		310,455	292,081	
		<u>612,425</u>	<u>710,583</u>	
Creditors: amounts falling due within one year	8	<u>(227,244)</u>	<u>(489,704)</u>	
Net current assets			<u>385,181</u>	<u>220,879</u>
Net assets			<u><u>388,014</u></u>	<u><u>225,606</u></u>
Capital and reserves				
Called up share capital	9	200	200	
Profit and loss account	10	387,814	225,406	
Shareholders' funds	11	<u><u>388,014</u></u>	<u><u>225,606</u></u>	

The financial statements were approved and authorised for issue by the board and were signed on its behalf on

23rd April 2015



J Orr
Director

The notes on pages 7 to 13 form part of these financial statements.

Notes to the financial statements

For the year ended 31 December 2014

1. Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention and in accordance with applicable UK accounting standards.

The principal accounting policies of the Company have remained unchanged from previous years and are set out below.

The directors have reviewed the accounting policies adopted by the Company and consider them to be most appropriate.

1.2 Going concern

The directors have reviewed the Company's forecasts and projections. While the Company's business is susceptible to disruption from the level of uncertainty in the economic environment, having had a successful year in 2014, the directors consider that the Company has and will have adequate resources to be able to continue in operational existence for the foreseeable future and for at least 12 months from the date of signing these financial statements. Taking these factors into account, the directors continue to adopt the going concern basis in preparing these financial statements.

1.3 Cash flow

The Company has taken advantage of the exemption in Financial Reporting Standard No.1 "Cash Flow Statements" (1996) from the requirement to produce a cash flow statement on the grounds that the Company is small.

1.4 Turnover

Turnover is the total amount receivable by the Company in the ordinary course of business for services provided excluding VAT and trade discounts. Turnover on long term contracts is recognised when the work is undertaken and the Company has met its obligations to its customers.

1.5 Long-term contracts

The attributable profit on long-term contracts is recognised from inception and reflects the proportion of work completed to date subject to those sales having been recognised. The directors are of the opinion that this treatment is appropriate, under Statement of Standard Accounting Practice 9 'Stocks and long-term contracts' as a project's outcome can be assessed with reasonable certainty on commencement of the work, due to the nature and manner of the activities undertaken. Losses on contracts are recognised in the period in which the loss first becomes foreseeable. Both turnover and profit are recognised on each element of the contract separately, to the extent that the fair value of turnover and costs arising from the individual elements can be estimated reliably.

Notes to the financial statements

For the year ended 31 December 2014

1. Accounting policies (continued)

1.6 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Fixtures & fittings	-	10 years
Computer equipment	-	3 years

1.7 Operating leases

Rentals under operating leases, where substantially all of the benefits and risks of ownership remain with the lessor, are charged to the profit and loss account on a straight line basis over the lease term.

1.8 Deferred taxation

Full provision is made for deferred tax assets and liabilities arising from all timing differences between the recognition of gains and losses in the financial statements and recognition in the tax computation.

A net deferred tax asset is recognised only if it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse.

Deferred tax assets and liabilities are not discounted.

2. Turnover

The turnover and profit before tax are attributable to the one principal activity of the Company. An analysis of turnover is given below:

	2014	2013
	£	£
United Kingdom	218,479	297,014
Rest of world	327,509	298,602
EU member states	473,685	305,605
	<u>1,019,673</u>	<u>901,221</u>

Notes to the financial statements

For the year ended 31 December 2014

3. Operating profit

The operating profit is stated after charging:

	2014 £	2013 £
Depreciation of tangible fixed assets:		
- owned by the company	1,894	1,634
Auditor's remuneration	9,750	9,750
Auditors remuneration - taxation	2,500	2,450
Operating lease rentals:		
- plant and machinery	-	3,420
- other operating leases	27,395	24,940
Net loss on foreign currency translation	8,400	13,302

During the year, no director received any emoluments (2013 - £NIL).

4. Directors and employees

The aggregate payroll costs of directors and employees were;

	2014 £	2013 £
Staff costs	575,613	603,735

The Company utilises employees of PGA European Tour and International Management Group (UK) Limited to provide services to its customers. Salaries and related costs in respect of these employees have been recharged to the Company as detailed above.

There were no sums payable to directors for their services to the Company in the year (2013 - £nil).

5. Taxation

	2014 £	2013 £
Foreign tax on income for the year	8,692	3,020
Tax on profit on ordinary activities	8,692	3,020

Notes to the financial statements

For the year ended 31 December 2014

5. Taxation (continued)

Factors affecting tax charge for the year

The tax assessed for the year is lower than (2013 - lower than) the standard rate of corporation tax in the UK of 20% (2013 - 20.99%). The differences are explained below:

	2014 £	2013 £
Profit on ordinary activities before tax	<u>171,100</u>	<u>117,988</u>
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 20% (2013 - 20.99%)	40,128	24,766
Effects of:		
Expenses not deductible for tax purposes	874	401
Depreciation in excess of capital allowances	210	(400)
Other timing differences leading to an increase in taxation	76	230
Utilisation of tax losses brought forward	(39,420)	(24,997)
Foreign tax on income for the year	8,692	3,020
Other permanent differences	(1,868)	-
Current tax charge for the year (see note above)	<u>8,692</u>	<u>3,020</u>

Factors that may affect future tax charges

The deferred tax asset amounting to £2,700 (2013 - £2,700) is in respect of fixed asset timing and other short term timing differences. A deferred tax asset in respect of losses amounting to £11,292 (2013 - £49,108) has not been recognised as it does not meet the recognition criteria of Financial Reporting Standard No. 19 'Deferred tax'.

Notes to the financial statements

For the year ended 31 December 2014

6. Tangible fixed assets

	Fixtures & fittings £	Computer equipment £	Total £
Cost			
At 1 January 2014 and 31 December 2014	8,991	15,006	23,997
Depreciation			
At 1 January 2014	8,830	10,440	19,270
Charge for the year	84	1,810	1,894
At 31 December 2014	8,914	12,250	21,164
Net book value			
At 31 December 2014	77	2,756	2,833
At 31 December 2013	161	4,566	4,727

7. Debtors

	2014 £	2013 £
Trade debtors	278,312	309,583
Amounts owed by group undertakings	5,510	16,008
Other debtors	15,448	15,950
Amounts recoverable on contracts	-	74,261
Deferred tax asset	2,700	2,700
	301,970	418,502

8. Creditors:

Amounts falling due within one year

	2014 £	2013 £
Trade creditors	72,736	165,916
Amounts owed to group undertakings	50,930	200,000
Other taxation and social security	36,299	61,031
Accruals and deferred income	67,279	62,757
	227,244	489,704

Notes to the financial statements

For the year ended 31 December 2014

9. Share capital

	2014 £	2013 £
Allotted, called up and fully paid		
Enter number Ordinary A shares of £1 each	100	100
100 Ordinary B shares of £1 each	100	100
	<hr/>	<hr/>
	200	200
	<hr/>	<hr/>

10. Reserves

	Profit and loss account £
At 1 January 2014	225,406
Profit for the year	162,408
	<hr/>
At 31 December 2014	387,814
	<hr/>

11. Reconciliation of movement in shareholders' funds

	2014 £	2013 £
Opening shareholders' funds	225,606	110,638
Profit for the financial year	162,408	114,968
	<hr/>	<hr/>
Closing shareholders' funds	388,014	225,606
	<hr/>	<hr/>

12. Contingent liabilities

There were no contingent liabilities at 31 December 2014 or 31 December 2013.

13. Capital commitments

The Company has no capital commitments at 31 December 2014 or 31 December 2013.

Notes to the financial statements

For the year ended 31 December 2014

14. Operating lease commitments

At 31 December 2014 the Company had annual commitments under non-cancellable operating leases as follows:

	Land and buildings		2014	Other 2013
	2014	2013		
	£	£	£	£
Expiry date:				
Between 2 and 5 years	<u>27,395</u>	<u>27,395</u>	<u>-</u>	<u>8,048</u>

15. Related party transactions

European Golf Design Limited is a joint venture between International Management Group UK Limited ('IMG') and PGA European Tour ('PGAET'). The Company is controlled by its Board of Directors, the members of which are appointed by the joint venture partners.

During the year, the Company entered into a number of transactions with its investors on normal trading terms. These are classified as related party transactions under the definitions given in Financial Reporting Standard No 8 'Related Party Disclosures' and are disclosed below:

	2014	2013
	£	£
Costs incurred by IMG and recharged to the Company	<u>575,613</u>	<u>603,735</u>

At 31 December 2014 the Company owed £25,903 (2013 - £100,000) to IMG and £25,000 (2013 - £100,000) to PGAET. Neither of these balances incur interest. At 31 December 2014 the Company was also owed £5,510 (2013 - £16,008) by IMG.

The Company also made payments to M G King, a Director, of £103 (2013 - £162), being accommodation and entertaining costs relating to design contracts.