# YORKSHIRE ELECTRICITY GROUP PLC

# ANNUAL REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 MARCH 1997

Registered in England No. 2366995



## **DIRECTORS' REPORT**

The Directors have pleasure in presenting their Report and Accounts for the year ended 31 March 1997.

# Recommended cash offer by Yorkshire Holdings plc for Yorkshire Electricity Group plc

On 24 February 1997 the boards of American Electric Power ("AEP") and Public Service Company of Colorado ("PS Colorado") announced the terms of a cash offer for Yorkshire Electricity Group plc to be made by Merrill Lynch on behalf of Yorkshire Holdings plc, a company owned equally by AEP and PS Colorado. The Offer, which was recommended for acceptance by the Yorkshire Electricity Group plc Board, valued each Yorkshire Electricity Share at 927p in cash and valued Yorkshire Electricity at approximately £1.5 billion.

The offer was declared wholly unconditional on 1 April 1997 and the Non-Executive Directors, including the Chairman, resigned their office with effect from 5 April 1997, at which time the new Directors were appointed. On 16 April 1997 notices were issued by Yorkshire Holdings plc in accordance with section 429 of the Companies Act 1985 to acquire all those Yorkshire Electricity Shares still outstanding at the end of the requisite notice period.

#### Principal activities and business review

The principal activities of Yorkshire Electricity Group plc are the distribution of electricity to industrial, commercial, agricultural and domestic customers in the geographical area defined in the Public Electricity Supply Licence, the supply of electricity, the generation of electricity and the supply of gas, including the ownership of gas assets.

Information regarding the principal activities of the Company's subsidiary undertakings is set out in Note 11 to the Accounts on page 30.

#### **Customer Services**

During the year, Yorkshire Electricity Group plc has undertaken a number of initiatives to improve customer service. The Customer Services Division was created from the former Energy Management Division, which previously dealt with meter reading and meter operations issues, and the Customer Services Branch within the Supply Division.

Increased flexibility of payment arrangements and improved access to payment facilities for customers of Yorkshire Electricity Group plc has resulted in there being, for the first time, no disconnections of domestic customers for non-payment of their bills. This represents a significant achievement when compared to the 2,751 domestic disconnections during the year ended March 1991. Disconnections of business customers have also reduced as a result of building stronger communications to support and improve relations with business customers.

#### **Distribution Businesses**

Over the past year Yorkshire Electricity Group plc has been working hard to enhance the reliability of the supply and to improve the speed with which power is restored on the few occasions it does go off. The Quality of Supply Report indicates that, as a measure of 'minutes lost per connected customer per annum', Yorkshire Electricity Group plc has consistently been one of the top two Regional Electricity Companies over the past five years. The Company has improved its own performance to achieve an average of only 59.7 minutes lost per connected customer in 1996/97.

The Company's Distribution Asset Management System ("DAMS") is progressing and the first stage of the project was implemented on 28 June 1996. The Distribution System Division is now using DAMS for Customer Contact Handling, Project Management, Address and Management Information.

#### **Energy Businesses**

The Board of Yorkshire Electricity Group plc welcomed the decision by the Director General of Electricity Supply, Professor Stephen Littlechild, to phase in the introduction of competition to the domestic electricity markets. The Board is committed to the effective and timely introduction of competition and preparations are progressing well. However the costs of developing systems to enable the Company to operate in the competitive electricity market are significant. The Directors have taken the view that, at this stage in the development of the future commercial and regulatory environment, it would not be prudent to capitalise all these costs, some of which have, therefore, been charged to the profit and loss account as an exceptional item.

Tariffs were reduced by a further 6.8%, with effect from 1 August 1996, for the two million domestic and small business customers of Yorkshire Electricity Group plc. This was due in part to the reduction in the Fossil Fuel Levy following the flotation of British Energy.

The October 1996 electricity supply business contracting round was very competitive but Yorkshire Electricity Group plc was successful in securing new business from several companies including: The Port of Felixstowe; The Benefits Agency; W.H Smith; Hydro Aluminium; Smith Stone and Knight and the Department of Trade and Industry.

In the retail gas market, sales conditions remained difficult although most suppliers had become less aggressive. Provisions have been made for contracts in respect of gas and electricity purchases, reflecting the Directors' current view of the impact of the opening up of the competitive markets on future prices. Our investment in the development of the Armada gas field remains favourable against original budget estimates and the project remains on schedule for the first gas date of October 1997.

#### **Generation Business**

The Generation business had a successful year led by the exceptional performances of Brigg Power Station and smaller generation installations. Completion of four additional peaking plants during the year has brought the Company's generation capacity to 330MW.

#### Other

In line with Yorkshire Electricity's stated intention to concentrate on its core business, during the year the Company completed the planned sale of its interest in Torch Communications Limited. Kingston Communications acquired Yorkshire Electricity's 50 per cent share for £26 million.

The Company also completed the sale of most of its investment properties, in particular five properties were sold to Bankuwait Nominees Limited, the consideration for the sale of the properties was a total aggregate amount of £27.7 million.

The Company does not have any branches (as defined by section 698 (2) of the Companies Act 1985) outside the United Kingdom.

#### Results for the year and dividends

Profit before taxation for 1996/97 was £31.2m (1995/96 £219.3m).

The Company paid an interim dividend of 15.80p (net) per ordinary share of 68 2/11p on 25 March 1997 (1995/96 11.88p (net) per 68 2/11p Ordinary share). The Directors are not proposing a final dividend.

#### **Share Capital**

Details of the share capital of the Company are set out in Note 19 to the Accounts on page 35.

## **Directors**

The Directors of the Company at 31 March 1997 were:

NAME	POSITION	APPOINTED	RESIGNED
Mr C Hampson CBE	Chairman	30 June 1994	5 April 1997
Lady Eccles of Moulton	Non-Executive Director	8 March 1990	5 April 1997
Mr J N Hardman	Non-Executive Director	8 March 1990	5 April 1997
Sir Philip Beck	Non-Executive Director	25 May 1995	5 April 1997
Mr J V H Robins	Non-Executive Director	25 January 1996	5 April 1997
Mr J M Chatwin	Chief Executive	8 March 1990	Still in office
Mr A W J Coleman	Group Finance Director	8 March 1990	Still in office
Mr G J Hail	Group Executive Director	8 March 1990	Still in office
Mr P B Morgan	Group Executive Director	1 February 1992	28 November 1996

In accordance with Article 92 of the Articles of Association of the Company, Mr G J Hall will retire by rotation at the Annual General Meeting and, being eligible, offer himself for re-appointment. Mr G J Hall has a service agreement terminable by the Company upon 24 months' notice.

In accordance with Article 98 of the Articles of Association of the Company, Dr E L Draper Jr, Mr W H Brunetti, Mr R C Kelly, Mr D M Clements Jr, Mr A A Pena and Ms T S Madden, who were appointed by the Board of Directors on 5 April 1997, will each retire at the Annual General Meeting and will be recommended for re-appointment by the remaining Directors.

#### **Directors' Interests**

The Board is not aware of any contract of significance (other than service agreements) to which the Company or any of its subsidiaries is party in which any Director has or has had a material interest.

The interests of the Directors in the share capital of the Company are set out in Note 7 to the Accounts on page 24.

#### **Fixed Assets**

The current cost value of land and buildings and investment properties is £141.8m compared to a historic cost value of £102.7m.

## **Charitable and Political Donations**

Charitable donations made during the year amounted to £53,350.

The Company spent a further £358,812 on a range of community and sponsorship activities across the region. In addition 15 employees were seconded to various charitable organisations during the year.

No political donations were made by the Company or its subsidiaries.

## Policy in respect of Supplier Payment

Yorkshire Electricity follows the CBI Code of Prompt Payment Practice, which can be obtained from the CBI, Centre Point, 103 New Oxford Street, London, WC1A 1DU. It is our policy to:

- Settle terms of payment when agreeing a transaction
- Ensure that suppliers are made aware of the terms of payment
- Abide by the terms of payment

except in a small number of cases where alternative contractual arrangements have been made with the suppliers.

The equivalent of 23 days trade creditors were owed at the year end.

## **Employees**

The Company's employment policies provide equal opportunity, irrespective of sex, religion, colour, race, marital status or ethnic or national origins. Applications by persons with disabilities are given full and fair consideration and, wherever practicable, provision is made for their special needs. The same criteria for training and promotion apply to persons with disabilities as to any other employee. If employees become disabled, every effort is made to ensure their continued training and employment.

#### **Employee Consultation**

The Company places considerable value on the involvement of its employees and has continued its previous practice of keeping them informed on matters affecting them as employees and on the various factors affecting the performance of the Company. This is achieved through formal and informal meetings, team briefings and the Company newspaper. Employee representatives are consulted regularly on a wide range of matters affecting the current and future interests of employees.

#### Health and Safety at Work

The Company promotes all aspects of health and safety throughout the Group in the interests of employees, customers and the public at large.

#### Research and Development

The Group's research activities have continued to be primarily in co-operation with Electricity Association Technology Limited and are mainly aimed at reducing our operating costs and improving the performance of our assets with a view to increasing our customer service performance. The major developments have been associated with distribution assets and customer service systems.

## **Auditors**

A resolution to re-appoint Deloitte & Touche as the Company's auditors will be proposed at the Annual General Meeting.

By order of the Board

ROGER DICKINSON

Company Secretary

Yorkshire Electricity Group pic

Wetherby Road

Scarcroft

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LS14 3HS

Registered in England

No. 2366995

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The following statement, which should be read in conjunction with the auditors' statement of respective responsibilities of Directors and auditors, is made with a view to distinguishing for shareholders the respective responsibilities of the Directors and of the auditors in relation to the financial statements.

The Directors are required by the Companies Act 1985 to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and the Group as at the end of the financial year and of the profit or loss for the financial year.

The Directors consider that, in preparing the financial statements on pages 11 to 41 on a going concern basis, the Company has used appropriate accounting policies, consistently applied and supported by reasonable and prudent judgements and estimates, and that all accounting standards which they consider to be applicable have been followed.

The Directors have responsibility for ensuring that the Company keeps accounting records which disclose with reasonable accuracy the financial position of the Company and which enable them to ensure that the financial statements comply with the Companies Act 1985.

The Directors have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Group and to prevent and detect fraud and other irregularities.

**AUDITORS' REPORT TO THE MEMBERS** 

We have audited the financial statements on pages 11 to 41 which have been

prepared under the accounting policies set out in pages 15 to 18.

Respective responsibilities of Directors and auditors

As described earlier the Company's Directors are responsible for the preparation of

financial statements. It is our responsibility to form an independent opinion, based

on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the

Auditing Practices Board. An audit includes examination, on a test basis, of

evidence relevant to the amounts and disclosures in the financial statements. It also

includes an assessment of the significant estimates and judgements made by the

Directors in the preparation of the financial statements, and of whether the

accounting policies are appropriate to the circumstances of the Company and the

Group, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and

explanations which we considered necessary in order to provide us with sufficient

evidence to give reasonable assurance that the financial statements are free from

material misstatement, whether caused by fraud or other irregularity or error. In

forming our opinion we also evaluated the overall adequacy of the presentation of

information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of affairs

of the Company and the Group at 31 March 1997 and of the loss of the Group for

the year then ended and have been properly prepared in accordance with the

Companies Act 1985.

Deloite - Touch

Deloitte & Touche

Chartered Accountants and Registered Auditors

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15 July 1997

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# Group Profit and Loss Account for the year ended 31 March 1997

	<u>Note</u>	<u>1996/97</u>	1995/96 Post NGG Exceptionals (Note 4)
		£m	£m
Turnover	2	1,328.9	1,332.3
Cost of sales ( after charging an exceptional item of			
£78.1m, note 17)		967.7	960.6
Gross profit		361.2	371.7
Distribution costs (after charging an exceptional item of			
£12.1m, note 5)		172.0	157.3
Administrative expenses (after charging an exceptional			
item of £37.6m, note 5)		139.2	101.6
Other operating income	3(b)	(0.9)	(5.4)
Operating profit	2&3	50.9	118.2
Share of (losses)/profits of associated undertakings:			
Continuing		(0.5)	0.5
Discontinued	11(d)	(1.9)	(4.0)
	` '	(2.4)	(3.5)
Income from investments		1.4	127,2
Profit on disposal of associated undertakings	11(d)	14.5	_
Profit/ (loss) on disposal of subsidiary undertakings	11(c)	0.0	(2.5)
Profit on ordinary activities before interest	. ,	64.4	239.4
Net interest payable	6	(33.2)	(20.1)
Profit on ordinary activities before taxation		31.2	219.3
Taxation	8	37.1	89.6
(Loss)/ profit on ordinary activities after taxation		(5.9)	129.7
Equity minority interests		2.1	1.2
(Loss)/ profit for the financial year		(8.0)	128.5
NGG distribution on equity shares	9	-	289.1
Special dividend on equity shares	9	-	184.9
Ordinary dividends on equity shares	9	25.2	61.6
Retained deficit for the financial year	20-	(33.2)	(407.1)

Except as identified above all items relate to continuing operations.

## **Balance Sheets**

		<u>Group</u>		<u>Comp</u>	<b>Company</b>	
		31 March	31 March	31 March	31 March	
	Note	<u> 1997</u>	<u> 1996</u>	<u> 1997</u>	<u>1996</u>	
		£m	£m	£m	£m	
Fixed assets						
Tangible assets	10	798.2	772.0	670,9	653.6	
Investments	11	111.0	104.3	194.5	214.1	
		909.2	876.3	865.4	867.7	
Current assets						
Stocks	12	5.6	4.3	3.3	2.5	
Debtors	13	207.2	252.4	194.5	229.8	
Investments	14	229.6	287.4	167.3	219.4	
Cash at bank and in hand		20.2	1.1	18.1	0.6	
		462.6	545.2	383.2	452.3	
Creditors (amounts						
falling due within one year)	15&16	(336.7)	(429.4)	(302.9)	(403.9)	
Net current assets		125.9	115.8	80.3	48.4	
Total assets less current liabilities		1,035.1	992.1	945.7	916.1	
Creditors (amounts falling due after						
more than one year)	15&16	(419.4)	(423.7)	(376.0)	(375.7)	
Provisions for liabilities and charges	17&18	(121.6)	(47.3)	(159.1)	(37.4)	
Net assets		494.1	521.1	410.6	503.0	
Capital and reserves						
Called up share capital	19	108.5	108.1	108.5	108.1	
Share premium account Investment property revaluation	20	12.2	10.5	12.2	10.5	
reserve	20	1.7	1.7	1.7	1.6	
Revaluation reserve	20	1.7 18.7	1.7	1.7	1.7	
Capital redemption reserve	20	0.1	23.1 0.1	18.7	23.1	
Profit and loss account	20	352.2	377.5	0.1 269.4	0.1 359.5	
Equity shareholders' funds	-	493,4	521.0	410.6	£02.0	
Equity minority interests		0.7	0.1	410.6	503.0	
	· -	404.1		410.7	***	
	-	494.1	521.1	410.6	503.0	

The financial statements on pages 11 to 41 were approved by the Board of Directors on 15 July 1997 and signed on its behalf by:

E L Draper Jr., Chairman:

A W J Coleman, Director:

Group Cash Flow Statement for the year ended 31 March	<u> 1997</u>		
	<u>Note</u>	<u> 1996/97</u>	<u> 1995/96</u>
			Restated
		£m	£m
Net cash inflow from operating activities	21(a)	148.0	225.8
Returns on investments and servicing of finance			
Interest received		21.0	25.1
Interest paid		(42.3)	(45.9)
Dividends received		1.9	114.9
Dividends paid to minority shareholders in subsidiary undertaking		(3.0)	-
Net cash (outflow)/inflow from returns on investment and		(5.0)	
servicing of finance		(22.4)	94.1
-		(22,1)	
Taxation			42 <b>-</b> 43
Corporation tax (including ACT)		(30.2)	(97.6)
Tax paid		(30.2)	(97.6)
Capital expenditure and financial investment			
Payments to acquire tangible fixed assets (including systems			
development costs of £5.2m (1995/96 £6.7m), note 5)		(103.4)	(101.1)
Receipts from sale of tangible fixed assets		28.7	33.4
Purchase of other investments		(17.0)	(25.0)
Loans to associated undertakings	11(d)	(3.4)	2.0
Receipts from sale of PSB	11(4)	9.9	52.6
Net cash outflow from capital expenditure and financial			
investment		(85.2)	(38.1)
Acquisitions and disposals			
Receipts from sale of associated undertakings	11(d)	25.8	_
Receipts from sale of subsidiary undertakings	11(c)	0.0	32.5
Net cash inflow from acquisitions and disposals		25.8	32.5
Equity dividends paid			
Dividends paid		(68.4)	(242.5)
		(68.4)	(242.5)
	••		
Net cash outflow before use of liquid resources and financing		(32.4)	(25.8)
Management of liquid recourses			
Management of liquid resources Sale/ (purchase) of liquid resources		<i>57</i> 0	(150 4)
bates (purchase) of riquid resources		57.8	(153.4)
Financing		57.8	(153.4)
Issue of share capital		2.4	10.9
Repurchase of own shares		۵, ۱	(0.4)
New borrowings		-	163.7
Repayment of borrowings		(5.2)	(47.1)
Issue of commercial paper		3.1	41.3
Net cash inflow from financing		0.3	168.4
Increase/(decrease) in cash in the period	21(b)& 21(c)	25.7.	(10.8)

# Statement of Total Recognised Gains & Losses for the year ended 31 March 1997

	<u> 1996/97</u>	<u>1995/96</u>
	£m	£m
(Loss)/Profit for the financial year	(8.0)	128.5
Unrealised deficit on revaluation of investment properties	-	(6.6)
Gain on deemed disposal of part holding in associate undertaking	-	4.8
Surplus on revaluation of investment in NGG	0.3	233.2
Surplus on revaluation of investment in PSB	6.4	56.1
Deferred tax provision on investment in NGG	(3.8)	
Total recognised gains and losses for the year	(5.1)	416.0

## Note of Historical Cost Profits for the year ended 31 March 1997

	<u> 1996/97</u>	<u> 1995/96</u>
	£m	£m
Reported profit on ordinary activities before taxation	31.2	219.3
Investment property disposal	-	2.6
Adjustment of administrative expenses to cost	-	6.9
Realisation of investment in PSB	6.4	56.1
Historical cost profit on ordinary activities before taxation	37.6	284.9
Taxation	(37.1)	(89.6)
Equity minority interests	(2.1)	(1.2)
Dividends on equity shares	(25.2)	(535.6)
Adjustment to restate NGG distribution to cost	-	274.9
Historical cost deficit for the year	(26.8)	(66.6)

#### 1. ACCOUNTING POLICIES

#### Basis of preparation

The accounts have been prepared in accordance with applicable accounting standards, under the historical cost convention (as modified by the revaluation of certain fixed asset investments and investment properties). Compliance with Statement of Standard Accounting Practice (SSAP) No.19 "Accounting for investment properties" requires departure from the requirements of the Companies Act 1985 relating to the depreciation and an explanation of the departure is given in note 1(v).

#### Basis of consolidation

The Group financial statements consolidate the financial statements of the Company and all its subsidiary undertakings.

The accounts of subsidiary and associated undertakings are co-terminous with those of Yorkshire Electricity Group plc apart from those of certain subsidiaries and associated undertakings which have accounting reference dates between 30 April and 31 December for commercial reasons. Management accounts made up to 31 March 1997 are used for consolidation of such subsidiary and associated undertakings.

#### Associated undertakings

Investments, excluding those classified as subsidiaries, are regarded as associated undertakings where the Group has a long term interest in more than 20% of the equity and is in a position to exercise a significant influence over their affairs on a continuing basis. These are stated in the consolidated balance sheet at the Group's share of net assets after adjustment for goodwill or discount on acquisition. The consolidated profit and loss account includes the Group's share of the pre-tax profits and attributable taxation of the associated undertakings.

#### Turnover

Turnover represents the value of electricity and gas consumption during the year, which includes an estimate of the sales value of units supplied to customers between the date of the last meter reading and the year end and the invoice value of other goods and services provided, exclusive of value added tax.

## Under/over recovery of regulated income

Where there is an over recovery of supply or distribution business revenues against the regulated maximum allowable amount, such over recoveries are deferred. The deferred amount is deducted from turnover and included in creditors. Where there is an under recovery, no anticipation of any potential future recovery is made.

## Tangible fixed assets and depreciation

#### i) Tangible fixed assets

Tangible fixed assets, other than investment properties are stated at cost less accumulated depreciation. Interest is capitalised for defined project finance.

## 1. ACCOUNTING POLICIES (continued)

## Tangible fixed assets and depreciation (continued)

#### ii) Depreciation

The charge for depreciation is calculated to write off assets over their estimated useful lives commencing in the year following acquisition or completion. The lives of each major class of depreciable asset are as follows:

	Years
Distribution assets Depreciation is charged at 3% for 20 years followed by 2	% for the remaining 20 years
Generation assets	20
Non-operational assets Buildings - freehold - leasehold	Up to 60 Lower of lease period or remaining economic life up to 60 years
Fixtures and equipment Vehicles and mobile plant	up to 10 up to 10

Freehold land is not depreciated.

#### iii) Capital contributions

Capital contributions on distribution assets are credited to the profit and loss account over a 40 year period at a rate of 3% for the first 20 years followed by 2% for the remaining 20 years.

#### iv) Property clawback

Arrangements have been put in place to entitle HM Government to a proportion of any property gain (above certain thresholds) accruing as a result of disposals, or events treated as disposals for clawback purposes, occurring after 31 March 1990 in relation to land in which the Company had an interest at that date (and, in certain circumstances, land in which the Company acquires an interest thereafter from other members of the electricity industry) and any buildings on that land. These arrangements will last until 31 March 2000.

A provision for clawback in respect of property disposals is made only to the extent that it is probable that a liability will crystallise. Such a liability will crystallise when an actual or deemed disposal occurs.

#### 1. ACCOUNTING POLICIES (continued)

#### Tangible fixed assets and depreciation (continued)

#### v) Investment Properties

In accordance with SSAP 19 investment properties are revalued annually and the aggregate surplus or deficit is transferred to a revaluation reserve with the exception of any permanent diminution below historic cost which is taken to the profit & loss account. No depreciation is provided in respect of investment properties.

The Companies Act 1985 requires all properties to be depreciated. However, this requirement conflicts with the generally accepted accounting principle set out in SSAP19. The Directors consider that, because these properties are not held for consumption, but for their investment potential, to depreciate them would not give a true and fair view, and that it is necessary to adopt SSAP19 in order to give a true and fair view.

If this departure from the Act had not been made, the profit for the financial year would have been reduced by depreciation. However, the amount of depreciation cannot reasonably be quantified because depreciation is only one of many factors reflected in the annual valuation and the amount which might otherwise have been shown cannot be separately identified or quantified.

#### Investments

Fixed asset investments are stated at cost or valuation. Current asset investments, treated as liquid resources, are stated at the lower of cost and net realisable value. Investment income is included in the accounts of the year for which it is receivable.

#### Stocks

Stocks are valued at the lower of cost and net realisable value. The valuation of work in progress is based on the cost of labour plus appropriate overheads and the cost of materials.

#### Research and development

Research and general development expenditure is written off in the year in which it is incurred.

Expenditure on the development of specific projects is carried forward when its recoverability can be foreseen with reasonable assurance and is amortised in line with the future life of the project.

#### Discounting

Where the effect is significant, provisions in respect of material future liabilities are stated at their net present value, arrived at by discounting the anticipated future costs.

#### Deferred taxation

Deferred taxation arises in respect of items where there is a timing difference between their treatment for accounting purposes and their treatment for taxation purposes. Provision for deferred taxation, using the liability method, is made to the extent that it is probable that a liability or asset will crystallise in the foreseeable future.

## 1. ACCOUNTING POLICIES (continued)

#### Leases

- i) As Lessee rental costs under operating leases are charged to the profit and loss account in equal annual amounts over the periods of the leases.
- ii) As Lessor the Group's net investment in finance leases is stated at the total value of rentals receivable less finance charges allocated to future periods.

Total gross earnings from finance leases are allocated so as to give a constant periodic rate of return on the net cash investment.

## Pension costs

The pension costs incurred in respect of the Electricity Supply Pension Scheme are charged to the profit and loss account so as to spread the cost over the employees' estimated remaining working lives with the Group. Contributions to the Yorkshire Electricity Pension Plan, a defined contributions scheme, are charged to the profit and loss account as incurred.

#### Goodwill

Goodwill arising on consolidation, representing the excess of the purchase consideration of the businesses over the fair value of the net assets acquired, is set off against reserves in the year of acquisition.

#### Capital instruments

Capital instruments are initially carried at the amount of the net proceeds. The finance costs and issue expenses are allocated to the profit and loss account over the life of the debt at a constant rate on the carrying amount.

## Reporting the substance of transactions

In accordance with Financial Reporting Standard (FRS) No.5, transactions entered into by the Group are recorded in the financial statements taking into account their full commercial substance.

## 2. TURNOVER, OPERATING PROFIT AND NET ASSETS

Turnover for 1996/97 is all in respect of sales from continuing businesses to United Kingdom customers. Turnover, operating profit and net assets are attributable to the following activities:

	<u>Turn</u>			<u>Operating</u> <u>Profit</u>		Assets
	<u>1996/97</u> £m	1995/96 £m	1996/97 £m	1995/96 £m	31 March 1997 £m	31 March 1996 £m
Distribution	306.2	334.4	125.5	164.7	578.1	520.5
Electricity Supply	1,178.5	1,308.7	(132.5)	30.5	(68.4)	36.9
Other (including effects of NGG customer discounts)	171.3	63.8	11.4	(77.0)	62.5	105.5
Less: Inter-activity sales *	(327.1)	(374.6)	46.5	-	-	-
Non-allocated net assets	1,328.9	1,332.3	50.9	118.2	<u>(78.1)</u> 494.1	(141.8) 521.1

<sup>\*</sup> Inter activity sales relate mainly to sales by the Distribution business for use of system to the Supply business and also include transfer pricing sales made between the different businesses.

Turnover in respect of the Supply and Distribution businesses excludes revenues in excess of the regulated maximum allowed amount.

## 3. OPERATING PROFIT

# a) Operating profit is stated after charging:

	<u>1996/97</u> £m	1995/96 £m
Employment costs (note 7(a)) Depreciation (including write down of non- operational properties £5.4m (1995/96 nil) and	68.8	72.9
£22.3m (1995/96 nil) exceptional item, see note 5) Advisers fees arising from the take-over	71.0 8.0	40.9
Loss/(Profit) on sale of tangible assets Other operating lease rentals	0.2 4.4	(2.4) 5.4
Research and development Gas & electricity contracts provision ( note 17 )	1.9 78.1	1.1
Systems development costs, excluding provision for permanent diminution in value of tangible fixed	76.1	-
assets included in depreciation above (note 5.)	27.4	-
Auditors' remuneration - Audit fees - Other fees	0.2 1.3	0.1 0.4

## 3. OPERATING PROFIT (continued)

b) Other operating income consists of:

	<u>1996/97</u> £m	1995/96 £m
Investment property rental	0.8	5.3
Ancillary services	0.1	0.1
	_0.9	<u>5.4</u>

## 4. NATIONAL GRID GROUP plc

The profit and loss account for 1995/96 showing separately exceptional items is set out below:

Turnover         1,426.0         (93.7)         1,332.3           Cost of sales         969.1         (8.5)         960.6           Gross profit         456.9         (85.2)         371.7           Distribution costs         157.3         -         157.3           Administrative expenses         88.6         13.0         101.6           Other operating income         (5.4)         -         (5.4)           Operating profit/(loss)         216.4         (98.2)         118.2           Share of losses of associated undertakings         (3.5)         -         (3.5)           Income from investment in NGG         8.9         118.3         127.2           Loss on disposal of subsidiary undertakings         (2.5)         -         (2.5)           Profit on ordinary activities before interest         219.3         20.1         239.4           Net interest payable         (20.1)         -         (20.1)           Profit on ordinary activities before taxation         199.2         20.1         219.3           Taxation         52.1         37.5         89.6           Profit/(loss) on ordinary activities after taxation         147.1         (17.4)         129.7           Equity minority interests         1.2 <th></th> <th></th> <th><u> 1995/96</u></th> <th></th>			<u> 1995/96</u>	
Turnover         1,426.0         (93.7)         1,332.3           Cost of sales         969.1         (8.5)         960.6           Gross profit         456.9         (85.2)         371.7           Distribution costs         157.3         -         157.3           Administrative expenses         88.6         13.0         101.6           Other operating income         (5.4)         -         (5.4)           Operating profit/(loss)         216.4         (98.2)         118.2           Share of losses of associated undertakings         (3.5)         -         (3.5)           Income from investment in NGG         8.9         118.3         127.2           Loss on disposal of subsidiary undertakings         (2.5)         -         (2.5)           Profit on ordinary activities before interest         219.3         20.1         239.4           Net interest payable         (20.1)         -         (20.1)           Profit on ordinary activities before taxation         199.2         20.1         219.3           Taxation         52.1         37.5         89.6           Profit/(loss) on ordinary activities after taxation         147.1         (17.4)         129.7           Equity minority interests         1.2 <th></th> <th></th> <th>NGG Exceptional</th> <th><u>Total</u></th>			NGG Exceptional	<u>Total</u>
Turnover         1,426.0         (93.7)         1,332.3           Cost of sales         969.1         (8.5)         960.6           Gross profit         456.9         (85.2)         371.7           Distribution costs         157.3         -         157.3           Administrative expenses         88.6         13.0         101.6           Other operating income         (5.4)         -         (5.4)           Operating profit/(loss)         216.4         (98.2)         118.2           Share of losses of associated undertakings         (3.5)         -         (5.4)           Operating profit/(loss)         3.9         118.3         127.2           Loss on disposal of subsidiary undertakings         (2.5)         -         (2.5)           Profit on ordinary activities before interest         219.3         20.1         239.4           Net interest payable         (20.1)         -         (20.1)           Profit on ordinary activities before taxation         199.2         20.1         219.3           Taxation         52.1         37.5         89.6           Profit/(loss) on ordinary activities after taxation         147.1         (17.4)         129.7           Equity minority interests         1.2				
Cost of sales         969.1         (8.5)         960.6           Gross profit         456.9         (85.2)         371.7           Distribution costs         157.3         - 157.3           Administrative expenses         88.6         13.0         101.6           Other operating income         (5.4)         - (5.4)           Operating profit/(loss)         216.4         (98.2)         118.2           Share of losses of associated undertakings         (3.5)         - (3.5)           Income from investment in NGG         8.9         118.3         127.2           Loss on disposal of subsidiary undertakings         (2.5)         - (2.5)           Profit on ordinary activities before interest         219.3         20.1         239.4           Net interest payable         (20.1)         - (20.1)           Profit on ordinary activities before taxation         199.2         20.1         219.3           Taxation         52.1         37.5         89.6           Profit/(loss) on ordinary activities after taxation         147.1         (17.4)         129.7           Equity minority interests         1.2         - 1.2           Profit/(loss) for the financial year         145.9         (17.4)         128.5           NGG d		£m	£m	£m
Cost of sales         969.1         (8.5)         960.6           Gross profit         456.9         (85.2)         371.7           Distribution costs         157.3         -         157.3           Administrative expenses         88.6         13.0         101.6           Other operating income         (5.4)         -         (5.4)           Operating profit/(loss)         216.4         (98.2)         118.2           Share of losses of associated undertakings         (3.5)         -         (3.5)           Income from investment in NGG         8.9         118.3         127.2           Loss on disposal of subsidiary undertakings         (2.5)         -         (2.5)           Profit on ordinary activities before interest         219.3         20.1         239.4           Net interest payable         (20.1)         -         (20.1)           Profit on ordinary activities before taxation         199.2         20.1         219.3           Taxation         52.1         37.5         89.6           Profit/(loss) on ordinary activities after taxation         147.1         (17.4)         129.7           Equity minority interests         1.2         -         1.2           Profit/(loss) for the financial year	Turnover	1,426.0	(93.7)	1.332.3
Gross profit       456.9       (85.2)       371.7         Distribution costs       157.3       - 157.3         Administrative expenses       88.6       13.0       101.6         Other operating income       (5.4)       - (5.4)         Operating profit/(loss)       216.4       (98.2)       118.2         Share of losses of associated undertakings       (3.5)       - (3.5)         Income from investment in NGG       8.9       118.3       127.2         Loss on disposal of subsidiary undertakings       (2.5)       - (2.5)         Profit on ordinary activities before interest       219.3       20.1       239.4         Net interest payable       (20.1)       - (20.1)         Profit on ordinary activities before taxation       199.2       20.1       219.3         Taxation       52.1       37.5       89.6         Profit/(loss) on ordinary activities after taxation       147.1       (17.4)       129.7         Equity minority interests       1.2       - 1.2         Profit/(loss) for the financial year       145.9       (17.4)       128.5         NGG distribution on equity shares       - 289.1       289.1         Special dividend on equity shares       184.9       - 184.9	Cost of sales		, ,	
Distribution costs       157.3       - 157.3         Administrative expenses       88.6       13.0       101.6         Other operating income       (5.4)       - (5.4)         Operating profit/(loss)       216.4       (98.2)       118.2         Share of losses of associated undertakings       (3.5)       - (3.5)         Income from investment in NGG       8.9       118.3       127.2         Loss on disposal of subsidiary undertakings       (2.5)       - (2.5)         Profit on ordinary activities before interest       219.3       20.1       239.4         Net interest payable       (20.1)       - (20.1)         Profit on ordinary activities before taxation       199.2       20.1       219.3         Taxation       52.1       37.5       89.6         Profit/(loss) on ordinary activities after taxation       147.1       (17.4)       129.7         Equity minority interests       1.2       - 1.2         Profit/(loss) for the financial year       145.9       (17.4)       128.5         NGG distribution on equity shares       - 289.1       289.1         Special dividend on equity shares       184.9       - 184.9	Gross profit			
Administrative expenses       88.6       13.0       101.6         Other operating income       (5.4)       - (5.4)         Operating profit/(loss)       216.4       (98.2)       118.2         Share of losses of associated undertakings       (3.5)       - (3.5)         Income from investment in NGG       8.9       118.3       127.2         Loss on disposal of subsidiary undertakings       (2.5)       - (2.5)         Profit on ordinary activities before interest       219.3       20.1       239.4         Net interest payable       (20.1)       - (20.1)         Profit on ordinary activities before taxation       199.2       20.1       219.3         Taxation       52.1       37.5       89.6         Profit/(loss) on ordinary activities after taxation       147.1       (17.4)       129.7         Equity minority interests       1.2       - 1.2         Profit/(loss) for the financial year       145.9       (17.4)       128.5         NGG distribution on equity shares       184.9       - 184.9	Distribution costs		•	
Other operating income         (5.4)         - (5.4)           Operating profit/(loss)         216.4         (98.2)         118.2           Share of losses of associated undertakings         (3.5)         - (3.5)           Income from investment in NGG         8.9         118.3         127.2           Loss on disposal of subsidiary undertakings         (2.5)         - (2.5)           Profit on ordinary activities before interest         219.3         20.1         239.4           Net interest payable         (20.1)         - (20.1)         - (20.1)           Profit on ordinary activities before taxation         199.2         20.1         219.3           Taxation         52.1         37.5         89.6           Profit/(loss) on ordinary activities after taxation         147.1         (17.4)         129.7           Equity minority interests         1.2         - 1.2           Profit/(loss) for the financial year         145.9         (17.4)         128.5           NGG distribution on equity shares         289.1         289.1           Special dividend on equity shares         184.9         - 184.9	Administrative expenses	88.6	13.0	
Operating profit/(loss)         216.4         (98.2)         118.2           Share of losses of associated undertakings         (3.5)         - (3.5)           Income from investment in NGG         8.9         118.3         127.2           Loss on disposal of subsidiary undertakings         (2.5)         - (2.5)           Profit on ordinary activities before interest         219.3         20.1         239.4           Net interest payable         (20.1)         - (20.1)         - (20.1)           Profit on ordinary activities before taxation         199.2         20.1         219.3           Taxation         52.1         37.5         89.6           Profit/(loss) on ordinary activities after taxation         147.1         (17.4)         129.7           Equity minority interests         1.2         - 1.2           Profit/(loss) for the financial year         145.9         (17.4)         128.5           NGG distribution on equity shares         184.9         - 184.9	Other operating income		•	
Share of losses of associated undertakings       (3.5)       - (3.5)         Income from investment in NGG       8.9       118.3       127.2         Loss on disposal of subsidiary undertakings       (2.5)       - (2.5)         Profit on ordinary activities before interest       219.3       20.1       239.4         Net interest payable       (20.1)       - (20.1)         Profit on ordinary activities before taxation       199.2       20.1       219.3         Taxation       52.1       37.5       89.6         Profit/(loss) on ordinary activities after taxation       147.1       (17.4)       129.7         Equity minority interests       1.2       - 1.2         Profit/(loss) for the financial year       145.9       (17.4)       128.5         NGG distribution on equity shares       289.1       289.1         Special dividend on equity shares       184.9       - 184.9	Operating profit/(loss)		(98.2)	
Income from investment in NGG       8.9       118.3       127.2         Loss on disposal of subsidiary undertakings       (2.5)       - (2.5)         Profit on ordinary activities before interest       219.3       20.1       239.4         Net interest payable       (20.1)       - (20.1)         Profit on ordinary activities before taxation       199.2       20.1       219.3         Taxation       52.1       37.5       89.6         Profit/(loss) on ordinary activities after taxation       147.1       (17.4)       129.7         Equity minority interests       1.2       - 1.2         Profit/(loss) for the financial year       145.9       (17.4)       128.5         NGG distribution on equity shares       - 289.1       289.1         Special dividend on equity shares       184.9       - 184.9	Share of losses of associated undertakings		•	
Profit on ordinary activities before interest         219.3         20.1         239.4           Net interest payable         (20.1)         -         (20.1)           Profit on ordinary activities before taxation         199.2         20.1         219.3           Taxation         52.1         37.5         89.6           Profit/(loss) on ordinary activities after taxation         147.1         (17.4)         129.7           Equity minority interests         1.2         -         1.2           Profit/(loss) for the financial year         145.9         (17.4)         128.5           NGG distribution on equity shares         -         289.1         289.1           Special dividend on equity shares         184.9         -         184.9	· · · · · · · · · · · · · · · · · · ·		118.3	
Profit on ordinary activities before interest         219.3         20.1         239.4           Net interest payable         (20.1)         -         (20.1)           Profit on ordinary activities before taxation         199.2         20.1         219.3           Taxation         52.1         37.5         89.6           Profit/(loss) on ordinary activities after taxation         147.1         (17.4)         129.7           Equity minority interests         1.2         -         1.2           Profit/(loss) for the financial year         145.9         (17.4)         128.5           NGG distribution on equity shares         -         289.1         289.1           Special dividend on equity shares         184.9         -         184.9	Loss on disposal of subsidiary undertakings	(2.5)	-	(2.5)
Net interest payable         (20.1)         - (20.1)           Profit on ordinary activities before taxation         199.2         20.1         219.3           Taxation         52.1         37.5         89.6           Profit/(loss) on ordinary activities after taxation         147.1         (17.4)         129.7           Equity minority interests         1.2         - 1.2           Profit/(loss) for the financial year         145.9         (17.4)         128.5           NGG distribution on equity shares         - 289.1         289.1           Special dividend on equity shares         184.9         - 184.9	Profit on ordinary activities before interest		20.1	
Profit on ordinary activities before taxation         199.2         20.1         219.3           Taxation         52.1         37.5         89.6           Profit/(loss) on ordinary activities after taxation         147.1         (17.4)         129.7           Equity minority interests         1.2         -         1.2           Profit/(loss) for the financial year         145.9         (17.4)         128.5           NGG distribution on equity shares         -         289.1         289.1           Special dividend on equity shares         184.9         -         184.9	Net interest payable	(20.1)	-	
Taxation         52.1         37.5         89.6           Profit/(loss) on ordinary activities after taxation         147.1         (17.4)         129.7           Equity minority interests         1.2         -         1.2           Profit/(loss) for the financial year         145.9         (17.4)         128.5           NGG distribution on equity shares         -         289.1         289.1           Special dividend on equity shares         184.9         -         184.9	Profit on ordinary activities before taxation	****	20.1	
Profit/(loss) on ordinary activities after taxation147.1(17.4)129.7Equity minority interests1.2-1.2Profit/(loss) for the financial year145.9(17.4)128.5NGG distribution on equity shares-289.1289.1Special dividend on equity shares184.9-184.9		52.1		
Equity minority interests 1.2 - 1.2  Profit/(loss) for the financial year 145.9 (17.4) 128.5  NGG distribution on equity shares 289.1 289.1  Special dividend on equity shares 184.9 - 184.9	Profit/(loss) on ordinary activities after taxation	147.1	7.723	
Profit/(loss) for the financial year145.9(17.4)128.5NGG distribution on equity shares-289.1289.1Special dividend on equity shares184.9-184.9	Equity minority interests	1.2	′	
NGG distribution on equity shares 289.1 289.1 Special dividend on equity shares 184.9 - 184.9	Profit/(loss) for the financial year	145.9	(17.4)	
Special dividend on equity shares 184.9 - 184.9		•	, ,	
		184.9	-	
	Ordinary dividends on equity shares	61.6	•	61.6
Retained deficit for the financial year (100.6) (306.5) (407.1)	Retained deficit for the financial year	(100.6)	(306.5)	

At 1 April 1995 the Group held 9.2% of the issued share capital of National Grid Group plc ("NGG"), formerly National Grid Holding plc, which was held in the balance sheet at £71.7m. During the year ended 31 March 1996, the majority of the investment was realised and distributed to shareholders, in addition domestic customers received a discount. The transactions which comprised the NGG distribution were:

- a) In December 1995 special dividends of £118.3m (gross) were paid by NGG to the Group. £15.8m of which was re-subscribed for additional shares.
- b) In December 1995 NGG became a company listed on the London Stock Exchange. The Group revalued its investment to market value of £320.7m.

## 4. NATIONAL GRID GROUP plc (continued)

- c) During December 1995 the Group made a distribution in specie to its shareholders of approximately 90% of its interest in NGG issued ordinary share capital, with a market value of £289.1m.
- d) Following the Listing of NGG, domestic customers received a discount of approximately £50 (plus VAT) during the early part of 1996. This resulted in a reduction in gross profit of £85.2m.
- e) On 17 November 1995 a specie dividend of NGG's holding in PSB Holdings Limited ("PSB") was made. Following this the Group's investment in PSB was recognised at its estimated market value of £56.1m. Subsequently, on 21 December 1995 this investment was realised. In the year to 31 March 1997 further consideration of £6.4m was realised (note 20b) and the revaluation of the investment was adjusted accordingly.
- f) In order that holders of options in Yorkshire Electricity shares were not disadvantaged by the above arrangements, the Directors established a new employee share trust. The trustee has purchased NGG shares from the Company. Upon the exercise of options (granted prior to 8 December 1995) under the Savings-Related Share Option Scheme and Executive Share Option Scheme, the trustee transfers to the relevant option holder such number of NGG shares (or if required by the option holder Yorkshire Electricity shares of equivalent value) as the option holder would have been entitled to receive had the shares under option been issued and allotted on the date of the distribution. This compensation along with other costs related to the distribution, resulted in a charge to the profit and loss account for the year of £13.0m. The number of shares held by the trust at 31 March 1997 was 224,435, 31 March 1996 642,819 NGG ordinary 10p shares, with a market value of £470,191 and £1,234,212 respectively and 811 Yorkshire Electricity Group plc ordinary 68 2/11p shares with a market value of £6,593 as at 31 March 1996.

The charge to the profit and loss account in respect of taxation on the above transactions was £37.5m. This comprises a corporation tax charge arising from the distribution of £49.4m, tax on NGG dividends of £20.6m, offset by corporation tax reductions relating to the customer discount and other expenses of £32.5m.

#### 5. SYSTEMS DEVELOPMENT COSTS

£49.7m (including £22.3m provision for permanent diminution in value of tangible fixed assets) has been charged to the profit and loss account in respect of IT costs relating to the opening up of the competitive electricity market in 1998. It is the Directors' opinion that, at this stage in the development of the future commercial and regulatory environment, it would not be prudent to capitalise these costs.

#### 6. NET INTEREST PAYABLE

Interest neverble	1996/97 £m	<u>1995/96</u> £m
Interest payable: On bank loans, overdrafts and other loans (wholly repayable within five years)	*(17.9)	(9.0)
On other loans	(36.8)	(36.7)
	(54.7)	(45.7)
Interest receivable	21.5	25.6
	(33.2)	(20.1)

<sup>\*</sup> Includes £7.1m in relation to the termination of interest rate financial instruments.

# 7. DIRECTORS AND EMPLOYEES

a) Employment Costs	<u>1996/97</u> £m	1995/96 £m
The aggregate remuneration of all employees including the Directors of the Company, comprised:		
Wages and salaries Social security costs Other pension costs	84.5 7.2 6.2 97.9	87.7 9.1 6.7 103.5
Less: charged as capital expenditure	(29.1)	(30.6)
Charged to the profit and loss account	68.8	72.9

# b) Number of employees

i) The average number of employees (headcount), including Directors, during the year was:

		Group	
	<u>1996/97</u>		1995/96
	Number		Number
Distribution and Electricity Supply	3,380		3,482
Other	596		812
	3,976		4,294

ii) The full time equivalent number of employees, including Directors, as at 31 March was:

	<u>1997</u> Number	Group 	1996 Number
Distribution and Electricity Supply	3,236		3,262
Other	552		3,262 645
	3,788	-	3,907

# 7. DIRECTORS AND EMPLOYEES (continued)

#### c) Directors

The following table shows the aggregate of Directors emoluments and other payments, excluding shares under the Long Term Incentive Scheme and share options.

	<u> 1996/97</u>	<u> 1995/96</u>
	£000	£000
Fees	186.4	170.5
Emoluments	903.0	725.5
Long Term Incentive Scheme	705.0 -	725.5
Pension contributions	68.1	65.8
	1,157.5	961.8
Number of Directors who:		
	1996/9 <b>7</b>	1995/96
	Number	Number
- are members of a defined benefit pension	4*	4*
scheme	7	7
- exercised share options	4*	4*
- have become entitled to awards during	4*	4*
the year in the form of shares under long-	·	•
term incentive schemes		
* includes highest paid director.		
melades ingliest paid director.		
	1996/97	1995/96
	£000	£000
Highest-paid director's remuneration:		2000
Aggregate of emoluments and awards		
under long-term incentive schemes	291.7	237.2
( excluding pension contributions, share		
options and awards in the form of shares)		**

The amount of the accrued pension and accrued lump sum of the highest-paid director at 31 March 1997 were £100,181 and £203,302 respectively.

Compensation payments to directors for loss of office amounted to £135,000, of which £105,000 was paid into the directors pension scheme.

## 7. DIRECTORS AND EMPLOYEES (continued)

The beneficial interests of each Director in the ordinary shares of the Company according to the register kept by the Company under Section 325 of the Companies Act 1985 are set out in the tables below:

	<u>31</u>	March 1997		<u> 1 April 1996</u>				
	<u>Issued</u>	<b>Sharesave</b>	<u>Under</u>	<u>Issued</u>	Sharesave	<u>Under</u>		
		<u>Scheme</u>	<u>Option</u>		<u>Scheme</u>	<u>Option</u>		
C Hampson	3,000	-	_	3,000	-	_		
J M Chatwin	29,897	1,206	22,552	28,958	629	111,482		
A W J Coleman	12,751	1,206	5,253	12,690	629	61,718		
G J Hall	28,061	1,206	6,169	27,972	629	54,928		
Lady Eccles	2,933	-	_	2,933	-			
J N Hardman	1,867	-	-	1,867	-	-		
Sir Philip Beck	2,573	-	_	2,573	-	_		
J V H Robins	1,000	-	-	1,000	-	-		

The number of ordinary shares held in Trust under the 1994/97 Long Term Incentive Scheme and the movements in the year were:

	<u>At 1 April</u>	<b>Dividends</b>	At 31 March
	<u>1996</u>	received and	<u> 1997</u>
		<u>reinvested</u>	
J M Chatwin	7,379	363	7,742
A W J Coleman	4,849	234	5,083
G J Hall	4,265	205	4,470

The Vesting percentage in accordance with the Scheme relates in each case to 80% of the number of shares shown above.

The number of ordinary shares held in Trust under the 1995/98 Long Term Incentive Scheme and the movements in the year were:

	Purchase in respect	At 31 March 1997
	of 1995/96 performance	
J M Chatwin	9,367	9,367
A W J Coleman	6,320	6,320
G J Hall	5,643	5,643

The Vesting percentage in accordance with the Scheme relates in each case to 40% of the number of shares shown above.

## 7. DIRECTORS AND EMPLOYEES (continued)

Share options including share options granted to or exercised by the Directors in 1996/97 were as follows:

	<u>Nu</u>	mber of share	options .			<u>Market</u>		
		During the	e year			price at	Date from	
	<u>At</u>	<b>Granted</b>	<b>Exercised</b>	<u>At</u>	Exercise	date of	which	Expiry
	<u>01.04.96</u>			<u>31.03.97</u>	price	exercise	excercisable	date
J M Chatwin	88,930#	-	88,930	-	478p	730p	21.12.95	21.12.02
	22,552#	~	-	22,552#	782p	-	23.01.98	23.01.05
	629*	-	-	629*	548p	-	22.03,01	21.09.01
	-	577*	-	577*	597p	_	22.03.02	22.09.02
A W J Coleman	56,465#	-	56,465	-	478p	730p	21.12.95	21.12.02
	5,253#	-	<u>-</u>	5,253#	782p	_ •	23.01.98	23.01.05
	629*	-	-	629*	548p	-	22.03.01	21.09.01
***	-	577*	-	577*	597p	-	22.03.02	22.09.02
G J Hall	48,759#	-	48,759	-	478p	730p	21.12.95	21.12.02
	6,169#	-	-	6,169#	782p	_ 1	23.01.98	23.01.05
	629*	-	-	629*	548p	-	22.03.01	21.09.01
*><************************************	-	577*	-	577*	597p	<u>-</u>	22.03.02	22.09.02

<sup>\*</sup> Grant of options under the Savings-Related Share Options Scheme.

# Upon exercise of these options, the option holder will receive 0.7566 NGG shares for every Yorkshire Electricity share option exercised (or Yorkshire Electricity shares of equivalent value). The market value of NGG shares at 28 March 1997 was 209.5p per share.

## 8. TAX ON PROFIT ON ORDINARY ACTIVITIES

	<u> 1996/97</u>	<u> 1995/96</u>
	£m	£m
Taxation on profit for the year:		
UK corporation tax at 33% (1995/96 33%)	36.4	53.5
Tax on franked investment income	0.2	1.8
Associated undertakings	0.5	0.2
	37.1	55.5
Adjustment in respect of earlier years:		
Parent & subsidiary undertakings	_	(4.5)
Associated undertakings	-	1.1
•	37.1	52.1
Tax on NGG transactions	-	37.5
	37.1	89.6

The tax charge has increased by £2.8m (1995/96 £12.3m reduction) as a result of accelerated capital allowances and increased by £25.8m (1995/96 £6.9m) as a result of provisions disallowed for corporation tax purposes. No deferred tax has been provided in respect of these items.

## 9. DIVIDENDS

	<u>1996/97</u> £m	1995/96 £m
NGG distribution	-	289.1
Special dividend (1995/96 100.00p per 56 9/11p ordinary share)	-	184.9
Interim dividend of 15.80p per consolidated ordinary share (1995/96 11.88p)	25.2	18.3
Proposed final dividend per consolidated ordinary share (1995/96 27.30p)	-	43.3
	25.2	535.6

In January 1996 the share capital was consolidated on the basis of 5 new 68 2/11p ordinary shares for every 6 existing 56 9/11p ordinary shares.

## 10. TANGIBLE FIXED ASSETS

The Group's tangible fixed assets comprise:

	Investment Properties £m	Gener -ation £m	<u>Distrib</u> <u>-ution</u> £m	Non Op Land & Buildings £m	Other £m	<u>Deduct:</u> <u>Capital</u> <u>Contr'ns</u> £m	<u>Total</u> £m
Cost or Valuation At 1 April 1996 Additions Disposals Revaluation adjustment	44.2 6.6 (28.8) 0.0	128.4 15.9	1,088.5 95.5 (3.2)	49.5 1.3 - 	144.9 34.1 (2.7)	(229.0) (27.3) 0.1	1,226.5 126.1 (34.6) 0.0
At 31 March 1997	22.0	144.3	1,180.8	50.8	176.3	(256.2)	1,318.0
Depreciation At 1 April 1996 Disposals Charge for the year	- - -	12.3 - 6.6	393.2 (3.2) 29.3	12.0 - 6.5	86.5 (2.6) 35.3	(49.5) 0.1 (6.7)	454.5 (5.7) 71.0
At 31 March 1997	-	18.9	419.3	18.5	119.2	(56.1)	519.8
Net book amount At 31 March 1997 At 31 March 1996	22.0 44.2	125.4 116.1	761.5 695.3	32.3 37.5	<u>57.1</u> <u>58.4</u>	(200.1) (179.5)	798.2 772.0

Included in fixed assets at 31 March 1997 are assets in the course of construction amounting to £30.6m (31 March 1996 £16.7m) and land of £4.2m (31 March 1996 £6.3m) which are not depreciated.

# 10. TANGIBLE FIXED ASSETS (continued)

The Company's tangible fixed assets comprise:

	<u>Investment</u> <u>Properties</u> £m	<u>Distrib</u> -ution £m	Non Op Land & Buildings £m	Other £m	<u>Deduct:</u> <u>Capital</u> <u>Contr'ns</u> £m	<u>Total</u> £m
Cost or Valuation						
At 1 April 1996	44.2	1,088.5	48.7	143.0	(229.0)	1,095.4
Additions	6.6	95.5	1.3	34.1	(27.3)	110.2
Disposals	(28.8)	(3.2)	-	(2.7)	0.1	(34.6)
Revaluation adjustment		~				0.0
At 31 March 1997	22.0	1,180.8	50.0	174.4	(256.2)	1,171.0
Depreciation						
At 1 April 1996	•	393.2	12.1	86.0	(49.5)	441.8
Disposals	*	(3.2)	_	(2.6)	0.1	(5.7)
Charge for the year	<u> </u>	<u>29.3´</u>	6.5	34.9	(6.7)	64.0
At 31 March 1997	-	419.3	18.6	118.3	(56.1)	500.1
Net book amount						
At 31 March 1997	22.0	761.5	31.4	56.1	(200.1)	670.9
At 31 March 1996	44.2	695.3	36.6	57.0	(179.5)	653.6

Included in fixed assets at 31 March 1997 are assets in the course of construction amounting to £18.0m (31 March 1996 £16.4m) and land of £3.8m (31 March 1996 £5.9m) which are not depreciated.

The net book amount of non-operational land and buildings comprise:

	<u>Grou</u>	<u>ıp</u>	Comp	any
	31 March	31 March	31 March	31 March
	<u> 1997</u>	<u> 1996</u>	<u> 1997</u>	<u> 1996</u>
	£m	£m	£m	£m
Freehold	26.4	28.4	25.5	27.5
Long Leasehold	5.9	9.1	5.9	9.1
	32.3	37.5	31.4	36.6

## 10. TANGIBLE FIXED ASSETS (continued)

Investment Properties are revalued annually by employees of the Group who are members of either the Royal Institution of Chartered Surveyors or the Incorporated Society of Valuers and Auctioneers. The basis of the valuation is open market value in existing use. The aggregate surplus or deficit is transferred to a revaluation reserve with the exception of any permanent diminution below historic cost which is taken to the profit & loss account. In compliance with the requirements of SSAP19 no depreciation or amortisation is provided in respect of freehold and leasehold investment properties. If the properties included at valuation had been included at historical cost this would have resulted in a decrease in value of £1.7m (31 March 1996 £1.7m).

#### 11. FIXED ASSET INVESTMENTS

#### a) Fixed asset investments

	Gra	oup	<u>Company</u>	
	31 March	31 March	31 March	31 March
	<u> 1997</u>	<u> 1996</u>	<u>1997</u>	<u> 1996</u>
	£m	£m	£m	£m
National Grid Group plc at valuation	23.7	24.4	23.7	24.4
Subsidiary undertakings	-	-	137.5	164.0
Associated undertakings	3.1	14.0	-	1.3
Other investments at cost	84.2	65.8	33.3	24.3
Own shares	-	0.1	-	0.1
	111.0	104.3	194.5	214.1

#### b) National Grid Group plc and other investments

	Group		Company	
	<u>NGG</u>	Other	<u>NGG</u>	Other
	£m	£m	£m	£m
At 1 April 1996	24.4	65.8	24.4	24.3
Additions	-	18.4	-	9.0
Revaluation	0.3	-	0.3	-
Disposal	(1.0)		(1.0)	-
At 31 March 1997	23.7	84.2	23.7	33.3

The National Grid Group plc shares are listed on the London Stock Exchange and are valued at their market value.

During the year, the Group invested a further £9.6m in the Armada Gas Field and £8.8m in Ionica L3 Ltd.

## 11. FIXED ASSET INVESTMENTS (continued)

# c) Company - Investment in subsidiary undertakings

	<u>1996/97</u>	<u>1995/96</u>
	£m	£m
At 1 April	23.7	21.4
Additions	-	2.3
Disposals	(2.3)	(0.0)
	21.4	23.7
Loans	119.5	142.8
	140.9	166.5
Provision against carrying value of subsidiary undertaking	(3.4)	(2.5)
At 31 March	137.5	164.0

On 11 November 1996 the Company sold its wholly owned subsidiary, Scarcroft Holdings Ltd, for an amount equivalent to its net asset value of £0.0m.

On 4 October 1995 the Company sold two 100% subsidiary undertakings, Scarcroft Leasing (1) Ltd and Scarcroft Leasing (2) Ltd for £32.5m. The sale gave rise to a loss on disposal of £2.5m. No goodwill was attributable to the sale. The Group's profit on ordinary activities before taxation for 1995/96 includes £0.1m in respect of these companies.

## d) Associated undertakings

		Group			Company	
	Share of	Loans	<u>Total</u>	Shares at	Loans	<u>Total</u>
	net assets			<u>cost</u>		
	£m	£m	£m	£m	£m	£m
At 1 April 1996	1.5	12.5	14.0	_	15.8	15.8
Additions at cost	-	4.6	4.6	-	15.6	13.0
Disposal of associated undertaking	1.9	(13.2)	(11.3)		(1.3)	(1.3)
Loss for the period	(1.3)		(1.3)		(1.5)	(1.5)
Repaid	-	(1.2)	(1.2)		-	_
Dividends received	(0.1)	(- \- <u>'</u>	(0.1)		-	-
At 31 March 1997	2.0	2.7	4.7	-	14.5	14.5
Provisions						
At 1 April 1996					(14.5)	(1.4.5)
Provided in year	(1.6)	-	(1.6)	-	(14.5)	(14.5)
At 31 March 1997			(1.6)		(14.5)	(1.4.5)
THE ST INTAICH 1997	(1.6)		(1.6)		(14.5)	(14.5)
Net Book Value						
At 31 March 1997	0.4	2.7	3.1	_	<u>.</u>	•
At 31 March 1996	1.5	12.5	14.0	_	1.3	1,3
•	•					

## 11. FIXED ASSET INVESTMENTS (continued)

#### d) Associated undertakings (continued)

The aggregate net losses retained for associated undertakings was £39.7m (31 March 1996 £36.8m).

On 9 October 1996 the Company sold its share of the joint venture, Torch Telecom, for £25.8m (net of costs), giving rise to a profit on sale of £14.5m before tax (£12.8m after tax). The Group's profit on ordinary activities before taxation includes £1.9m loss in respect of Torch Telecom.

## e) Principal subsidiary and associated undertakings

The principal subsidiary and associated undertakings incorporated and operating in the United Kingdom (unless otherwise indicated) at 31 March 1997 are shown below.

i) <u>Principal subsidiary</u> <u>undertaking</u>	Class of Capital	<u>% Equity</u> <u>Held</u>	Principal activities
Scarcroft Insurance Ltd (Registered in Guernsey)	Ordinary	100%	Insurance
Yorkshire Electric Power Ltd	Ordinary	100%	Holding company for generation activities
Regional Power Generators Ltd	Ordinary	75% *	Operation of CCGT generation station
Yorkshire Energy Ltd	Ordinary	100% *	Gas investment and supply
Scarcroft Investments Ltd	Ordinary	100%	Holding company
YE Gas Ltd	Ordinary	100%	Supply of gas
Yorkshire Cogen Ltd	Ordinary	100% *	Construction and operation of CHP generating plants
ii) <u>Principal associated</u> <u>undertaking</u>			· ·
Yorkshire Windpower Ltd	Ordinary	50% *	Construction and operation of windfarms

Shareholdings in companies marked \* are held by subsidiaries of Yorkshire Electricity Group plc.

## 12. STOCKS

	Group		Company	
	31 March	31 March	31 March	31 March
	<u> 1997</u>	<u> 1996</u>	<u> 1997</u>	<u>1996</u>
	£m	£m	£m	£m
Raw materials and consumables	4.4	3.2	2.1	1.4
Work in progress	1.2	1.1	1.2	1.1
	5.6	4.3	3.3	2.5

## 13. DEBTORS

	Group		Company	
	31 March	31 March	31 March	31 March
	<u> 1997</u>	<u> 1996</u>	<u> 1997</u>	<u>1996</u>
	£m	£m	£m	£m
Amounts falling due within one year:				
Trade debtors	174.4	188.6	169.7	186.1
Amounts owed by group undertakings	-	-	4.1	2.7
Amounts owed by associated				
undertakings	0.1	0.2	0.1	0.0
Credit sale instalments not yet due	-	0.1	-	0.1
Other debtors	17.6	22.7	14.1	20.5
Prepayments and accrued income	13.4	11.0	2.5	5.4
Dividends receivable	-	0.7	2.3	1.1
Purchase of electricity	1.7	1.2	1.7	1.2
Investment in finance leases	-	1.3	-	0.5
-	207.2	225.8	194,5	217.6
Amounts falling due after more than				
one year:				
ACT recoverable on proposed				
dividends	-	11.4	•	10.6
Credit sale instalments not yet due	-	0.1	-	0.1
Investment in finance leases	-	15.1	-	1.5
-	207.2	252.4	194.5	229.8
Included in trade debtors are the		202.1		
following amounts for unbilled				
consumption	83.9	99.3	83.9	99.3
*	00.7	77.5	05.7	77.5

The cost of assets acquired for the purpose of leasing under finance leases was £2.1m (1995/96 £3.1m). Rentals receivable were £0.9m (1995/96 £9.4m).

## 14. INVESTMENTS

	Group		<u>Company</u>	
	31 March	31 March	31 March	31 March
	<u> 1997</u>	<u> 1996</u>	<u> 1997</u>	<u> 1996</u>
	£m	£m	£m	£m
Money market investments	229.6	287.4	167.3	219.4

# 15. CREDITORS

	Gro	oup	Company	
	31 March	31 March	31 March	31 March
	1997	1996	<u> 1997</u>	1996
	£m	£m	£m	£m
Creditors (amounts falling due within				
one year):				
Bank loans and overdrafts	1.0	7.6	0.9	7.6
Loan stock 2007 (note 16)	-	3.0	_	3.0
Unsecured loans (note 16)	4.6	2.2	-	-
Payments received in advance	14.1	54.7	14.5	53.5
Other trade creditors	15.2	16.8	9.7	11.4
Amounts owed to group undertakings	-	-	5.4	6.4
Commercial paper	80.6	77.5	80.6	77.5
Purchase of electricity	64.5	<b>7</b> 4.9	64.5	74.9
Corporation tax	51.2	56.8	45.3	55.8
Taxation and social security	4.7	5.3	3.1	3.3
Other creditors	21.1	21.9	19.2	18.5
Accruals and deferred income	69.3	52,4	50.2	35.7
Over recovery of regulated income	9.5	13.0	9.5	13.0
Proposed dividend	-	43.3	_	43.3
Amounts owed to associated				
undertakings	0.9	-	-	-
_				
	336.7	429.4	302.9	403.9
Creditors (amounts falling due after				
more than one year):				
10 year 8 5/8% Eurobond (note 16)	148.8	148.6	148.8	148.6
25 year 9 1/4% Eurobond (note 16)	196.6	196.5	196.6	196.5
Unsecured long term loans (note 16)	74.0	78.6	0.6	0.6
Amounts owed to group undertakings	-	-	30.0	30.0
<u> </u>	419.4	423,7	376.0	375.7
<del>-</del>	,,,,,	123,7		5,5,7

# 16. LOANS AND DEBENTURES

Unsecured loans and loan stocks outstanding are repayable as follows:

	Gro	up	Company	
	31 March	31 March	31 March	31 March
	<u>1997</u>	<u> 1996</u>	<u> 1997</u>	<u> 1996</u>
	£m	£m	£m	£m
Within one year, or on demand	4.6	5.2	-	3.0
Between one and two years	3.0	4.6	-	-
Between two and five years	29.4	28.7	-	-
Over five years	387.0	390.4	346.0	345.7
	424.0	428.9	346.0	348.7

	<u>Gro</u>	<u>up</u>	<u>Company</u>	
	31 March	31 March	31 March	31 March
	<u> 1997</u>	<u> 1996</u>	<u> 1997</u>	<u> 1996</u>
	£m	£m	£m	£m
Unsecured loans and loan stocks:				
10 year 8 5/8% Eurobond	148.8	148.6	148.8	148.6
25 year 9 1/4% Eurobond	196.6	196.5	196.6	196.5
7.52% credit facility due 1999-2002	15.0	15.0	-	-
6.55% credit facility due 1997-2000	15.0	15.0	-	-
0% unsecured loan due 2004	0.6	0.6	0.6	0.6
Unsecured loan stock LIBOR				
minus 0.5% due 2007	-	3.0	•	3.0
Fixed rate 8.05% due 2009	48.0	50.2	-	-
	424.0	428.9	346.0	348.7

The unsecured loan stock 2007 was redeemed at par.

## 17. PROVISIONS FOR LIABILITIES AND CHARGES

	<u>Group</u>		Compa	my
	Pensions Other		<u>Pensions</u>	<u>Other</u>
	£m	£m	£m	£m
Balance at 1 April 1996	2.0	45.3	2.0	35.4
Utilised/paid in the year	(1.6)	(18.2)	(1.6)	(17.7)
Provided in the year	<u> </u>	94.1	<del>-</del>	141.0
Balance at 31 March 1997	0.4	121.2	0.4	158.7

Other provisions comprise:

•	<u>Group</u>		Com	pany	
	31 March	31 March	31 March	31 March	
	<u> 1997</u>	<u>1996</u>	<u> 1997</u>	<u> 1996</u>	
	£m	£m	£m	£m	
Rationalisation costs	8.0	17.2	8.0	17.2	
Third party claims	5.3	4.7	-	-	
Homepower related costs	4.7	8.0	4.7	8.0	
Systems development costs (note 5)	8.1	-	8.1	-	
Gas & electricity contracts	78.1	-	124.6	-	
Deferred tax (note 18)	3.8	-	3.8	-	
Other	13.2	15.4	9.5	10.2	
	121.2	45.3	158.7	35.4	

Following the pension scheme valuation (note 22) the pensions provision is being released to the profit and loss account in accordance with SSAP 24.

Provision has been made for contracts in respect of gas and electricity purchases entered into by the Company and its subsidiaries for a period of up to 2008/9. The provision, for the net present value of expected future payments in excess of anticipated recoverable amounts, reflects the Directors' current expectations of market prices for electricity following the opening up of the competitive market post April 1998 and future gas prices. The actual net costs are highly sensitive to movements in the future prices. The Company provision includes amounts in respect of contracts with a non wholly owned subsidiary.

#### 18. DEFERRED TAXATION

Deferred taxation provided in the accounts represents gains crystallised shortly after the year end.

	<u>Group</u>		<u>Company</u>	
	31 March	31 March	31 March	31 March
	<u> 1997</u>	<u>1996</u>	<u> 1997</u>	<u>1996</u>
	£m	£m	£m	£m
Capital gains tax on revalued assets	3.8	-	3.8	-
	3.8		3.8	

## 18. DEFERRED TAXATION (continued)

Total potential unprovided deferred tax liabilities computed at the current rate of corporation tax of 31% (1995/96 33%) are as follows:

	<u>Group</u>		Comp	any
•	31 March	31 March	31 March	31 March
	<u>1997</u>	<u>1996</u>	<u> 1997</u>	<u> 1996</u>
	£m	£m	£m	£m
Capital allowances in excess of				
depreciation	194.5	197.3	166.1	171.6
Capital gains tax on revalued assets	-	4.0	-	4.0
Other timing differences	(33.4)	(7.6)	(45.6)	(5.5)
	161.1	193.7	120.5	170.1

## 19. CALLED UP SHARE CAPITAL

	31 March 1997 £m	31 March 1996 £m
Authorised: 220,000,000 ordinary shares of 68 2/11p each	150.0	150.0
	150.0	150.0
Allotted and fully paid: 159,131,326 ordinary shares of 68 2/11p each		
(1995/96 158,555,100)	108.5 108.5	108.1

139,193 shares were allotted at £1.75 and 3,181 at £5.48 through the year as a result of the exercise of options in special circumstances under the Savings-Related Share Option Scheme. 433,852 shares were allotted through the year as a result of the exercise of options under the Executive Share Option Scheme (note 19(b)).

## Employee share schemes

Under arrangements put in place for employees the number of participants and the number of share options under each of the share schemes at 31 March 1997 were:

## a) Savings-Related Share Option Schemes

#### i) Sharesave Scheme 1996

Participants	2,656
Shares subject to options to purchase	1,473,496
Price per share	£5.48
Date of grant	16 February 1996
Period of option	At the end of 5 years

## 19. CALLED UP SHARE CAPITAL (continued)

#### a) Savings-Related Share Option Schemes (continued)

#### ii) Sharesave Scheme 1997

Participants	2,146
Shares subject to options to purchase	1,059,218
Price per share	£5.97
Date of grant	7 January 1997
Period of option	At the end of 5 years

#### b) Executive Share Option Scheme

#### Options outstanding:

			31 March	31 March 1997		<u>1996</u>
Date Granted	Price per Share	Period of Option	No of Partic- ipants	No of Shares	No of Partic- ipants	No of Shares
21 Dec 1992	£4.78	3-10 yrs	12	129,781	27	563,633
23 Jan 1995	£7.82	3-10 yrs	4	36,741	5	45,636
26 Jan 1996	£6.85	3-10 yrs	18	116,066	18	116,066

#### During the year:

16 participants exercised options over 433,852 shares at an option price of £4.78 per share.

#### c) 1996 Profit Sharing Scheme

On 1 July 1996 Yorkshire Electricity Group Scheme Trustees Limited, a wholly owned subsidiary of Yorkshire Electricity plc, as the Trustees of the Company's Profit Sharing Scheme purchased 243,356 Ordinary Shares of 68 2/11p each in the Company at a price of 727p per share. The shares were appropriated under the Scheme by the Trustees on the same terms to participating Executive Directors and employees.

#### At 31 March 1997

Participants	4,039
Number of appropriated shares	236,525
Shares price on appropriation	£7.27
Value of appropriated shares	£1,719,537

<sup>1,258</sup> appropriated shares were released from the Trust during the year ended 31 March 1997.

Following the appropriation of the 1996 Profit Sharing Scheme, 5,573 shares were surplus to requirements. The shares were allocated to a residual account named the Yorkshire Electricity Group Share Scheme Trustees Limited Unappropriated Account.

<sup>1</sup> participant cancelled options over 8,895 shares at an option price of £7.82 per share.

## 19. CALLED UP SHARE CAPITAL (continued)

#### d) Long Term Incentive Scheme

The Long Term Incentive Scheme terminated as a result of the take-over event on 1 April 1997. In accordance with Scheme rules, Vesting percentages were agreed for the two performance periods ending on 31 March 1997 and the relevant number of shares were subsequently transferred to the Executives. The costs of the trust were charged to the profit & loss account. The number of shares held in trust at 31 March 1997, prior to the transfer of Vesting percentages, was 54,025 (31 March 1996 23,951) at an aggregate market value of £498,110 (1996 £194,722). In accordance with Scheme rules the dividends on these shares were received by the trust for the 1994/97 Scheme whilst dividends for the 1995/98 Scheme were used to offset costs.

#### e) The YEG (NGG) Trust

The purpose and operation of the trust is explained in note 4(f).

#### 20. RESERVES

#### a) Reconciliation of Movement in Equity Shareholders' Funds

	<u> 1996/97</u>	<u> 1995/96</u>
	£m	£m
(Loss)/profit for the financial year Dividends	(8.0) (25.2)	128.5 (535.6)
Retained deficit for the financial year Other recognised gains and losses for the year Shares issued Purchase of own shares Goodwill	(33.2) 2.9 2.4 - 0.3	(407.1) 287.5 10.9 (0.3) 4.1
Net decrease in shareholders' funds for the year	(27.6)	(104.9)
Equity shareholders' funds at 1 April	521.0	625.9
Equity shareholders' funds at 31 March	493.4	521.0

## 20. RESERVES (continued)

#### b) Reserves

C	
Untout	)

			Sivap			
	<u>Share</u> <u>Premium</u>	Investment Property Revaluation	Revaluation	Capital Redemption	Profit and Loss	<u>Total</u>
	<u>Account</u>	Reserve	Reserve	Reserve	Account	_
	£m	£m	£m	£m	£m	£m
Balance at 1 April 1996 Movement/(deficit)	10.5	1.7	23.1	0.1	377.5	412.9
for the financial year	2.0	-	_	_	(33.2)	(31.2)
Revaluation of NGG	-	_	0.3	-	•	0.3
Realisation of NGG revaluation	-	_	(0.9)	•	0.9	-
Deferred tax provision on NGG			` ,			
investment (note 18)	-	-	(3.8)	-	-	(3.8)
Revaluation of PSB	-	-	6.4	-	-	6.4
Realisation of PSB revaluation	-	-	(6.4)	-	6.4	-
Amortisation of bond finance costs	(0.3)	-	-	-	0.3	-
Release of subsidiary goodwill	•	-	-	•	0.3	0.3
Balance at 31 March 1997	12.2	1.7	18.7	0.1	352.2	384.9
			Company			
		T				
	Share	Investment Property		Capital	Profit	Total
	Premium	Revaluation	Revaluation	<u>Capital</u> <u>Redemption</u>	and Loss	<u>10tai</u>
	Account	Reserve	Reserve	Reserve	Account	
	£m	£m	£m	£m	£m	£m
	z.m	£III	XIII	LIII	Lili	Till
Balance at 1 April 1996 Movement/(deficit)	10.5	1.7	23.1	0.1	359.5	394.9
C. A. C. 1						
for the financial year	2.0		_	-	(97.7)	(95.7)
Revaluation of NGG	2.0	<del></del>	0.3	-	(97.7)	(95.7) 0.3
	2.0	<del>.</del> -		- -	(97.7) - 0.9	(95.7) 0.3
Revaluation of NGG	2.0 - -	- - -	0.3 (0.9)	- -	-	, ,
Revaluation of NGG Realisation of NGG revaluation Deferred tax provision on NGG investment (note 18)	2.0	- - -			-	0.3
Revaluation of NGG Realisation of NGG revaluation Deferred tax provision on NGG investment (note 18) Revaluation of PSB	2.0	- - -	(0.9)	• • •	0.9	, ,
Revaluation of NGG Realisation of NGG revaluation Deferred tax provision on NGG investment (note 18) Revaluation of PSB Realisation of PSB revaluation	-	- - - -	(0.9)·· (3.8)		0.9	(3.8)
Revaluation of NGG Realisation of NGG revaluation Deferred tax provision on NGG investment (note 18) Revaluation of PSB	2.0	- - - - -	(0.9) (3.8) 6.4	- - - -	0.9	(3.8)
Revaluation of NGG Realisation of NGG revaluation Deferred tax provision on NGG investment (note 18) Revaluation of PSB Realisation of PSB revaluation Amortisation of bond finance costs	- (0.3)	- - - - -	(0.9) (3.8) 6.4 (6.4)	- - - - -	0.9 - - 6.4 0.3	(3.8)
Revaluation of NGG Realisation of NGG revaluation Deferred tax provision on NGG investment (note 18) Revaluation of PSB Realisation of PSB revaluation	-		(0.9) (3.8) 6.4 (6.4)	- - - - - - -	0.9 - - 6.4	(3.8) 6.4

The loss for the financial year dealt with in the accounts of the Company was £72.5m (1995/96 profit £135.1m). As allowed by section 230 (1) of the Companies Act 1985, the Company has not presented its own profit and loss account. The Company's profit and loss account was approved by the Board on 15 July 1997. The cumulative goodwill set off to reserves is £3.6m (1995/96 £3.9m).

## 21. CASH FLOW STATEMENT

## a) Reconciliation of operating profit to net cash inflow from operating activities

	<u>1996/97</u>	<u>1995/96</u>
	£m	£m
Operating profit	50.9	118.2
Depreciation	71.0	40.9
Loss/(profit) on sale of tangible assets	0.2	(2.4)
Release of subsidiary goodwill	0.3	2.6
Compensation of option holders	-	7.2
Receipts from sale of leases	15.2	-
Increase/ (decrease) in provisions	69.9	(9.5)
Decrease in debtors	12.8	9.7
(Decrease)/ increase in creditors	(71.1)	58.4
(Increase)/ decrease in stocks	(1.2)	0.7
Net cash inflow from operating activities	148.0	225.8

£19.3m (1995/96 nil) of expenditure on system development costs (note 5) and £6.8m (1995/96 nil) on advisers fees are included in 1996/97 net cash inflow from operating activities.

## b) Analysis of changes in net debt

, , , , , , , , , , , , , , , , , , , ,	31 March 1996	Cash flows	Other Changes	31 March 1997
	£m	£m	£m	£m
Cash at bank and in hand	1.1	19.1	-	20.2
Overdrafts	(7.6)	6.6	•	(1.0)
Debt due within 1 year	(82.7)	2.1	(4.6)	(85.2)
Debt due after 1 year	(423.7)	-	4.3	(419.4)
Money market investments	287.4	(57.8)	-	229.6
	(225.5)	(30.0)	(0.3)	(255.8)

#### c) Reconciliation of net cash flow to movement in net debt

<u>1996/97</u>	<u>1995/96</u>
£m	£m
25.7	(10.8)
5.2	47.1
-	(163.7)
(3.1)	(41.3)
(57.8)	153.4
(30.0)	(15.3)
(0.3)	-
(225.5)	(210.2)
(255.8)	(225.5)
	£m 25.7 5.2 - (3.1) (57.8) (30.0) (0.3) (225.5)

## d) Restatement of March 1996 cash flow

The March 1996 cash flow has been restated to comply with FRS 1 (Revised).

#### 22. PENSION COMMITMENTS

Most of the Group's employees are members of the Electricity Supply Pension Scheme which provides pension and other related benefits based on final pensionable pay to employees throughout the Electricity Supply Industry. The assets of the Scheme are held in a separate trustee administered fund. The pension cost to the Group for the year was £6.2m (1995/96 £6.7m).

The latest actuarial valuation of the Group's section of the scheme was carried out as at 31 March 1995. The projected unit method was used for the valuation, the principal actuarial assumptions adopted being an investment return of 9% per annum, salary increases (exclusive of merit awards) of 6.5% per annum, price inflation of 5% per annum and equity dividend growth of 4.5% per annum.

At the date of the latest actuarial valuation the market value of the Group's section of the scheme was £576.4m and the actuarial value of the assets was sufficient to cover 106.4% of the benefits that had accrued to members. The resultant past service surplus of £33.8m is being utilised partly to pay benefits to members from 1 April 1996, with the remaining balance (net of the capital cost of ex gratia and supplementary pensions) being released to the profit and loss account over the expected remaining working lives of members. Contributions payable by the Group to the Scheme during the year were £7.8m (1995/96 £7.8m). The balance outstanding to the Scheme at 31 March 1997 was £0.1m (31 March 1996 £0.1m).

The next actuarial valuation is due as at 31 March 1998.

From the 1 April 1995 new employees are only eligible to join the Yorkshire Electricity Pension Plan, which is a defined contribution scheme. The contributions payable by the Group to the Scheme during the year were £0.1m (1995/96 £0.0m).

#### 23. LEASE OBLIGATIONS

The Group has the following annual commitments under operating leases for equipment and vehicles which expire:

	Group & Company	
	31 March 1997 £m	31 March 1996 £m
Within one year In the second to fifth year inclusive	2.1 0.7	2.2 1.4
	2.8	3.6

Operating lease rentals charged to the profit and loss account were:

		<u>1996/97</u> £m	<u>1995/96</u> £m
Land and buildings Plant and machinery	:	0.3 4.1	0.4 5.0
		4.4	5.4

#### 24. COMMITMENTS

## a) Capital Commitments

	Gro	Group		Company	
	31 March	31 March	31 March	31 March	
	<u>1997</u>	<u> 1996</u>	<u> 1997</u>	<u> 1996</u>	
	£m	£m	£m	£m	
Contracted	47.0	30.0	29.2	20.5	

## 25. RELATED PARTY TRANSACTIONS

With the exception of transactions with associated undertakings, detailed in note 11d, there have been no material related party transactions during the year.

## 26. POST BALANCE SHEET EVENTS

It was announced on 24 February 1997 that a cash offer for the whole of the issued share capital of Yorkshire Electricity Group plc had been received from Yorkshire Holdings plc, a company indirectly owned by American Electric Power (AEP) and Public Service Company of Colorado (PS Colorado). The offer was declared wholly unconditional on 1 April 1997.

On 2 July 1997 HM Government announced a 'windfall tax' to be applied at that date to companies privatised by flotation and regulated by relevant privatising statutes. The Group's liability in respect of this levy has been calculated to be £135m which is payable in two instalments on or before 1 December 1997 and 1998.