Registered number: 02214839

### **HOMELOAN MANAGEMENT LIMITED**

# ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

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#### **COMPANY INFORMATION**

**Directors** 

A Jones T Franklin N Oldfield R Banks P Ali

**Company secretary** 

L K Botha, J Dolbear (resigned 23/07/2021)

Registered number

02214839

Registered office

The Pavilions Bridgwater Road

Bristol BS13 8AE

**Independent auditors** 

PricewaterhouseCoopers LLP

**Chartered Accountants and Statutory Auditors** 

2 Glass Wharf

Bristol BS2 0FR

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#### STRATEGIC REPORT FOR THE YEAR ENDED 30 JUNE 2021

#### Introduction

Homeloan Management Limited ("HML") is a leading provider of UK third party mortgage administration services to the financial services sector.

HML forms part of the Loan Services division within the Computershare group — Computershare Loan Services ("CLS"), with more than 30 years' experience of working with some of the world's largest financial institutions.

#### **Business review**

The directors of HML report an increase in the operating loss from £4,714 thousand for the year ended 30 June 2020 to £11,082 thousand for the year ended 30 June 2021. The increased operating loss mainly reflects costs associated with the CLS UK Cost Out programme at £9,391 thousand compared to £4,548 thousand for the year ended 30 June 2021 together with increased support recharges from other CLS entities. The ongoing investment in the CLS UK Cost Out programme will deliver further reductions in operational and property costs going forward.

The year to 30 June 2021 saw some key developments in the market including:

- The impact of the COVID-19 pandemic on mortgage customers with clients requiring increased support including offering payment holidays.
- After a steep fall in UK gross mortgage advances at the end of last financial year and into the first half of the current year volumes have returned to pre pandemic levels in the second half of the year.
- Challenger banks continuing to struggle to build market share.

Administration expenses have increased from £33,830 thousand to £39,362 thousand due to costs associated with the CLS UK Cost Out programme together with increased support recharges from other CLS entities.

We have also continued to progress our cost-out program to size the business appropriately, given the headwinds in the UK mortgage origination market that are expected to persist for some time.

The business currently operates from Crossflatts, Doxford, Skipton and Derry. As part of the review of future property requirements a decision was made during the year to consolidate the two Yorkshire sites into Skipton and vacate Crossflatts. The Skipton and Derry sites are leased by HML and a recharge for occupancy of the other sites is received from other Computershare Group companies.

### STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2021

#### Principal risks and uncertainties and Financial risk management

#### Regulatory environment

The regulatory environment in which HML operates continues to be challenging and HML has systems and controls in place to ensure it effectively manages its regulatory and compliance risks including regulatory change.

#### **Market conditions**

The FCA reported that the value of gross mortgage advances in the 12 months to 30 June 2021 were 21% higher than the comparable prior year period. The value of gross mortgage advances in 2021 Q2 at £89.0bn was 117% higher than the same period last year and was the highest since 2008 Q3. The impact of the UK leaving the EU Single Market and Customs Union with EU law no longer applying had no material direct financial impact due to the composition of the Company's supplier, cost base and client revenue streams.

#### Operational risk and operational losses

The primary risk type that HML is exposed to is Operational Risk and as part of its robust risk management framework, HML has controls and processes in place to manage operational risk.

Provisions are made for specific operational loss cases as and when the necessary criteria are met (in accordance with IAS 37). Details of the Operational Losses provision can be found in note [19].

#### Credit risk

The Company is also exposed to credit risk, to the extent that counterparties will be unable to pay amounts in full when they fall due and makes provision for impairment as set out in note [2.12].

Management carefully manages its exposure to credit risk through close client relationships and regular account monitoring. The carrying amount of financial assets net of impairment represents the maximum credit exposure.

As part of its origination offering, at no point in a mortgage's lifespan is the Company exposed to any mortgage underwriting credit risk.

#### Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company at all times maintains adequate cash facilities, with support from Computershare Limited (Australia), in order to meet all its commitments as and when they fall due. The directors believe they have minimal exposure to liquidity risk.

#### Foreign currency risk

Foreign currency risk arises from the potential change in the exchange rate of Sterling in relation to the Euro. The Company has a number of contracts with clients resident in the Republic of Ireland. Those contracts are denominated in Euros. The costs of servicing those contracts are incurred in both Euros and Sterling. Management review the financial value of these contracts to the Company and the exposure the Company has to the Euro cost base on a regular basis.

#### STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2021

#### **Brexit**

The impact of the UK leaving the EU Single Market and Customs Union with EU law no longer applying had no material direct financial impact due to the composition of the Company's supplier, cost base and client revenue streams. The Computershare Group operates in many jurisdictions including in the UK, EU and elsewhere, so the Group is well placed to be able to adapt to any future changes imposed.

#### COVID-19

Computershare Limited, the ultimate controlling party, has published financial results for the year ended 30 June 2021, including a COVID-19 update. Trading results were in line with revised market guidance. Over 90% of the HML's workforce moved to working from home, deploying technology and security protocols to ensure no interruption of services to clients and clents' customers.

Further details may be found at Computershare's web site www.computershare.com.

The Company earns revenue through the provision of third-party mortgage administration services. Despite the impact of COVID-19 on the wider economy the Company has not been materially impacted financially and future operating profit is expected to benefit from incremental revenues from providing additional arrears management support to clients. However, the reduced level of mortgage advances is expected to impact in the medium term.

The directors of the Company take operational resilience seriously and are doing everything possible to ensure the safety of staff and others in line with health and safety guidelines as well as preventing any material effect on our services. We remain focused on strengthening our core business lines and working to continue to deliver great outcomes for customers in what are extremely challenging conditions.

### STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2021

#### Financial key performance indicators

#### Financial performance

The results for the year are shown in the Statement of Comprehensive Income on page [14] and the notes thereto. HML made an operating loss of £11,082 thousand (2020: £4,714 thousand) before interest and dividend income, resulting in a loss before taxation for the year of £11,309 thousand (2020: £4,727 thousand).

The increased operating loss mainly reflects costs associated with the CLS UK Cost Out programme at £9,391 thousand compared to £4,548 thousand for the year ended 30 June 2021 together with increased support recharges from other CLS entities.

The Balance Sheet and cash position remained strong at 30 June 2021 with eligible capital in excess of the regulatory minimum at 160% (2020: £5,511 thousand).

#### **Key performance indicators (KPIs)**

The following KPIs are used by management to monitor the growth and general financial performance of the business.

Assets under management (year end)	<b>2021</b> £34.5bn	<b>2020</b> £40.6bn
Loss before taxation	£(11,309)k	£(4,727)k
Operating loss	£(11,082)k	£(4,714)k

The increased loss figure is discussed in the Financial Performance commentary above.

#### STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2021

#### Directors' statement of compliance with duty to promote the success of the Company

Under Section 172 (1) of the Companies Act 2006, a director of a company must act in the way they consider, in good faith, would be most likely to promote the success of the company for the benefit of its members as a whole, and in doing so have regard (amongst other matters) to:

- a. the likely consequences of any decision in the long term,
- b. the interests of the Company's employees,
- c. the need to foster the Company's business relationships with suppliers, customers and others,
- d. the impact of the Company's operations on the community and the environment,
- e. the desirability of the Company maintaining a reputation for high standards of business conduct, and
- f. the need to act fairly as between members of the Company.

The following paragraphs summarise how the directors fulfil their duties:

- (a) The Company is wholly owned by Computershare Investments (UK) No.3 Limited and the ultimate parent undertaking is Computershare Limited, a Company incorporated in Australia. As such the directors always operates to the standards set by the Computershare Group ('Group') of which it is a member. Any decision taken will be aligned to the strategy of the wider Group and is made in the best interests of all stakeholders. Impacts of any decisions will be determined through ongoing risk assessment conducted with all relevant stakeholders. The Company strategy is regularly reviewed by the Board, is aligned to the key priorities set by Group and is presented to and agreed by Group. The Board has delegated responsibility for the day to day management and administration of the business to the CLS Chief Executive Officer who manages the companies in accordance with the strategy, plans and policies approved by the Board. The Chief Executive Officer chairs weekly Executive Leadership Team meetings where decisions are aligned to the approved Board strategy.
- (b) The directors are committed to driving a responsible business. Our behaviour is aligned to our people, clients, investors, communities and society as a whole. Our commitment to our people is aligned to the People disclosures in the Computershare Group Annual Report. We recognise that success is driven by the quality and capabilities of our people and that looking after employees is in the best interests of all stakeholders. The directors undertake regular staff surveys and management build action plans based on the feedback which are reviewed by the Executive Leadership Team, encouraging employee participation. In response to the COVID-19 pandemic over 90% of the Company's workforce are working from home with technology and other support being provided. A majority of employees have expressed a preference to continue working from home, or a combination of office and home based working, in the longer term and the Company is in the process of finalising this revised operating model.
- (c) The directors recognise the importance of building strong relationships with suppliers and customers and actively engages with representatives of contracting parties to ascertain their views and take them into account. The Company operates a Supplier Relationship Forum, leverages the wider Computershare Group procurement activity and has dedicated Client Relationships Managers. We also foster strong relationships and have regular contact with the FCA and other regulators. The Company has provided clients with additional Payment Holiday services through the COVID-19 pandemic to support mortgage customer requiring additional assistance.
- (d) The directors recognise the importance of social and environmental activities and seek to manage them responsibly. We work closely to support our local community and have supported a number of initiatives and good causes during the year. Our approach to Corporate Responsibility is aligned to the disclosures in the Computershare Group Annual Report. The Company donated to Depaul UK, a youth homelessness charity helping young people who become homeless across the UK, The Principle Trust Children's Charity, a Yorkshire charity which provides disadvantaged, disabled and underprivileged children with access to subsidised holidays and Children 1st who support survivors of abuse, neglect, and other traumatic events in childhood. The majority of staff are currently working from home and this trend is expected to continue in the longer term. The two Yorkshire sites are being consolidated into Skipton with the Crossflatts site closing. Both these actions are anticipated to reduce the impact of the Company's operations on the environment.

### STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2021

- (e) The Board operates a Computershare Loan Services Governance Framework which sets out the Board governance arrangements. The Board discharges its responsibilities through the following Committees of the Board:
- CLS Audit and Compliance Committee
- CLS Risk Committee
- CLS Remuneration Committee
- CLS Nomination Committee

The directors operate strong risk, governance and oversight controls to ensure that high standards of business conduct are observed.

All employees and directors within the Group are required to follow the Computershare Code of Conduct, that sets out the principles and standards with which they are expected to comply as they perform their functions. We recognise that to protect and enhance our reputation, all employees must conduct themselves in accordance with the highest standards of personal integrity. This is critical to ensuring all stakeholders, from clients to investors and suppliers can have confidence in all aspects of our business.

A copy of the Group's board approved Code of Conduct, and other policies and charters noted above are available from the Corporate Governance section of http://www.computershare.com/governance.

(f) The Company is a wholly owned subsidiary of Computershare Investments (UK) No.3 Limited ('CIN3') and the directors are committed to openly engaging with the Board and Management of CIN3.

This report was approved by the Board on 15 October 2021 and signed on its behalf.

P Ali

Director

#### DIRECTORS' REPORT FOR THE YEAR ENDED 30 JUNE 2021

The directors present their report and the audited financial statements for the year ended 30 June 2021.

#### **Directors' responsibility statement**

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 101, have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

#### **Results and dividends**

The loss for the year, after taxation, amounted to £11,011 thousand (2020 - loss £3,704 thousand).

The directors do not propose a final dividend to be paid (2020: £ nil), nor was an interim dividend paid (2020: £ nil) during the year.

#### **Directors**

The directors of the company who served during the year and up to the date of signing the financial statements were:

A Jones

T Franklin

N Oldfield

R Banks

P Ali

#### DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2021

#### **Political contributions**

The Company made no contributions for political purposes in the year (2020: £Nil).

#### Principal risks and uncertainties

The principal risk faced by the company is the ability to maintain/grow the Assets Under Management and offset the natural decline in the assets managed for existing clients.

#### Financial risk management

The Company's operations expose it to a variety of risks that include credit and liquidity risk. Further detail on this is provided in the Strategic Report under the principal risks and uncertainties.

#### **Future developments**

No matters to report.

#### Going concern

The Company has received a Letter of Support from its ultimate parent undertaking, Computershare Limited, confirming that it intends to provide financial support to ensure the Company will be able to meet financial and contractual liabilities as they fall due, and carry on business without significant curtailment of operations for at least 12 months from the date of approval of the Annual Report and Financial Statements for the year ending 30 June 2021.

The Company's business activities, together with the factors likely to affect its future development, performance and position are set out in the Strategic Report on pages [1 to 6]. The financial position of the Company and liquidity position are described in the Company financial statements on pages [14 to 48]. Through the Cost Out programme and other initiatives management are working to create a profitable business in the medium term.

For these reasons, the directors continue to adopt the going concern basis of accounting in the financial statements.

#### **Engagement with employees**

The Group systematically provides employees with information on matters of concern to them, consulting them or their representatives regularly, so that their views can be taken into account when making decisions that are likely to affect their interests. Employee involvement in the Group is encouraged, as achieving a common awareness on the part of all employees of the financial and economic factors affecting the Group plays a major role in maintaining its market leading position. The Group encourages the involvement of employees by means of various communication channels, including a web-based intranet and employee opinion surveys.

### DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2021

#### **Disabled employees**

The Group is committed to employment policies, which follow best practice, based on equal opportunities for all employees, irrespective of sex, race, colour, disability or marital status. The Group gives full and fair consideration to applications for employment for disabled persons, having regard to their particular aptitudes and abilities. Appropriate arrangements are made for the continued employment and training, career development and promotion of disabled persons employed by the group. If members of staff become disabled the Group continues employment, either in the same or an alternative position, with appropriate retraining being given if necessary.

#### Qualifying third party indemnity provisions

As permitted by the Articles of Association, the directors have the benefit of an indemnity which is a qualifying third party indemnity provision as defined by Section 234 of the Companies Act 2006. The indemnity was in force throughout the last financial year and is currently in force. The Company also purchased insurance in respect of itself and its directors.

#### **Employees**

Details of the number of employees and their related costs can be found in note 7 to the financial statements on page 34.

#### **Branches outside the United Kingdom**

A branch of the Company was opened in Dublin, Ireland in 2013 and was closed on 6 July 2021.

### DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2021

#### Greenhouse gas emissions, energy consumption and energy efficiency action

In accordance with UK government's Streamlined Energy and Carbon Reporting ('SECR') policy we provide an update for the year on the Company energy usage and associated greenhouse gas emissions ('GHG').

Computershare are committed to driving change and reducing our carbon footprint where possible across our global business operations. We regularly hold a sustainability forum which looks at ideas to make significant changes and gives an opportunity for those ideas to be turned into commercial business cases.

The total energy consumed in the year was:

3,	2021	2020
	MWh	MWh
Electricity	1,912	1,904
Gas	784	694
Wood pellets	19	529
Total	2,715	3,127
The total emissions during	g the year were:	
	2021	2020
	Kg CO2	Kg CO2
Total emissions	608,171	600,646
As a measure of intensity	:	

1.485

As part of the Covid-19 pandemic counter measures, all ventilation systems were adjusted to use 100% fresh air. This has resulted in larger volumes of air needing to be heated to maintain adequate internal temperatures thereby increasing the overall heat demand and consequent increase in gas consumption.

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All sites have looked to mitigate this depending upon the installation, system and controls. These include adjusting temperature set points for unoccupied spaces, tweaks to time zones for heating operations, and reducing the actual volume of air through damper control whilst maintaining zero recirculation and ensuring suitable air quality through carbon dioxide monitors (where installed).

The methodology used to calculate the energy emissions is to apply a BEIS conversion factor to the KWh consumption. The method used for vehicle usage is apply a BEIS conversion factor to the total miles travelled.

#### Matters covered in the strategic report

CO2 emissions per employee

The Company's business review, details of the principle risks and uncertainties and the key financial performance indicators are included within the strategic report.

#### Disclosure of information to auditors

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

# DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2021

#### Post balance sheet events

No matters to report.

#### **Independent auditors**

The auditors, PricewaterhouseCoopers LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the Board on 15 October 2021 and signed on its behalf.

P Ali

Director

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF HOMELOAN MANAGEMENT LIMITED

### Report on the audit of the financial statements

#### **Opinion**

In our opinion, Homeloan Management Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 30 June 2021 and of its loss for the year then
  ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and Financial Statements (the "Annual Report"), which comprise: the balance sheet as at 30 June 2021; the statement of comprehensive income and statement of changes in equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Independence**

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

#### Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF HOMELOAN MANAGEMENT LIMITED

inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic report and Directors' report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

#### Strategic report and Directors' report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic report and Directors' report for the year ended 30 June 2021 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic report and Directors' report.

#### Responsibilities for the financial statements and the audit

#### Responsibilities of the directors for the financial statements

As explained more fully in the Directors' responsibility statement, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the company and industry, we identified that the principal risks of non-compliance with laws and regulations related to breaches of UK regulatory principles, such as those governed by the Financial Conduct Authority, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as the Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries to manipulate financial performance and management bias in accounting estimates. Audit procedures performed by the engagement team included:

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF HOMELOAN MANAGEMENT LIMITED

- Reviewing correspondence with the Financial Conduct Authority in relation to compliance with laws and regulations;
- Reviewing minutes of meetings of those charged with governance and internal audit reports;
- Discussions with management and those involved in the legal function, including consideration of known or suspected instances of non-compliance with laws and regulation and fraud;
- Risk based journal testing with a focus on those journals with attributes which could be indicative of a fraudulent posting;
- Assessment of the appropriateness of key assumptions used in the calculation of material accounting estimates;
- Performed audit procedures which incorporate an element of unpredictability in our testing.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

#### Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

### Other required reporting

#### Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Andrew Pye (Senior Statutory Auditor)

for and on behalf of PricewaterhouseCoopers LLP

**Chartered Accountants and Statutory Auditors** 

**Bristol** 

18 October 2021

#### STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2021

		2021	2020
	Note	£000	£000
Turnover	4	60,415	59,192
Cost of sales		(32,135)	(30,076)
Gross profit	_	28,280	29,116
Administrative expenses		(39,362)	(33,830)
Operating loss	5	(11,082)	(4,714)
Income from shares in group undertakings		-	350
Other interest receivable and similar income		113	-
Interest payable and similar expenses	9	(340)	(363)
Loss before taxation	_	(11,309)	(4,727)
Tax on loss	10	298	1,023
Loss for the financial year	<u>.</u>	(11,011)	(3,704)

There were no recognised gains and losses for 2021 or 2020 other than those included in the statement of comprehensive income.

# HOMELOAN MANAGEMENT LIMITED REGISTERED NUMBER: 02214839

#### BALANCE SHEET AS AT 30 JUNE 2021

			-	·	
	Note		2021 £000		2020 £000
Fixed assets					
Intangible assets	11		<b>4,94</b> 0		5,584
Tangible assets	13		2,599		9,075
Investments	14		281		281
		·	7,820		14,940
Current assets					
Debtors: amounts falling due within one year	15	19,823		16,539	
Cash at bank and in hand		4,280		5,511	
	-	24,103	_	22,050	
Creditors: amounts falling due within one year	16	(10,966)		(13,025)	
Net current assets	•		13,137		9,025
Total assets less current liabilities	•		20,957		23,965
Creditors: amounts falling due after more than one year	17	(6,368)		(11,641)	
Debtors: amounts falling due after more than one year	15	2,131	_	3,567	
	•		16,720		15,891
Provisions for liabilities					
Other provisions	19	(2,125)		(1,946)	
	•	<del></del> .	(2,125)		(1,946)
Net assets			14,595	_	13,945
		•		_	

## HOMELOAN MANAGEMENT LIMITED REGISTERED NUMBER: 02214839

### BALANCE SHEET (CONTINUED) AS AT 30 JUNE 2021

	Note	2021 £000	2020 £000
Capital and reserves			
Called up share capital	20	17,252	17,252
Share premium account		11,680	180
Other reserve		280	280
Share based payments		1,079	918
Profit and loss account		(15,696)	(4,685)
Total equity		14,595	13,945

The financial statements on pages 15 to 49 were approved and authorised for issue by the Board of directors and were signed on its behalf on 15 October 2021.

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The notes on pages 20 to 49 form part of these financial statements.

#### STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2021

	Called up share capital £000	Share premium account £000	Other reserves	Share based payments £000	Profit and loss account £000	Total equity
At 1 July 2019 (adjusted balance)	7,852	180	280	809	626	9,747
Impact of change in accounting policy	-	-	-	•	(1,607)	(1,607)
At 1 July 2019 (adjusted balance)	7,852	180	280	809	(981)	8,140
Comprehensive expense for the year Loss for the financial year	-	-	-	-	(3,704)	(3,704)
Total comprehensive expense for the year	-	-	-	-	(3,704)	(3,704)
Shares issued during the year	9,400	-	•	-	-	9,400
Capital contribution in respect of share based payments charge	<u>-</u>		•	109	•	109
Total transactions with owners	9,400	-	-	109	-	9,509
At 30 June 2020	17,252	180	280	918	(4,685)	13,945
Loss for the financial year	-	-	-	-	(11,011)	(11,011)
Total comprehensive expense for the year	-	-	•	•	(11,011)	(11,011)
Shares issued during the year	•	11,500	-	-	-	11,500
Capital contributions in respect of share based payments charge	-	-	-	161	•	161
Total transactions with owners	-	11,500	-	161	-	11,661
At 30 June 2021	17,252	11,680	280	1,079	(15,696)	14,595

	HOMELO	AN MANAGEMENT LIMITED		
	STATEMENT OF FOR THE	CHANGES IN EQUITY (CONTINUE YEAR ENDED 30 JUNE 2021	ED)	
The notes on pages 20 to 49 form part of	these financial statements.	• •		
				Page 19
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#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

#### 1. General information

Homeloan Management Limited ("the Company") is a private limited company limited by shares and incorporated in England, in the United Kingdom. The Company is domiciled in England in the United Kingdom and its registered office is The Pavilions, Bridgwater Road, Bristol, BS13 8AE.

#### 2. Accounting policies

#### 2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 101 'Reduced Disclosure Framework' and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 101 requires the use of certain critical accounting estimates. It also requires management to exercise judgment in applying the Company's accounting policies (see note 3).

The directors have taken advantage under section 401 of the Companies Act 2006 not to prepare consolidated financial statements as the Company is included by full consolidation in the consolidated financial statements of its ultimate parent, Computershare Limited (Australia), a company registered in Australia. The financial statements of Computershare Limited (Australia) are publicly available.

The following principal accounting policies have been applied consistently:

#### 2.2 Financial reporting standard 101 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemptions under FRS 101:

- the requirements of paragraphs 45(b) and 46-52 of IFRS 2 Share based payment
- the requirement in paragraph 38 of IAS 1 'Presentation of Financial Statements' to present comparative information in respect of:
  - paragraph 79(a)(iv) of IAS 1;
  - paragraph 73(e) of IAS 16 Property, Plant and Equipment;
  - paragraph 118(e) of IAS 38 Intangible Assets;
- the requirements of paragraphs 10(d), 10(f), 16, 38A, 38B, 38C, 38D, 40A, 40B, 40C, 40D, 111 and 134-136 of IAS 1 Presentation of Financial Statements
- the requirements of IAS 7 Statement of Cash Flows
- the requirements of paragraph 17 and 18A of IAS 24 Related Party Disclosures
- the requirements in IAS 24 Related Party Disclosures to disclose related party transactions
  entered into between two or more members of a group, provided that any subsidiary which is
  a party to the transaction is wholly owned by such a member
- the requirements of paragraphs 130(f)(ii), 130(f)(iii), 134(d)-134(f) and 135(c)-135(e) of IAS 36 Impairment of Assets.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

#### 2. Accounting policies (continued)

#### 2.3 Going concern

The financial statements of the Company have been prepared on a going concern basis, which the directors believe to be appropriate. The Company has received a Letter of Support from its ultimate parent undertaking, Computershare Limited, confirming that it intends to provide financial support to ensure the Company will be able to meet financial and contractual liabilities as they fall due, and carry on business without significant curtailment of operations for at least 12 months from the date of approval of the Annual Report and Financial Statements for the year ending 30 June 2021.

The Company's business activities, together with the factors likely to affect its future development, performance and position are set out in the Strategic Report on pages 1 to 6. The financial position of the Company and liquidity position are described in the Company financial statements on pages 14 to 49. Through the Cost Out programme and other initiatives management are working to create a profitable business in the medium term.

For these reasons, the directors continue to adopt the going concern basis of accounting in the financial statements.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

#### 2. Accounting policies (continued)

#### 2.4 Turnover

Turnover is recognised under the principles outlined within IFRS 15. The majority of turnover is earned through the administration of third-party mortgages comprising the underlying servicing of the mortgages. The other turnover stream is client change and on-boarding activity which is derived through agreed client changes outside of the core client service arrangement. These changes support onboarding of incremental new business and subsequent turnover streams.

Turnover is recognised in a manner that depicts the transfer of promised goods or services to customers in an amount that reflects the consideration to which the provider of the goods or services expects to be entitled. This involves following a 5-step model of turnover recognition.

The 5-step model involves identifying the contract with a customer, identifying performance obligations under the contract, determining the transaction price, allocating the transaction price to performance obligations under the contract and recognising turnover when the Company satisfies its performance obligations.

The key area of judgement in recognition of turnover is calculating the scale and timing of future incremental revenue streams.

Turnover is recognised either when the performance obligation in the contract has been performed, or over time as control of the performance obligation is transferred to the customer. For contracts with multiple components to be delivered management applies judgement to consider whether there are separate performance obligations.

Due to the nature of the turnover being derived from mortgage servicing there are no performance obligations in relation to refunds, warranties or similar obligations.

At contract inception the total transaction price is fixed, determined based on management's commercial estimates. Estimates are based upon management's understanding of the complexity of the required service based on their experience of providing similar services. This is then allocated to the identified performance obligations based on the directly incurred development cost of the required service for each contract when those performance obligations are satisfied. Any variations to the scope of the performance obligations are assessed as and when a change is requested, the transaction price is then reassessed.

For some contracts the company incurs development costs in order to meet its performance obligation and these costs are recognised as an asset. The asset is then amortised on a straight line basis over the remaining life of the contract. Judgement is applied in assessing whether these costs are costs to fulfil a contract and this judgement will depend on management's assessment of the nature of the underlying costs and whether they principally relate to a particular contract.

As the customer benefits from the value of the contract throughout the contractual period based upon what the Company do for the customer the output method is appropriately applied by the Company.

The Company always acts as the principal as there are no arrangements for another party to provide the goods or services.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

#### 2. Accounting policies (continued)

#### 2.5 Impact of new international reporting standards, amendments and interpretations

There were no new international reporting standards, amendments or interpretations that impacted the Company during the year.

#### 2.6 Leases

#### The Company as a lessee

The Company assesses whether a contract is or contains a lease, at inception of a contract. A contract contains a lease if the contract gives the right to control the use of an identified asset for a period of time in exchange for consideration. To assess this right the Company considers whether the contract involves the use of an identified asset, the Company has the right to obtain substantially all the economic benefits from the use of the asset throughout the period of use and the Company has the right to direct use of the asset.

The Company recognises a right-of-use asset and a corresponding lease liability with respect to all lease agreements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets. For these leases, the Company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Company uses its incremental borrowing rate.

Lease payments included in the measurement of the lease liability comprise:

fixed lease payments (including in-substance fixed payments), less any lease incentives;

The lease liability is included in 'Creditors' on the Balance Sheet.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The Company remeasures the lease liability (and makes a corresponding adjustment to the related right-of-use asset) whenever:

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the lease liability is remeasured by discounting the revised discount rate.
- the lease payments change due to changes in an index or rate or a change in expected
  payment under a guaranteed residual value, in which cases the lease liability is remeasured
  by discounting the revised lease payments using the initial discount rate (unless the lease
  payments change is due to a change in a floating interest rate, in which case a revised
  discount rate is used).

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

#### 2. Accounting policies (continued)

#### 2.6 Leases (continued)

Right-of-use assets are depreciated over the shorter period of lease term and useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Company expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

The right-of-use assets are included in the 'Tangible Assets' on the Balance Sheet.

The Company applies IAS 36 to determine whether a right-of-use asset is impaired and accounts for any identified impairment loss as described in note 2.8.

As a practical expedient, IFRS 16 permits a lessee not to separate non-lease components, and instead account for any lease and associated non-lease components as a single arrangement. The Company has used this practical expedient.

#### 2.7 Intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

Amortisation is provided on the following bases:

Internally developed software -

10 % Straight line per annum on cost

Software

- Straight line between 20% and 33% per annum on cost

#### 2.8 Tangible assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

#### 2. Accounting policies (continued)

#### 2.8 Tangible assets (continued)

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Long-term leasehold property - term of lease

Motor vehicles - 12.5%
Fixtures and fittings - 20.0%
Office equipment - 12.5%
Computer equipment - 25.0%
Leasehold improvements - 10.0%

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

#### 2. Accounting policies (continued)

#### 2.9 Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment.

#### 2.10 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

#### 2.11 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

#### 2.12 Financial instruments

The Company recognises financial instruments when it becomes a party to the contractual arrangements of the instrument. Financial instruments are de-recognised when they are discharged or when the contractual terms expire. The Company's accounting policies in respect of financial instruments transactions are explained below:

Financial assets and financial liabilities are initially measured at fair value.

#### Financial assets

All recognised financial assets are subsequently measured in their entirety at either fair value or amortised cost, depending on the classification of the financial assets.

#### Impairment of financial assets

The Company recognises a loss allowance for expected credit losses on investments in debt instruments that are measured at amortised or at fair value through other comprehensive income (FVOCI). The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument.

The Company always recognises lifetime expected credit losses (ECL) for trade receivables and amounts due on contracts with customers. The expected credit losses on these financial assets are estimated based on the Company's historical credit loss experience, adjusted for factors that are specific to the debtors general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate. Lifetime ECL represents the expected credit losses that will result from all possible default events over the expected life of a financial instrument.

#### **Financial liabilities**

#### At amortised cost

Financial liabilities which are neither contingent consideration of an acquirer in a business combination, held for trading, nor designated as at fair value through profit or loss are subsequently measured at amortised cost using the effective interest method. This is a method of calculating the

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

#### 2. Accounting policies (continued)

#### 2.12 Financial instruments (continued)

amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or where appropriate a shorter period, to the amortised cost of a financial liability.

#### 2.13 Creditors

Creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers.

Creditors are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

#### 2.14 Foreign currency translation

#### Functional and presentation currency

The Company's functional and presentational currency is GBP.

#### Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss except when deferred in other comprehensive income as qualifying cash flow hedges.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the Statement of Comprehensive Income within 'finance income or costs'. All other foreign exchange gains and losses are presented in profit or loss within 'other operating income'.

#### 2.15 Finance costs

Finance costs are charged to profit or loss over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

#### 2. Accounting policies (continued)

#### 2.16 Share based payments

Where share options are awarded to employees, the fair value of the options at the date of grant is charged to profit or loss over the vesting period. Non-market vesting conditions are taken into account by adjusting the number of equity instruments expected to vest at each Balance Sheet date so that, ultimately, the cumulative amount recognised over the vesting period is based on the number of options that eventually vest. Market vesting conditions are factored into the fair value of the options granted. The cumulative expense is not adjusted for failure to achieve a market vesting condition.

The fair value of the award also takes into account non-vesting conditions. These are either factors beyond the control of either party (such as a target based on an index) or factors which are within the control of one or other of the parties (such as the Company keeping the scheme open or the employee maintaining any contributions required by the scheme).

Where the terms and conditions of options are modified before they vest, the increase in the fair value of the options, measured immediately before and after the modification, is also charged to profit or loss over the remaining vesting period.

Where equity instruments are granted to persons other than employees, profit or loss is charged with fair value of goods and services received.

#### 2.17 Pensions

#### Defined contribution pension plan

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations.

The contributions are recognised as an expense in profit or loss when they fall due. Amounts not paid are shown in accruals as a liability in the Balance Sheet. The assets of the plan are held separately from the Company in independently administered funds.

#### 2.18 Holiday pay accrual

A liability is recognised to the extent of any unused holiday pay entitlement which is accrued at the Balance Sheet date and carried forward to future periods. This is measured at the undiscounted salary cost of the future holiday entitlement so accrued at the Balance Sheet date.

#### 2.19 Provisions for liabilities

Provisions are made where an event has taken place that gives the Company a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to profit or loss in the year that the Company becomes aware of the obligation, and are measured at the best estimate at the Balance Sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

#### 2. Accounting policies (continued)

#### 2.20 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Balance Sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

#### 2.21 Intangible assets

In the research phase of an internal project it is not possible to demonstrate that the project will generate future economic benefits and hence all expenditure on research shall be recognised as an expense when it is incurred. Intangible assets are recognised from the development phase of a project if and only if certain specific criteria are met in order to demonstrate the asset will generate probable future economic benefits and that its cost can be reliably measured. The capitalised development costs are subsequently amortised on a straight line basis over their useful economic lives, which range from 3 to 10 years.

If it is not possible to distinguish between the research phase and the development phase of an internal project, the expenditure is treated as if it were all incurred in the research phase only.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

#### 3. Judgments in applying accounting policies and key sources of estimation uncertainty

The Company makes estimates and judgements in applying its accounting policies that affect the reported amount of assets and liabilities in the financial statements. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### **Asset Impairment Assessment**

Intangible assets (notes 11) are regularly reviewed for objective evidence of impairment. In determining whether an asset is impaired the Company undertakes an annual Value in Use ('VIU') assessment calculating the net present value of future cash flows expected to be derived from the continuing use of the asset and its disposal at the end of its economical useful life. The recoverable amount calculated under the VIU assessment is considered to exceed the fair value. Cash flow projections are based on reasonable and supportable assumptions that represent management's best estimate of the range of economic conditions. Future cash flows are discounted using the estimate weighted average cost of capital.

The VIU assessment has been performed for the company as a whole as this is the lowest level Cash Generating Unit.

The key assumptions adopted are:

- Cash flows have been projected using the latest Board approved 5 Year Plan.
- A growth rate of 2.0% has been used to project cash flows beyond the initial 5 year period. The growth rate has been determined based on managements' assessment of long term growth in the UK mortgage sector taking into account historic growth rates.
- A discount rate of 7.5% has been adopted being the estimated weighted average cost of capital.

The headroom (difference between the recoverable amount and the carrying amount) in the VIU assessment was £45.0m. The sensitivity of the assessment to the key assumptions is:

- If revenue was 1% below forecast each year this would reduce the VIU by £5.6m.
- If costs were 1% above forecast each year this would reduce the VIU by £7.0m.
- If the growth rate beyond the initial 5 year period of 2.0% reduced to 1.0% this would reduce the VIU by £6.5m.
- If the discount rate of 7.5% reduced to 6.5% this would increase the VIU by £8.4m.

#### **Contract Asset and Liabilities**

Contract assets and liabilities are disclosed in notes 15 and 16 respectively. In determining whether the Contract asset is impaired the Company undertakes an annual Value In Use ('VIU') assessment forecasting the future cash flows expected to be derived from the continuing use of the asset to the end of its useful economic life. The recoverable amount calculated under the VIU assessment is considered to exceed the fair value. Cash flow projections are based on reasonable and supportable assumptions that represent management's best estimate of the range of economic conditions.

The key assumptions adopted in the VIU are:

- Future revenues and costs expected from the ongoing delivery of services based on the latest approved management forecasts.
- The expected duration of the contract.
- · Any additional future contractual cash flows.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

#### 3. Judgments in applying accounting policies (continued)

The outcome of the VIU exercise was an impairment write back of the asset of £1.3m.

The assessment is sensitive to the key assumption of future servicing cash outflows and if these were 5% higher this would reduce the VIU by £0.4m. The assessment is not sensitive to the contract duration or discount rate.

The Contract liability is being released over the period that the performance obligation in contract is being transferred to the customer.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

#### 4. Turnover

Analysis of turnover by country of destination:

	2021 £000	2020 £000
United Kingdom	53,776	53,103
Rest of Europe	6,639	6,089
·	60,415	-59,192

Revenue expected to be recognised in the future related to performance obligations that are unsatisfied (or partially unsatisfied) at the year end is summarised as follows:

	2022	2023	2024	2025	2026	Total
£000's						
Revenue	629	483	441	437	327	2,317
	629	483	441	437	327	2,317

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

#### 4. Turnover (continued)

The Company has the following contract fulfilment assets that have arisen due to performance obligations being satisfied. The asset represents cost to acquire assets which has been capitalised and is being released as an expense over the life of the contract.

### Contract Fulfilment Assets

As at 1 July 2020	4,352
Asset Release	(1,693)
Amortisation	(1,625)
Reversal of impairment	1,276
As at 30 June 2021	2,310

These are shown in Debtors: Due within one year £1,018 thousand and Debtors: Due after more than one year £1,292 thousand. During the year a contract was terminated early, the impact of this is shown separately in the Asset Release.

The Company has the following contract fulfilment liabilities regarding due payments that have arisen before satisfaction of the performance obligations. The liability is revenue received upfront which is being released as the performance obligation is being provided.

### Contract Fulfilment Liabilities £000

As at 1 July 2020	4,085
Liability Release	(994)
Amortisation	(774)

As at 30 June 2021 2,31

These are shown in Creditors: Amounts falling due within one year £629 thousand and Creditors: Amounts falling due after more than one year £1,689 thousand. During the year a contract was terminated early, the impact of this is shown separately in the Liability Release.

#### 5. Operating loss

The operating loss is stated after charging / (crediting):

	2021 £000	2020 £000
Depreciation of tangible fixed assets	1,637	1,669
Impairment of tangible fixed assets	(2,795)	-
Amortisation of intangible assets, including goodwill	644	1,074
Exchange differences	52	(15)
Defined contribution pension cost	1,011	1,116

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

6.	Auditors' remuneration		
		2021 £000	2020 £000
	Fees payable to the Company's auditors and their associates for the audit of the Company's annual financial statements	80	60
		80	60
	Fees payable to the Company's auditors and their associates in respect of:		
	Audit-related assurance services	110	160
		110	160
7.	Employees  Staff costs, including directors' remuneration, were as follows:		
	The second including directors remained about, were as removed.	2021 £000	2020 £000
	Wages and salaries	33,395	25,350
	Social security costs	1,459	1,634
	Other pension costs	1,011	1,116
		35,865	28,100
	The average monthly number of employees (full time equivalent), including the was as follows:	he directors, dur	ing the yea
		2021	2020
		No.	No.
	Directors	5	5
	Other	522	620

625

527

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

#### 8. Directors' remuneration

	2021 £000	2020 £000
Directors' emoluments	406	473
Compensation for loss of office	•	23
	406	496

The highest paid director received remuneration of £406 thousand (2020 - £426 thousand).

The value of the company's contributions paid to a defined contribution pension scheme in respect of the highest paid director amounted to £NIL (2020 - £NIL).

The value of the company's contributions paid to a defined benefit pension scheme in respect of the highest paid director amounted to £NIL (2020 - £NIL).

During the year NIL directors received shares under the long term incentive schemes (2020 -NIL)

The total accrued pension provision of the highest paid director at 30 June 2021 amounted to £NIL (2020 - £NIL).

The emoluments of A Jones are paid by the company, who is also a director of a number of other companies in the Computershare Group and it is not possible to make an accurate apportionment of his emoluments in respect of each of these companies. His total emoluments are included in the aggregate of directors' emoluments disclosed in the financial statements of the company.

The emoluments of P Ali are paid by Computershare Investor Services PLC which makes no recharge to the company. P Ali is also a director of a number of other companies in the Computershare Group and it is not possible to make an accurate apportionment of his emoluments in respect of each of the companies. Accordingly, the above details include no emoluments in respect of P Ali. His total emoluments are included in the aggregate of directors' emoluments disclosed in the financial statements of Computershare Investor Services PLC.

The emoluments of N Oldfield are paid by Computershare Corp which makes no recharge to the company. N Oldfield is also a director of a number of other companies in the Computershare Group and it is not possible to make an accurate apportionment of his emoluments in respect of each of the companies. Accordingly, the above details include no emoluments in respect of N Oldfield. His total emoluments are included in the aggregate of directors' emoluments disclosed in the financial statements of Computershare Corp.

The emoluments of T Franklin and R Banks are paid by Computershare Services Limited which makes no recharge to the company, these individuals are also directors of a number of other companies in the Computershare Group and it is not possible to make an accurate apportionment of their emoluments in respect of each of the companies. Accordingly, the above details include no emoluments in respect of these other directors. Their total emoluments are included in the aggregate of directors' emoluments disclosed in the financial statements of Computershare Services Limited.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

9.	Interest payable and similar expenses		
		2021 £000	2020 £000
	Loans from group undertakings	37	64
	Finance leases and hire purchase contracts	303	299
		340	363
10.	Tax on loss		
		2021 £000	2020 £000
	Corporation tax		
	Current tax on profits for the year	(457)	-
	Total current tax	(457)	÷
	Deferred tax		
	Current year	(291)	(1,110)
	Adjustments in respect of previous periods	583	14
	Effect of changes in tax rates	(133)	73
•	Total deferred tax	159	(1,023)
	Taxation on loss on ordinary activities	(298)	(1,023)

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

#### 10. Tax on loss (continued)

## Factors affecting tax charge for the year

The tax assessed for the year is higher than (2020 - lower than) the standard rate of corporation tax in the UK of 19% (2020 - 19%). The differences are explained below:

	2021 £000	2020 £000
Loss before tax	(11,310)	(4,727)
Loss before tax multiplied by standard rate of corporation tax in the UK of 19% (2020 - 19%)	(2,149)	(898)
Effects of:		
Tax rate changes	(133)	73
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment	-	108
Adjustments to tax charge in respect of prior periods	583	14
Non-taxable income	٠-	(67)
Share options	(18)	(1)
Group relief	1,419	(252)
Total tax credit for the year	(298)	(1,023)

The Company has surrendered / (claimed) tax losses of £7,468 thousand (2020: (£1,326) thousand) with a tax effect of £1,419 thousand (2020: (£252) thousand) to fellow subsidiary undertakings for no payment.

## Factors that may affect future tax charges

The standard UK corporation tax rate is 19% throughout the year ended 30 June 2021. Following the enactment of Finance Act 2021 the standard UK corporation tax rate will remain at 19% before increasing to 25% from 1 April 2023. Deferred tax has been recognised at either 19% or 25% depending on the rate expected to be in force at the time of the reversal of the temporary difference.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

## 11. Intangible assets

	Software £000	Internally developed software £000	Total £000
Cost			
At 1 July 2020	8,641	6,444	15,085
At 30 June 2021	8,641	6,444	15,085
Amortisation			
At 1 July 2020	8,641	860	9,501
Charge for the year on owned assets	<u>-</u>	644	644
At 30 June 2021	8,641	1,504	10,145
Net book value			
At 30 June 2021	-	4,940	4,940
At 30 June 2020	<u>.</u>	5,584	5,584

Amortisation has been charged to administrative expenses within the statement of comprehensive income.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

## 12. Leases

## Company as a lessee

The Company has two significant contracts, for properties in Skipton and Derry, which are classified as operating leases. Under IFRS 16, the Company recognises right-of-use assets and associated lease liabilities for these two leases. The cash outflow for these two leases in the year was £2,149 thousand.

The Derry lease has a break point at 31st December 2023, five years prior to the end of the lease.

Lease liabilities are due as follows:

	£000
Current	2,102
Non-current	4,679
	6,781
Contractual undiscounted cash flows are due as follows:	
	2021 £000
Not later than one year	2,149
Between one year and five years	4,897
Later than five years	-
·	7,046

The following amounts in respect of leases, where the Company is a lessee, have been recognised in profit or loss:

	2021 £000
Depreciation on right-of-use assets	1,594
Interest on lease liabilities	303

2021

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

## 13. Tangible assets

	Long-term leasehold property £000	Motor vehicles £000	Fixtures and fittings £000	Office equipment £000	Computer equipment £000	Leasehold improve- ments £000	Total £000
Cost							
At 1 July 2020	10,546	13	3,612	1,721	3,633	141	19,666
Additions	-	•	22	-	•	34	56
Disposals	(2,100)	•	•	-		-	(2,100)
At 30 June 2021	8,446	13	3,634	1,721	3,633	175	17,622
Depreciation							
At 1 July 2020	1,632	13	3,556	1,721	3,611	58	10,591
Charge for the year on owned assets	•	-	23	-	4	16	43
Charge for the year on right-of-use assets	1,594	-	-	-	•	•	1,594
Impairment charge	2,795	-	-	-	-	•	2,795
At 30 June 2021	6,021	13	3,579	1,721	3,615	74	15,023
Net book value							
At 30 June 2021	2,425	•	55	-	18	101	2,599
At 30 June 2020	8,914	•	56	•	22	83	9,075

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## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

## 13. Tangible assets (continued)

The net book value of land and buildings may be further analysed as follows:

The net book value of land and buildings may be further analysed as follows:		
	2021 £000	2020 £000
Long leasehold	2,425	8,914
	2,425	8,914
The net book value of owned and leased assets included as 'Tangible fixed a is as follows:	assets" in the Ba	lance Sheet
		2021 £000
Tangible fixed assets owned		174
Right-of-use tangible fixed assets	·	2,425
	=	2,599
Information about right-of-use assets is summarised below:		
Net book value		
		2021 £000
Property		2,425
	=	2,425
Depreciation charge for the year ended		
		2021 £000
Property		(1,594)
	=	(1,594)
	**	

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

## 14. Investments

	Investment s in subsidiary companies £000
Cost and net book value	
At 1 July 2020	281
At 30 June 2021	281

## **Subsidiary undertakings**

The following were subsidiary undertakings of the Company:

Name	Registered office	class of shares	Holding	
Baseline Capital Limited	The Pavilions, Ordinary 100% Bridgwater Road, Bristol BS13 8AE			

The aggregate of the share capital and reserves as at 30 June 2021 and the profit or loss for the year ended on that date for the subsidiary undertakings were as follows:

,	Name	Aggregate of share capital and reserves	Profit
	Baseline Capital Limited	350	178
15.	Debtors		
		2021 £000	2020 £000
	Amounts falling due after more than one year		
	Other debtors	244	256
	Contract assets	1,292	2,558
	Deferred tax asset	595	753
		2,131	3,567

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

## 15. Debtors (continued)

	2021 £000	2020 £000
Amounts falling due within one year		
Trade debtors	2,380	3,418
Amounts owed by group undertakings	15,120	9,568
Prepayments and accrued income	848	1,760
Contract assets	1,018	1,793
Tax recoverable	457	-
	19,823	16,539

Amounts owed by group undertakings are unsecured and are repayable on demand. They include a £7,114 thousand loan to CIN3 repayable on demand with interest payable at a rate of UK Daily LIBOR plus 1.05% per annum.

Contract Asset represents contract fulfilment costs that have been capitalised

## 16. Creditors: Amounts falling due within one year

	2021 £000	2020 £000
Trade creditors	-	348
Amounts owed to group undertakings	3,628	4,597
Other taxation and social security	1,354	1,950
Lease liabilities	2,102	2,116
Other creditors	1	-
Accruals and deferred income	3,252	2,956
Contract liabilities	629	1,058
	10,966	13,025
	<del></del>	<del></del>

Amounts owed to group undertakings are unsecured and are repayable on demand.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

17.	Creditors: Amounts falling due after more than one year		
		2021 £000	2020 £000
	Lease liabilities	4,679	8,614
	Contract liabilities	1,689	3,027
		6,368	11,641
18.	Deferred taxation		
		2021 £000	2020 <b>£000</b>
	At beginning of year	753	(598)
	Credited to profit or loss	425	1,351
	PYA	(583)	-
	At end of year	595	753
	The deferred taxation balance is made up as follows:		
		2021 £000	2020 £000
	Accelerated capital allowances	367	337
	Temporary differences	228	416
		595	753

The Directors believe it more likely than not that the Company will generate sufficient future profits to realise the deferred tax asset and it has therefore been recognised in the financial statements. There are no unrecognised deferred tax assets or liabilities.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

#### 19. Other provisions

	Operational issues £000	Redundanc y provision £000	Annual leave provision £000	Onerous business rates provision £000	Total £000
At 1 July 2020	475	848	623	-	1,946
Charged to profit or loss	249	481	(112)	861	1,479
Utilised in year	(87)	(1,213)	<u>.</u>	<u>.</u>	(1,300)
At 30 June 2021	637	116	511	861	2,125

## **Operational issues**

The provision is made for estimated compensation payments resulting from past operational issues. The amount of provision to be held and the amount of compensation made is determined through internal investigation and agreement with the client on a case by case basis. As these are under review with clients, the values and timings are uncertain.

## **Redundancy provision**

A liability is recognised for estimated redundancy costs associated with the projected reduced headcount resulting from the Cost Out programme. The value and timings of settlement is uncertain due to the ongoing reviews.

## **Annual leave provision**

A liability is recognised to the extent of any unused holiday pay entitlement which is accrued at the balance sheet date and carried forward to future periods. This is measured at the undiscounted salary cost of the future holiday entitlement so accrued at the balance sheet date.

## **Onerous business rates provision**

This provision covers estimated unavoidable business rates costs of the leasehold properties no longer in use as well as mothballed floor space up until the lease break dates.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

## 20.

Called up share capital		
	2021 £000	2020 £000
Authorised, allotted, called up and fully paid	2000	
17,251,780 (2020 - 17,251,760) Ordinary shares of £1.00 each	17,252	17,252

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

#### 21. Share based payments

During the year and the preceding year the Company's directors and employees benefited from two types of share-based payment arrangement.

## **Company Share Incentive Plan**

Under the terms of the Company Share Incentive Plan, employees may elect to purchase shares in the ultimate parent via monthly deductions from their gross salary. The purchased shares are matched like-for-like by requesting the employing company to purchase matching shares for allocation to the employee concerned. The matching shares vest fully after three years. The employee is entitled to the economic benefit of dividends on the matching shares from the date of allocation and there are no conditions attaching to the matching shares apart from continued employment with the company. The fair value of matching shares is the market value of those shares on the date of allocation to the employee.

#### **Deferred Incentive Plan**

The ultimate parent company provides deferred incentive awards for key management personnel on a discretionary basis. The market value of shares issued to employees for no cash consideration is recognised as a personnel expense over the vesting period with a corresponding increase in the capital contribution reserve. There have been no changes to the terms and conditions of deferred incentive awards since the dates of grant. The fair value of such awards is the market value of the shares on the date of grant.

The statement of comprehensive income charge for each element of the company's share-based payments was as follows:

	2021 £000	2020 £000
Share Incentive Plan	266	279
Deferred Incentive Plan	161	109
	427	388

## **Company Share Incentive plan**

The number of shares outstanding at the end of the year was 136 thousand (2020 - 135 thousand). The weighted average market price of the ultimate parent's shares on the dates on which the awards were granted during the year was AUD13.92 (2020 - AUD19.98).

## **Deferred Incentive plan**

The number of shares outstanding at the end of the year was 38 thousand (2020 - 23 thousand). The weighted average market price of the ultimate parent's shares on the dates on which the awards were granted during the year was AUD13.05 (2020 - AUD17.07).

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

#### 22. Pension commitments

The Company operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost charge represents contributions payable by the Company to the fund and amounted to £1,011 thousand (2020: £1,116 thousand). Contributions totalling £nil (2020: £nil) were payable to the fund at the balance sheet date and are included in creditors.

## 23. Related party transactions

The Company undertook no transactions with related parties other than parties 100% owned within the Group and are therefore exempt from disclosure under FRS101.

#### 24. Post balance sheet events

No matters to report.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

## 25. Controlling party

Homeloan Management Limited is controlled and 100% owned by Computershare Investments (UK) (No. 3) Limited, a company incorporated in England and Wales.

The ultimate parent undertaking and ultimate controlling party is Computershare Limited ("Computershare Limited (Australia)"), a company incorporated in Australia under ACN 005485825, which ultimately holds 100% of the share capital in Homeloan Management Limited and Computershare Investments (UK) (No. 3) Limited.

The smallest and largest group in which Homeloan Management Limited is a member and for which group financial statements are drawn up is the Computershare Limited (Australia) group. The consolidated financial statements of this group can be obtained from Computershare Limited, 452 Johnston Street, Abbotsford, Victoria 3067, Australia. These may also be found at Computershare's website www.computershare.com.