# WARDSWIFT GROUP PLC FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 1997



Faulkner House Victoria Street St Albans Herts AL1 3SE

RAYNER ESSEX
CHARTERED ACCOUNTANTS

# FINANCIAL STATEMENTS

# FOR THE YEAR ENDED 31 JULY 1997

Registered Office

1 Twyford Place Lincoln's Inn Lincoln Road High Wycombe Bucks HP12 3RE

Directors

PDJKelly WJKenny

Secretary

P D J Kelly

**Bankers** 

National Westminster Bank Plc PO Box 17 33 High Street High Wycombe Bucks HP11 2AJ

Solicitors

George & George Dial House 14 Crendon Street High Wycombe Bucks HP13 6LW

**Auditor** 

Rayner Essex
Chartered Accountants
Faulkner House
Victoria Street
St Albans
Herts
AL1 3SE

# FINANCIAL STATEMENTS

# FOR THE YEAR ENDED 31 JULY 1997

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### FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 31 JULY 1997

The directors present their report together with financial statements for the year ended 31 July 1997.

# Review of the business and future developments

The group is principally engaged in recruitment consultancy and selling computer software.

### Results and dividends

The profit for the year after taxation is stated on page 4. The directors do not recommend the payment of a dividend.

### **Directors**

The directors in office during and at the end of the year are listed below.

The interests of the directors and their families in the shares of the company at the beginning and end of the year were as follows:

	31 July 1997 Ordinary Shares	31 July 1996 Ordinary Shares
P D J Kelly	50,000	50,000
W J Kenny	-	-

### Directors' responsibilities for the financial statements

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the group for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

# REPORT OF THE DIRECTORS (CONTINUED)

The directors are responsible for keeping proper accounting records for safeguarding the assets of the group and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### **Auditor**

In accordance with Section 385(1) of the Companies Act 1985, a resolution proposing the re-appointment of Rayner Essex, Chartered Accountants, as auditor to the company will be put to the Annual General Meeting.

# **Creditor Payment Policy**

The group's policy with regard to payment of creditors is that approved invoices are settled within the suppliers' terms.

BY ORDER OF THE BOARD

P D/J KELLY - DIRECTOR

Sextendo 1997

### REPORT OF THE AUDITOR TO THE MEMBERS OF

### WARDSWIFT GROUP PLC

We have audited the financial statements on pages 4 to 19 which have been prepared under the accounting policies set out on pages 8 and 9.

### Respective responsibilities of directors and auditor

As described on page 1 the directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the group at 31 July 1997 and the profit of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Faulkner House Victoria Street St Albans Herts AL1 3SE RAYNER ESSEX
REGISTERED AUDITOR
CHARTERED ACCOUNTANTS
30 September 1997

# CONSOLIDATED PROFIT AND LOSS ACCOUNT

# FOR THE YEAR ENDED 31 JULY 1997

	Note	Year ended 31 July 1997 £	16 months to 31 July 1996 £
Turnover Cost of sales	2	4,764,225 (3,532,796)	3,395,736 (2,399,822)
Gross profit Administrative expenses Exceptional item	2	1,231,429 (1,049,464) -	995,914 (946,922) (50,224)
Operating profit/(loss)		181,965	(1,232)
Interest payable and similar charges	3	(40,014)	(28,893)
Profit/(loss) on ordinary activities before taxation	2	141,951	(30,125)
Tax on profit/(loss) on ordinary activities	5	(34,086)	(5,288)
Profit/(loss) on ordinary activities after taxation		107,865	(35,413)
Minority interest		(23,424)	19,417
Profit/(loss) for the financial period Dividends	15 16		(15,996) (28,000)
Retained profit/(loss) for the financial period		84,441	(43,996)
Retained profit b/fwd		12,986	56,982
Retained profit c/fwd		£97,427	£12,986

# RECOGNISED GAINS AND LOSSES

There were no recognised gains or losses other than those recognised in the profit and loss account.

# **CONTINUING ACTIVITIES**

None of the group's activities were acquired or discontinued during the above two financial periods.

The notes on pages 8 to 19 form part of these accounts.

# **CONSOLIDATED BALANCE SHEET AT 31 JULY 1997**

	Note	1997 £	1996 £
Fixed assets			
Intangible assets Tangible assets Investments	7 8 9	163,183 8,648 ————————————————————————————————————	5,553 121,020 - 126,573
Current assets			
Stocks Debtors Cash at bank and in hand	10 11	54,738 1,257,294 45,954	155,582 588,869 69
Creditors: amounts falling due within one year	12	1,357,986 (1,359,248)	744,520 (827,675)
Net current liabilities		(1,262)	(83,155)
Total assets less current liabilities		170,569	43,418
Creditors: amounts falling due after more than one year	13	(22,771)	(3,485)
Minority interests	14	(24,996)	(1,572)
		£122,802	£38,361
Capital and reserves			
Called up share capital Capital reserve Profit and loss account	15 15 15	21,875 3,500 97,427	21,875 3,500 12,986
Equity shareholders' funds	15	£122,802	£38,361

The financial statements were approved by the board of directors on 22 september 1947

P D J KELLY - DIRECTOR

The notes on pages 8 to 19 form part of these accounts.

# **COMPANY BALANCE SHEET AT 31 JULY 1997**

	Note	1997 £	1996 £
Fixed assets			
Tangible assets Investments	8 9	79,856 40,148	56,029 31,500
Current assets		120,004	87,529
Debtors Cash at bank and in hand	11	191,608	164,398 6
Creditors: amounts falling due within one year	12	191,608 (186,282)	164,404 (181,339)
Net current assets/(liabilities)		5,326	(16,935)
Total assets less current liabilities		125,330	70,594
Creditors: amounts falling due after more than one year	13	(14,771) £110,559	(3,485) £67,109
Capital and reserves			
Called up share capital Profit and loss account	15 15	21,875 88,864	21,875 45,234
Equity shareholders' funds	15	£110,559	£67,109

The financial statements were approved by the Board of Directors on 22 September 1997

P D J KELLY - DIRECTOR

The notes on pages 8 to 19 form part of these accounts.

# CONSOLIDATED CASH FLOW STATEMENT

# FOR THE YEAR ENDED 31 JULY 1997

N	ote	Year ended 31 July 1997 £	16 months to 31 July 1996 £
Net cash inflow from operating activities	21	253,385	40,486
Returns on investments and servicing of finance	22	(40,014)	(28,893)
Taxation		(4,493)	(2,508)
Capital expenditure and financial investment	22	(37,289)	(19,425)
Equity dividends paid		<u>-</u>	(28,000)
Cash inflow/(outflow) before use of liquid resources and financing		171,589	(38,340)
Financing - increase in debt	22	(21,789)	1,979
Increase/(decrease) in cash for the period		£149,800	£(36,361)
Reconciliation of net cashflow to movement in net debt	<b>v</b> 23		
Increase/(decrease) in cash in the period		(149,800)	36,361
Cash flow from increase in de lease financing	ebt and	152,311	145,191
Change in net debt resulting New finance leases	from cash flow	/s 2,511 51,970	181,552 11,865
Change in net debt in period Net debt at 1.8.96	I	54,481 397,001	193,417 203,584
Net debt at 31.7.97		£451,482	£397,001

# NOTES TO THE FINANCIAL ACCOUNTS

# FOR THE YEAR ENDED 31 JULY 1997

# 1. ACCOUNTING POLICIES

# (a) Accounting Convention

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost convention.

The principal accounting policies of the group have remained unchanged from the previous year and are set out below.

# (b) Basis of Consolidation

The group financial statements consolidate those of the company and its trading subsidiary undertaking (see note 9) drawn up to 31 July 1997. The results of the subsidiary have been included using the acquisition method of accounting.

# (c) Turnover

Turnover is the total amount receivable by the group in the ordinary course of business with outside customers for goods supplied as a principal and for services provided, excluding VAT and trade discounts.

# (d) Depreciation

Depreciation is calculated to write down the cost less estimated residual value of all tangible fixed assets by annual instalments over their expected useful lives.

The rates generally applicable are:

Office equipment
Computer equipment

15% reducing balance

33% straight line

25% reducing balance

# (e) Development expenditure

Motor vehicles

Development costs incurred on specific projects are capitalised when recoverability can be assessed with reasonable certainty and are amortised in line with the expected sales arising from the projects. All other development costs are written off in the year of expenditure.

### NOTES TO THE FINANCIAL ACCOUNTS

### FOR THE YEAR ENDED 31 JULY 1997

### 1. ACCOUNTING POLICIES (CONTINUED)

### (f) Leased assets

Where assets are financed by leasing agreements which give risks and rewards approximate to ownership ("finance leases") they are treated as if they had been purchased outright on credit. They are therefore initially recorded as a fixed asset and a liability at a sum equal to the fair value of the asset. Leasing payments on such assets are regarded as consisting of a capital element which reduces the outstanding liability and an interest charge.

All other leases are regarded as operating leases and the total payments made under them are charged to the profit and loss account on a straight-line basis over the lease term.

# (g) Contributions to pension funds

Defined contribution scheme.

The pension costs charged against profits represent the amount of the contributions payable to the scheme in respect of the accounting period.

### (h) Stocks

Stocks are stated at the lower of cost and net realisable value.

### (i) Deferred taxation

Deferred taxation is provided on the liability method on all short term timing differences except where, in the opinion of the directors, a liability is unlikely to arise. Provision is also made for long term timing differences where those differences are expected to reverse in the foreseeable future.

# NOTES TO THE FINANCIAL STATEMENTS

# FOR THE YEAR ENDED 31 JULY 1997

# 2. TURNOVER AND PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION

The turnover, profit/loss before taxation and net assets are attributable to the following activities which are carried out in a single geographical market.

	Turnov		Profit/ before t	axation	N.	- tt-
	Year ended to 31 July 1997 £	16 months 31 July 1996 £	Year ended to 31 July 1997 £	16 months 31 July 1996 £	31 July 1997 £	1996
Recruitment consultancy Computer	733,471	865,848	57,646	25,320	92,296	61,643
software sale	es 4,030,754	2,529,888	84,305	(55,445)	30,506	(23,282)
	£4,764,225	£3,395,736	£141,951	£(30,125)	£122,802	£38,361
The profit/(	loss) on ordina	ary activities is	stated after:		r ended 1 31 July 1997 £	16 months 31 July 1996 £
<ul> <li>audit serv</li> <li>non audit</li> <li>Hire of plar</li> <li>Other oper</li> <li>Amortisation</li> <li>Depreciation</li> <li>owned</li> <li>held under</li> </ul>		entals ment costs e fixed assets			5,500 6,050 2,700 63,939 5,553 32,725 6,116	5,500 1,250 - 46,363 11,106 28,666 4,702 50,224

The exceptional bad debts relate to trade debts, outstanding at 1 April 1995 and not provided for, which subsequently proved to be irrecoverable.

# 3. INTEREST PAYABLE AND SIMILAR CHARGES

	Year ended to 31 July 1997 £	16 months 31 July 1996 £
On bank loans, overdrafts and overdrafts - repayable within 5 years, otherwise than by instalments	5,215	10,578
Other loans - repayable within 5 years other than by instalments Hire purchase interest	31,505 3,294	17,659 656
	£40,014	£28,893

# NOTES TO THE FINANCIAL STATEMENTS

# FOR THE YEAR ENDED 31 JULY 1997

# 4. DIRECTORS AND EMPLOYEES

The average number of employees of the group during the year and their aggregate emoluments are shown below:

	Year ended to 31 July 1997 £	16 months 31 July 1996 £
Wages and salaries Social security Pension costs	508,623 56,952 4,373	523,115 53,068 8,355
	£569,948	£584,538

The average monthly number of employees of the group during the period was 30 (1996: 25)

Staff costs include remuneration in respect of directors, as follows:

	Year ended to 31 July 1997 £	16 months 31 July 1996 £
Directors' fees Management remuneration Pension contributions	63,909 3,464	82,364 3,687
	£67,373	£86,051

# 5. TAX ON PROFIT/(LOSS) ON ORDINARY ACTIVITIES

The tax (charge)/credit is based on the profit/(loss) for the period and represents:

	1997 £	1996 £
Corporation tax @ 21% (1996: 14%) Under provision in previous years	34,086	5,288
	£34,086	£5,288

**Development** 

24,988

# WARDSWIFT GROUP PLC

# NOTES TO THE FINANCIAL STATEMENTS

# FOR THE YEAR ENDED 31 JULY 1997

### PROFIT FOR THE FINANCIAL YEAR 6.

INTANGIBLE FIXED ASSETS

Provided in the year

At 31 July 1997

7.

The parent company has taken advantage of section 230 of the Companies Act 1985 and has not included its own profit and loss account in these financial statements. The group profit for the year includes a profit of £57,646 (1996: profit of £20,032) which is dealt with in the financial statements of the company.

	costs £
Cost	
At 1 August 1996 and at 31 July 1997	24,988
Depreciation	10 425
At 1 August 1996	19,435 5,553
Provided in the vear	3,330

Net book value £ -At 31 July 1997 £5,553 At 31 July 1996

The development costs capitalised relate to the production of the first catalogue of the subsidiary, Software Catalogue Limited. The amount is to be written off over the life of the resulting income stream which is anticipated to be three years.

# NOTES TO THE FINANCIAL STATEMENTS

# FOR THE YEAR ENDED 31 JULY 1997

# 8. TANGIBLE FIXED ASSETS

The group	Total £	Office equipment £	Computer equipment £	Motor vehicles £
Cost At 1 August 1996 Additions at cost Disposals	256,050 85,811 (29,950)	72,330 8,293 -	138,270 25,548	45,450 51,970 (29,950)
At 31 July 1997	311,911	80,623	163,818	67,470
Depreciation At 1 August 1996 Provided in the year Disposals At 31 July 1997	135,030 38,841 (25,143) 148,728	36,714 5,389 - 42,103	64,473 27,792 - - 92,265	33,843 5,660 (25,143) 14,360
Net book value At 31 July 1997	£163,183	£38,520	£71,553	£53,110
At 31 July 1996	£121,020	£35,616	£73,797	£11,607
The company	Total £	Office equipment £	Computer equipment	Motor vehicles £
Cost At 1 August 1996 Additions at cost Disposals		equipment	equipment £	45,450 31,970 (29,950)
Cost At 1 August 1996 Additions at cost	166,435 38,743	equipment £	<b>equipment</b> £ 54,611	<b>vehicles</b> £ 45,450 31,970
Cost At 1 August 1996 Additions at cost Disposals	166,435 38,743 (29,950)	66,374 6,773  73,147 35,354 4,492	54,611 	45,450 31,970 (29,950)
Cost At 1 August 1996 Additions at cost Disposals At 31 July 1997  Depreciation At 1 August 1996 Provided in the year	166,435 38,743 (29,950) 175,228 110,406 10,109	66,374 6,773  73,147 35,354 4,492	54,611 	45,450 31,970 (29,950) 47,470 33,843 2,993
Cost At 1 August 1996 Additions at cost Disposals At 31 July 1997  Depreciation At 1 August 1996 Provided in the year Disposals	166,435 38,743 (29,950) 175,228 110,406 10,109 (25,143)	66,374 6,773 - 73,147 35,354 4,492	54,611 	45,450 31,970 (29,950) 47,470 33,843 2,993 (25,143)

### NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR 31 JULY 1997

# 8. TANGIBLE FIXED ASSETS (CONTINUED)

Included in the figures stated above are assets held under finance leases as follows:

	The group		Office equipment	Computer equipment	Motor vehicles
	Net book value at 31 July	1997	£8,592	£2,014	£47,110
	Net book value at 31 July	1996	£9,848	£2,014	£-
	The company		Office equipment	Computer equipment	Motor vehicles
	Net book value at 31 July	1997	£8,592	£2,014	£29,777
	Net book value at 31 July	1996	£9,848	£2,014	£-
9.	FIXED ASSET INVESTMENTS	Loans to associates £	Shares in associates	Shares in subsidiaries £	Total £
	Cost at 1 August 1996 Additions	8,647	1	31,500	31,500 8,648
	Cost of 31 July 1997	£8,647	£1	£31,500	£40,148

At 31 July 1997 the company held more than 10% of the equity of the following companies:

Subsidiary	Country of registration	Class of share capital held	Proportion held	Nature of business
Software Catalogue Limited	England and Wales	Ordinary	64%	Computer Software
<b>Associate</b> SDS PIc	England and Wales	Ordinary	33%	Computer Marketing

The results of Software Catalogue have been consolidated by virtue of the fact that Wardswift Group Plc holds the majority of the voting share captal.

SDS PIc has been treated as a trade investment because the trading results are negligible and the net assets are not materially different from the value of the investment.

# NOTES TO THE FINANCIAL STATEMENTS

# FOR THE YEAR ENDED 31 JULY 1997

### 10. STOCKS

10.	51.5 C.N.5			The g	group
				1997	1996
	Goods for resale			£54,738	£155,582
11.	DEBTORS	1997 £	The group 1996 £	Th 1997 £	e company 1996 £
	Trade debtors Other debtors Tax recoverable Prepayments and acc	1,188,865 1,150 7,000	555,049 - 7,000	153,053 1,150 7,000	134,857 7,000
	income	60,279	26,820	30,405	22,541
		£1,257,294	£588,869	£191,608	£164,398

Trade debtors include factored debts of £818,186. (1996: £390,541) There was a loan to P D J Kelly during the year, the maximum balance outstanding being £9,141. The balance still outstanding at 31 July 1997 was £1,150, included in other debtors.

# 12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

		The group		The company	
		1997	1996	1997	1996
		£	£	£	£
Bank overdrafts	(a)	51,921	155,836	51,921	68,621
Trade creditors		641,651	357,254	29,555	38,704
Amounts owed to g	roup				
undertakings		_	-	13,237	22,549
Current taxation		36,878	7,285	16,988	7,285
Social security and	other				
taxes		87,733	39,644	42,048	20,196
Accruals and defer	red				
income		118,321	29,907	18,953	14,857
Other creditors		403,164	229,064	-	442
Amounts due unde	r financ	e			
leases		19,580	8,685	13,580	8,685
	5	1,359,248	£827,675	£186,282	£181,339
					<del></del>

- (a) The bank overdrafts are secured by mortgage debentures over the assets of the group and unlimited cross-guarantees between group companies.
- (b) The other creditors are secured by cross company guarantees, the book debts of Software Catalogue Limited and a personal guarantee by Mr P D J Kelly, Director.

# NOTES TO THE FINANCIAL STATEMENTS

# FOR THE YEAR ENDED 31 JULY 1997

# 13. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

		The group The comp 1997 1996 1997		ompany 1996	
	Amount due under finance leases	£22,771	£3,485	£14,771	£3,485
	Borrowings are repayable as follows:	1997 £	1996 £	1997 £	1996 £
	Between one and two years Between two and five years	14,883 7,888	3,485	8,883 5,888	3,485
		£22,771	£3,485	£14,771	£3,485
14.	MINORITY INTERESTS			The 1997	group 1996
	Minority interests			£24,996	£1,572
15.	SHAREHOLDERS' FUNDS				
	The group	Share capital £	Capital reserve £	Profit and loss account £	Total £
	At 31 March 1995 Loss for the financial period Dividends	21,875	3,500	56,982 (15,996) (28,000)	82,357 (15,996) (28,000)
	At 3.1 July 1996 Profit for the financial year	21,875	3,500	12,986 84,441	38,361 84,441
	At 31 July 1997	£21,875	£3,500	£97,427	£122,802

### NOTES TO THE FINANCIAL STATEMENTS

# FOR THE YEAR ENDED 31 JULY 1997

# 15. SHAREHOLDERS' FUNDS (CONTINUED)

The company	Share capital £	Profit and loss account £	Total £
At 31 March 1995	21,875	53,202	75,077
Profit for the financial period	-	20,032	20,032
Dividends	-	(28,000)	(28,000)
At 31 July 1996	21,875	45,234	67,109
Profit for the financial year		43,450	43,450
At 31 July 1997	£21,875	£88,684	£110,559

The share capital consists of 50,000 authorised, ordinary shares of £1 each, of which 12,500 are allotted, called up and fully paid and 37,500 are allotted, called up and quarter paid.

### 16. DIVIDENDS

		Year end 31 July 1997	16 Months to 31 July 1996
Inte	erim dividend	£ -	£28,000

### 17. LEASING COMMITMENTS

Operating lease payments amounting to £28,982 (1996: £63,760) are due within one year. The leases to which these amounts relate expire as follows:

	1997			1996
	Land and buildings	Other	Land and buildings	Other
Within one year	£28,982	£ -	£63,760	£-

### 18. PENSIONS

Defined contribution scheme.

The company operates a defined contribution pension scheme for the benefit of the senior employees and directors. The assets of the scheme are administered by trustees in a fund independent from those of the company.

# NOTES TO THE CONSOLIDATED CASH FLOW STATEMENTS

# FOR THE YEAR ENDED 31 JULY 1997

### 19. DEFERRED TAXATION

No provision has been made for deferred taxation as, in the opinion of the directors, a liability is unlikely to arise.

# 20. DISCLOSURE OF CONTROL

The ultimate controlling party of the group is Mr P D J Kelly, Director.

As disclosed in note 12, Other Creditors of £403,164 (1996: £228,622) have been partly secured by a personal guarantee from Mr P D J Kelly.

# 21. RECONCILIATION OF OPERATING PROFIT TO OPERATING CASH FLOW

	Year ended 31 July 1997 £	16 months to 31 July 1996 £
Operating profit/(loss)	181,965	(1,232)
Depreciation charges	38,841	33,368
Amortisation charges	5,553	11,106
Decrease/(increase) in stock	100,844	(59,514)
Increase in debtors	(668,425)	(235,306)
Increase in creditors	595,000	292,064
Profit on disposal	(393)	-
	£253,385	£40,486
	<del></del>	

# NOTES TO THE CONSOLIDATED CASH FLOW STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 JULY 1997

# 22. ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW

STATEMENT	ear ended 31 July 1997 £	16 months to 31 July 1996 £
Returns on investments and servicing of finan Interest paid Interest element of finance lease rental payments Interest element of factor charges	3,294 31,505	10,578 656 17,659
Net cash outflow for returns on investments of servicing of finance	£40,014	£28,893
Capital expenditure and financial investmer Purchase of tangible fixed assets Purchase of trade investment Sale of tangible fixed assets	nt: 33,841 8,648 (5,200)	19,425 - -
Net cash outflow for capital expenditure an financial investment	£37,289	£19,425
Financing: Capital element of finance lease repaymer Issue of ordinary share capital	£(21,789)	(8,021) 10,000 £1,979

# 23. ANALYSIS OF NET DEBT

	A <del>l</del> 31 July 1996 £	Cash Flow £	At 31 July 1997 £
Cash in hand Overdrafts	(69) 155,836	(45,885) (103,915)	(45,954) 51,921
	155,767	(149,800)	5,967
Debt due within 1 year	229,064	174,100	403,164
Finance leases	12,170	30,181	42,351
	£397,001	£54,481	£451,482