#### **COMPANY REGISTRATION NUMBER 2149608**

# 151 PRODUCTS LIMITED ABBREVIATED ACCOUNTS 31 DECEMBER 2011

SATURDAY



**TLP AUDIT LIMITED** 

Chartered Accountants & Statutory Auditor
3 Greengate
Cardale Park
Harrogate
HG3 1GY

# ABBREVIATED ACCOUNTS

# YEAR ENDED 31 DECEMBER 2011

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#### THE DIRECTORS' REPORT

#### YEAR ENDED 31 DECEMBER 2011

The directors have pleasure in presenting their report and the financial statements of the company for the year ended 31 December 2011

#### PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activity of the company continues to be that of wholesaling branded domestic products

The company has traded well, and as expected throughout the year Turnover has increased by £4 9m in 2011 with gross profit margins remaining very similar at 27-28%. The directors have monitored the distribution and administration costs to ensure the company remains profitable.

The risk and uncertainty in the market is the effect on the global credit crunch. The directors feel that the company is in a strong position to build on this years success and continue to trade well post recession.

#### RESULTS AND DIVIDENDS

The profit for the year, after taxation, amounted to £459,770 The directors have not recommended a dividend

#### FINANCIAL INSTRUMENTS

Details of the company's financial risk management objectives and policies are included in note 14 to the accounts

#### DIRECTORS

The directors who served the company during the year were as follows

Mr R Shonn

Mr S M Shonn

Mr J S Shonn

Mr D Shonn

Mr I P George

Mr R Shonn, Mr S M Shonn, Mr J S Shonn, Mr D Shonn and Mr I P George are directors of the company's parent, Eurostation limited

#### DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law) Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,

#### THE DIRECTORS' REPORT (continued)

#### YEAR ENDED 31 DECEMBER 2011

• prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the directors are aware

- there is no relevant audit information of which the company's auditor is unaware, and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

#### **DONATIONS**

During the year the company made the following contributions

	2011	2010
	£	£
Charitable	11,351	7,572

#### **AUDITOR**

TLP Audit Limited are deemed to be re-appointed under section 487(2) of the Companies Act 2006

Registered office Emperor House 151 Great Ducie Street Manchester Greater Manchester M3 1FB Signed by order of the directors

MR S M SHONN Company Secretary

Approved by the directors on 15 August 2012

# INDEPENDENT AUDITOR'S REPORT TO 151 PRODUCTS LIMITED UNDER SECTION 449 OF THE COMPANIES ACT 2006

We have examined the abbreviated accounts which comprise the Profit and Loss Account, Balance Sheet, Cash Flow Statement and the related notes, together with the financial statements of 151 Products Limited for the year ended 31 December 2011 prepared under Section 396 of the Companies Act 2006

This report is made solely to the company, in accordance with Section 449 of the Companies Act 2006. Our work has been undertaken so that we might state to the company those matters we are required to state to it in a special auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company for our work, for this report, or for the opinions we have formed

#### RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITOR

The directors are responsible for preparing the abbreviated accounts in accordance with Section 445 of the Companies Act 2006. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts to the Registrar of Companies and whether the abbreviated accounts have been properly prepared in accordance with the regulations made under that section and to report our opinion to you

#### BASIS OF OPINION

We conducted our work in accordance with Bulletin 2008/4 issued by the Auditing Practices Board In accordance with that Bulletin we have carried out the procedures we consider necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts to be delivered are properly prepared

#### **OPINION**

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with Section 445(3) of the Companies Act 2006, and the abbreviated accounts have been properly prepared in accordance with the regulations made under that section

3 Greengate Cardale Park Harrogate HG3 1GY

15 August 2012

PAUL LAND ACA (Senior Statutory Auditor) For and on behalf of TLP AUDIT LIMITED Chartered Accountants & Statutory Auditor

#### ABBREVIATED PROFIT AND LOSS ACCOUNT

#### YEAR ENDED 31 DECEMBER 2011

TURNOVER	Note	2011 £ 28,950,587	2010 £ 24,093,147
Cost of Sales and Other operating income		21,520,331	17,484,052
Distribution costs Administrative expenses		3,027,883 3,581,856	2,885,653 2,972,909
OPERATING PROFIT	2	820,517	750,533
Interest receivable and similar income Interest payable and similar charges	5	2 (175,539)	1 (138,665)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		644,980	611,869
Tax on profit on ordinary activities	6	185,210	181,072
PROFIT FOR THE FINANCIAL YEAR		459,770	430,797
Balance brought forward		3,625,713	3,194,916
Balance carried forward		4,085,483	3,625,713

All of the activities of the company are classed as continuing

The company has no recognised gains or losses other than the results for the year as set out above

#### ABBREVIATED BALANCE SHEET

#### **31 DECEMBER 2011**

		2011		2010
	Note	£	£	£
FIXED ASSETS				
Tangible assets	7		3,227,052	3,258,601
CURRENT ASSETS				
Stocks	8	5,390,457		4,862,325
Debtors	9	5,237,656		4,073,176
Cash at bank and in hand		159,389		290,955
		10,787,502		9,226,456
CREDITORS: Amounts falling due within one				
year	10	6,500,470		5,398,135
NET CURRENT ASSETS			4,287,032	3,828,321
TOTAL ASSETS LESS CURRENT LIABILITIES	5		7,514,084	7,086,922
CREDITORS: Amounts falling due after more				
than one year	11		3,232,240	3,302,700
PROVISIONS FOR LIABILITIES				
Deferred taxation	13		195,361	157,509
			4,086,483	3,626,713
CAPITAL AND RESERVES				
Called-up equity share capital	18		1,000	1,000
Profit and loss account			4,085,483	3,625,713
SHAREHOLDERS' FUNDS	19		4,086,483	3,626,713

These abbreviated financial statements have been prepared in accordance with the special provisions for medium-sized companies under section 445(3) of the Companies Act 2006

These abbreviated accounts were approved by the directors and authorised for issue on 15 August 2012, and are signed on their behalf by

MR S M SHONN

MR I P GEORGE

Company Registration Number 2149608

# **CASH FLOW STATEMENT**

# YEAR ENDED 31 DECEMBER 2011

		2011		2010	
	Note	£	£	£	
NET CASH OUTFLOW FROM OPERATING ACTIVITIES	20		(231,273)	(310,646)	
RETURNS ON INVESTMENTS AND					
SERVICING OF FINANCE	20		(175,537)	(138,664)	
TAXATION	20		(128,397)	(23,349)	
CAPITAL EXPENDITURE AND FINANCIAL INVESTMENT	20		(171,679)	(281,299)	
CASH OUTFLOW BEFORE FINANCING			(706,886)	(753,958)	
FINANCING	20		554,097	230,812	
DECREASE IN CASH	20		(152,789)	(523,146)	

#### NOTES TO THE ABBREVIATED ACCOUNTS

#### YEAR ENDED 31 DECEMBER 2011

#### 1. ACCOUNTING POLICIES

#### **Basis of accounting**

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of financial instruments

#### **Turnover**

The turnover shown in the profit and loss account represents amounts invoiced during the year, exclusive of Value Added Tax

#### Fixed assets

All fixed assets are initially recorded at cost

#### Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows

Freehold Property - 2% on cost
Plant & Machinery - 33% on cost
Fixtures & Fittings - 33% on cost
Motor Vehicles - 25% on cost
Equipment - 33% on cost

#### Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items

#### Hire purchase agreements

Assets held under hire purchase agreements are capitalised and disclosed under tangible fixed assets at their fair value. The capital element of the future payments is treated as a liability and the interest is charged to the profit and loss account on a straight line basis.

#### Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease

#### Pension costs

The company operates a defined contribution pension scheme for employees. The assets of the scheme are held separately from those of the company. The annual contributions payable are charged to the profit and loss account.

#### NOTES TO THE ABBREVIATED ACCOUNTS

#### YEAR ENDED 31 DECEMBER 2011

#### 1. ACCOUNTING POLICIES (continued)

#### Deferred taxation

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive more tax, with the following exceptions

Provision is made for tax on gains arising from the revaluation (and similar fair value adjustments) of fixed assets, and gains on disposal of fixed assets that have been rolled over into replacement assets, only to the extent that, at the balance sheet date, there is a binding agreement to dispose of the assets concerned. However, no provision is made where, on the basis of all available evidence at the balance sheet date, it is more likely than not that the taxable gain will be rolled over into replacement assets and charged to tax only where the replacement assets are sold.

Deferred tax assets are recognised only to the extent that the directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date

#### Financial instruments

#### Investments

All investments are initially recorded at cost, being the fair value of the consideration given and including acquisition costs associated with the investment All purchases and sales of investments are recognised using trade date accounting

#### Trade and other debtors

Trade and other debtors are recognised and carried forward at invoiced amounts less provisions for any doubtful debts. Bad debts are written off when identified

#### Cash and cash equivalents

Cash and cash equivalents are included in the balance sheet at cost. Cash and cash equivalents comprise cash at bank and in hand and short term deposits with an original maturity of three months or less.

#### Interest-bearing loans and borrowings

All loans and borrowings are recognised initially at cost, which is the fair value of the consideration received, net of issue costs associated with the borrowing

After initial recognition, interest-bearing loans and borrowings are measured at amortised cost using the effective interest method. Gains or losses are recognised in the profit and loss account when liabilities are derecognised or impaired, as well as through the amortisation process.

#### NOTES TO THE ABBREVIATED ACCOUNTS

#### YEAR ENDED 31 DECEMBER 2011

#### 1. ACCOUNTING POLICIES (continued)

#### Employer-financed retirement benefit scheme (efrbs)

The company has established trusts for the benefit of employees and persons connected with them Monies held in these trusts are held by independent trustees and managed at their discretion. The trustees are empowered to provide both retirement and other employee benefits

Where the company retains future economic benefit from, and has de facto control of the assets and liabilities of the trust, they are accounted for as assets and liabilities of the company until the earlier of the date that an allocation of trust funds to employees in respect of past services is declared and the date that assets of the trust vest in identified individuals

Where monies held in a trust are determined by the company on the basis of employees' past services to the business and the company can obtain no future economic benefit from those monies, such monies, whether in the trust or accrued for by the company are charged to the profit and loss account in the period to which they relate

Where monies held in a trust are determined by the company on the basis of employees' past services to the business and are payable after completion of the employment, such monies are charged to the profit and loss account in the period during which services are rendered by employees

#### 2. OPERATING PROFIT

Operating profit is stated after charging

	2011	2010
	£	£
Depreciation of owned fixed assets	163,161	60,855
Depreciation of assets held under hire purchase agreements	40,067	19,917
Auditor's remuneration		
- as auditor	8,500	8,500
- for other services	8,751	6,500
Operating lease costs	•	
- Other	54,875	(26,180)

2010

# **NOTES TO THE ABBREVIATED ACCOUNTS**

# YEAR ENDED 31 DECEMBER 2011

#### 3. PARTICULARS OF EMPLOYEES

Money purchase schemes

4.

The average number of staff employed by the company during the financial year amounted to

	•	
Number of production staff Number of administrative staff	2011 No 42 38 80	2010 No 33 38 71
The aggregate payroll costs of the above were		
Wages and salaries Social security costs Other pension costs	2011 £ 2,458,891 261,762 65,420 2,786,073	2010 £ 2,058,448 158,854 64,683 2,281,985
DIRECTORS' REMUNERATION		
The directors' aggregate remuneration in respect of qualifying services	were	
Remuneration receivable Value of company pension contributions to money purchase schemes	2011 £ 341,969 <u>64,220</u> 406,189	2010 £ 467,579 $\frac{63,483}{531,062}$
Remuneration of highest paid director:		
Total remuneration (excluding pension contributions) Value of company pension contributions to money purchase schemes	2011 £ 153,954 13,000 166,954	2010 £ 108,510 13,000 121,510
The number of directors who accrued benefits under company pension	schemes was	as follows
	2011 No	2010 No

#### **NOTES TO THE ABBREVIATED ACCOUNTS**

#### YEAR ENDED 31 DECEMBER 2011

# 5. INTEREST PAYABLE AND SIMILAR CHARGES

2011 £ 85,227 7,200 83,112	2010 £ 49,125 7,200 82,340 138,665
173,337	130,003
2011	2010 £
-	-
147,358	129,231
_	(3,200)
147,358	126,031
37,852	55,041
185,210	181,072
	\$5,227 7,200 83,112 175,539 2011 £ 147,358 

#### (b) Factors affecting current tax charge

The tax assessed on the profit on ordinary activities for the year is lower than the standard rate of corporation tax in the UK of 26% (2010 - 28%)

	2011 £	2010 £
Profit on ordinary activities before taxation	644,980	611,869
Profit on ordinary activities by rate of tax	167,695	171,323
Tax disallowables	39,682	17,700
Excess capital allowances	(49,103)	(55,041)
Marginal relief	(13,918)	(4,751)
Over provision in prior period	· · · · ·	(3,200)
Rate difference	3,002	<u> </u>
Total current tax (note 6(a))	147,358	126,031
	<del></del>	

# NOTES TO THE ABBREVIATED ACCOUNTS

#### YEAR ENDED 31 DECEMBER 2011

#### 7. TANGIBLE FIXED ASSETS

	Freehold		Fixtures &	Motor		
		Machinery	Fittings	Vehicles	Equipment	Total
	£	£	£	£	£	£
COST						
At 1 Jan 2011	2,995,498	170,100	171,475	2,300	6,499	3,345,872
Additions	_	· -	162,729	_	8,950	171,679
Disposals					(6,499)	(6,499)
At 31 Dec 2011	2,995,498	170,100	334,204	2,300	8,950	3,511,052
DEPRECIATION						
At 1 Jan 2011	59,910	19,920	942	_	6,499	87,271
Charge for the	-	r			•	•
year	59,910	58,400	81,913	767	2,238	203,228
On disposals	-	-	_	_	(6,499)	(6,499)
At 31 Dec 2011	119,820	78,320	82,855	767	2,238	284,000
NET BOOK VAL	UE					
At 31 Dec 2011	2,875,678	91,780	251,349	1,533	6,712	3,227,052
At 31 Dec 2010	2,935,588	150,180	170,533	2,300		3,258,601
<b>-</b>	_,,,,,,,,			_,,,,,		

#### Hire purchase agreements

Included within the net book value of £3,227,052 is £60,213 (2010 - £100,283) relating to assets held under hire purchase agreements. The depreciation charged to the abbreviated accounts in the year in respect of such assets amounted to £40,067 (2010 - £19,917).

#### 8. STOCKS

	Stock	2011 £ 5,390,457	2010 £ 4,862,325
9.	DEBTORS		<del></del>
		2011 £	2010 £
	Trade debtors	4,497,797	3,914,107
	Other debtors	558,484	_
	Prepayments and accrued income	181,375	159,069
		5,237,656	4,073,176
		<del></del>	

#### NOTES TO THE ABBREVIATED ACCOUNTS

#### YEAR ENDED 31 DECEMBER 2011

#### 10. CREDITORS: Amounts falling due within one year

	2011		2010
	£	£	£
Bank loans and overdrafts		2,802,348	2,156,568
Trade creditors		1,689,792	1,777,126
Amounts owed to group undertakings		256,518	1,344
Other creditors including taxation and social security		•	
Corporation tax	147,357		128,396
PAYE and social security	79,808		74,319
VAT	345,211		317,309
Hire purchase agreements	22,791		22,791
Other creditors	2,983		19,798
Directors current accounts	16,079		22,150
	<u></u>	614,229	584,763
Accruals and deferred income		1,137,583	878,334
		6,500,470	5,398,135

The company enters into short term "import loan" agreements with the bank, whereby the funds borrowed are secured on the stock purchased

The bank overdraft is secured by a debenture in favour of HSBC Bank plc, by way of a fixed and floating charge over the assets and undertakings of the business

The following liabilities disclosed under creditors falling due within one year are secured by the company

Company	2011 £	2010 £
Bank loans and overdrafts	2,802,348	2,156,568
Hire purchase agreements	<u>22,791</u>	22,791
	2,825,139	2,179,359
11. CREDITORS: Amounts falling due after more than	one year	
	2011 £	2010 £
Bank loans and overdrafts Other creditors	3,173,129	3,222,835
Hire purchase agreements	59,111	79,865
	3,232,240	3,302,700

# NOTES TO THE ABBREVIATED ACCOUNTS

#### YEAR ENDED 31 DECEMBER 2011

# 11. CREDITORS: Amounts falling due after more than one year (continued)

The following liabilities disclosed under creditors falling due after more than one year are secured by the company

	Bank loans and overdrafts	2011 £	2010 £ 3,222,835
	Hire purchase agreements	3,173,129 59,111	79,865
		3,232,240	3,302,700
12.	COMMITMENTS UNDER HIRE PURCHASE AGREEMENTS		
	Future commitments under hire purchase agreements are as follows		
		2011 £	2010 £
	Amounts payable within 1 year Amounts payable between 1 and 2 years	22,791 59,111	22,791 79,865
		81,902	102,656
13.	DEFERRED TAXATION		
	The movement in the deferred taxation provision during the year was		
		2011 £	2010 £
	Provision brought forward Profit and loss account movement arising during the year	157,509 37,852	102,468 55,041
	Provision carried forward	195,361	157,509
	The provision for deferred taxation consists of the tax effect of timing	g differences in	respect of
		2011	2010
	Excess of taxation allowances over depreciation on fixed assets	£ 195,361	£ 157,509
		195,361	157,509

#### NOTES TO THE ABBREVIATED ACCOUNTS

#### YEAR ENDED 31 DECEMBER 2011

#### 14. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The company holds or issues financial instruments in order to achieve three main objectives, being

- (a) to finance its operations,
- (b) to manage its exposure to interest and currency risks arising from its operations and from its sources of finance, and
- (c) for trading purposes

In addition, various financial instruments (e.g. trade debtors, trade creditors, accruals and prepayments) arise directly from the company's operations

Transactions in financial instruments result in the company assuming or transferring to another party one or more of the financial risks described below

#### Credit risk

The company monitors credit risk closely and considers that its current policies of credit checks meets its objectives of managing exposure to credit risk

The company has no significant concentrations of credit risk. Amounts shown in the balance sheet best represent the maximum credit risk exposure in the event other parties fail to perform their obligations under financial instruments.

#### 15. COMMITMENTS UNDER OPERATING LEASES

At 31 December 2011 the company had annual commitments under non-cancellable operating leases as set out below

	2011		2010	
	Land and	Other	Land and	Other
	buildings	Items	buildings	Items
	£	£	£	£
Operating leases which expire				
Within 2 to 5 years	47,500	114,000	47,500	114,000

#### 16. CONTINGENCIES

The company has given an unlimited cross company guarantee in favour of Shonn Brothers (Manchester) Limited to HSBC Bank plc, for all overdrawn balances Also at 31 December 2011 the company has given a guarantee in favour of HM Revenue and Customs for £30,000 (2010 £30,000)

#### 17. TRANSACTIONS WITH THE DIRECTORS

During the year the directors received the following advances

Date Amount of Advance
July £7640

The above advances were fully repaid prior to the year end

# NOTES TO THE ABBREVIATED ACCOUNTS

#### YEAR ENDED 31 DECEMBER 2011

# 18. SHARE CAPITAL

Allotted, called up and fully paid:

	· · · · · · · · · · · · · · · · · · ·				
		2011		2010	)
		No	£	No	£
	1,000 Ordinary shares of £1 each	1,000	1,000	1,000	1,000
	,	<del></del>	<del></del>		
19.	RECONCILIATION OF MOVEMENTS	IN SHAREH	IOLDERS' 1	FUNDS	
				2011	2010
				2011 £	2010 £
	Profit for the financial year			459,770	430,797
	Opening shareholders' funds			3,626,713	3,195,916
	•				
	Closing shareholders' funds			4,086,483	3,626,713
20.	NOTES TO THE CASH FLOW STATES	MENT			
	RECONCILIATION OF OPERATING I OPERATING ACTIVITIES	PROFIT TO I	NET CASH	OUTFLOW	FROM
	OFERATING ACTIVITIES				
				2011	2010
				£	£
	Operating profit			820,517	750,533
	Depreciation			203,228	80,772
	Increase in stocks			(528,132)	(519,757)
	Increase in debtors			(1,164,480)	(460,791)
	Increase/(decrease) in creditors			437,594	(161,403)
	Net cash outflow from operating activities			(231,273)	(310,646)
					<del></del>
	RETURNS ON INVESTMENTS AND SE	ERVICING O	F FINANCI	E	
				2011	2010
				£	£
	Interest received			2	1
	Interest paid			(168,339)	(131,465)
	Interest element of hire purchase			(7,200)	(7,200)
	Net cash outflow from returns on investmen	its and servicin	ng of		<del></del>
	finance		<b>-</b> -	(175,537)	(138,664)
				·	
	TAXATION				
				2011	2010
				£	£
	Taxation			(128,397)	(23,349)

# NOTES TO THE ABBREVIATED ACCOUNTS

# YEAR ENDED 31 DECEMBER 2011

#### 20. NOTES TO THE CASH FLOW STATEMENT (continued)

#### **CAPITAL EXPENDITURE**

Net debt at 31 December 2011

		2011 £	2010		
Payments to acquire tangible fixed assets		(171,679)	£ (281,299)		
Net cash outflow from capital expenditure		(171,679)	(281,299)		
FINANCING					
		2011	2010		
Increase in bank loans Capital element of hire purchase		£ 574,851 (20,754)	£ 187,906 42,906		
Net cash inflow from financing		554,097	230,812		
RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT					
	2011		2010		
Decrease in cash in the period	£ (152,789)	£	£ (523,146)		
Net cash (inflow) from bank loans Cash outflow in respect of hire purchase	(574,851) 20,754		(187,906) (42,906)		
	<del></del>	(706,886)	(753,958)		
Change in net debt		(706,886)	(753,958)		
Net debt at 1 January 2011		(5,191,104)	(4,437,146)		

**(5,897,990) (5,191,104)** 

#### NOTES TO THE ABBREVIATED ACCOUNTS

#### YEAR ENDED 31 DECEMBER 2011

# 20. NOTES TO THE CASH FLOW STATEMENT (continued)

#### **ANALYSIS OF CHANGES IN NET DEBT**

	At		At
	1 Jan 2011	Cash flows	31 Dec 2011
	£	£	£
Net cash			
Cash in hand and at bank	290,955	(131,566)	159,389
Overdrafts	(1,535,973)	(21,223)	(1,557,196)
	(1,245,018)	(152,789)	(1,397,807)
Debt		<del></del>	
Debt due within 1 year	(620,595)	(624,557)	(1,245,152)
Debt due after 1 year	(3,222,835)	49,706	(3,173,129)
Hire purchase agreements	(102,656)	20,754	(81,902)
	(3,946,086)	(554,097)	(4,500,183)
Net debt	(5,191,104)	(706,886)	(5,897,990)
1.01 000	(3,171,104)	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(0,00)

#### 21. ULTIMATE PARENT COMPANY

The ultimate parent company is Eurostation Limited, company number 4307712 The company is registered in England and Wales and copies of its financial statements are available from Companies House