COMPANY NUMBER 2084536

THE JULIAN TRUST

COMPANY LIMITED BY GUARANTEE



The Queen's Award for Voluntary Service

The MBE for volunteer groups

TRUSTEES REPORT and ACCOUNTS

YEAR ENDED 31st MARCH 2014

REGISTERED CHARITY NUMBER 294751

STONE & PARTNERS 571 Fishponds Road, Fishponds, Bristol. BS16 3AF



23/07/2014 COMPANIES HOUSE #44

The Julian Trust Limited Annual Report

The Trustees present their report and audited accounts for the year ended 31st March, 2014.

1. REFERENCE & ADMINISTRATIVE INFORMATION

Trustees

The Trustees who served during the year are as follows:

J Brown

S Cooper

R A Drake

re-appointed 7th November 2013

W A Duzniak

J Guppy

re-appointed 7th November 2013

G J Hammond

R Martin

CM

G Moon re

re-appointed 7th November 2013

J M Oates

E Reed

retired 7th November 2013

J H Rosewell

C Stone

appointed 7th November 2013

R A Torre

Company Secretary J H Rosewell

Registered Office: C/O Wards, The Sion, Crown Glass Place, Nailsea, Bristol BS48 1RB

Contact: Email secretary@juliantrust.org.uk; Website www.juliantrust.org.uk

Auditor

Stone & Partners, 571 Fishponds Road, Fishponds, Bristol. BS16 3AF

Bankers

Barclays Bank plc, Bristol & North Somerset Group, P O Box 207, Bristol BS99 7AJ

Solicitors

Wards with Westlakes, First Floor, The Sion, Crown Glass Place, Nailsea, Bristol BS48 1RB

THE JULIAN TRUST LIMITED

TRUSTEES' REPORT

2. STRUCTURE, GOVERNANCE & MANAGEMENT

The Julian Trust is a charitable company limited by guarantee. It was incorporated on 16th December 1986 (Co. No. 2084536) and registered as a charity (reg. no. 294751) on 20th February 1987. The company was established under Memorandum of Association and is governed under its Articles of Association which were later amended at AGMs in November 1997 and November 2008.

Trustees

The Articles of Association state that there must be at least five and not more than twelve trustees. The Trustees are also Directors of the Company for the purposes of company law. Trustees are appointed for a term of 3 years by the 60 guarantor members; they may stand for re-election at the end of their term of office. Trustees are recruited from the register of members. All trustees receive an induction pack and key policy documents on appointment together with regular information about governance and training opportunities throughout the year. We make regular use of the VOSCUR development programme. The board of trustees meets approximately every six weeks. Officers include chair, vice-chair, secretary and treasurer who are issued with specific role descriptions. Trustee sub-groups form from time to time to work on issues requiring attention and submitting their recommendations to the full board for approval. Those who held office during the financial year and at the date of this report are set out on page 2. During the year nine Board meetings were held as well as the AGM. Additionally a Trustees workshop day was held on a Saturday in June and also in the Summer of 2013 two consultation meetings with guarantor members regarding building purchase.

Risk Management

The trustees carry out a regular review of risks to which the charity is exposed. In assessing risk the trustees recognise that some areas of our work require the acceptance and management of risk, if key objectives are to be achieved. Systems and procedures have therefore been implemented to minimise any potential impact of these risks.

Major risks, for this purpose, are those that may have a significant effect on:

- Operational performance, including risks to our volunteers
- Achievement of our aims and objectives
- Meeting the expectations of our beneficiaries or supporters

The trustees are determined to satisfy themselves that adequate procedures are in place to manage all those risks identified.

The following framework is central to us ensuring adequate risk assurance.

- An organisational risk management policy
- Monitoring of major risks and development of action plans
- A clear structure of delegated authority and control
- Standard operating procedures and training
- Reviewing in trustees meetings progress on projects, procedures and policies including Health & Safety
- Maintaining sufficient reserves to guarantee running costs for nine months ahead

THE JULIAN TRUST LIMITED

TRUSTEES' REPORT continued

3. OBJECTIVES & ACTIVITIES FOR THE PUBLIC BENEFIT

Objects

The charitable objects for which the Julian Trust was established remain: "To relieve poverty, distress and homelessness in Bristol, particularly by the provision of emergency accommodation for those in need thereof".

How our activities deliver public benefit.

We have referred to the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future objectives. The Julian Trust's principal activity continues to be providing emergency accommodation for the homeless by operating a Night Shelter. Now in its 28th year the Night Shelter is unique in the city, and perhaps the country, as a provider of free emergency beds and meals for those in need wholly through the work of volunteers and by public donation. There is an important additional benefit from our service to the homeless, in that it allows our homeless guests opportunities to receive information and referrals to other agencies that may help them move on in their recovery.

Activities undertaken to meet our objectives

We do this by providing eighteen emergency beds on a first come, first serve basis and hot meals / drinks to all callers for five nights of the week. We were open for 48 weeks of the year which means that 4,320 bed spaces were used; we closed for 2 weeks in August to carry out planned building maintenance and for the two weeks at Christmas when we hand the building over to Caring at Christmas for their special 24/7 provision to our homeless guests. We served on average seventy meals per night, so that we calculate 16,800 evening meals were served and about 4,320 breakfasts. We also provided throughout the year, whenever resources were available, replacement clothes and shoes, takeaway sandwiches and blankets. The St Mungo's Outreach Team continue to regularly visit on most Monday nights offering advice and referrals while St John Ambulance are in the night shelter every Wednesday night offering health care and medical advice.

We have no paid staff so all our work is undertaken by volunteers. Our volunteer base consists of around 140 individuals in total. Volunteers are organised into evening and overnight teams who undertake the catering and caring; there are also daytime teams who do the cleaning, stores management, collection of goods, fundraising and talks. New volunteers are given an induction session, training packs that contain information on standard operating procedures, emergency measures and Health & Safety guidelines. Various training sessions are organised throughout the year on First Aid, Fire Drill and Procedures, Food Safety, Dealing with Challenging Behaviour, Drug and Alcohol Awareness and other relevant subjects as the need arises. Volunteers are kept up-to-date on our work and activities through volunteer forums, a biannual newsletter and our website www.juliantrust.org.uk.

We do not work in isolation, instead we work collaboratively with several key agencies in the voluntary sector: Caring in Bristol, Crisis Centre Ministries, One25, Soup Run Trust and network with many others. We participate in the Homeless Forum, run by BCAN, where we contribute to discussions on changes in regulation and provision for the homeless.

THE JULIAN TRUST LIMITED

TRUSTEES' REPORT

continued

We liaise with the Bristol City Council and Avon Health Authority on all relevant matters. We are aware of our responsibilities to the environment and local community in terms of our carbon footprint. We try whenever possible to use local suppliers and contractors for purchasing goods and services. We successfully recycle cardboard, textiles, tins, glass, plastic and paper. We are investing money in making the building more energy efficient.

4. ACHIEVEMENTS & PERFORMANCE IN 2013/14

After 28 years the charity remains fit for purpose in providing an emergency night shelter to help the homeless. The number of supporters has increased during the year and also our volunteer base continues to show long term commitment and finances remain healthy. The results of our guests' survey delighted us as very high levels of satisfaction were expressed with 100% of guests rating the cleanliness of the night shelter as either excellent or very good.; 92% rating our evening food service as either excellent or very good.; and 97% of guests rating our evening staff and overnight staff as excellent or very good.

Over the course of the year 2013/14 all of the ambitious targets the Trustees had set in April 2013 were fully achieved:

- 1. The Night Shelter building that the Julian Trust has rented for the last 18 years was successfully purchased from Caring at Christmas. This change of roles allows both charities to concentrate on their core objectives and gives both charities long term security and directly benefits our homeless guests. This was only possible because of a large donation of £130,000 from a generous benefactor who wishes to remain anonymous. The offices in the building will continue to be occupied by Caring in Bristol under a new licence agreement.
- 2. Work continued on improving the facilities we offer with an energy performance survey, new kitchen equipment and internal decoration. In addition an extensive review and update of fire safety procedures and training of all volunteers was carried out.
- 3. We visited the Police Communications HQ to gain a better understanding of how both 999 and 101 calls are dealt with. We were impressed by the professionalism and level of concern for public safety that we witnessed. Additionally the local Police beat team gave us very strong support over a two week period on implementing a new protocol for guests queuing outside the night shelter. We continued to network with other homeless agencies and share information on relevant matters with the city council homelessness team and emergency social services duty team.
- 4. The Trustees' review of the Newby Competencies resulted in publishing more detailed guidelines for Evening and Overnight Supervisors which were well received and have now been fully implemented. Health, Safety & Welfare Policy was also revised to bring us up to higher standards of good practice. Training was provided for volunteers in Mental Health Awareness, First Aid and Dealing with Challenging Behaviour. Additionally during the year forums, social events and a thank you party were organised for all volunteers and supporters.

THE JULIAN TRUST LIMITED

TRUSTEES' REPORT

continued

5. FINANCIAL REVIEW

During the financial year 2013/14 the charity received income of £265,523; the increase of £110,296 from the previous year is explained by the receipt of a restricted donation of £130,000 (including Gift Aid) from an anonymous benefactor for the purchase of the building.

Expenditure during the year was £69,567 a decrease from the previous year of £22,436 which is mainly explained by a reduction in major repairs over the 2 years. As of 31st March 2014 the total funds available to carry forward were £358,413.

Our free reserves balance, excluding fixed assets and designated funds, stands at £56,576 which represents just under 10 months of annual expenditure.

Surplus funds have been designated for building costs to carry out essential maintenance works and improvements over a five year plan.

For further financial details refer to the Balance Sheet and the SoFA in the Financial Statements of the Accounts that follow.

Funding Sources

We receive no grants from central or local government. We have always been grateful that Bristol City Council has granted us discretionary rate relief and we intend to vigorously make the case for continued exemption. Our funding comes from four main sources: community organisations; faith groups; local businesses; and individual donations including gift aid and legacies. In this reporting year donations over £1,000 were received as follows:

Anonymous Donor for Building Purchase	£104,000
Lyons Davidson, Charity of the Year	£10,388
Carousel Calendars	£8,570
J Oldershaw	£5,000
St Pauls Parish	£5,000
Burgess Salmon CT	£3,000
Filton Lodge	£1,670
St Mary Redcliffe School	£1,460
Amy Taylor	£1,200
All Saints Clifton	£1,158
Michael Hale	£1,000
Ian Rushton	£1,000
Dr K Cat Pasta	£1,000
Anonymous donor	£1,000
Gordon Wilcock	£1,000

THE JULIAN TRUST LIMITED

TRUSTEES' REPORT

continued

Reserves and Investment

- Our stance on both Reserves and Investment is regularly reviewed under our Financial Controls Policy.
- The Trust is entirely dependent on the receipt of unguaranteed donations and so the trustees intend to maintain a cautious approach to finances over the next twelve months. Our current policy is to allow reserves to accrue sufficient to cover the operating costs of the Night Shelter for nine months ahead (approx £56,000). Additionally we set aside a designated fund to cover large building and equipment maintenance costs. The level of this fund is based on regular review of work required to maintain our property in good working order to modern standards. At 31st March 2014 this level has been established at £113,000.
- Our current investment policy is to ensure our cash reserves are readily accessible within reasonable notice and we hold no long term investments. Reserves that are not needed for current expenditure are held in an interest bearing account with our bank. During 2014/15 we intend to review this policy with the aim of improving the balance between risk, reward and ethical investment.

6. PLANS FOR THE FUTURE – 2014/15.

We try to always keep in sight the needs of our guests when setting objectives and assessing operational and business risk. We are therefore determined to set only realistic and practical short term and medium term targets for the future. The five main targets we aim to achieve for the year ahead are as follows:

- 1. To make improvements to the building based on priority need and budgetary limitations.
- 2. To continue to liaise with neighbours and the local community in order to improve communication and mutual understanding.
- 3. To focus on recruitment and support of overnight volunteers and to develop their knowledge and training.
- 4. To continue to work on a succession plan for trustees.
- 5. To review and develop the Julian Trust's financial reserves and investment policy.

THE JULIAN TRUST LIMITED

TRUSTEES' REPORT

continued

7. ACCOUNTS

Trustees' Responsibilities Statement

The Trustees (who are also directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' Report and financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe methods and principles in the Charities SORP;
- Make judgements and accounting estimates that are reasonable and prudent;
- Prepare the financial statements on a going concern basis unless it is inappropriate to presume that the charitable company will continue in business

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS

A resolution proposing the re-appointment of Stone & Partners as auditors will be put to the next Annual General Meeting.

This above report has been prepared in accordance with the provisions applicable to companies subject to the small companies regime in Part 15 of the Companies Act 2006.

By Order of the Board

Secretary Rosewell Date 15th July 2014

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CHARTERED ACCOUNTANTS

REGISTERED AUDITORS

571 Fishponds Road Fishponds Bristol BS16 3AF

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF THE JULIAN TRUST LIMITED

We have audited the financial statements of The Julian Trust Limited for the year ended March 31, 2014, which comprise the Statement of Financial Activities, the Balance Sheet and the related notes. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Sections 495 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors.

As explained more fully in the Trustees' Report, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements.

CHARTERED ACCOUNTANTS

REGISTERED AUDITORS

571 Fishponds Road Fishponds Bristol BS16 3AF

INDEPENDENT AUDITORS' REPORT

TO THE TRUSTEES OF THE JULIAN TRUST LIMITED (continued)

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs at March 31, 2014 and of its net incoming resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

adequate accounting records have not been kept, or

• the financial statements are not in agreement with the accounting records, or

• certain disclosures of directors remuneration specified by law are not made; or

• we have not received all the information and explanations we require for our audit.

Mrs J Stone FCA.....

Senior Statutory Auditor

For and on behalf of Stone and Partners

Statutory Auditor

Chartered Accountants

571 Fishponds Road

Fishponds

Bristol

BS163AF

THE JULIAN TRUST LIMITED

STATEMENT OF FINANCIAL ACTIVITIES (including Income and Expenditure Account)

MARCH 31, 2014

	Notes	Restricted funds £	Unrestricted funds £	Total 2014 £	Total 2013 £
Incoming Resources:					
Incoming resources from generated fur Voluntary income Investment income	nds	130,000	135,174 349	265,174 349	155,190 <u>37</u>
Total incoming resources		130,000	135,523	265,523	155,227
Resources Expended:					
Charitable activities Direct charitable provision Governance costs		<u>-</u>	68,159 1,408	68,159 1,408	90,864 1,139
Total resources expended	٠		69,567	69,567	92,003
Net incoming/(outgoing) resources - net income/(expenditure) for the year	3	130,000	65,956	195,956	63,224
Total funds brought forward		-	162,457	162,457	99,233
Transfers between funds	5	(130,000)	130,000		
Total funds carried forward			358,413	358,413	162,457

Continuing operations

None of the charity's activities were acquired or discontinued during the above two financial years.

Total recognised gains and losses

The charity has no recognised gains or losses other than the surplus/(deficit) for the above two financial years.

THE JULIAN TRUST LIMITED

BALANCE SHEET

MARCH 31, 2014

	Notes	2014 £	2013 £
Tangible fixed assets	4	188,837	24,936
Current assets			
Cash at bank		171,471	132,467
Debtors and prepayments		<u>2,720</u>	<u>7,701</u>
•		<u>174,191</u>	140,168
Creditors: Amounts falling due within one year			
Accruals		<u>4,615</u>	<u>2,647</u>
Net current assets		<u>169,576</u>	<u>137,521</u>
Total net assets		<u>358,413</u>	<u>162,457</u>
P 414 16 1			
Restricted funds	6 7	250 412	160 457
Unrestricted funds	1.	<u>358,413</u>	<u>162,457</u>
		<u>358,413</u>	<u>162,457</u>

The accounts have been prepared in accordance with the special provisions for small companies under s.477 of the Companies Act 2006.

Approved by the board

R Drake Treasurer

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J M Oates Chairman

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THE JULIAN TRUST LIMITED

NOTES TO THE ACCOUNTS

AT MARCH 31, 2014

1. Accounting policies

Accounting convention

The accounts are prepared under the historical cost convention and in accordance with the Companies Act 2006 and the Statement of Recommended Practice: Accounting and Reporting by Charities issued in March 2005.

Cash flow statement

The company has taken advantage of the exemption available per FRS 1 for small companies not to prepare a cash flow statement.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Restricted funds are subjected to restrictions on their expenditure imposed by the donor

Incoming resources

All incoming resources are included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

- Voluntary income is received by way of donations and gifts and is included in full in the Statement of Financial Activities when receivable.
- The value of goods donated and the services provided by volunteers have not been included in these accounts.
- Investment income is included when receivable.

Resources expended

Expenditure is recognised on an accrual basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates.

- Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.
- Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the audit fees and costs linked to the strategic management of the charity.

THE JULIAN TRUST LIMITED

NOTES TO THE ACCOUNTS

AT MARCH 31, 2014

(continued)

Depreciation

Depreciation is provided on the following fixed assets, in equal instalments at rates calculated to write off fixed assets over their useful lives, as follows:-

Equipment

20% per annum

Computer equipment

33% per annum

Building improvements

10% per annum

No depreciation is charged on the freehold property as in the opinion of the trustees its residual value will not be less than cost due to a proposed programme of regular maintenance.

2. Information regarding trustees and employees

The trustees received no remuneration in the year (2013 - £Nil).

The average number of people employed by the charity during the year was nil (2013 - Nil).

3. Net incoming resources

•	2014	2013
	£	£
Net incoming resources are stated after charging:		
Auditors' remuneration	630	570
Depreciation	<u>4,930</u>	<u>4,716</u>

THE JULIAN TRUST LIMITED

NOTES TO THE ACCOUNTS

AT MARCH 31, 2014

(continued)

4. Tangible fixed assets

Tangiote fixed assets	Freehold property	Building improvements	Computer	Equipment	Total
	£	£	£	£	£
Cost					
At April 1, 2013	_	44,639	1,817	18,725	65,181
Additions	167,763	· <u>-</u>	· -	1,068	168,831
Disposals		-	(1,817)	(17,465)	(19,282)
At March 31, 2014	167,763	44,639	-	2,328_	214,730
Depreciation				÷	
At April 1, 2013	-	20,459	1,817	17,969	40,245
Charge for year	-	4,464	· -	466	4,930
Disposal	-	<u> </u>	(1,817)	(17,465)	(19,282)
At March 31, 2014		24,923		970	25,893
Net book value					
March 31, 2014	167,763	19,716		1,358	188,837
Net book value					
March 31, 2013		24,180		756	24,936

5. Transfers between funds

The donation received by the Trust to assist with the purchase of its premises was restricted only insofar as it was needed to enable the purchase to proceed. Following the successful completion of the transaction the Trustees are of the opinion that the funds should now be re-designated as unrestricted.

6. Restricted funds

2014 £

At April 1, 2013 and March 31, 2014

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7. Unrestricted funds

	Free reserves £	Fixed assets £	Designated funds £	Total £
Balance b/fwd at April 1, 2103	137,521	24,936	-	162,457
Movements in year	32,055	163,901	-	195,956
Transfer (see note 8)	(113,000)	<u> </u>	113,000	
	56,576	188,837	113,000	358,413

THE JULIAN TRUST LIMITED

NOTES TO THE ACCOUNTS

AT MARCH 31, 2014

(continued)

8. Designated funds

The Trustees have decided to set aside funds designated for the following purposes:

1. To bring the property up to standard		30,000
2. Major building repairs		
- roof renewal	45,000	
- tile flooring replacement	<u>18,000</u>	63,000
3. Significant repairs (over and above annual maintenance)		<u>20,000</u>
Total designated funds		<u>113,000</u>

9. Analysis of net assets between funds

Tanaly 515 of 100 absolts between Tanas	Restricted £	Unrestricted £	Total £
Tangible fixed assets	-	188,837	188,837
Current assets	-	174,191	174,191
Current liabilities	<u>-</u>	(4,615)	(4,615)
Net assets at March 31, 2014		358,413	358,413

10. Contingent liability

As part of the agreement with Caring in Bristol for the purchase of the Night Shelter premises, the Trust has undertaken to pay that charity 50% of any surplus on disposal, should the building be sold within 15 years.

THE JULIAN TRUST LIMITED

DETAILED INCOME AND EXPENDITURE ACCOUNT

YEAR ENDED MARCH 31, 2014

	Restricted funds	Unrestricted funds	Total	Total
	2014	2014	2014	2013
*	£	£	£	£
Incoming resources:				
Voluntary income				
Donations:				
Corporate gifts	-	17,471	17,471	14,337
Charitable gifts	-	257	257	-
Churches	-	16,657	16,657	11,998
Community organisations and events	-	12,825	12,825	24,113
Personal gifts	104,000	35,205	139,205	27,483
Events	-	36,723	36,723	15,777
Legacies	-	717	717	53,505
H M Revenue & Customs gift aid	26,000	5,813	31,813	3,025
Members subscriptions	· •	432	432	324
Caring at Christmas – running costs contribution		9,074	9,074	4,628
	130,000	135,174	265,174	155,190
Investment income		349	349	37
Total incoming resources	130,000	135,523	265,523	155,227

THE JULIAN TRUST LIMITED

DETAILED INCOME AND EXPENDITURE ACCOUNT

YEAR ENDED MARCH 31, 2014 continued

	Restricted Funds £	Unrestricted funds	Total 2014 £	Total 2013 £
Resources expended				
Charitable activities				
Food and bedding	-	4,861	4,861	4,290
Donations:				260
Home Start	-	314	314	368
Premises costs:				
Rent – Caring at Christmas	- .	10,990	10,990	13,500
Water and sewerage rates	-	4,100	4,100	3,266
Cleaning and refuse	-	3,890	3,890	4,514
Light and heat	-	20,066	20,066	18,937
Repairs, alterations and equipment	-	10,521	10,521	30,258
Property damage insurance	-	1,834	1,834	4,206
Depreciation property improvements	-	4,464	4,464	4,464
Administration costs:				
Printing, postage and stationery	-	1,931	1,931	1,520
Telephone	-	468	468	449
Asset and liability insurance	-	2,631	2,631	2,483
Sundries	· -	529	529	732
Travelling	-	23	23	10
Training	-	844	844	1,226
Fundraising costs	· -	227	227	389
Depreciation		466	466	<u>252</u>
	<u> </u>	68,159	68,159	90,864
Governance costs			•	
Audit and accountancy	_	630	630	570
AGM costs	-	319	319	33
Professional fees	-	517	517	362
Secretarial expenses		459	459	174
Secretarial expenses	·		135	
	<u>.</u>	1,408	1,408	1,139
Total expenditure	<u> </u>	69,567	69,567	92,003
Net incoming/(outgoing) resources	130,000	65,956	195,956	63,224