Company No: 1946616 Charity No: 292787

ST. MARY ABBOTS REHABILITATION AND TRAINING PROJECTS (SMART)

(A COMPANY LIMITED BY GUARANTEE)

ACCOUNTS FOR THE

YEAR ENDED 31st MARCH, 2019



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LEGAL AND ADMINISTRATIVE INFORMATION

CHARITY NUMBER: 292787

COMPANY NUMBER: 1946616

DIRECTORS AND TRUSTEES: Dr. N. Rhodes - Chair

Dr. C. E. Smith N. Lambert J. Franklin

<u>COMPANY SECRETARY:</u> A. Mustapha

REGISTERED OFFICE: The Basement,

15, Gertrude Street,

LONDON, SW10 0JN

<u>AUDITORS</u>: Messrs. Jeffrey Altman & Company,

Chartered Accountants,

Wayman House, 141, Wickham Road,

Shirley, CROYDON, Surrey, CR0 8TE.

BANKERS: Santander UK plc,

BBAM, Bridle Road,

BOOTLE,

Merseyside, L30 4GB

National Westminster Bank plc.,

224, Kings Road, LONDON, SW3 5XJ

ST. MARY ABBOTS REHABILITATION AND TRAINING PROJECTS (SMART)

(A Registered Charity and Company Limited by Guarantee)

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31st MARCH, 2019

The Trustees, who are also Directors of the Charity for the purposes of the Companies Act, submit their annual report and the audited financial statements for the year ended 31 March, 2019. The Trustees have adopted the provisions of the Charities Statement of Recommended Practice (SORP FRS 102) together with Update Bulletin 1 in preparing the annual report and financial statements of the Charity.

Objects and Principal Activities

The charity is constituted as a Company Limited by Guarantee and is therefore governed by a Memorandum and Articles of Association.

Now in its 34th year, the Charity's objects and its principal activity continues to be that of providing relief to people within the Royal Borough of Kensington & Chelsea and surrounding areas who are suffering from any form of mental distress. The Charity's principal activity is its management of a number of employment and training projects for such people, as well as practical support, information and advice. These projects include two public cafés with catering arm, a floristry with hospital flower stall, a music project with gigging band and singer groups and a small gardening business. In addition, a range of short courses and workshops are offered to improve vocational and life skills as and when need is identified. In 2016 the Charity was awarded two contracts to run an employment pathway and practical support or 'Navigation' service in partnership with Jobs in Mind as part of the new Community Living Well Service. The Charity also provides a wide range of social, personal development and recovery activities including person-centred planning, self-management programmes, drama therapy, mindfulness, yoga, drop-in activity sessions (during

The Charity is organised so that the Trustees meet regularly to review results and manage its affairs. Sub-committees formed of staff, clients and other advisors report to the Trustees. The sub-committees meet at least 4 times a year and give Trustees the opportunity to gain a greater understanding of a specific area of work. In this way the Board gathers the information needed to take decisions and plan for the future.

Each year the Board performs a skills audit to determine what training is needed and where gaps in skills lie. A recruitment and training programme is organised around the results and Trustees are appointed annually, by vote, at the Annual General Meeting. There is one full-time administrator who both manages the day-to-day administration of the Charity and organises fundraising initiatives. The remaining staff also assist with fundraising as appropriate.

Funding is provided by the Royal Borough of Kensington & Chelsea, Westminster City Council, West London Clinical Commissioning Group and Kensington & Chelsea Foundation. The Charity's projects also generate income, making a significant contribution to net income. The Charity also gratefully acknowledges the work of individual donors, volunteers and local businesses in supporting its activities.

The Charity is the Local Trusted Organisation (LTO) for the National Lottery World's End and Lot's Road Big Local project, charging a small fee to provide financial governance and infrastructure to a project which aims to improve lives in the local area. In the year the income for Big Local was £3,282 and the expenditure was £366.

Advice and Guidance

Matrix accredited advice, support, information and guidance around mental health and illness are provided to any person or organisation in need. Information sessions, signposting, leaflets and personal development sessions are provided at the Central Office. In addition, the Charity hosts activities of external organisations at the Central Office to further these aims. This ensures that peoples' needs are acknowledged and met through the provision of holistic, joined-up and easily accessible services.

ST. MARY ABBOTS REHABILITATION AND TRAINING PROJECTS (SMART)

(A Registered Charity and Company Limited by Guarantee)

REPORT OF THE TRUSTEES (Continued)

FOR THE YEAR ENDED 31st MARCH, 2019

Community Support

SMART is committed to building resilience in its community and supporting independence and empowerment in its service users. To this end, the Organisation has created links and partnerships with mainstream community organisations to foster understanding about mental illness and widen access to their activities. The Charity is open every day of the year, including Christmas, and offers evening and weekend drop-in sessions to relieve the social isolation experienced by those with mental health needs.

Results

Each year SMART reviews its five year business plan with stakeholders including service users, referral agencies, funders and staff to create the annual operational plan. This plan sets targets that fulfil the Charitable Objects and meet the needs of service users and funders. This year we began work to create a hub from a derelict area in SMART's building which could host an integrated clinical and community service. We also engaged in the development of voluntary and community sector services towards Personalisation and Transformation which aims to provide people with personalised, more easily accessible and integrated care. We have again grown our social enterprises and introduced more peer-led activities, thereby providing more opportunities for service users to gain work experience and training whilst creating income for the Charity to guard against the impact of the wider economic difficulties.

The statement of financial activities shows a net deficit of £44,142 for the year. The comparable prior year 2018 showed a net surplus of £3,774. The total funds carried forward resulted in a surplus of £592,868 (2018: £637,010).

Our fundraising efforts were successful this year, with SMART achieving 100% of its fundraising targets through statutory funding, grants, donations and income from its social enterprises. We have begun to use our designated reserves and will continue doing so in 2019/20 as we realise our plans to grow the support SMART offers in partnership with other community organisations and individuals. In 2019/2020, we expect to generate a similar level of funding and to begin supporting members to take more of a lead on running their own service.

Risk Management

The Trustees actively review the major risks which the Charity faces on a regular basis and, combined with an annual review of the controls over key financial systems, will provide sufficient resources in the event of adverse conditions. The Trustees have also examined other operational and business risks faced by the Charity and confirm that they have established systems to mitigate the significant risks.

Reserves Policy.

SMART's reserves policy is to maintain sufficient level of reserves to enable operating activities to be maintained, taking account of potential risks and contingencies that may arise from time to time. The policy is reviewed annually by the Trustees.

In addition, amounts are set aside to meet financial risks associated with potential contingencies and uncertainties relating to the Charity's operating activities.

ST. MARY ABBOTS REHABILITATION AND TRAINING PROJECTS (SMART) (A Registered Charity and Company Limited by Guarantee)

REPORT OF THE TRUSTEES (Continued) FOR THE YEAR ENDED 31st MARCH, 2019

The Future

SMART works to a five-year business plan and reviews its operational plan annually. We proactively seek feedback from our stakeholders and monitor outcomes to ensure services meet the needs of our community and fulfill our charitable objectives. We will continue to provide at least the current level of service with personalised support to individual clients, more paid positions, and better partnerships working with other organisations. As predicted, we continue to experience significant increase in demand for our services, especially those that are much valued by our client group (e.g. after hours, drop-in support) as provision of these services declines elsewhere. We are also seeing much higher levels of need and crisis and are looking at how our service will better suport the people affected by the Grenfell fire. The Board has put in place a robust action plan to develop the service to meet need. This includes the development of a hub at its Gertrude Street base to facilitate better integrated working with partners. SMART is working intensively with Health and Social Care partners to influence and support the new strategic directions of both parties.

SMART will also seek to build the resilience of its local community through mental illness prevention and early intervention work. Through good planning, SMART is weathering the tough economic conditions well and has a good range of diversified funding sources to support its activities.

Directors and Trustees

Members of the management committee, who are Directors for the purpose of Company Law and Trustees for the purpose of Charity Law who served during the year and up to the date of this report, are set out on page one.

Members of the charitable company guarantee to contribute an amount not exceeding £1 to the assets of the charitable company in the event of winding up. The total number of such guarantees at 31 March, 2019 was 4

Statement of Directors' Responsibilities

Company law requires the Directors to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the Company and of the net income of the Company for that period. In preparing those financial statements, the Directors are required to:

- Select suitable accounting policies and apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable accounting standards have been followed, subject to any material departure disclosed and explained in the Financial Statements
- Prepare the financial statements on the going concern basis unless it is inappropriate to assume that the Charity will continue in operation.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the Financial Statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement as to Disclosure of Information to Auditors

So far as the Directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the Company's auditors are unaware, and each Director has taken all the steps that he or she ought to have taken as Director in order to make himself or herself aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

ST. MARY ABBOTS REHABILITATION AND TRAINING PROJECTS (SMART)

(A Registered Charity and Company Limited by Guarantee)

REPORT OF THE TRUSTEES (Continued) FOR THE YEAR ENDED 31st MARCH, 2019

Auditors

Jeffrey Altman & Company, Chartered Accountants, were reappointed as the Charitable Company's auditor during the year and have expressed their willingness to continue in that capacity.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act, 2006 relating to small companies.

Approved on behalf of the Board by:

Mr Neil Lambert

Director and Chair of Trustees

6th December, 2019

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF

ST. MARY ABBOTS REHABILITATION AND TRAINING PROJECT (SMART)

We have audited the annexed Financial Statements of St. Mary Abbots Rehabilitation and Training Projects (SMART) for the year ended 31st March, 2019 which comprise of the Statement of Financial Activities, balance sheet and the Related Notes. The Financial Reporting framework that has been applied in their preparation is applicable law and the provisions of Section 1A "Smaller Entities" of Financial Reporting Standard FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland." The financial statements have been prepared under the Historical Cost Convention.

Respective Responsibilities of Trustees and Auditors

As described in the Statement of Directors Responsibilities, the Company's Directors are responsible for the preparation of Financial Statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accountancy Practice) and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the Financial Statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This Report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act, 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditor's Report and for no other purpose.

To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this Report, or for the opinions we have formed.

Scope of the audit of the Financial Statements

An audit involves obtaining evidence about the amounts and disclosures in the Financial Statements sufficient to give reasonable assurance that the Financial Statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Directors; and the overall presentation of the Financial Statements.

In addition that we read all the financial and non-financial information in the Financial Statements to identify material inconsistencies with the Audited Financial Statements if we become aware of any apparent material misstatements or inconsistencies we consider the implication for our Report.

Opinion

In our opinion the Financial Statements:

- give a true and fair view of the state of the Company's affairs as at 31st March 2019 and of its loss for the year then
 ended;
- have been properly prepared in accordance with the Companies Act, 2006.
- the Financial Statements have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice.

Opinion on other matters prescribed by the Companies Act, 2006

In our opinion, the information given in the Report of the Directors for the financial year for which the Financial Statements are prepared is consistent with the Financial Statements, and the Directors' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act, 2006 requires us to report to you if, in our opinion:

adequate accounting records have not been kept, or returns adequate for our audit and have not been received from

- branches not visited by us; or
- the Financial Statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Directors were not entitled to prepare the Financial Statements in accordance with the Small Companies regime.

Wayman House, 141, Wickham Road, Shirley, CROYDON, Surrey, CRO 8TE 6th December, 2019

Mikaela Altman F.C.A. Senior Statutory Auditor

for and on behalf of Jeffrey Altman & Company Statutory Auditors and Chartered Accountants

STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31st MARCH, 2019

IncoMING RESOURCES Incoming resources from generated funds: Donations and grants 3,428 687,541 690,969 745,245 1600 160	<u>N</u> 0	<u>OTE</u>	Unrestricted Funds	2019 Restricted Funds £	Total <u>£</u>	2018 <u>Total</u> <u>£</u>
Donations and grants 3,428 687,541 690,969 745,245	INCOMING RESOURCES		·	•		
Incoming resources from charitable activities 40,986 - 40,986 55,438	Incoming resources from generated funds:					
Bank Interest Receivable 22 - 22 2 Total Incoming Resources 3 £44,436 £687,541 £731,977 £800,685 RESOURCES EXPENDED Cost of Generating Funds: Charitable activities 4 - 768,296 768,296 788,755 Governance costs 4 7,823 - 7,823 8,156 E7,823 £768,296 £776,119 £796,911 NET (OUTGOING)/INCOMING RESOURCES BEFORE TRANSFERS 7 36,613 (80,755) (44,142) 3,774 Transfers between funds (4,174) 4,174 - - NET MOVEMENT IN FUNDS 32,439 (76,581) (44,142) 3,774 Fund balances at 1st April, 2018 260,745 376,265 637,010 633,236	Donations and grants		3,428	687,541	690,969	745,245
RESOURCES EXPENDED 4 - 768,296 768,296 788,755 Charitable activities 4 - 768,296 768,296 788,755 Governance costs 4 7,823 - 7,823 8,156 E7,823 £768,296 £776,119 £796,911 NET (OUTGOING)/INCOMING RESOURCES BEFORE TRANSFERS 7 36,613 (80,755) (44,142) 3,774 Transfers between funds (4,174) 4,174 - - NET MOVEMENT IN FUNDS 32,439 (76,581) (44,142) 3,774 Fund balances at 1st April, 2018 260,745 376,265 637,010 633,236	Incoming resources from charitable activitie	S	40,986	-	40,986	55,438
RESOURCES EXPENDED Cost of Generating Funds: 4 - 768,296 768,296 788,755 Charitable activities 4 - 7,823 - 7,823 8,156 £7,823 £768,296 £776,119 £796,911 NET (OUTGOING)/INCOMING RESOURCES BEFORE TRANSFERS 7 (4,174) 36,613 (80,755) (44,142) 3,774 Transfers between funds (4,174) 4,174 - - NET MOVEMENT IN FUNDS 32,439 (76,581) (44,142) 3,774 Fund balances at 1st April, 2018 260,745 376,265 637,010 633,236	Bank Interest Receivable		22		22 .	
Cost of Generating Funds: Charitable activities 4 - 768,296 788,755 Governance costs 4 7,823 - 7,823 8,156 NET (OUTGOING)/INCOMING RESOURCES BEFORE TRANSFERS 7 36,613 (80,755) (44,142) 3,774 Transfers between funds (4,174) 4,174 - - NET MOVEMENT IN FUNDS 32,439 (76,581) (44,142) 3,774 Fund balances at 1st April, 2018 260,745 376,265 637,010 633,236	Total Incoming Resources	3	£44,436	£687,541	£731,977	£800,685
Cost of Generating Funds: Charitable activities 4 - 768,296 788,755 Governance costs 4 7,823 - 7,823 8,156 NET (OUTGOING)/INCOMING RESOURCES BEFORE TRANSFERS 7 36,613 (80,755) (44,142) 3,774 Transfers between funds (4,174) 4,174 - - NET MOVEMENT IN FUNDS 32,439 (76,581) (44,142) 3,774 Fund balances at 1st April, 2018 260,745 376,265 637,010 633,236					,	
Charitable activities 4 - 768,296 768,296 788,755 Governance costs 4 7,823 - 7,823 8,156 £7,823 £768,296 £776,119 £796,911 NET (OUTGOING)/INCOMING RESOURCES BEFORE TRANSFERS 7 36,613 (80,755) (44,142) 3,774 Transfers between funds (4,174) 4,174 - - NET MOVEMENT IN FUNDS 32,439 (76,581) (44,142) 3,774 Fund balances at 1st April, 2018 260,745 376,265 637,010 633,236	RESOURCES EXPENDED					
Governance costs 4 7,823 - 7,823 8,156 £7,823 £768,296 £776,119 £796,911 NET (OUTGOING)/INCOMING RESOURCES BEFORE TRANSFERS 7 36,613 (80,755) (44,142) 3,774 Transfers between funds (4,174) 4,174 - - NET MOVEMENT IN FUNDS 32,439 (76,581) (44,142) 3,774 Fund balances at 1st April, 2018 260,745 376,265 637,010 633,236	Cost of Generating Funds:					
NET (OUTGOING)/INCOMING E7,823 £768,296 £776,119 £796,911 NET (OUTGOING)/INCOMING 36,613 (80,755) (44,142) 3,774 Transfers between funds (4,174) 4,174 - - NET MOVEMENT IN FUNDS 32,439 (76,581) (44,142) 3,774 Fund balances at 1st April, 2018 260,745 376,265 637,010 633,236	Charitable activities	4	-	768,296	768,296	788,755
NET (OUTGOING)/INCOMING RESOURCES BEFORE TRANSFERS 7 36,613 (80,755) (44,142) 3,774 Transfers between funds (4,174) 4,174 - - NET MOVEMENT IN FUNDS 32,439 (76,581) (44,142) 3,774 Fund balances at 1st April, 2018 260,745 376,265 637,010 633,236	Governance costs	4	7,823	.=	7,823	8,156
RESOURCES BEFORE TRANSFERS 7 36,613 (80,755) (44,142) 3,774 Transfers between funds (4,174) 4,174 - NET MOVEMENT IN FUNDS 32,439 (76,581) (44,142) 3,774 Fund balances at 1st April, 2018 260,745 376,265 637,010 633,236			£7,823	£768,296	£776,119	£796,911
RESOURCES BEFORE TRANSFERS 7 36,613 (80,755) (44,142) 3,774 Transfers between funds (4,174) 4,174 - NET MOVEMENT IN FUNDS 32,439 (76,581) (44,142) 3,774 Fund balances at 1st April, 2018 260,745 376,265 637,010 633,236	NET (OVERGOVIG) THEOLOGIC					
Transfers between funds (4,174) 4,174 - - NET MOVEMENT IN FUNDS 32,439 (76,581) (44,142) 3,774 Fund balances at 1st April, 2018 260,745 376,265 637,010 633,236	· · · · · · · · · · · · · · · · · · ·	7	26.612	(00.755)	(44.142)	. 2774
NET MOVEMENT IN FUNDS 32,439 (76,581) (44,142) 3,774 Fund balances at 1st April, 2018 260,745 376,265 637,010 633,236		/		` '	(44,142)	3,774
Fund balances at 1st April, 2018 260,745 376,265 637,010 633,236	Transfers between funds		(4,1/4)	4,1/4		
	NET MOVEMENT IN FUNDS		32,439	(76,581)	(44,142)	3,774
Fund balances at 31st March, 2019 293,184 299,684 592,868 £637,010	Fund balances at 1st April, 2018		260,745	376,265	637,010	633,236
	Fund balances at 31st March, 2019		293,184	299,684	592,868	£637,010

CONTINUING OPERATIONS

None of the Charity's activities were acquired or discontinued during the above two financial years. The statement of financial activities includes all gains and losses recognized in the year.

BALANCE SHEET AS AT 31st MARCH, 2019

		2	<u>019</u>	<u>20</u>	<u>2018</u>	
•	NOTES	$\underline{\mathfrak{t}}$	$\underline{\mathfrak{t}}$	$\overline{\mathfrak{t}}$	$\underline{\mathfrak{t}}$	
FIXED ASSETS						
Tangible Assets	8		8,530		10,071	
CURRENT ASSETS						
Stocks		345		402		
Debtors	9	175,584		88,923		
Cash at Bank and in Hand		556,283		638,144		
		732,212		727,469		
CURRENT LIABILITIES						
Creditors - amounts falling due within one year	10	147,874		100,530		
NET CURRENT ASSETS			584,338		626,939	
TOTAL ASSETS LESS CURRENT LIABILITIES	3		592,868		637,010	
NET ASSETS			£ 592,868	j	£ 637,010	
RESERVES						
<u>Unrestricted funds</u>						
General funds	11		293,184		260,745	
Restricted funds	11		299,684		376,265	
			£ 592,868	t	£ 637,010	

These accounts are prepared in accordance with the provisions applicable to Companies subject to the small companies regime of Companies Act 2006.

Approved by the Trustees of 6th December, 2019 and signed on their behalf by:

Mr Neil Lambert

Director and Trustee

The notes on pages 9 to 12 form part of these accounts.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31st MARCH, 2019

1. ACCOUNTING POLICIES

The accounting policies set out below have been applied consistently by the Charity in the preparation of its Accounts.

(a) Basis of Accounting

The Accounts have been prepared in accordance with the provisions of Section 1A "Smaller Entities" of Financial Reporting Standard 102 "The Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", the Charities SORP (FRS 102) and under the Historical Cost Convention. The Company has taken advantage of the exemption from producing a cash flow statement on the grounds that it is a small company, as defined by the Companies Act, 2006 under the Historical Cost Convention and in accordance with the accruals concept of accounting, whereby both income and expenditure are recognised as they are earned and incurred.

(b) Fixed Assets and Depreciation

Tangible Fixed Assets are stated at either purchase price, open market value or capitalized at the value at which the gift was included in income, less a charge for depreciation calculated at the following rates on the reducing balance basis, so as to write them off over their estimated useful lives.

Plant and Equipment

20% per annum

Fixtures and Fittings

25% per annum

(c) Charitable Income

Voluntary income is received by way of donations and gifts and is included in full in the Statement of Financial Activities when receivable. The value of services provided by volunteers has not been included. Credit is taken in the Accounts for donations, legacies and grants when they are actually received by the Charity.

(d) Taxation

As a registered Charity, the company is not liable to taxation on its income.

(e) Funds Accounting

Funds held by the Charity are either:

- *Unrestricted general funds* these are funds which can be used in accordance with the charitable objects at the discretion of the Trustees.
- Designated funds these are funds set aside by the Trustees out of unrestricted general funds for specific future purposes or projects.
- Restricted funds these are funds that can only be used for particular restricted purposes within the objects of the Charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

(f) Resources Expended

Resources expended are included in the Statement of Financial Activities on an accruals basis, inclusive of any VAT which cannot be recovered.

Certain expenditure is directly attributable to specific activities and has been included in those cost categories. Certain other costs, which are attributable to more than one activity, are apportioned across cost categories on the basis of an estimation of the proportion of time spent on those activities. Government costs include those incurred in the governance of the Charity and its assets and are primarily associated with constitutional and statutory requirements.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31st MARCH, 2019

2. LEGAL STATUS OF THE CHARITY

The Charity is a Company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1.

3. INCOMING RESOURCES

INCOMING RESOURCES				
		<u>2019</u>		<u>2018</u>
	Unrestricted	Restricted		
	<u>Funds</u>	<u>Funds</u>	<u>Total</u>	<u>Total</u>
	$\underline{\mathfrak{x}}$	$\underline{\mathbf{t}}$	$\underline{\mathfrak{t}}$	$\overline{\mathfrak{t}}$
Royal Borough of Kensington and Chelsea				
- Grants	-	273,000	273,000	273,000
Wandsworth Council - Grant	-	-	·	2,702
Income from various projects and club				
activities	40,986	-	40,986	55,288
Other Grants Received	-	410,479	410,479	431,571
Big Local Income	_	3,282	3,282	5,071
SMART Band	-	780	780	. 150
General Donations	3,428		3,428	1,323
Grenfell	- 5,120	_	5,120	31,578
Bank Interest Received	22		.22	2
Bank interest received		<u> </u>	 .	
	£ 44,436 £	687,541 £	731,977	£800,685
ANALYSIS OF TOTAL RESOURCES EXPE	<u>NDED</u>			
		<u> 2019</u>		<u>2018</u>
	Charitable	Governance		
	<u>Activities</u>	<u>Costs</u>	<u>Total</u>	Total
	${f \underline{\mathfrak x}}$		$\underline{\mathbf{t}}$. <u>£</u>
Staff costs	488,711	-	488,711	484,044
Garden, café and packaging	19,865	-	19,865	17,333
Various projects and clubs	200,324	, -	200,324	192,443
SMART Band	.452	-	452	2,778
Big Local Expenditure	366	-	366	376
Training and conference	4,108	-	4,108	392
I.T. project	4,174	-	4,174	10,239
Premises	6,666	-	6,666	16,470
Communications	3,834	-	3,834	4,530
Legal and professional	-	3,523	3,523	3,981
Audit fees	-	4,300	4,300	4,175
Motor and travel	492	-	492	268
Office expenses and general repairs	23,143	-	23,143	41,139
Printing, postage and stationery	8,220	- ·	8,220	7,474
Depreciation	2,588	-	2,588	3,357
Administration and services	5,152	, -	5,152	7,496
Finance costs	201		201	416
•	£768,296	£7,823	£776,119	£796,911

In addition to the expenses above, there is an estimated cost of £16,300 relating to volunteer workers who help SMART each and every day of the year.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31st MARCH, 2019

	•	<u>2019</u>	<u> 2018</u>
		$\underline{\mathbf{t}}$	$\underline{\mathbf{t}}$
5.	STAFF COSTS AND TRUSTEES REMUNERATION	•	
	Salaries and Wages	453,905	442,731
	Social Security Costs	34,806	33,949
		£488,711	£476,680
	No. 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	CNUÓ	

No single employee received total emoluments in excess of £60,000 (2018: £Nil) The Trustees were not paid or reimbursed for expenses during the year (2018: £Nil) SMART staff costs represent good value for money as staff time is spent almost entirely on delivering the Charity's aims and objectives.

6.	STAFF NUMBERS			•
	The average number of full-time equivalent employees, including	uding casual and	part-time staf	f,
	during the year was:-		2019	2018
			<u>2015</u> <u>No.</u>	<u>2018</u> No.
	Management and administration		4	4
	Training project workers		21	16
	Café and catering		1	1
	Gardening and floristry		1	1
	I.T. project		11	1
			28	23
	•		2019	2018
	· :		$\underline{\mathfrak{t}}$	$\underline{\mathfrak{t}}$
7.	NET (OUTGOING)/INCOMING RESOURCES FOR THE Y	EAR		
	This is stated after crediting:	•		
	Auditors' Remuneration		4,300	4,175
_	Depreciation of Tangible Fixed Assets - owned		2,588	3,357
8.	FIXED ASSETS		•	
	Tangible	Plant	Fixtures	
		and	and	•
		Equipment	Fittings	<u>Total</u>
		<u>£</u>	£	£
	COST OR VALUATION			
	Balance as at 1 April, 2018	55,685	46,549	102,234
	Additions in the year	1,047	· -	1,047
	Balance as at 31 March, 2019	56,732	46,549	103,281
	DEPRECIATION			
	Balance as at 1 April, 2018	52,897	39,266	92,163
	Charge for the year	767	1,821	2,588
	Balance as at 31 March, 2019	53,664	41,087	94,751
	NET BOOK VALUE			
	As at 31 March, 2018	£2,788	£7,283	£10,071
	As at 31 March, 2019	£3,068	£5,462	£8,530

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31st MARCH, 2019

	<u> </u>			•	<u>2019</u>	2018
	•		•		<u>.£</u>	<u>£</u>
9.	DEBTORS - amounts falling due w	ithin one year				
	Trade debtors				152,549	54,084
	Other debtors				6,199	13,341
	Prepayments and accrued income				16,836	5,439
					£175,584	£72,864
10	. CREDITORS - amounts falling due	within one ve	ar	•		
	Trade creditors	within one ye	41		9,317	13,570
	Taxation and social security costs				12,450	11,394
	Accruals and Deferred income				61,150	12,077
	Other creditors				64,957	63,489
	Cinci cications				£147,874	£100,530
		×.			2147,074	<u> </u>
11.	MOVEMENT OF FUNDS IN THE					
	·	Unrestricted		Restricted	•	
		<u>Funds</u>		<u>Funds</u>		
					SMART	
		General	Project	I.T.	Band	
	•	<u>Fund</u>	<u>Fund</u>	<u>Fund</u>	<u>Fund</u>	<u>Total</u>
		$\underline{\mathbf{t}}$	$\underline{\mathbf{t}}$	$\underline{\mathbf{t}}$	<u>£</u>	$\underline{\mathbf{t}}$
	At 1 April 2018	260,745	376,265	-	-	637,010
	Income in the year	44,436	686,761		780	731,977
		305,181	1,063,026	-	780	1,368,987
	Expenditure in the year	7,823	763,670	4,174	452	776,119
	•	297,358	299,356	(4,174)	328	592,868
·	Transfers	4,174	· •	4,174		
	At 31 March 2019	£293,184	£299,356	£ -	£328	£592,868

The project fund fulfils the RKBC contract to provide services to the Borough as detailed in the agreed means of delivery statement.

12. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	General	Restricted	Total
	Fund	Funds	Funds
	<u>£</u>	<u>£</u>	£
Tangible fixed assets	-	8,530	8,530
Current assets	298,234	433,978	732,212
Current liabilities	(5,050)	(142,824)	(147,874)
	£293,184	299,684	£592,868

13. CONTINGENT LIABILITIES

There were no contingent liabilities as at 31 March 2019 (2018 - £Nil).