Repe of the Directors and Accounts

For 16 Months Ended 30 September 1986

Directors

A E Keeler (Chairman)

G Black

D A Galloway

M J Noel

M H M Ogle

J G Woodhouse

R J Young

Transfleet Truck Rentals Limited is registered in England No 1920441 Registered Office: 17 Connaught Place, London, W2 2EL

Report of the Directors

The Directors have pleasure in submitting their report, together with the accounts for the 16 months ended 30 September 1986.

Activities

The principal activity of the company is that of short term rental of commercial vehicles.

Business Review

The profit on ordinary activities before taxation was £215,642 The tax charge on profit on ordinary activities amounted to £98,172 leaving a profit after tax for the financial period of £117,470.

The company was incorporated on 7 June 1985 as Tarkingford Limited. On the 27 June 1985 a special resolution was passed to change the name of the company to Transfleet Truck Rentals Limited. Transfleet Truck Rentals Limited commenced trading on 1 October 1985, on which date the business and assets employed by the Company's holding company in the short term rental of commercial vehicles were acquired by the Company. Trading performance was good throughout the period and the Directors expect that growth of the Company will be achieved in future years.

Directors

The members of the Board are shown on page 1.

Mr S C Dixon resigned from the Board on 9 April 1986 and Mr D A Galloway was appointed to the Board on 24 July 1986.

Donations

No charitable donations were made during the period.

Directors' Interests

According to the register kept by the company, the Directors' interests in the share and loan capital of National Westminster Bank PLC were as follows:-

Ordinary Shares of £1 each

	30 September 1986	7 June 1985
G Black S C Dixon A E Keeler	- - 3244 3800*	- 1207 1747*
D A Galloway M J Noel J G Woodhouse	- - 951 1169*	 - 841 358*
R J Young M H M Ogle	- -	211

^{*}Held by Trustees of the National Westminster Bank PLC Group 1979 Profit Sharing Scheme.

In addition, Mr J G Woodhouse has been granted options under the National Westminster Bank PLC Savings Related Share Option Schemes 1974 and 1981 to subscribe for the following:-

Ordinary Shares of £1 each

	30 September 1986	7 June 1985
J G Woodhouse At £2.58 per share At £5.40 per share At £3.42 per share At £4.61 per share	- 649 481	604 411 - -

Fixed Assets

The changes in fixed assets are summarised in note 3 to the accounts.

Auditors

A resolution for the re-appointment of Peat, Marwick, Mitchell & Co. as Auditors is to be proposed at the Annual General Meeting.

By Order of the Board

WHI July Secretary

26 November 1986

REPORT OF THE AUDITORS TO THE MEMBERS OF TRANSFLEET TRUCK RENTALS LIMITED

We have audited the accounts on pages 5 to 11 in accordance with approved Auditing Standards.

In our opinion the accounts, which have been prepared on the basis of the accounting policies set out on page 8, give a true and fair view of the state of the company's affairs at 30 September 1986, and of its profit and source and application of funds for the 16 months to that date and comply with the Companies Act 1985.

Peat, Marvick, Mitchell & Co.

Chartered Accountants

135 Buchanan Street

26 thovenber 1986

Glasgow G1 2JG

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TRANSFLEET TRUCK RENTALS LIMITED PROFIT AND LOSS ACCOUNT

For the 16 Months Ended 30 September 1986

Turnover	Note 2	16 Months Ended 30.9.86 £ 4,503,199
Less: depreciation other operating charges interest payable	6	(1,553,840), (2,357,577) (376,140) (4,287,557)
Profit on ordinary activities before taxation Tax on profit on ordinary activities	7	215,642 (98,172)
Profit for the Financial Period		117,470

TRANSFLEET TRUCK RENTALS LIMITED BALANCE SHEET

At 30 September 1986

	Note	<u>1986</u>
ASSETS		
FIXED ASSETS		
Tangible assets	3	4,460,703
		4,460,703
LIABILITIES		
CAPITAL AND RESERVES		
Called up share capital	8	2
Profit and Loss Account	9	117,470
		117,472
PROVISION FOR LIABILITIES AND CHARGES	10	790,827
CREDITORS	11	3,552,404
		4,460,703

G Black

(6)

STATEMENT OF SOURCE AND APPLICATION OF FUNDS

For the 16 Months Ended 30 September 1986

	16 Months Ended 30.9.86
SOURCE OF FUNDS	
Profit before taxation Adjustment for non cash items: Depreciation (Gain)/loss on sale of fixed assets	215,642 1,553,840 (37,312)
	1,516,528
Funds from operations	1,732,170
FUNDS FROM OTHER SOURCES Disposal of fixed assets	209,864
Proceeds from share issue	209,866
APPLICATION OF FUNDS	1,942,036
Fixed assets acquired	(2,388,751)
Transfers of fixed assets from holding company (net of deferred tax)	(2,765,238)
	(5,153,989)
•	(3,211,953)
INCREASE/(DECREASE) IN WORKING CAPITAL Inter-company accounts	(3,211,953)

Notes to the Accounts

1. ACCOUNTING POLICIES

(a) Accounting Convention

The accounts have been prepared upon the basis of historical cost.

(b) Depreciation

Hire vehicles are depreciated to residual values on a straight line basis over periods of 3 to 5 years.

(c) Deferred Taxation

Deferred taxation is provided on timing differences to the extent that a taxation liability will arise in the future.

(d) Pensions

Lex Service PLC operates a non-contributory pension scheme covering the majority of its permanent employees seconded to Transfleet Truck Rentals Limited. The scheme's funds are administered by trustees and are independent of the Company's finances. The scheme is fully funded and contributions are paid to the scheme in accordance with the recommendations of independent actuaries. The Company's contributions are charged against profits of Transfleet Truck Rentals Limited in the period in which contributions are made.

2. TURNOVER

Turnover consists of the aggregate of vehicle hire income and other services invoiced during the period. All turnover was within the United Kingdom.

3. TANGIBLE ASSETS

Hire Fleet	1986 <u>£</u>
Cost at 7.6.85 Additions Transfers from Group Companies Disposals	2,388,751 5,859,774 (690,848)
at 30.9.86	7,557,677
Depreciation	
at 7.6.85. Transfers from Group Companies charge for period Disposals	2,061,430 1,553,840 (518,296)
at 30.9.86	3,096,974
Net Book Value	
at 30.9.86	4,460,703

Notes to the Accounts

Future Expenditure	<u>1986</u> <u>£</u>
Contracted	1,750,389
Authorised but not contracted	-

STAFF COSTS 4.

All staff are employees of Lex Service PLC.

DIRECTORS' REMUNERATION 5.

The emoluments of the Chairman were nil and the emoluments of the highest paid director were nil.

None of the Directors had any material interest in any contract of significance in relation to the business of the Company.

6.

6.	INTEREST PAYABLE	
		<u>16 Months</u> <u>Ended</u> 30.9.86
		<u> </u>
	On loans from Group companies	376,140
7.	TAXATION	
		16 Months Ended 30.9.86
		30.9.80

	30.9.86 £
Corporation Tax at 37.5%	340,451
Deferred taxation	(242,279)
	98,172
	<u> </u>

Notes to the Accounts

8. SHARE CAPITAL

1986 £

Authorised:

Ordinary shares of £1 each

1,000

Allotted and Issued:

Ordinary shares of £1 each, fully paid

2

9. PROFIT AND LOSS ACCOUNT

1986 <u>£</u>

Surplus at 30 September 1986

117,470

10. PROVISION FOR LIABILITIES AND CHARGES - DEFERRED TAX

The potential liability at 35% on all timing differences which the directors consider may be payable in the foreseeable future amounts to £790,827 and is attributable to capital allowances:

<u>1986</u> <u>£</u>
1,033,106
(242,279)
790,827

Notes to the Accounts

11. CREDITORS

19	
Wi	thin
1	Year
	£

Amounts owed to group Companies 3,211,953
Corporation tax 340,451
3,552,404

12. ULTIMATE HOLDING COMPANY

The company is a subsidiary of Transfleet Services Ltd of which, in the opinion of the directors, the ultimate holding company is National Westminster Bank PLC, incorporated in Great Britain.

13. APPROVAL OF ACCOUNTS

The accounts were approved by the Directors on 26 November 1986.

H.S.B.HARRIS & SONS LTD.

DIRECTORS REPORT

for the year ended 31st August 1986

DIRECTORS AND THEIR INTERESTS	31.8.86	31.8.85
E.M.HARRIS	2500	2500
B.HARFIS	2500	2500

REVIEW OF OPERATIONS AND

The Company has not craded and the only FUTURE DEVELOPMENTS source of income has been Deposit Account Interest. Taere have been minor expenses as shown in the Profit and Loss Account.

It is expected that the Company will recommence trading in the forsecable future.

PROFIT, DIVIDENDS AND RESERVES

A Loss of £ 541 was incurred (1985 £ 105). No Dividend or Directors Fees will be paid.

are as shown in the accounts. FIXED ASSETS

APPOINTMENT OF AUDITORS It has ocen agreed that L.J.N. Hampton & Co. be appointed for the ensuing year.

HAN HAVE DIRECTOR

11th November 1986 DATE.

H.S.B.HARRIS & SONS LTD.

PALANCE SHEET AS AT 31ST AUGUST 1986

1985			£	Þ	£	p
3050 1678 6177	50 56142	Motor Vahicles CURRENT ASSETS Cash at Pauk			50 ·	
	56192	Less CURRENT LIABILITIES Sundry Creditors		. 51	559°4	. 74
	10905 45287	Directors Current Accounts Corporation Tax Represented by: Share Capital	7333	. 74 . 75 	12009 47985	
	5000 40287 45287	Authorised 5000 Ordinary Shares of £1 each 5000.00 Issued 5000 Ordinary £1 Shares fully paid Profit and Loss Account				. 00

M. Harry Director .. B. Harry Director

The above Balance Sheet and accompanying Profit and Loss Account for the year ended 31st August 1986 have been drawn up from the books and records kept by the company and from information and explanations furnished by the Directors and we certify that they are in accordance therewith.

33 Arboretum Road, WORCESTER.

11th November 1986

L.J.N.HAMPTON & CO.

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H.S.B.HARRIS & SONS LTD. Profit and Loss Account for the year ended 31st August 1986

1985			s ,	p	£	p
		P.A.Y.E.	263	. 40		
105		Accountancy	105	. 00		
		Bank Charges	3	. 00		
		Annual Returns	170	. 00		
	105	Net Loss carried down			541	. 40
-						
105	105		541	. 40	541	. 40

	4422	Deposit Account Interest			4396	. 36
105		Net Loss brought down	541	. 40		
	37458	Balance brought forward			40287	. 27
1295		Reserve for Corporation Tax	1156	. 49		
193		Legal Costs	-	-		
40287		Balance carried forward	42985	. 74		
						····
41880	41880		4468.5	. 63	44683	. 63
,	EM MK1811				· —- —	