

**JJS ELECTRONICS LIMITED AND SUBSIDIARY COMPANY****DIRECTORS' REPORT****Registered Office**

Unit 1 Oakberry Road  
Lutterworth  
Leicestershire

**Company No**

1780413

The directors present their annual report, together with the audited consolidated financial statements, for the year ended 31 October 1996.

**1. Principal Activity**

The principal activity of the company continued to be that of contract electronics manufacturers.

**2. Review of Business**

A summary of the results of the year's trading is given on page 5 of the attached financial statements.

Turnover for the year amounted to £6,096,895. The average monthly turnover increased by 27% and the directors consider the state of the company's affairs to be satisfactory.

**3. Dividends**

Dividends of £56,500 were paid to the holding company during the year.

**4. Donations**

During the year, the company made charitable donations of £290.

**5. Directors**

The directors who held office during the year were as follows:-

Mr J A Butcher

Mr J Gray

Mr M Scott

Mr S Greaves

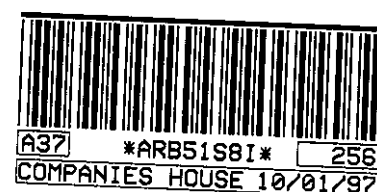
[appointed 10 November 1995]

[appointed 10 November 1995]

[appointed 24 September 1996]

In that the company is a wholly owned subsidiary of Baxcol Limited, the directors have no shareholdings. Mr J A Butcher is also a director of Baxcol Limited and his shareholdings in that company are shown in the Director's Report thereon.

A statement of directors' responsibilities is set out on page 3.



**JJS ELECTRONICS LIMITED AND SUBSIDIARY COMPANY**

**DIRECTORS' REPORT**

(Continued)

**6. Auditors**

The auditors, Messrs Crowfoot and Company, will be proposed for re-appointment in accordance with Section 384 of the Companies Act 1985.

By Order of the Board

X *J. Boyes*  
J Boyes

29 November 1996

Secretary

**JJS ELECTRONICS LIMITED AND SUBSIDIARY COMPANY**

**STATEMENT OF DIRECTORS' RESPONSIBILITIES**

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

select suitable accounting policies and then apply them consistently

make judgments and estimates that are reasonable and prudent

prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**AUDITORS' REPORT TO THE SHAREHOLDERS OF**  
**JJS ELECTRONICS LIMITED**

We have audited the financial statements on pages 5 to 18 which have been prepared under the historical cost convention, including the revaluation of certain assets, and the accounting policies set out on page 9.

**Respective Responsibilities of Directors and Auditors**

As described on page 3, the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those financial statements and to report our opinion to you.

**Basis of Opinion**

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion, we also evaluated the overall adequacy of the presentation of information in the financial statements.

**Opinion**

In our opinion the financial statements give a true and fair view of the state of the company's affairs at 31 October 1996 and of its profit for the year then ended and have been properly prepared in accordance with the provisions of the Companies Act 1985.



Registered Auditor

29 November 1996

Chartered Accountants

## JJS ELECTRONICS LIMITED AND SUBSIDIARY COMPANY

## CONSOLIDATED PROFIT AND LOSS ACCOUNT

YEAR ENDED 31 OCTOBER 1996

		1996	1995
	Note	£	£
Turnover - continuing activities	2	6,096,895	4,795,618
Cost of sales		<u>4,327,741</u>	<u>3,391,071</u>
Gross Profit		1,769,154	1,404,547
Distribution costs		35,351	22,659
Administrative expenses		204,778	221,565
Other operating charges		904,773	780,643
Other income		( 425)	( 3,000)
		<u>1,144,477</u>	<u>1,021,867</u>
Operating Profit - continuing activities	3	624,677	382,680
Interest payable	5	<u>59,590</u>	<u>61,851</u>
Profit on ordinary activities before taxation		565,087	320,829
Taxation	6	<u>167,486</u>	<u>196,950</u>
Profit on ordinary activities after taxation		397,601	123,879
Dividend	7	<u>56,500</u>	<u>32,031</u>
Retained profit for the financial year		<u><u>341,101</u></u>	<u><u>91,848</u></u>

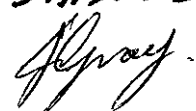
The company has taken advantage of the exemption under Section 230 of the Companies Act 1985 not to publish its own profit and loss account. Of the retained profit for the year of £341,101 (1995 £91,848) £341,101 has been dealt with in the accounts of the holding company. The group and the company made no recognised gains or losses in 1995 or 1996 other than that shown in the Profit and Loss Account.

## JJS ELECTRONICS LIMITED AND SUBSIDIARY COMPANY

## CONSOLIDATED BALANCE SHEET - 31 OCTOBER 1996

		1996	1995
	Note	£	£
<b>Tangible Fixed Assets</b>	8	294,545	174,314
<b>Investments</b>	9	1	1
		<u>294,546</u>	<u>174,315</u>
<b>Current Assets</b>			
Stocks	10	592,298	568,084
Trade debtors		1,609,725	1,097,900
Prepayments		59,621	50,506
Amount owed by parent company		447,834	403,242
Other debtors		8,750	6,750
Cash in hand		1,482	1,007
		<u>2,719,710</u>	<u>2,127,489</u>
<b>Creditors: amounts falling due within one year</b>			
Bank loans and overdrafts	11	621,432	435,461
Obligations under finance leases and hire purchase contracts	12	25,526	17,471
Trade creditors		902,646	751,674
Corporation tax		135,648	191,492
Other taxes and social security		191,220	156,280
Accruals and deferred income		192,471	156,759
		<u>2,068,943</u>	<u>1,709,137</u>
<b>Net Current Assets</b>		<u>650,767</u>	<u>418,352</u>
		<u>945,313</u>	<u>592,667</u>
<b>Creditors: amounts falling due after more than one year</b>			
Obligations under finance leases and hire purchase contracts	12	28,405	16,860
		<u>916,908</u>	<u>575,807</u>
<b>Capital and Reserves</b>			
Called up share capital	14	9,762	9,762
Share premium account	15	89,516	89,516
Profit and loss account	16	817,630	476,529
<b>Shareholders' Funds</b>	18	<u>916,908</u>	<u>575,807</u>

Approved by the Board on 29 November 1996

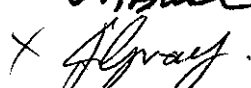
X  DirectorsX 

**JJS ELECTRONICS LIMITED**  
**BALANCE SHEET - 31 OCTOBER 1996**

	Note	1996 £	1995 £
<b>Tangible Fixed Assets</b>	8	294,545	174,314
<b>Investments</b>	9	198,991	198,991
		<u>493,536</u>	<u>373,305</u>
<b>Current Assets</b>			
Stocks	10	592,298	568,084
Trade debtors		1,609,725	1,097,900
Prepayments		59,621	50,506
Amounts owed by group company		447,834	403,242
Other debtors		8,750	6,750
Cash in hand		1,482	1,007
		<u>2,719,710</u>	<u>2,127,489</u>
<b>Creditors: amounts falling due within one year</b>			
Bank loans and overdrafts	11	621,432	435,461
Obligations under finance leases and hire purchase contracts	12	25,526	17,471
Trade creditors		902,646	751,674
Amounts owed to group undertaking		143,262	143,262
Corporation tax		135,648	191,492
Other taxes and social security		191,220	156,280
Accruals and deferred income		192,471	156,759
		<u>2,212,205</u>	<u>1,852,399</u>
<b>Net Current Assets</b>		507,505	275,090
		<u>1,001,041</u>	<u>648,395</u>
<b>Creditors: amounts falling due after more than one year</b>			
Obligations under finance leases and hire purchase contracts	12	28,405	16,860
		<u>972,636</u>	<u>631,535</u>
<b>Capital and Reserves</b>			
Called up share capital	14	9,762	9,762
Share premium account	15	89,516	89,516
Profit and loss account	16	873,358	532,257
<b>Shareholders' Funds</b>	18	<u>972,636</u>	<u>631,535</u>

Approved by the Board on 29 November 1996

X  Directors

X 

## JJS ELECTRONICS LIMITED AND SUBSIDIARY COMPANY

## CONSOLIDATED CASHFLOW STATEMENT

YEAR ENDED 31 OCTOBER 1996

		1996		1995	
	Note	£	£	£	£
<b>Net Cash Inflow/(Outflow) from Operating Activities</b>	20		326,706		( 4,710)
<b>Returns on Investments and Servicing of Finance</b>					
Dividends paid		( 56,500)		( 32,031)	
Interest paid on bank loans and overdrafts		( 54,572)		( 55,180)	
Interest element of finance lease and hire purchase contract repayments		( 5,018)		( 6,671)	
Interest received		425		-	
<b>Net Cash Outflow from Returns on Investments and Servicing of Finance</b>			(115,665)		( 93,882)
<b>Corporation Tax</b>			(223,330)		( 38,361)
<b>Investing Activities</b>					
Purchase of tangible fixed assets		(211,122)		( 83,153)	
Sale of fixed asset investments		-		25,254	
Sale of freehold property		-		860,000	
Sale of tangible fixed assets		18,315		41,350	
			(192,807)		843,451
<b>Net Cash (Outflow)/Inflow before Financing</b>			(205,096)		706,498
<b>Financing</b>					
Capital element of finance lease and hire purchase repayments	23	19,600		( 1,766)	
Repayment of amounts borrowed	23	-		(764,150)	
<b>Net Inflow/(Outflow) from Financing</b>			19,600		(765,916)
<b>Decrease in Cash and Cash Equivalents</b>	21		(185,496)		( 59,418)



# JJS ELECTRONICS LIMITED AND SUBSIDIARY COMPANY

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

YEAR ENDED 31 OCTOBER 1996

### 1. Accounting Policies

#### a. Consolidated Financial Statements

The group financial statements consolidate the financial statements of the company and its subsidiary. All inter-group profits are eliminated on consolidation.

Goodwill arising on consolidation, representing the excess of the purchase price over the fair value of the net assets of the subsidiary at the date of acquisition, is written off immediately.

#### b. Basis of Accounting

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain assets and in accordance with applicable accounting standards.

#### c. Turnover

Turnover represents net invoiced sales of goods, excluding value added tax.

#### d. Tangible Fixed Assets

No depreciation has been provided on freehold buildings. Depreciation is provided at the following annual rates in order to write off the cost of each asset over its estimated useful life:-

Computer equipment and photocopiers	33.3% on straight line (previously 20% on on straight line)
Testing equipment	50% on straight line
Other equipment	10% in straight line (previously 15% on reducing balance)
Motor vehicles	25% on straight line
Improvements to leasehold property	10% on straight line

No depreciation has been charged on the improvements to leasehold property in the current year, as the company has yet to occupy the property in question.

#### e. Stocks

Stock and work in progress has been valued by the directors at the lower of cost and net realisable value.

#### f. Deferred Taxation

Provision is made at current rates for taxation deferred in respect of all material timing differences except to the extent that, in the opinion of the directors, there is reasonable probability that the liability will not arise in the foreseeable future.

#### g. Accounting for Leases

Assets financed by leasing agreements which give rights approximating to ownership (finance leases) have been capitalised at amounts equal to the original cost of the assets to the lessors and depreciation provided on the basis of company depreciation policy. The capital elements of future obligations under finance leases are included as liabilities in the balance sheet and the current year's interest element is charged to the profit and loss account.

**JJS ELECTRONICS LIMITED AND SUBSIDIARY COMPANY**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**

(Continued)

YEAR ENDED 31 OCTOBER 1996

<b>4. Staff Costs (continued)</b>	<b>1996</b>	<b>1995</b>
	<b>£</b>	<b>£</b>
Details of directors' remuneration, including benefits in kind, are given below:-		
Remuneration of chairman	61,943	57,879
Remuneration of highest paid director	61,943	57,879
	<hr/>	<hr/>
Scale of directors' remuneration:-		
£	Number	Number
5,001 - 10,000	1	-
10,001 - 15,000	-	1
20,001 - 25,000	2	-
25,001 - 30,000	-	1
30,001 - 35,000	-	1
55,001 - 60,000	-	1
60,001 - 65,000	1	-
	<hr/>	<hr/>
	4	4
	<hr/>	<hr/>
<b>5. Interest payable</b>	<b>£</b>	<b>£</b>
Bank loans and overdrafts:-		
Repayable within five years, not by instalments	54,572	55,180
Repayable wholly or partly in more than five years	-	-
Hire purchase contracts and finance leases	5,018	6,671
	<hr/>	<hr/>
	59,590	61,851
	<hr/>	<hr/>
<b>6. Taxation</b>	<b>£</b>	<b>£</b>
Corporation tax at 29.6% based on the taxable result for the year	167,306	195,104
Prior year adjustment	180	1,846
	<hr/>	<hr/>
	167,486	196,950
	<hr/>	<hr/>

**JJS ELECTRONICS LIMITED AND SUBSIDIARY COMPANY**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**(Continued)**

**YEAR ENDED 31 OCTOBER 1996**

**2. Turnover**

The turnover and profit before taxation is attributable to the one principal activity of the company.

All turnover is derived from the United Kingdom.

**3. Operating Profit**

	1996	1995
is stated after charging:-	£	£
Depreciation of tangible fixed assets	54,594	52,750
Auditors' remuneration	5,800	7,200
Hire of equipment	1,914	4,875
Directors' remuneration (including benefits in kind)	123,671	143,903
Staff costs (note 4)	2,265,585	1,963,150
	<hr/>	<hr/>
and after crediting:-		
Rent received	-	3,000
	<hr/>	<hr/>

**4. Staff Costs (excluding directors' remuneration)**

	£	£
Wages and salaries	2,102,623	1,816,859
Social security costs	162,962	146,291
	<hr/>	<hr/>
	2,265,585	1,963,150
	<hr/>	<hr/>

The average number of employees during the year was as follows:-

	Number	Number
Office and management	23	21
Production	120	106
	<hr/>	<hr/>
	143	127
	<hr/>	<hr/>

**JJS ELECTRONICS LIMITED AND SUBSIDIARY COMPANY**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
(Continued)

**YEAR ENDED 31 OCTOBER 1996**

<b>7. Dividends</b>	<b>1996</b>	<b>1995</b>
	<b>£</b>	<b>£</b>
Paid during the year	56,500	32,031
	<u>          </u>	<u>          </u>

**8. Tangible Fixed Assets**

**The Group and the Company**

	<b>Improvements to Leasehold Property £</b>	<b>Testing and Other Equipment £</b>	<b>Computer Equipment £</b>	<b>Motor Vehicles £</b>	<b>Total £</b>
<b>Cost or Valuation</b>					
At 1 November 1995	-	292,069	66,482	74,465	433,016
Additions	114,482	58,657	10,124	27,859	211,122
	<u>114,482</u>	<u>350,726</u>	<u>76,606</u>	<u>102,324</u>	<u>644,138</u>
Disposals	-	100,945	-	18,294	119,239
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
At 31 October 1996	114,482	249,781	76,606	84,030	524,899
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
<b>Accumulated Depreciation</b>					
At 1 November 1995	-	182,841	52,768	23,093	258,702
Charge for the year	-	23,902	11,393	19,195	54,490
	<u>          </u>	<u>206,743</u>	<u>64,161</u>	<u>42,288</u>	<u>313,192</u>
Eliminated on disposals	-	72,929	-	9,909	82,838
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
At 31 October 1996	-	133,814	64,161	32,379	230,354
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
<b>Net Book Value</b>					
At 31 October 1996	114,482	115,967	12,445	51,651	294,545
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
At 31 October 1995	-	109,228	13,714	51,372	174,314
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

**JJS ELECTRONICS LIMITED AND SUBSIDIARY COMPANY**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**

(Continued)

YEAR ENDED 31 OCTOBER 1996

**8. Tangible Fixed Assets (continued)**

The net book value of £294,545 (1995 £174,314) includes an amount of £69,313 (1995 £50,897) with respect to assets held under finance leases and hire purchase contracts. Depreciation on such assets amounted to £15,530 (1995 £17,482).

9. Investments	1996		1995	
	£	£	£	£
<b>The Group</b>				
56,000 ordinary shares of £1 each in Venturon Limited:-				
at cost	56,000		56,000	
less provision for diminution in value	(55,999)		(55,999)	
	<u>          </u>	1	<u>          </u>	1
		<u>          </u>		<u>          </u>
<b>The Company</b>				
5,000 preference shares of £1 each and 5,000 ordinary shares of 10p each in CBL Electronics Limited (at cost and directors' valuation)		198,990		198,990
56,000 ordinary shares of £1 each in Venturon Limited:-				
at cost	56,000		56,000	
less provision for diminution in value	(55,999)		(55,999)	
	<u>          </u>	1	<u>          </u>	1
		<u>198,991</u>		<u>198,991</u>
		<u>          </u>		<u>          </u>

**JJS ELECTRONICS LIMITED AND SUBSIDIARY COMPANY**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**

(Continued)

YEAR ENDED 31 OCTOBER 1996

**9. Investment (continued)**

CBL Electronics Limited is a wholly owned subsidiary of JJS Electronics Limited and was incorporated in England.

<b>10. Stocks</b>	<b>1996</b>	<b>1995</b>
	<b>£</b>	<b>£</b>
Raw materials	122,655	89,120
Work in progress	469,643	478,964
	<u>592,298</u>	<u>568,084</u>
	<u><u>592,298</u></u>	<u><u>568,084</u></u>

**11. Bank Loans and Overdrafts**

Bank loans and overdrafts totalling £621,432 are secured on the company's book debts.

**12. Obligations under Finance Leases and Hire Purchase Contracts**

	<b>£</b>	<b>£</b>
Amounts falling due:-		
Within one year	25,526	17,471
Within two to five years	28,405	16,860
	<u>53,931</u>	<u>34,331</u>
	<u><u>53,931</u></u>	<u><u>34,331</u></u>
Finance charges allocated to future periods	9,071	7,284
	<u><u>9,071</u></u>	<u><u>7,284</u></u>

Obligations under finance leases and hire purchase contracts are secured on related tangible fixed assets.

**13. Deferred Taxation**

Potential liability in respect of capital allowances in excess of depreciation

	<b>£</b>	<b>£</b>
Provided	-	-
Unprovided	-	11,319
	<u>-</u>	<u>11,319</u>
	<u><u>-</u></u>	<u><u>11,319</u></u>

**JJS ELECTRONICS LIMITED AND SUBSIDIARY COMPANY**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**(Continued)**

**YEAR ENDED 31 OCTOBER 1996**

	1996	1995
<b>14. Called Up Share Capital</b>	<b>£</b>	<b>£</b>
<b>Authorised</b>		
1,000,000 ordinary shares of 1p each	10,000	10,000
	<u>          </u>	<u>          </u>
<b>Allotted, issued and fully paid</b>		
976,175 ordinary shares of 1p each	9,762	9,762
	<u>          </u>	<u>          </u>
<b>15. Share Premium Account</b>	<b>£</b>	<b>£</b>
As at 1 November 1995 and 31 October 1996	89,516	89,516
	<u>          </u>	<u>          </u>
<b>16. Reserves</b>		
	<b>Profit and Loss Account</b>	
	<b>The Group £</b>	<b>The Company £</b>
As at 1 November 1995	476,529	532,257
Retained profit for the year	341,101	341,101
	<u>          </u>	<u>          </u>
As at 31 October 1996	817,630	873,358
	<u>          </u>	<u>          </u>
<b>17. Transaction with Director</b>		
During the year, the company advanced cash to Mr J A Butcher up to a maximum amount of £20,000. A balance of £5,000 was outstanding at the year end.		

**JJS ELECTRONICS LIMITED AND SUBSIDIARY COMPANY**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
(Continued)

**YEAR ENDED 31 OCTOBER 1996**

18. Movements in Shareholders' Funds	1996		1995	
	The Group £	The Company £	The Group £	The Company £
Profit for the year	341,101	341,101	91,848	91,848
Opening shareholders' funds	575,807	631,535	483,959	539,687
	<hr/>	<hr/>	<hr/>	<hr/>
Closing shareholders' funds	916,908	972,636	575,807	631,535
	<hr/>	<hr/>	<hr/>	<hr/>

**19. Operating Lease Commitments**

The company had annual commitments under operating leases at 31 October 1996, as follows:-

	1996 £	1995 £
Land and buildings: expiring after more than five years	150,000	72,773
	<hr/>	<hr/>
Other assets: expiring between two and five years	26,070	-
expiring after more than five years	796	-
	<hr/>	<hr/>
	26,866	-
	<hr/>	<hr/>

**20. Reconciliation of Operating Profit to Net Cash Inflow/(Outflow) from Operating Activities**

	1996 £	1995 £
Operating profit	624,677	382,680
Interest received	( 425)	-
Depreciation charges	54,490	52,750
Profit on sale of tangible fixed assets	18,086	( 6,376)
Provision for diminution of value of fixed asset investments	-	-
Profit on sale of investments	-	( 3,638)
Increase in stocks	( 24,214)	(169,091)
Increase in debtors and prepayments	(567,532)	(699,320)
Increase in creditors	221,624	438,285
	<hr/>	<hr/>
<b>Net Cash Inflow/(Outflow) from Operating Activities</b>	<b>326,706</b>	<b>( 4,710)</b>
	<hr/>	<hr/>



**JJS ELECTRONICS LIMITED AND SUBSIDIARY COMPANY**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**

(Continued)

YEAR ENDED 31 OCTOBER 1996

**21. Analysis of Changes in Cash and Cash Equivalents during the Year**

	1996 £	1995 £
Balance at 1 November 1995	(434,454)	(375,036)
Net cash outflow	(185,496)	( 59,418)
	<u>          </u>	<u>          </u>
Balance at 31 October 1996	(619,950)	(434,454)
	<u>          </u>	<u>          </u>

**22. Analysis of the Balances of Cash and Cash Equivalents as shown in the Balance Sheet**

	1996	1996	Change in Year	1995	1995	Change in Year
	1996	1995	1996	1995	1994	1995
	£	£	£	£	£	£
Cash at bank and in hand	1,482	1,007	475	1,007	211	796
Bank overdraft	(621,432)	(435,461)	(185,971)	(435,461)	(375,247)	(60,214)
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
	(619,950)	(434,454)	(185,496)	(434,454)	(375,036)	(59,418)
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

**JJS ELECTRONICS LIMITED AND SUBSIDIARY COMPANY**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**

(Continued)

**YEAR ENDED 31 OCTOBER 1996**

**23. Analysis of Changes in Financing during the Year**

	1996 Finance Leases and Hire Purchase £	1995 Bank Loan £	1995 Finance Leases and Hire Purchase £
Balance at 1 November 1995	34,331	764,150	36,097
Cash inflow/(outflow) from financing	19,600	(764,150)	( 1,766)
	<hr/>	<hr/>	<hr/>
Balance at 31 October 1996	53,931	-	34,331
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

**24. Holding Company**

The company's ultimate holding company is Baxcol Limited, a company registered in Great Britain.