# **Teledyne Defence Limited**

**Report and Accounts** 

31 December 2009



SCT 25/09/2010 **COMPANIES HOUSE** 

## Registered No 1659830

#### **Directors**

Dr KW Ferguson H Barnshaw T Parker A Pichelli D Schnittjer

## **Secretary**

H Barnshaw

#### **Auditors**

Ernst & Young LLP George House 50 George Square Glasgow G2 1RR

#### **Bankers**

Barclays Bank plc 10 Market Street Bradford BD1 1NR

#### **Solicitors**

K&L Gates LLP 110 Cannon Street London EC4N 6AR

# **Registered Office**

Airedale House Acorn Park Shipley W Yorkshire BD17 7SW

# **Directors' report**

The directors present their report and accounts for the year ended 31 December 2009

### Principal activity and review of the business

The company's principal activity during the year was the design, manufacture and distribution of microwave components and subsystems for the military market

#### Results and dividends

The loss for the year, after taxation, amounted to £1,496,000 No dividends were paid during the year

The company's result for the period to 31 December 2008 has been restated. Following the acquisition by Teledyne Limited, the company has amended its accounting policy for long term contracts in order to be consistent with other Teledyne group companies. This change in policy was to treat development and production phases as one long term contract and to observe SSAP 9 principles for turnover and profit/loss recognition and resulted in an adjustment to the reported brought forward reserves at 31 December 2008 of £843,000. This adjustment results in a restatement of the reported pre- tax results for the period to 31 December 2008 from a loss of £335,000 to a profit of £384,000. Due to the availability of tax losses, there is no adjustment required to the Corporation tax charge or creditor from those previously reported

#### **Future developments**

The company's strategy is to consolidate and grow its presence in the niche markets within which the company operates

#### Key performance indicators

The company reports on a number of key performance indicators on a quarterly basis including sales per employee In the year to December 2009 this was £75,374 (2008 £65,380)

#### **Directors**

The directors of the company at 31 December 2009 were as follows

H Barnshaw Dr KW Ferguson T Parker

A Pichelli

D Schnittjer

## Directors' statement as to disclosure of information to auditors

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information, being information needed by the auditor in connection with preparing its report, of which the auditor is unaware. Having made enquiries of fellow directors and the company's auditor, each director has taken all the steps that he/she is obliged to take as a director in order to made himself/herself aware of any relevant audit information and to establish that the auditor is aware of that information

# **Directors' report (continued)**

## Financial risk management policy

The company's principal financial instruments comprise cash, cash equivalents and loans. Other financial assets and liabilities, such as trade debtors and trade creditors, arise directly from operating activities.

The main risks associated with the company's financial assets and liabilities are set out below

Credit risk The company's principal financial assets are cash and trade debtors. The principal credit risk is associated with trade debtors. In order to manage credit risk a credit limit is set for each customer based on a combination of payment history and third party credit references. In accordance with Corporate requirements, credit limits and overdue amounts are reviewed regularly by management.

Exchange rate risk. The company's foreign trading exposes it to foreign exchange risk, predominately translation risk. Since non-sterling receipts are less than 10% of total revenues, and of this more than 50% is used to settle foreign exchange-based payments, forward exchange contracts are not used and the exposure risk is considered acceptable by management

#### Going concern review

In line with the FRC guidance on Going Concern issued in November 2009, the directors have undertaken an exercise to review the appropriateness of the continued use of the Going Concern basis. Given the uncertainties in the Defence Industry during the year under review, trading volumes have been lower than initially expected which impacted the company's profitability and cash generation. The company, in accordance with Group policy, operates without an overdraft facility and has therefore received financial support from its parent company, Teledyne Limited, during the year to finance working capital requirements. It is envisaged that any future cash requirements will continue to be satisfied in this manner. The Directors have therefore adopted the going concern basis of accounting

#### **Auditors**

A resolution to reappoint Ernst & Young LLP as auditors will be put to the members at the Annual General Meeting

On behalf of the board

H Barnshaw Secretary

21 Sept 2010

# Statement of directors' responsibilities in respect of the accounts

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial accounts in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit for that year. In preparing those accounts, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# Independent auditors' report to the members of Teledyne Defence Limited

We have audited the financial statements of Teledyne Defence Limited for the year ended 31 December 2009 which comprise the Profit and Loss Account, the Balance Sheet, the Statement of Total Recognised Gains and Losses and the related notes 1 to 17 The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements.

#### Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2009 and of its loss for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities, and
- have been prepared in accordance with the requirements of the Companies Act 2006

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

# Independent auditors' report to the members of Teledyne Defence Limited

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- · we have not received all the information and explanations we require for our audit, or

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Walter Campbell (Senior Statutory Auditor)
For and on behalf of Ernst & Young LLP (Statutory Auditor)
Glasgow

21 2010

# **Profit & Loss Account**

for the year ended 31 December 2009

		Year to 31 Dec 2009	7 months to 31 Dec 2008 (restated)
Ne	otes	£'000	£'000
Turnover	2	11,080	5,874
Cost of sales		(9,474)	(4,089)
Gross profit		1,606	1,785
Administrative expenses Selling and distribution expenses		(1,783) (979)	(1,009) (393)
Operating (loss)/profit	3	(1,156)	383
Interest payable Interest receivable	4 4	(11)	1
(Loss)/profit on ordinary activities before taxation	б(b)	(1,167)	384
Tax on (loss)/profit on ordinary activities	5(a)	(329)	1,984
(Loss)/ Profit retained for the financial period	13	(1,496)	2,368

# Statement of total recognised gains and losses

for the year ended 31 December 2009

		Year to ec 2009 £'000	7 months to 31 Dec 2008 (restated) £'000
Total gains and losses relating to the year		(1,496)	
Prior year adjustment	1	843	<del></del>
Total gains and losses recognised since last report		(653)	

# **Balance Sheet**

at 31 December 2009

		2009	2008 (restated)
	Notes	£'000	£'000
Fixed assets			
Tangible assets	7	675	873
Current assets			
Stocks	8	3,368	3,281
Debtors	ğ	3,934	4,646
Cash at bank and in hand		737	370
		8,039	8,297
Creditors: amounts falling due within one year	10	(4,758)	(3,598)
Net current assets		3,281	4,699
Total assets less current liabilities		3,956	5,572
Provisions for liabilities and charges	11	(492)	(612)
Net assets		3,464	4,960
Capital and reserves			
Called up share capital	12/13	2,250	2,250
Profit and loss account	13	1,214	2,710
Equity shareholders' funds		3,464	4,960

H Barnshaw Director

21 Jept 2010

at 31 December 2009

#### 1. Accounting policies

#### Basis of preparation

The financial statements are prepared under the historical cost convention and are prepared in accordance with applicable accounting standards

#### Depreciation

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value based on prices prevailing at the date of acquisition or revaluation, of each asset evenly over its expected useful life, as follows

Plant and machinery - over 5 years
Fixtures and fittings - over 5 years
Office & computer equipment - over 3 years
Software - over 3 years

The carrying values of tangible fixed assets are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable

#### Research and Development

Expenditure on research and development is written off against profits in the year in which it is incurred

#### Stocks

Stocks are stated at the lower of cost incurred in bringing each product to its present location and condition, and net realisable value

Cost therefore comprises the purchase price of raw materials and components together with direct labour and attributable overheads. Net realisable value is based on estimated selling price less any further costs expected to be incurred to completion and disposal.

#### Long term contracts

Following the acquisition by Teledyne Limited, the company has amended its accounting policy in order to be consistent with other Teledyne group companies. This change in policy was to treat development and production phases as one long term contract and to observe SSAP 9 principles as regards turnover and profit/(loss) recognition and has resulted in a prior year adjustment for the company. The company shareholders' funds at 1 June 2008 and 1 January 2009 have been increased by £124,000 and £843,000 respectively, the profit before tax for the period ended 31 December 2008 has been increased by £719,000. Net current assets at 31 December 2008, as previously reported, totalled £3,856,000. This has been restated to £4,699,000.

The amount of profit attributable to the state of completion of a long term contract is recognised when the outcome of the contract can be foreseen with reasonable certainty. Turnover for such contracts is stated at the cost appropriate to their stage of completion plus attributable profit, less amounts recognised in previous years. Provision is made for any losses as soon as they are foreseen.

Contract work in progress is stated at costs incurred, less those transferred to the profit and loss account, after deducting foreseeable losses and payments on account not matched with turnover

Amounts recoverable on contracts are included in debtors and represent turnover recognised in excess of payments on account

at 31 December 2009

#### Deferred taxation

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive more tax, with the exception of deferred tax assets which are recognised only to the extent that the directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date

#### Foreign currencies

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction

Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the balance sheet date

The exchange differences are taken to the profit and loss account for the year

#### Leasing commitments

Rentals paid under operating leases are charged to income on a straight line basis over the lease term

#### Cash flow statement

The company has taken advantage of the exemption allowed by FRS 1 (revised) for wholly owned subsidiary undertakings and has not prepared a cash flow statement

#### Pensions

The company operates a defined contribution group personal pension scheme Contributions were charged to the profit and loss account as they became payable in accordance with the rules of the scheme

#### 2. Turnover

Turnover, which is stated net of value added tax, represents amounts derived from the provision of goods and services to third parties and relates to the continuing activity of the design, manufacture and distribution of marine survey instruments and provision of related services. An analysis of turnover by geographical market is given below

	Year to Perio	d to
	31 December 31 Decem	ıber
	2009 2	2008
	£'000 £	'000
United Kingdom	5,387 3,	,087
Europe	2,728 1,	339
Rest of the World	2,965 1,	,448
	11,080 5,	,874

at 31 December 2009

	This is stated after charging/(crediting)		
		Year to	Period to
		31 December	31 December
		2009	2008
		£'000	£'000
	Auditors' remuneration – audit	-	-
	Depreciation of owned fixed assets	299	193
	Research and development	1,301	187
	Operating lease rentals - land and buildings	187	105
	- other operating leases	122	63
	Exchange gains	(5)	(12)
	Auditors' remuneration is borne by the company's immediate parent undertain	kıng	
4.	Interest payable / receivable		
		2009	2008
		£'000	£'000
	Group interest payable	(11)	_
	Bank interest receivable	-	1
		(11)	1
5.	Directors' emoluments and staff costs		
		Year to	Period to
		31December	
		2009	2008
	Directors' emoluments	£'000	£'000
	Emoluments	137	175
	Linotunents		
	Company contributions paid to money purchase pension scheme	10	6
	company conditions paid to money paromise pension seneme		
		Year to	Period to
		31 December	
		2009	2008
	Staff costs	£'000	£'000
	Wages and salaries	4,314	2,525
	Social security costs	431	256
	Other pension costs	254	144
		4,999	2,925

at 31 December 2009

# 5 Directors' emoluments and staff costs (continued)

The average weekly number of employees during the period was as follows

	Year to	Period to
	31 December	31December
	2009	2008
	No	No
Selling and distribution	8	8
Administration	14	14
Production	125	132
	147	154

## 6. Taxation

(a) Tax on (loss)/profit on ordinary activities

		Year to	Period to
	31	December	31December
		2009	2008
	Notes	£'000	£'000
Current tax			
UK corporation tax	6(b)	-	-
Deferred tax			
Origination and reversal of timing differences		329	140
Changes in recoverable amounts of deferred tax assets		-	(2,124)
Tax on (loss)/profit on ordinary activities		329	(1,984)

#### at 31 December 2009

### 6. Taxation (continued)

## (b) Factors affecting current tax charge

The tax assessed on the (loss)/profit on ordinary activities for the period is different from the standard rate of corporation tax in the UK of 28% The differences are reconciled below

		Year to	Period to
	31 December 31 Dece		l December
		2009	2008
	Notes	£'000	£'000
(Loss)/profit on ordinary activities before tax		(1,167)	384
(Loss)/profit on ordinary activities multiplied by standard rate of			<del>1. 1</del>
corporation tax in the UK of 28%		(327)	108
Non taxable income		(102)	-
Expenses not deductible for tax purposes		-	4
Capital allowances in excess of depreciation		(355)	(230)
Other timing differences		(1)	6
Group relief surrendered/(received) for nil payment		549	142
Unrelieved tax losses carried forward		-	43
Tax effect on change in accounting policy		236	129
Tax effect of prior year adjustment			(202)
Total current tax	6(a)		-

#### (c) Factors that may affect future tax charges

At the balance sheet date, there are no future factors which may significantly affect future tax charges

#### (d) Deferred tax

The deferred tax asset at 28% included in the balance sheet is as follows

		2009	2008
	Note	£'000	£'000
Decelerated capital allowances Short term timing differences Tax losses		1,540 74	1,894 6 43
Deferred tax asset	9	1,614	1,943
			£'000
At 1 January 2009 Profit and loss account Adjustments in respect of prior years			1,943 (355) 26
At 31 December 2009			1,614

at 31 December 2009

# 7. Tangible fixed assets

			Office &,		
	Plant and	Fixtures &	Computer		
	machinery	fittings	equipment	Software	Total
	£'000	£'000	£'000	£'000	£'000
Cost					
At 1 January 2009	3,886	823	423	678	5,810
Additions	44	10	47	-	101
At 31 December 2009	3,930	833	470	678	5,911
Depreciation					<del></del>
At 1 January 2009 Provided during the	3,527	435	355	620	4,937
year	108	110	39	42	299
At 31 December 2009	3,635	545	394	662	5,236
37.1.1.1			<del></del>	<del></del>	
Net book value At 31 December 2009	295	288	76	16	675
At 31 December 2008	359	388	68	58	873
					===

# 8. Stocks and work in progress

	2009	2008 (restated)
	£'000	£'000
Raw materials	1,138	1,429
Work in progress	2,222	1,741
Finished goods and goods for resale	8	111
	3,368	3,281

at 31 December 2009

9.	<b>Debtors</b>
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9.	Debtors			
			2009	2008
		Notes	£'000	£'000
	Trade debtors		2,050	2,326
	Amounts owed by group undertakings		117	66
	Other debtors		9	67
	Prepayments and accrued income	e ( 1)	144	179
	Deferred tax asset	6(d)	1,614	1,943
	Other taxes		-	65
			3,934	4,646
10.	Creditors: amounts falling due within one year			
			2009	2008
			£'000	£'000
			1 000	£ 000
	Trade creditors		683	594
	Amounts owed to group undertakings		2,896	989
	Other taxes and social security costs		173	129
	Customer deposits		208	692
	Other creditors		-	1
	Accruals and deferred income		798	1,193
		_	4,758	3,598
		=		====
11.	Provisions for liabilities and charges			
				Warranty
				& sales
				provisions
				£'000
	At 1 January 2009			612
	Utilised during year			(120)
	At 31 December 2009			492

at 31 December 2009

# 12. Equity share capital

	Authorised 2009 No	Allotted, called up and fully paid 2009 No
Ordinary shares of £1 each	2,500,000	2,250,000
	£'000	£'000
Ordinary shares of £1 each	2,500	2,250

## 13. Reconciliation of equity shareholders' funds and movements on reserves

	Snare	Ргоји апа	
	capital	loss account	Total
	£'000	£'000	£'000
At 1 June 2008			
-As previously reported	2,250	218	2,468
-Prior period adjustment	-	124	124
As restated at 1 June 2008	-	342	2,592
Profit for the period to 31 December 2008			
-As previously reported	-	1,649	1,649
-Prior period adjustment	-	719	719
Adjusted profit for period to 31 December 2008		2,368	2,368
Adjusted profit for period to 31 December 2008			
As restated at 31 December 2008	2,250	2,710	4,960
	2,230	,	
Loss for the year	_	(1,496)	(1,496)
At 31 December 2009	2,250	1,214	3,464
			<del></del> -

### 14 Pension commitments

The company operates defined contribution group personal pension schemes for its employees The assets of the scheme are held separately from those of the company in an independently administered fund

Contributions outstanding at the balance sheet date and included in accruals were £18,768 (December 2008 - £21,502)

at 31 December 2009

## 15. Capital commitments

	2009	2008
	£'000	£'000
Capital expenditure contracted for but not provided in the financial statements	52	18

#### 16. Other financial commitments

At 31 December 2009, the company had annual commitments under non-cancellable operating leases as set out below

	2009	2009	2008	2008
		Other		Other
	Land and	operating	Land and	operating
	buildings	leases	buildings	leases
	£'000	£'000	£'000	£'000
Operating leases which expire				
Within one year	-	12	-	19
In two to five years	21	110	21	84
Over five years	164	-	-	-
	<del></del>			
	185	122	21	103

#### 17 Ultimate parent undertaking and related parties

The company's immediate parent undertaking is Teledyne Limited. The company's ultimate parent undertaking and controlling party is Teledyne Technologies Incorporated. It has included the company's results in its group accounts, which is the smallest and largest group for which group accounts are available. Copies of the Teledyne Technologies Incorporated, a company incorporated in the United States of America, accounts are available from its registered office. 1049 Camino Dos Rios, Thousand Oaks, CA. 91360.

The company has taken advantage of the exemption in Financial Reporting Standard No 8 from disclosing transactions with related parties that are part of the Teledyne group or investees of the group