# UNAUDITED

DIRECTORS' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2015



COMPANIES HOUSE

# COMPANY INFORMATION

**Directors** 

P O'Kane

Ms T R Smith (appointed 6 May 2016)
J A M James (appointed 8 August 2016)

**Company secretary** 

P O'Kane

Registered number

01641655

Registered office

23 Grafton Street

London W1S 4EY

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## DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2015

The directors present their report and the unaudited financial statements for the year ended 31 December 2015.

## **Directors**

The directors who served during the year were:

P O'Kane

D Charters (resigned 2 December 2015)

In preparing this report, the directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

This report has been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

This report was approved by the board on 2). October 2016 and signed on its behalf.

P O'Kane

Director

# PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2015

	Note	2015 £	As restated 2014 £
TÜRNÖVER	1	1,107,000	667,342
Cost of sales		(451,334)	(422,876)
GROSS PROFIT		655,666	244,466
Administrative expenses		(683,724)	(702,675)
OPERATING LOSS	2	(28,058)	(458,209)
Interest payable and similar charges		(2,282)	(1,450)
LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION		(30,340)	(459,659)
Tax on loss on ordinary activities	3.		(1,958)
LOSS FOR THE FINANCIAL YEAR	10	(30,340)	(461,617)

The material restatement of the 2014 figures results from the company adopting the accounted for membership subscriptions income as opposed to it having historically accounted for them on a cash basis.

The notes on pages 6 to 9 form part of these financial statements.

# STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES FOR THE YEAR ENDED 31 DECEMBER 2015

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	Note	201 <u>5</u> £	As restated 2014 £
LOSS FOR THE FINANCIAL YEAR		(30,340)	(461,617)
TOTAL RECOGNISED GAINS AND LOSSES RELATING TO THE YEAR		(30,340)	(461;617)
Prior year adjustment	111	(478,510)	•
TOTAL GAINS AND LOSSES RECOGNISED SINCE LAST FINANCIAL STATEMENTS		(508,850)	

The notes on pages 6 to 9 form part of these financial statements.

# STRATEGY INTERNATIONAL LIMITED REGISTERED NUMBER: 01641655

## BALANCE SHEET AS AT 31 DECEMBER 2015

		201	2015		As restated 2014	
	Note	£	£	£	£	
FIXED ASSETS						
Tangible assets	4		58,752		8,035	
Investments	5		2,479		2,479	
			61,231		10,514	
CURRENT ASSETS						
Debtors	6	374,461		195,867		
Cash in hand		73		73		
		374,534	•	195,940		
CREDITORS: amounts falling due within one year	7	(656,323)		(596,672)		
NET CURRENT LIABILITIES			(281,789)	· · · · · · · · · · · · · · · · · · ·	(400,732)	
TOTAL ASSETS LESS CURRENT LIABIL	ITIES		(220,558)		(390,218)	
CREDITORS: amounts falling due after more than one year	8		(200,000)		<u>-</u>	
NET LIABILITIES			(420,558)		(390,218)	
CAPITAL AND RESERVES		;				
Called up share capital	9		10,000		10,000	
Other reserves	10		300,000		300,000	
Profit and loss account	10		(730,558)		(700,218)	
SHAREHOLDERS' DEFICIT		•	(420,558)	•	(390,218)	

The directors consider that the company is entitled to exemption from the requirement to have an audit under the provisions of section 477 of the Companies Act 2006 ("the Act") and members have not required the company to obtain an audit for the year in question in accordance with section 476 of the Act.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and for preparing financial statements which give a true and fair view of the state of affairs of the company as at 31 December 2015 and of its loss for the year in accordance with the requirements of sections 394 and 395 of the Act and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

The financial statements have been prepared in accordance with the special provisions applicable to small companies within Part 15 of the Companies Act 2006 and in accordance with the Financial Reporting Standard for Smaller Entities (effective January 2015).

# BALANCE SHEET (continued) AS AT 31 DECEMBER 2015

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 24 October 2016.

P O'Kane Director

The notes on pages 6 to 9 form part of these financial statements.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

#### 1. ACCOUNTING POLICIES

#### 1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective January 2015).

The company is the parent undertaking of a small group and as such is not required by the Companies Act 2006 to prepare group accounts. These financial statements therefore present information about the company as an individual undertaking and not about its group.

#### 1.2 Turnover

Turnover comprises revenue recognised by the company in respect of goods and services supplied during the year, exclusive of Value Added Tax and trade discounts.

## 1.3 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Long-term leasehold property

over the life of the lease

Fixtures and fittings

15% straight line

Computer equipment

- 25% straight line

#### 1.4 Investments

Investments held as fixed assets are shown at cost less provision for impairment.

#### 2. OPERATING LOSS

The operating loss is stated after charging:

		2015 £	2014 £
	Depreciation of tangible fixed assets: - owned by the company	5,417	5,033
	During the year, no director received any emoluments (2014 - £NIL).		
3.	TAXATION		
	LIK comporation tax charge on loss for the year	2015 £	2014 £ 1,958
3.			£

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

4.	TANGIBLE FIXED ASSETS			
		Land and buildings £	Other fixed assets £	Total £
	Cost			
	At 1 January 2015 Additions	41,721	84,664 13,793	84,664 55,514
	At 31 December 2015	41,721	98,457	140,178
	Depreciation	-		
	At 1 January 2015 Charge for the year	- -	76,629 4,797	76,629 4,797
	At 31 December 2015	-	81,426	81,426
	Net book value			
	At 31 December 2015	41,721	17,031	58,752
	At 31 December 2014	-	8,035	8,035
5.	FIXED ASSET INVESTMENTS			
	-	Investments in subsidiary companies £	Trade investments £	Total £
	Cost or valuation	subsidiary companies	investments	Total £
		subsidiary companies	investments	
	Cost or valuation	subsidiary companies £	investments £	£
	Cost or valuation At 1 January 2015 and 31 December 2015	subsidiary companies £	investments £	£
	Cost or valuation At 1 January 2015 and 31 December 2015 Net book value	subsidiary companies £	investments £	£ 2,479
	Cost or valuation At 1 January 2015 and 31 December 2015 Net book value At 31 December 2015	subsidiary companies £ 2 2	2,477 2,477	£ 2,479
	Cost or valuation At 1 January 2015 and 31 December 2015  Net book value At 31 December 2015  At 31 December 2014	subsidiary companies £  2  2  2	2,477 2,477	£ 2,479
	Cost or valuation At 1 January 2015 and 31 December 2015  Net book value At 31 December 2015  At 31 December 2014  Subsidiary undertakings	subsidiary companies £  2  2  2	2,477 2,477 2,477	£ 2,479

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

# 5. FIXED ASSET INVESTMENTS (continued)

The aggregate of the share capital and reserves as at 31 December 2015 and of the profit or loss for the year ended on that date for the subsidiary undertakings were as follows:

	Name	Aggregate of share capital and reserves	Profit/(loss) £
	British Expertise International Limited BEMEAD Ltd *	1,384 2	1,383
	* indirect holding	•	
6.	DEBTORS		
•		.2015 £	2014 £
	Trade debtors Other debtors	284,905 89,556	152,862 43,005
	•	374,461	195,867
7.	CREDITORS: Amounts falling due within one year	a C	
		2015 £	2014 £
	Bank loans and overdrafts Trade creditors Corporation tax	21,373 41,888	17,076 37,296 1,958
	Other taxation and social security Accruals and deferred income	36,679 556,383	.46,1 <u>74</u> 494,168
		656,323	596,672
8.	CREDITORS:		
<b>.</b>	Amounts falling due after more than one year	2Ö15 -£	2014 £
	Other loan	200,000	**.

The loan is repayable by 27 November 2020 and is subject to 5% interest payable quarterly in arrears.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

9.	SHARE CAPITAL	2015	2014
		£.	£
	Allotted, called up and fully paid		
	10,000 Ordinary shares of £1 each	10,000	10,000
10.	RESERVES	Other reserves	Profit and loss
		£	£
	At 1 January 2015 (as previously stated) Prior year adjustment (note 11)	300,000	(221,708) (478,510)
	At 1 January 2015 (as restated) Loss for the financial year		(700,218) (30,340)
	·	<u></u>	
	At 31 December 2015	300,000	(730,558)

## 11. PRIOR YEAR ADJUSTMENT

The prior year adjustment reflects the material restatement of the 2014 figures resulting from the company adopting the accruals method of accounting for membership subscriptions income as opposed to it having historically accounted for them on a cash basis.

#### 12. DIRECTORS' PERSONAL GUARANTEES

Peter O'Kane & David Charters have guaranteed £50,000 to the bank which they are holding. This is in relation to the bank overdraft facility to Strategy International Ltd.

## 13. RELATED PARTY TRANSACTIONS

During the year the company paid consultancy fees of £55,000 (2014; £100,000) to Partner Capital Limited, a company connected by virtue of having P O'Kane and D Charters as common directors.

# 14. ULTIMATE PARENT UNDERTAKING AND CONTROLLING PARTY

The ultimate parent company is Charters & O'Kane Limited, a company incorporated in England and Wales.