## **Lindab Limited**

**Report and Financial Statements** 

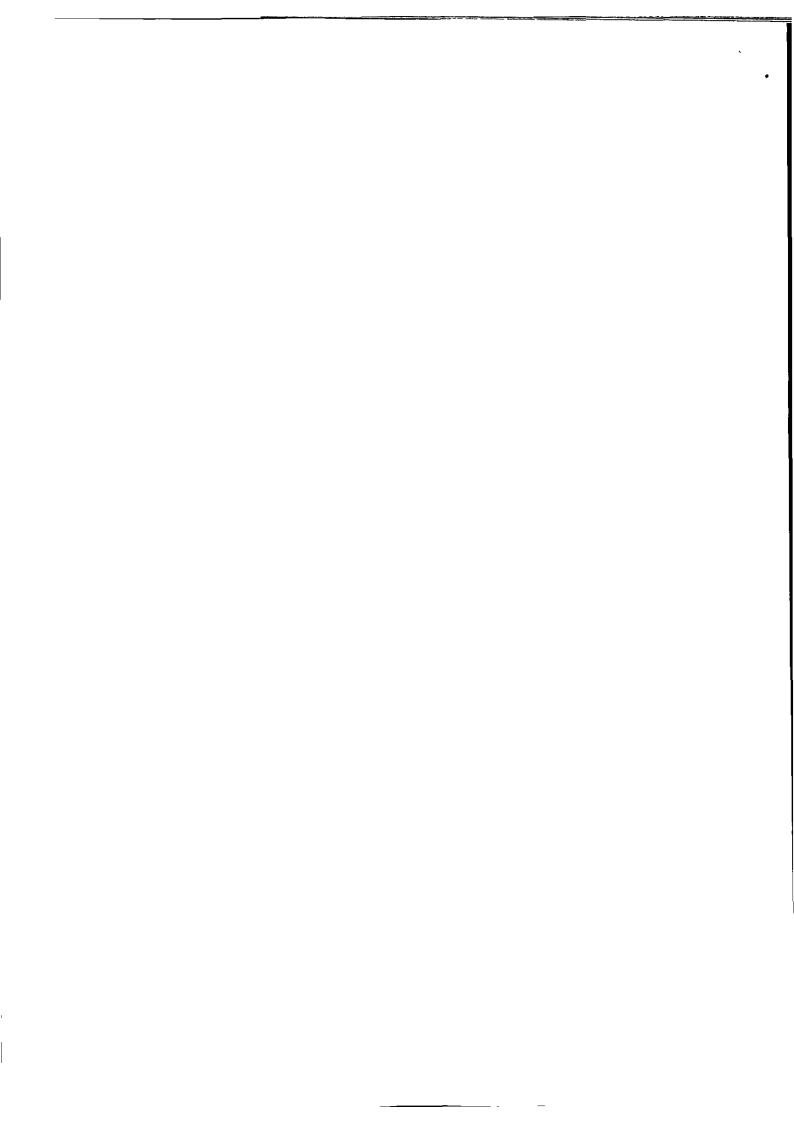
31 December 2012

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#### **Directors**

C G Nilsson I T Robertson M J Goodspeed P A M Nilsson

## Secretary

Goodwille Limited

#### **Auditors**

Ernst & Young LLP 400 Capability Green Luton Beds LU1 3LU

#### **Bankers**

Svenska Handelsbanken AB Park Row Nottingham NG1 6EE

## **Registered Office**

Units 9-10 Carousel Way Riverside Business Park Northampton NN3 9HG

## **Directors' report**

The directors present their report and financial statements for the year ended 31 December 2012

#### Results and dividends

The profit for the year amounted to £246,000 (2011 – profit of £423,000 ) The directors do not recommend a final dividend (2011 – £nil)

#### Principal activities and review of the business

The company is principally engaged in the manufacture and distribution of steel ducting, associated fittings and other sheet metal products. Its products are distinguished by their high quality, ease of assembly, energy efficiency and environmentally friendly design

Lindab Limited is a wholly owned subsidiary of Lindab AB which is listed on Stockholm's stock exchange. Details of the group review of the year is available on <a href="www.lindabgroup.com">www.lindabgroup.com</a>. The group has a strong financial position and is committed to the development of Lindab Limited in the UK market.

The majority of the company's customers are other distributors, installation companies and building contractors in the construction industry. The products that the company distributes are mainly for commercial buildings with a smaller proportion sold to the residential construction market. Lindab Limited has a market leading position within the supply of circular ventilation products with an unrivalled national distribution network.

The general economic downturn and uncertainty in the financial markets continued to negatively affected demand for Lindab's products throughout 2012. The effect of the recession in new construction within the non residential market segment had a major impact on the turnover. Total turnover amounted to £49,699,000 (2011 – £50,723,000). The company managed to increase gross profit margin to 30% (2011 – 29%). The important national distribution network is kept intact and all possible measures were taken to cut cost without affecting customer value or distribution capability. In this way the company safeguards a reasonable profitability through the current tough market conditions without sacrificing future opportunity for growth.

#### Outlook for 2013, risks and opportunities

Lindab is dependent on the market conditions for the construction industry and investments in commercial and public buildings. In light of the analysis from Euroconstruct for the UK Construction Industry we anticipate market conditions for 2013 to continue to be severely affected by the low level of investment that will lead to a historically comparable low level in demand. Improved building regulations and legislation within the energy efficiency area, already implemented and planned, will favour Lindab's products in the mid-to-long term. The directors are mindful of the impact of the credit crunch on the construction industry, the impact of which is likely to continue to affect 2013 and an improvement is not likely until the latter part of 2013. This is due to Lindab's products not being needed until the end of a construction project, during the time the building is fitted out and systems commissioned.

Lindab is dependent on the supply of steel and so the price of steel has a direct impact on the company's cost of goods sold. The price of steel was relatively stable throughout 2012 and is expected to remain so until at least Q3 2013. The increase in fuel prices is a long term risk factor due to the proportion of freight cost to product value increasing due to the nature of the products imported from, mainly Lindab Group manufacturing facilities in, Scandinavia and Czech Republic. A further deterioration in the availability and cost of credit to companies could have a negative impact on Lindab with increased risk of bad debt. However, management carefully maintain the debtor book and only provide credit on agreed terms.

## Directors' report (continued)

#### Going concern

The company's business activities, together with the factors likely to affect its' future performance and its financial position, are described above

The company has strong financial resources and well-established relationships with a wide network of customers across the UK resulting in a strong market presence. Further the company operates within a strong global group that provides further security for the operation. As a consequence, the directors believe that the company is well placed to successfully manage its business risks in a challenging market environment.

After making enquiries, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly they continue to adopt the going concern basis for preparing the annual report and accounts.

### Disabled employees

The company's policies for recruitment, training, career development and promotion of employees are based on the suitability of the individual and give those who are disabled equal treatment with the ablebodied. Where appropriate, employees disabled after joining the company are given suitable training for employment with the company or elsewhere.

#### **Employee involvement**

During the year the policy of providing employees with information about the company has been continued. The directors are committed to the involvement of all employees in matters affecting performance of the company.

#### **Directors**

The directors who served the company during the year were as follows

C-G Nilsson I T Robertson M J Goodspeed P A M Nilsson

#### Disclosure of information to the auditors

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information, being information needed by the auditor in connection with preparing its report, of which the auditor is unaware. Having made enquiries of fellow directors and the company's auditor, each director has taken all the steps that he/she is obliged to take as a director in order to make himself/herself aware of any relevant audit information and to establish that the auditor is aware of that information

#### **Auditors**

Ernst & Young LLP offer themselves for reappointment as auditors in accordance with section 485 of the Companies Act 2006

Modsped. 01 07 2013

On behalf of the Board

M J Goodspeed

Director

## Statement of directors' responsibilities

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Independent auditors' report

to the members of Lindab Limited

We have audited the financial statements of Lindab Limited for the year ended 31 December 2012 which comprise the Profit and Loss Account, the Balance Sheet, and the Statement of Total Recognised Gains and Losses and the related notes 1 to 19 The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

## Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements.

In addition, we read all the financial and non-financial information in the Directors' report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### Opinion on financial statements

In our opinion the financial statements

- Give a true and fair view of the state of the company's affairs as at 31 December 2012 and of its
  profit for the year then ended,
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- Have been prepared in accordance with the requirements of the Companies Act 2006

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

## Independent auditors' report

to the members of Lindab Limited

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- Adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- The financial statements are not in agreement with the accounting records and returns, or
- · Certain disclosures of directors' remuneration specified by law are not made, or
- We have not received all the information and explanations we require for our audit

In addition, we read all the financial and non-financial information in the Directors' report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report

Fraser Bull (Senior Statutory Auditor)

For and on behalf of Ernst & Young LLP (Statutory Auditor)

Luton

## **Profit and loss account**

for the year ended 31 December 2012

		2012	2011
	Notes	£000	£000
Turnover	2	49,699	50,723
Cost of sales		(34,845)	(35,994)
Gross Profit		14,854	14,729
Distribution costs		(416)	(448)
Administrative expenses		(13,688)	(13,053)
Operating Profit	3	750	1,228
Interest income / (expense)	6	30	(117)
Profit on ordinary activities before taxation		780	1,111
Tax	7	(534)	(688)
Profit for the financial year		246	423

All results relate to continuing activities

# Statement of total recognised gains and losses

for the year ended 31 December 2012

There are no recognised gains or losses other than the profit of £246,000 attributable to the shareholders for the year ended 31 December 2012 (2011 – profit of £423,000)

## **Balance sheet**

### at 31 December 2012

	<b>.</b>	2012	2011
	Notes	£000	£000
Fixed assets			
Investments	8	-	-
Intangible assets	9	13,175	14,110
Tangible assets	10	1,802	2,186
		14,977	16,296
Current assets		<del></del>	
Stocks	11	3,834	4,148
Debtors	12	18,664	15,748
Cash at bank and in hand		1,255	2,101
		23,753	21,997
Creditors: amounts falling due within one year	13	(6,225)	(6,110)
Net current liabilities		17,528	15,887
Total assets less current liabilities		32,505	32,183
Provisions for liabilities	14	(414)	(338)
Net liabilities		32,091	31,845
Capital and reserves			
Called up share capital	16	16,525	16,525
Capital contribution	17	25,000	25,000
Profit and loss account	17	(9,434)	(9,680)
Shareholders' funds	17	32,091	31,845

The financial statements were approved and authorised for issue by the board and were signed on its behalf on

Mysolspal. 01 07.2013

M J Goodspeed Director

at 31 December 2012

#### 1. Accounting policies

#### Basis of preparation

The financial statements are prepared under the historical cost convention

As a wholly owned subsidiary of Lindab AB, incorporated in Sweden, the company is exempt from preparing group financial statements under s400 of the Companies Act 2006. These financial statements therefore present information about the company as an individual undertaking and not about its group.

#### Statement of cash flows

The directors have taken advantage of the exemption in FRS 1 (revised) from including a statement of cash flows in the financial statements on the grounds that the company is wholly owned and its parent publishes group financial statements

#### Goodwill

Positive goodwill arising on acquisitions is capitalised, classified as an asset on the balance sheet and amortised on a straight line basis over its useful economic life up to a presumed maximum of 20 years. It is reviewed for impairment in periods if events or changes in circumstances indicate that the carrying value may not be recoverable.

#### Tangible fixed assets

All fixed assets are initially recorded at cost

Depreciation is provided on all tangible fixed assets, other than freehold land, at rates calculated to write off the cost, less estimated residual value based on prices prevailing at the date of acquisition of each asset evenly over its expected useful life, as follows

Freehold land and buildings — twenty-five years
Short leasehold improvements — period of lease
Plant, machinery, fixtures and equipment — five to ten years
Motor vehicles — five years

The carrying values of tangible fixed assets are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable

#### Revenue recognition

Revenue is recognised to the extent that the company obtains the right to consideration in exchange for its performance. Revenue is measured at the fair value of the consideration received, excluding discounts, rebates and VAT. Revenue is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer, usually on dispatch of the goods.

#### Stocks

Stocks are stated at the lower of cost and net realisable value. Cost includes all costs incurred in bringing each product to its present location and condition.

Net realisable value is based on estimated selling price less any further costs expected to be incurred to completion and disposal

at 31 December 2012

### Accounting policies (continued)

#### Deferred taxation

Deferred taxation is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or right to pay less or to receive more, tax, with the following exceptions

Deferred tax assets are recognised only to the extent that the directors consider that it is more likely
than not that there will be suitable taxable profits from which the future reversal of the underlying
timing differences can be deducted

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date

#### Foreign currencies

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction

Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the balance sheet date

All differences are taken to the profit and loss account

#### Operating lease agreements

Rentals payable under operating leases are charged in the profit and loss account on a straight line basis over the lease term

#### Pension costs

The company operates a defined contribution pension scheme. Contributions are charged in the profit and loss account as they become payable in accordance with the rules of the scheme. The assets of the scheme are administered by Trustees in a fund independent from those of the company.

#### 2 Turnover

Turnover is the total amount receivable by the company in the ordinary course of business with outside customers for goods supplied as a principal and for services provided, excluding VAT and trade discounts

Turnover is attributable to the manufacture and distribution of steel ducting and associated fittings and other steel metal products within the UK

at 31 December 2012

## 3 Operating profit

This is stated after charging

		2012	2011
		£000	£000
	Auditors' remuneration – audit services – taxation services	39 15	40 22
	Depreciation of owned fixed assets Amortisation of intangible fixed assets	496 935	556 936
	Operating lease rentals — land and buildings — plant and machinery — vehicles	2,098 1 677	1,512
	Net (gain) / loss on foreign currency translation  Exceptional costs — restructuring costs	(12) 838	605 115 -
4.	Directors' emoluments		
		2012	2011
		£000	£000
	Emoluments	261	261
	Value of company pension contributions to money purchase schemes	32	32
			No
	Members of money purchase pension schemes	2	2

The highest paid director received remuneration of £134,817 (2011 – £134,468)

at 31 December 2012

5.	Staff costs		
J.	otali costs	2012	2011
		£000	£000
	Wages and salaries	7,051	7,054
	Social security costs	710	680
	Staff pension contributions	267	192
		8,028	7,926
		<del></del>	
	The monthly average number of employees during the year was as follows		
		No	No
	Production staff	41	43
	Warehouse staff	113	113
	Administrative staff	127	128
		281	284
c	Interest income and surrous	<del></del>	
6.	Interest income and expense	***	
		2012	2011
		£000	£000
	Bank interest payable	_	1
	Interest payable to parent company	- (3)	116
	Bank interest receivable Interest income from parent company	(7) (23)	_
		(30)	117
7.	Tax		
	(a) Tax on profit on ordinary activities		
	The tax charge is made up as follows		
		2012	2011
		£000	£000
	Current tax		
	UK corporation tax on the profit for the year	***	-
	Total current tax (note 7(b))		
	Deferred tax		
	Origination and reversal of timing differences	(513)	(657)
	Effect of changes in tax rate on opening asset	(21)	(31)
	Effect of changes in tax rate on opening asset		
	Tax on profit on ordinary activities	(534)	(688)

#### at 31 December 2012

### 7. Tax (continued)

#### (b) Factors affecting tax charge for the year

The tax assessed for the year differs from the standard rate of corporation tax in the UK of 24.5% (2011-26.5%) The differences are explained below

	2012 £000	2011 £000
Profit on ordinary activities before tax	780	1,111
Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of $24.5\%$ (2011 – $26.5\%$ )	191	294
Effects of Expenses not deductible for tax purposes Capital allowances in excess of deprecation	296 (43)	302 (51)
Utilisation of brought forward losses Short term timing differences	(437) (7)	(544) (1)
Total current tax (note 7(a))		
(c) Deferred tax		
The deferred taxation asset recognised in the financial statements is as follows		
	2012 £000	2011 £000
At 1 January Profit and loss account Adjustments in respect of prior years	1,020 (534) –	1,708 (690) 2
At 31 December	486	1,020
The deferred tax asset recognised in the financial statements consists of		
	2012 £000	2011 £000
Depreciation in advance of capital allowances/	20.7	10.
(capital allowances in advance of depreciation) Tax losses available Other Timing Differences	205 281 -	131 876 13
	486	1,020

Further to the UK Chancellor of the Exchequer's announcement of 22<sup>nd</sup> June 2010, when it was announced that mainstream rate of UK Corporation Tax will be progressively reduced from 28% to 24% over a period of 4 years, the budget of March 2013 announced that UK Corporation Tax rate will reduce further to a mainstream rate of 20% effective from 1<sup>st</sup> April 2015 The company would expect to have utilised the deferred tax asset during 2014 at the latest unless unforeseen events intervene

#### at 31 December 2012

#### 8. Investments

The company holds 100% of the voting rights in the following wholly owned subsidiary undertakings at 31 December 2012

Company Principal activity

CCL Lindab Limited Non trading

The company is incorporated in England and Wales. The company ceased trading in 2007 when the business transferred to Lindab Limited and the investment value was reduced to £nil.

## 9. Intangible fixed assets

	Goodwill
	£000
Cost At 1 January 2012	18,709
Amortisation	
At 1 January 2012	4,599
Charge for the year	935
At 31 December 2012	5,534
Net book value	
At 31 December 2012	13,175
At 1 January 2012	14,110

at 31 December 2012

10. Tangible fixed asse	ts	s
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10.	rangible fixed assets			Dimen		
		Freehold	Leasehold	Plant, machinery,		
		land and		-	Motor	
			improve-	fixtures and		Total
		buildings	ments	equipment	vehicles	
	<b>9</b>	£000	£000	£000	£000	£000
	Cost At 1 January 2012	53	1,274	11,656	27	13,010
	Additions	- 33	39	82	_	13,010
	Disposals	_		(15)	_	(15)
	- lopound					
	At 31 December 2012	53	1,313	11,723	27	13,116
	_					
	Depreciation					
	At 1 January 2012	28	650	10,119	27	10,824
	Provided during the year	2	108	386	_	496
	Disposals	_	-	(6)	_	(6)
	_			<del></del>	<del></del>	
	At 31 December 2012	30	758	10,499	27	11,314
	-		<del></del>			
	Not be also also					
	Net book value At 31 December 2012	23	555	1,224	_	1,802
	At 31 December 2012	23	333	1,224		1,002
	=					
	At 1 January 2012	25	624	1,537	_	2,186
	_					
44	Charles					
11.	Stocks				2012	2011
					2012	2011
					£000	£000
	Raw materials				239	185
	Finished goods				3,595	3,963
	i insticu goods				5,575	3,703
					3,834	4,148
					2,02	.,
12.	Debtors					
					2012	2011
					£000	£000
	Trade debtors				12,162	13,705
	Amounts owed by group undertakings				5,052	61
	Other debtors				2 962	962
	Prepayments and accrued income Deferred tax asset (see note 7(c))				962 486	1,020
	Deterior an asset (see note 7(c))					1,020
					18,664	15,748
						3

at 31 December 2012

### 13. Creditors: amounts falling due within one year

	2012	2011
	£000	£000
Trade creditors	4,405	4,867
Amounts owed to group undertakings	591	78
Other taxation and social security	464	584
Other creditors	32	34
Accruals and deferred income	733	547
	6,225	6,110

#### 14. Provisions for liabilities

	Restructuring £000
At 1 January 2012 Utilised during the year Charged in the year	338 (762) 838
At 31 December 2012	414

#### Restructuring provision

With the acquisition of CCL Veloduct Limited (now CCL Lindab Limited) a restructuring was undertaken within the two companies. This included the closure of certain depots with related redundancy, lease commitments, fixed asset write offs, as well as some head office restructuring costs. The majority of the costs were incurred during 2007. Some of the lease obligations extend beyond 2012 and represent a proportion of the remaining balance. These will be utilised over the next 1-5 years.

In 2012 a further restructuring was undertaken which incurred charges of £838,000 Certain of these costs remain outstanding at the year end but are expected to be utilised in 2013

at 31 December 2012

## 15. Other financial commitments

At 31 December 2012 the company had annual commitments under non-cancellable operating leases as set out below

		2012		2011
	Land and		Land and	
	buildings	Other	buildings	Other
	£000	£000	£000	£000
Operating leases which expire				
Within one year	248	105	126	66
In two to five years	630	576	693	396
In over five years	864	253	894	-
	1,742	934	1,713	462
16. Issued share capital				
		2012		2011
Allotted, called up and fully paid	No	£000	No	£000
Ordinary shares of £1 each	16,525,000	16,525	16,525,000	16,525

## 17. Reconciliation of shareholders' funds and movements on reserves

	Share capıtal £000	Capital contribution £000	Profit and loss account £000	Total share- holders' funds £000
At 1 January 2011 Profit for the year Capital contribution	16,525 - -	10,000 - 15,000	(10,103) 423 —	16,422 423 15,000
At 1 January 2012 Profit for the year	16,525	25,000	(9,680) 246	31,845 246
At 31 December 2012	16,525	25,000	(9,434)	32,091

at 31 December 2012

### 18. Related party transactions

As a wholly owned subsidiary of Lindab AB, the company is exempt from the requirements of FRS 8 to disclose transactions with other members of the group headed by Lindab AB

### 19 Ultimate parent undertaking and controlling party

The company's immediate parent undertaking is Lindab AB, a company incorporated in the Sweden

The ultimate parent undertaking and controlling party is Lindab International AB, a company incorporated in the Sweden

The largest and smallest group in which the results of the company are consolidated is Lindab International AB, a company incorporated in the Sweden The consolidated financial statements of this group are available to the public and may be obtained from Lindab International AB, Jarnvasgatan 41, Grevie Bastad, Sweden 269-82