# **COMPANIES HOUSE COPY**

# Kärcher (UK) Limited

Report and Financial Statements

Year Ended

31 December 2010

Company Number 1350233

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09/08/2011 COMPANIES HOUSE 141



# Report and financial statements for the year ended 31 December 2010

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#### **Directors**

H O Jenner

S C Keeping

D H Grajer

M J Asch

M R Venner

### Secretary and registered office

M R Venner, Karcher House, Beaumont Road, Banbury, Oxfordshire, OX16 1TB

#### Company number

1350233

### **Auditors**

BDO LLP, 125 Colmore Row, Birmingham, B3 3SD

# Report of the directors for the year ended 31 December 2010

The directors present their report together with the audited financial statements for the year ended 31 December 2010

#### Results and dividends

The profit and loss account is set out on page 6 and shows the profit for the year

#### Principal activities

The company has continued to trade as the UK distributor of Kärcher cleaning equipment and solutions for the industrial, brush wash, commercial and consumer markets. The company also provides comprehensive installation, after sales service and financing via third parties.

#### Review of the business

The profit and loss account is set out on page 6 and shows turnover for the year of £62,538,253 and a post tax profit for the year of £551,703

Sales revenue has increased year on year by 5.7% This continues the sales growth of the UK business in an unstable and uncertain economic climate

Consumer sales remained flat with 2009 in a dramatically tougher competitive landscape and a UK high pressure washer market that fell by over 2% in the year. In our pressure washer consumer sector there has been a strong competitive response from our major customers, promoting licensed, exclusive branded product at lower price entry points. This affected our 2010 growth expectations and our market share for entry price products.

The consumer home cleaning market sector of our business has seen significant sales growth, especially our DIY multi-purpose vacuums cleaners and steam cleaners

Consumer product pricing was further strengthened in 2010 to bring UK prices in line with world wide commodities and euro currency increases

Professional sales showed an increase of over 10% against last year and 3.5% above our expectations. In addition, the strong growth in gross margin is a reflection of the robust pricing management maintained throughout the year. The Professional business recovered well in 2010, ending the year with all product groups and sales channels ahead of 2009.

Vehicle Wash sales continued to be difficult with project deferment and delays due to customers reluctant to invest during economic and financial uncertainty. Despite this wash systems performed ahead of last year but behind our expectations

Military sales finished 2010 with 55% sales growth versus 2009. This substantial growth resulted from major consumables and spares spending, as the UK continues to be heavily committed in Afghanistan.

The sales to our Ireland subsidiary fell by over 8% as Irish consumer spending continues to fall

The UK business has recovered well from the adverse effect of exchange on the business, generating 36 7% increase in gross profit and gross margin moving up to 24 3%. This was achieved across all business sectors and now returns our business margins to post sterling deflation levels of early 2008.

Operating expenses saw a 50% increase in brand and marketing investment as the UK business continues with its brand and sales strategy across all sectors

The euro and dollar exchange rate continue to be a challenge for the business, but more stability was achieved in the year with European purchases costing on average 88 pence per euro

# Report of the directors for the year ended 31 December 2010 (continued)

Due to price increases put in place across the business, improved cost controls and efficiency savings on operating costs the business returned to profit in 2010

#### **Future developments**

Although the UK economic recovery is expected to be slow and uncertain the business will continue with its sales restructure in the professional sector and continued brand and advertising investment in the consumer sector

No other significant investments are planned and the business is expected to continue its profit growth in the coming year

#### Principal risks and uncertainties

The UK economy, public sector cuts and consumer spending remains the biggest uncertainty for all nonessential distributors. This will be closely monitored by the business and regular reviews are carried out on product value and innovation, company margins and costs, and inventory and debt levels.

The company's euro exposure is considerably more stable in 2011 with over 74% of required purchases hedged at the end of 2010. More long term stability will be sought during the coming year

At present there are no significant threats to operating costs or outstanding debts of the business, with all key business indicators reviewed by the directors on a regular basis

#### Financial instruments

The main financial risks arising from the company's activities are credit, interest rate and liquidity risks. These are monitored by the board of directors and were not considered significant at the balance sheet date. The measures put in place (as mentioned in note 18) during the year and improved stock management created another year of improved liquidity.

The Company's policy in respect of credit risk is to require appropriate credit checks on potential customers before sales are made and monitor all customers' credit worthiness on a regular basis. The credit limit management tools within our software applications are fully integrated and further dunning applications are to be implemented and updated in the year.

The company's policy in respect of interest rate risk and liquidity risk is to maintain short-term debt finance from the parent company and readily accessible bank deposit accounts to ensure the company has sufficient funds for operations. The cash deposits are held in a mixture of short-term deposits with the parent company and current accounts that earn interest at a floating rate.

#### Market value of land and buildings

The directors are of the opinion that the market value of the company's interests in land and buildings exceeds the book value. In the directors opinion the market value of the land and buildings is approximately £3 15m.

#### **Directors**

The directors of the company during the year were

H O Jenner

S C Keeping

D H Grajer

M J Asch

M R Venner

# Report of the directors for the year ended 31 December 2010 (continued)

#### Directors' responsibilities

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period

In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Auditors**

All of the current directors have taken all the steps that they ought to have taken to make themselves aware of any information needed by the company's auditors for the purposes of their audit and to establish that the auditors are aware of that information. The directors are not aware of any relevant audit information of which the auditors are unaware.

BDO LLP have expressed their willingness to continue in office and a resolution to re-appoint them will be proposed at the annual general meeting

By order of the board

M R Venner

Secretary

4 May 2011

#### Independent auditor's report

#### TO THE MEMBERS OF KARCHER (UK) LIMITED

We have audited the financial statements of Kärcher (UK) Limited for the year ended 31 December 2010 which comprise the profit and loss account, the balance sheet, the cash flow statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditors

As explained more fully in the statement of directors' responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's website at www frc org uk/apb/scope/private cfm

#### Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2010 and of its profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements

#### Independent auditor's report (continued)

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

Doo we

Graham Clayworth (senior statutory auditor) For and on behalf of BDO LLP, statutory auditor Birmingham United Kingdom

4 May 2011

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127)

#### Profit and loss account for the year ended 31 December 2010

|  | Note   | 2010<br>£'000      | 2009<br>£'000   |
|--|--------|--------------------|-----------------|
| Turnover   | 3      | 62,539             | 59,162          |
| Cost of sales  |        | 47,316             | 48,027          |
| Gross profit   |        | 15,223             | 11,135          |
| Distribution costs Administrative expenses   |        | 10,761<br>4,231    | 10,691<br>3,667 |
|  |        | 231                | (3,223)         |
| Other operating income - including exceptional income of £397,114 (2 - $\Sigma N_{il}$ ) | 2009   | 397                |                 |
| Operating profit/(loss)  | 4      | 628                | (3,223)         |
| Other interest receivable and similar income<br>Interest payable and similar charges     | 7<br>8 | 1<br>(114)         | 7<br>(105)      |
| Profit/(loss) on ordinary activities before taxation                                     |        | 515                | (3,321)         |
| Taxation on profit/(loss) on ordinary activities   | 9      | 38                 | (48)            |
| Profit/(loss) on ordinary activities after taxation                                      |        | <del></del><br>553 | (3,369)         |

All amounts relate to continuing activities
All recognised gains and losses in the current and prior year are included in the profit and loss account

#### **Balance sheet** at 31 December 2010

| Company number 1350233                | Note | 2010<br>£'000 | 2010<br>£'000 | 2009<br>£'000   | 2009<br>£'000 |
|---------------------------------------|------|---------------|---------------|-----------------|---------------|
| Fixed assets                          |      |               |               |                 |               |
| Intangible assets                     | 10   |               | 686           |                 | 426           |
| Tangible assets                       | 11   |               | 1,840         |                 | 1,845         |
| Fixed asset investments               | 12   |               | <del></del>   |                 | 397           |
|                                       |      |               | 2,526         |                 | 2,668         |
| Current assets                        |      |               |               | T 000           |               |
| Stocks                                | 13   | 4,347         |               | 5,030           |               |
| Debtors                               | 14   | 6,504<br>811  |               | 5,589<br>179    |               |
| Cash at bank and in hand              |      | ———           |               | —— <del>—</del> |               |
|                                       |      | 11,662        |               | 10,798          |               |
| Creditors amounts falling due with    | in   |               |               |                 |               |
| one year                              | 15   | 5,611         |               | 11,102          |               |
| Net current assets/(liabilities)      |      |               | 6,051         |                 | (304)         |
| Total assets less current liabilities |      |               | 8,577         |                 | 2,364         |
| Provisions for liabilities            | 16   |               | 1,135         |                 | 1,175         |
|                                       |      |               | 7,442         |                 | 1,189         |
|                                       |      |               |               |                 |               |
| Capital and reserves                  |      |               |               |                 |               |
| Called up share capital               | 18   |               | 2,320         |                 | 2,320         |
| Profit and loss account               | 19   |               | 5,122<br>———  |                 | (1,131)       |
| Shareholders' funds                   | 20   |               | 7,442         |                 | 1,189         |
|                                       |      |               |               |                 |               |

cial statements were approved by the board of directors and authorised for issue on 4 May 2011

H Ø Jenner **Birector** 

S C Keeping Director

The notes on pages 9 to 23 form part of these financial statements

# Cashflow statement for the year ended 31 December 2010

|  | Note | 2010<br>£'000     | 2010<br>£'000 | 2009<br>£'000           | 2009<br>£'000 |
|--|------|-------------------|---------------|-------------------------|---------------|
| Net cash (outflow)/inflow from operating activities  | 24   |                   | (4,722)       |                         | 1,836         |
| Returns on investments and servicing of finance Interest received Interest paid bank loans Interest paid other loans               |      | 1<br>(1)<br>(113) |               | 7<br>(5)<br>(100)       |               |
| Net cash outflow from returns on investments and servicing of finance  |      |                   | (113)         |                         | (98)          |
| Taxation<br>Corporation tax paid   |      |                   | 15            |                         | 59            |
| Capital expenditure and financial investment Payments to acquire tangible fixed assets Receipts from sale of tangible fixed assets | 5    | (249)<br>1        |               | (270)<br>2 <sup>°</sup> |               |
| Net cash outflow from capital expenditure and financial investment   |      |                   | (248)         |                         | (268)         |
| Acquisitions and disposals Purchase of business operations   |      |                   | <u>.</u>      |                         | 41            |
| Cash (outflow)/inflow before use of financing  |      |                   | (5,068)       |                         | 1,570         |
| Financing<br>Share capital issued  |      |                   | 5,700         |                         | -             |
| Increase in cash   | 25   |                   | 632           |                         | 1,570         |

# Notes forming part of the financial statements for the year ended 31 December 2010

#### 1 Accounting policies

The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards

The following principal accounting policies have been applied

#### Going concern

The financial statements have been prepared on the going concern basis. As detailed in the Directors' Report, the Directors have considered the principal risks and uncertainties that apply to the business and believe that it is appropriate to prepare the accounts on this basis.

#### Consolidated financial statements

Under s405 of the Companies Act 2006 the company is exempt from preparing group accounts as the inclusion of its subsidiary undertaking is not material for the purpose of giving a true and fair view

The results included in these financial statements represent the results of the company only and not the group

#### Goodwill

Goodwill arising on the acquisition of the trade, assets and liabilities of a subsidiary undertaking is the difference between the fair value of the consideration paid and the fair value of the assets and liabilities acquired. Positive goodwill is capitalised and amortised through the profit and loss account over the directors' estimate of its useful economic life of 10 years. Impairment tests on the carrying value of goodwill are undertaken.

- at the end of the first full financial year following acquisition,
- in other periods if events or changes in circumstances indicate that the carrying value may not be recoverable

#### Turnover

Turnover represents sales to external customers at invoiced amounts less value added tax or local taxes on sales

#### Depreciation

Depreciation is provided to write off the cost, less estimated residual values, of all tangible fixed assets, except freehold land, evenly over their expected useful lives—It is calculated at the following rates

Freehold property Leasehold property Plant and machinery Motor vehicles

Fixtures and fittings

- 10% straight line

- 10% straight line or over the period of the lease

- 25% - 33 1/3% straight line

25% straight line25% straight line

#### Stocks

Stocks are valued at the lower of cost and net realisable value. Cost is based on the cost of purchase, net of discounts, together with all associated costs attributable to the present condition and location of the stock. Net realisable value is based on estimated selling price less additional costs to completion and disposal.

Notes forming part of the financial statements for the year ended 31 December 2010 (continued)

#### 1 Accounting policies (continued)

#### Foreign currency

Foreign currency transactions are translated into sterling at the rates ruling when they occurred. Foreign currency monetary assets and liabilities are translated at the rates ruling at the balance sheet date, or at the forward contract rate if settled using forward contracts in place at the balance sheet date. Any differences are taken to the profit and loss account

#### Deferred taxation

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except that

- deferred tax is not recognised on timing differences arising on revalued properties unless the company has entered into a binding sale agreement and is not proposing to take advantage of rollover relief, and
- the recognition of deferred tax assets is limited to the extent that the company anticipates making sufficient taxable profits in the future to absorb the reversal of the underlying timing differences

Deferred tax balances arising from underlying timing differences in respect of tax allowances on industrial buildings are reversed if and when all conditions for retaining those allowances have been met

Deferred tax balances are not discounted

#### Leased assets

Where assets are financed by leasing agreements that give rights approximating to ownership (finance leases), the assets are treated as if they had been purchased outright. The amount capitalised is the present value of the minimum lease payments payable over the term of the lease. The corresponding leasing commitments are shown as amounts payable to the lessor. Depreciation on the relevant assets is charged to the profit and loss account over the shorter of estimated useful economic life and the period of the lease.

Lease payments are analysed between capital and interest components so that the interest element of the payment is charged to the profit and loss account over the period of the lease and is calculated so that it represents a constant proportion of the balance of capital repayments outstanding. The capital part reduces the amounts payable to the lessor

All other leases are treated as operating leases. Their annual rentals are charged to the profit and loss account on a straight-line basis over the term of the lease.

#### Pension costs

Contributions to the company's defined contribution pension scheme and a number of personal pension plans are charged to the profit and loss account in the period in which they become payable

#### Conditions of sale

The company guarantees the products it supplies Provision is made for any costs which are expected to be incurred after the year end under the terms of those guarantees

# Notes forming part of the financial statements for the year ended 31 December 2010 (continued)

#### 1 Accounting policies (continued)

Provisions for sales credit notes

The provision for sales credit notes is treated as an expense in the profit and loss account and is not shown as a reduction to turnover

Assets held for rental

Equipment leased to customers under operating leases is capitalised within tangible fixed assets and is depreciated in accordance with the accounting policy above. Income is accounted for on a straight line basis.

#### 2 Other operating income

During the year, the company's subsidiary undertaking waived the intercompany balance owed by Kärcher (UK) Limited representing the net shareholders' funds due to Kärcher (UK) Limited As a result exceptional income amounting to £397,000 has been recognised in the profit and loss account

#### 3 Turnover

|                                 | 2010<br>£'000   | 2009<br>£'000   |
|---------------------------------|-----------------|-----------------|
| Analysis by geographical market |                 |                 |
| United Kingdom<br>Europe        | 61,335<br>1,204 | 57,846<br>1,316 |
|                                 | <u> </u>        |                 |
|                                 | 62,539          | 59,162          |
|                                 | <del></del>     |                 |

Turnover is wholly attributable to the principal activity of the company

#### 4 Operating profit/(loss)

|  | 2010<br>£'000 | 2009<br>£'000 |
|--|---------------|---------------|
| This is arrived at after charging                              |               |               |
| Depreciation of tangible fixed assets                          | 253           | 215           |
| Amortisation of positive goodwill                              | 137           | 53            |
| Hire of plant and machinery - operating leases                 | 564           | 458           |
| Hire of other assets - operating leases Auditors' remuneration | 133           | 158           |
| - fees payable to the company's auditor for the audit of the   | 27            | 0.7           |
| company's annual accounts - other taxation services            | 37<br>6       | 37<br>6       |
|  |               |               |

Notes forming part of the financial statements for the year ended 31 December 2010 (continued)

| 5 | Employees   |                                    |   |
|---|---|------------------------------------|---|
|   | Staff costs (including directors) consist of                                  |                                    |   |
|   |   | 2010<br>£'000                      | 2009<br>£'000                               |
|   | Wages and salaries Social security costs Other pension costs                  | 5,895<br>651<br>155                | 6,579<br>675<br>150                         |
|   |   | 6,701                              | 7,404                                       |
|   | The average number of employees (including directors) during the year was     | as follows                         |   |
|   |   | 2010<br>Number                     | 2009<br>Number                              |
|   | Management and administration Sales and marketing                             | 26<br>151                          | 28<br>156                                   |
|   |   | 177                                | 184   |
|   |   |                                    |   |
| 6 | Directors' remuneration   |                                    |   |
|   |   | 2010<br>£'000                      | 2009<br>£'000                               |
|   | Directors' emoluments Company contributions to money purchase pension schemes | 405<br>22                          | 295<br>20                                   |
| 6 | Directors' remuneration  Directors' emoluments                                | 151<br>177<br>2010<br>£'000<br>405 | 156<br>———————————————————————————————————— |

There was 1 director in the company's defined contribution pension scheme during the year (2009 - 1)

The total amount payable to the highest paid director in respect of emoluments was £285,000 (2009 - £181,000) Company pension contributions of £13,000 (2009 - £12,000) were made to a money purchase scheme on his behalf

# Notes forming part of the financial statements for the year ended 31 December 2010 (continued)

| 7 | Other interest receivable and similar income            |               |               |
|---|---|---------------|---------------|
|   |   | 2010<br>£'000 | 2009<br>£'000 |
|   | Loans to group companies Other interest receivable      | 1 -           | 7             |
|   |   |               |               |
| 8 | Interest payable and similar charges                    |               |               |
|   |   | 2010<br>£'000 | 2009<br>£'000 |
|   | Bank loans and overdrafts<br>Loans from group companies | 1<br>113      | 5<br>100      |
|   |   |               |               |
|   |   | 114           | 105           |
|   |   |               |               |

Notes forming part of the financial statements for the year ended 31 December 2010 (continued)

| 9 | Taxation on profit/(loss) on ordinary activities  |                            |                            |
|---|---|----------------------------|----------------------------|
|   |   | 2010<br>£'000              | 2009<br>£'000              |
|   | UK Corporation tax Adjustment in respect of previous periods  | -                          | (15)                       |
|   | Deferred tax Origination and reversal of timing differences Adjustment in respect of previous periods Effect of changes in tax rate                   | 35<br>(78)<br>5            | 57<br>6<br>-               |
|   | Movement in deferred tax provision  | (38)                       | 63                         |
|   | Taxation on profit/(loss) on ordinary activities  | (38)                       | 48                         |
|   | The tax assessed for the year is lower than/higher than the standard rate of applied to profit/(loss) before tax. The differences are explained below | corporation tax 2010 £'000 | in the UK<br>2009<br>£'000 |
|   | Profit/(loss) on ordinary activities before tax   | 515                        | (3,321)                    |
|   | Profit/(loss) on ordinary activities at the standard rate of corporation tax in the UK of 28 0% (2009 - 28 0%)  | 144                        |                            |
|   |   | 1 -4-4                     | (930)                      |
|   | Effect of Expenses not deductible for tax purposes Capital allowances for period in excess of depreciation  | (65)<br>(36)               | (930)<br>52<br>(25)        |
|   | Effect of Expenses not deductible for tax purposes  | (65)                       | 52                         |

Subject to agreement by HM Inspector of Taxes, there are tax losses of £4,200,000 (2009 £4,300,000) available against future trading profits

Notes forming part of the financial statements for the year ended 31 December 2010 (continued)

#### 10 Intangible fixed assets

|  | Purchased<br>goodwill<br>£'000 |
|--|--------------------------------|
| Cost At 1 January 2010 Transfer from fixed asset investments | 479<br>397                     |
| At 31 December 2010  | 876                            |
| Amortisation At 1 January 2010 Provided for the year         | 53<br>137                      |
| At 31 December 2010  | 190                            |
| Net book value At 31 December 2010                           | 686                            |
| At 31 December 2009  | 426                            |

#### Intangible assets and investments

The trade and assets of Atlantis International Limited, a company acquired by Kärcher (UK) Limited, were transferred to Karcher (UK) Limited on 1 January 2009 Accordingly the value previously recorded as an investment has been transferred to goodwill and is being amortised over 10 years

Schedule 1 to the The Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations (2008 SI 2008 No 410) requires that the investment be written down accordingly and that the amount be charged as a loss in the Company's profit and loss account. However, the directors consider that, as there had been no overall loss to the Group, it would fail to give a true and fair view to charge the diminution to the Company's profit and loss account and it should instead be re-allocated to goodwill and the identifiable net assets originally transferred, so as to recognise in the Company's individual balance sheet the effective cost to the company of those original net assets and goodwill. The effect on the Company's balance sheet of this departure is to recognise additional goodwill of £397,000 and additional amortisation of £88,000.

The asset is reviewed annually for impairment. The review at 31 December 2010 indicated that no such impairment had risen

Notes forming part of the financial statements for the year ended 31 December 2010 *(continued)* 

### 11 Tangible fixed assets

|  | Freehold land<br>and buildings<br>£'000 | Plant and<br>machinery<br>£'000 | Other fixed assets £'000 | Total<br>£'000       |
|--|---|---------------------------------|--------------------------|----------------------|
| Cost At 1 January 2010 Additions Disposals                     | 4,227<br>10<br>-                        | 2,522<br>101<br>(21)            | 279<br>138<br>(1)        | 7,028<br>249<br>(22) |
| At 31 December 2010  | 4,237                                   | 2,602                           | 416                      | 7,255<br>———         |
| Depreciation At 1 January 2010 Provided for the year Disposals | 2,756<br>38<br>-                        | 2,269<br>132<br>(21)            | 158<br>83                | 5,183<br>253<br>(21) |
| At 31 December 2010  | 2,794                                   | 2,380                           | 241                      | 5,415                |
| Net book value<br>At 31 December 2010                          | 1,443                                   | 222                             | 175                      | 1,840                |
| At 31 December 2009  | 1,471                                   | 253                             | 121                      | 1,845                |

Notes forming part of the financial statements for the year ended 31 December 2010 (continued)

#### 12 Fixed asset investments

Group undertakings £'000

Cost or valuation
At 1 January 2010
Transfer to goodwill - see note 10

397 (397)

At 31 December 2010

Subsidiary undertakings

Kärcher (UK) Limited own 100% of the ordinary share capital of Atlantis International Limited

Under s405 of the Companies Act 2006 Kärcher (UK) Limited is exempt from preparing group accounts as the inclusion of its subsidiary undertaking is not material for the purpose of giving a true and fair view

#### 13 Stocks

|   | 2009<br>£'000 |
|---|---------------|
| Finished goods and goods for resale 4,347 | 5,030         |

There is no material difference between the replacement cost of stocks and the amounts stated above

# Notes forming part of the financial statements for the year ended 31 December 2010 (continued)

| Debtors  |               |                               |
|--|---------------|-------------------------------|
|  | 2010<br>£'000 | 2009<br>£'000                 |
| Amounts receivable within one year   | £ 000         | 2 000                         |
| Trade debtors Amounts owed by group undertakings Corporation tax recoverable   | 5,976<br>87   | 4,963<br>87<br>15             |
| Prepayments and accrued income Other debtors   | 193<br>137    | 187<br>264                    |
| Amounts receivable after more than one year  | 6,393         | 5,516                         |
| Deferred taxation  | 111           | 73                            |
| Total debtors  | 6,504         | 5,589                         |
|  |               | Deferred<br>taxation<br>£'000 |
| At 1 January 2010 Charged to profit and loss account Adjustment in respect of prior years Effect of change in tax rate |               | 73<br>(35)<br>78<br>(5)       |
| At 31 December 2010  |               | 111                           |
| Deferred taxation  |               |                               |
| The amount of deferred tax provided for is as follows  | 2010<br>£'000 | 2009<br>£'000                 |
| Accelerated capital allowances Sundry timing differences   | 95<br>16      | 73<br>-                       |
|  | 111           | 73                            |

Notes forming part of the financial statements for the year ended 31 December 2010 (continued)

| 15 | Creditors: amounts falling due within one year   |                            |                                      |
|----|--|----------------------------|--------------------------------------|
|    |  | 2010<br>£'000              | 2009<br>£'000                        |
|    | Trade creditors Amounts owed to group undertakings Taxation and social security Accruals and deferred income | 869<br>2,969<br>825<br>948 | 957<br>8,486<br>651<br>1,008         |
|    |  | 5,611                      | 11,102                               |
| 16 | Provisions for liabilities   |                            |                                      |
|    |  |                            | Returns and warranty provision £'000 |
|    | At 1 January 2010 Charged to profit and loss account Utilised in year Released during the year               |                            | 1,175<br>818<br>(698)<br>(160)       |
|    | At 31 December 2010  |                            | 1,135                                |

The provision represents an estimate of the costs to be incurred by the company in respect of returns and warranties on machines sold. It is estimated that the year end provision will be utilised within two years

#### 17 Pensions

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension charge amounted to £155,000 (2009 - £150,000) There were no outstanding or prepaid contributions at either the beginning or end of the financial year.

Notes forming part of the financial statements for the year ended 31 December 2010 (continued)

| 18 | Share capital   |                    |                             |
|----|---|--------------------|-----------------------------|
|    |   | 2010<br>£'000      | 2009<br>£'000               |
|    | Allotted, called up and fully paid  |                    |                             |
|    | Ordinary shares of £1 each  | 2,320              | 2,320                       |
|    | During the year the company issued 5,700,000 ordinary shares of £1, a undertaking Subsequent to this, also during the year, the company reduced it a capital reduction in accordance with sections 641-644 of the Companies Act | s share capıtal by | its parent<br>means of      |
| 19 | Reserves  |                    |                             |
|    |   | los                | Profit and ss account £'000 |
|    | At 1 January 2010 Profit for the year Share capital reduction - see note 18   |                    | (1,131)<br>553<br>5,700     |
|    | At 31 December 2010   |                    | 5,122                       |
| 20 | Reconciliation of movements in shareholders' funds  |                    |                             |
|    |   | 2010<br>£'000      | 2009<br>£'000               |
|    | Profit/(loss) for the year<br>Share capital reduction - see note 18   | 553<br>5,700       | (3,369                      |
|    | Net additions to/(deductions from) shareholders' funds  | 6,253              | (3,369                      |
|    | Opening shareholders' funds   | 1,189              | 4,558                       |
|    | Closing shareholders' funds   | <br>7,442          | 1,189                       |

Notes forming part of the financial statements for the year ended 31 December 2010 (continued)

#### 21 Commitments under operating leases

The company had annual commitments under non-cancellable operating leases as set out below

| Operating leases which expire           | Land and<br>buildings<br>2010<br>£'000 | Other<br>2010<br>£'000 | Land and<br>buildings<br>2009<br>£'000 | Other<br>2009<br>£'000 |
|---|--|------------------------|--|------------------------|
| Within one year<br>In two to five years | 83<br>-<br>                            | 237<br>310             | 113<br>-                               | 93<br>393              |
|   | 83                                     | 547                    | 113                                    | 486                    |

#### 22 Related party disclosures

Related party transactions and balances

During the year the following transactions occurred with Alfred Kärcher GmbH & Co KG, the ultimate parent company, and Karcher Limited, Kärcher Floorcare Inc , and Kärcher Futuretech GmbH, which are fellow subsidiaries Also stated are the balances that existed between the parties at the year end

|  | Alfred<br>Karcher<br>GmbH & Co<br>KG<br>£'000 | Karcher<br>Limited Flo | Karcher<br>porcare Inc.<br>£'000 | Karcher<br>Futuretech<br>GmbH<br>£'000 |
|--|---|------------------------|----------------------------------|--|
| 2010   |   |                        |                                  |  |
| Purchases of goods for resale<br>Fees receivable/(payable) for | 42,751  | -                      | 129                              | 2,786                                  |
| provision of other goods and services                          | (1,909)                                       | 49                     | -                                | 103                                    |
| Sales of goods for resale                                      | -   | 1,204                  | -                                | -                                      |
| Interest receivable from                                       | (1)   | -                      | -                                | -                                      |
| Debtor   | 1   | 63                     | -                                | 23                                     |
| Creditor   | (1,824)                                       | (2)                    | (3)                              | (99)                                   |
| Interest payable to  | 113   | -                      | -                                | -                                      |
| 2009   |   |                        |                                  |  |
| Purchases of goods for resale<br>Fees receivable/(payable) for | 44,224  | •                      | 151                              | 2,366                                  |
| provision of other goods and services                          | (602)   | 59                     | -                                | -                                      |
| Sales of goods for resale                                      | -   | 1,314                  | -                                | -                                      |
| Interest receivable from                                       | -   | -                      | -                                | -                                      |
| Debtor   | -   | 87                     | -                                | -                                      |
| Creditor   | (2,034)                                       | -                      | (14)                             | (240)                                  |
| Interest payable to  | 100   | -                      | -                                | -                                      |
|  |   |                        |                                  |  |

Notes forming part of the financial statements for the year ended 31 December 2010 (continued)

#### 23 Ultimate parent company and parent undertaking of larger group

The company is a wholly owned subsidiary of Kärcher Beteiligungs GmbH, incorporated in Germany

The largest group in which the results of the company are consolidated is that headed by Alfred Kärcher GmbH & Co KG, incorporated in Germany, which the directors regard as being the ultimate parent undertaking

#### 24 Reconciliation of operating profit/(loss) to net cash (outflow)/inflow from operating activities

|  | 2010<br>£'000 | 2009<br>£'000 |
|--|---------------|---------------|
| Operating profit/(loss)  | 628           | (3,223)       |
| Amortisation of intangible fixed assets                            | 137           | 53            |
| Depreciation of tangible fixed assets                              | 253           | 215           |
| Profit on sale of tangible fixed assets                            | -             | (2)           |
| Decrease in stocks   | 683           | 2,405         |
| (Increase)/decrease in debtors                                     | (892)         | 2,391         |
| Decrease in creditors  | (5,491)       | (43)          |
| Movement in provisions   | (40)          | 40            |
| Net cash (outflow)/inflow from operating activities                | (4,722)       | 1,836         |
|  |               | <del></del>   |
| 25 Reconciliation of net cash flow to movement in net funds/(debt) |               |               |
|  | 2010          | 2009          |
|  | £'000         | £,000         |
| Increase in cash   | 632           | 1,570         |
| Opening net funds/(debt)   | 179           | (1,391)       |
|  |               |               |
| Closing net funds  | 811           | 179           |

Notes forming part of the financial statements for the year ended 31 December 2010 (continued)

#### 26 Analysis of net funds

|                          | At 1 January<br>2010<br>£'000 | Cash flow<br>£'000 | At 31<br>December<br>2010<br>£'000 |
|--------------------------|-------------------------------|--------------------|------------------------------------|
| Cash at bank and in hand | 179                           | 632                | 811                                |
|                          |                               |                    |                                    |
| Total                    | 179                           | 632                | 811                                |
|                          |                               |                    |                                    |

#### 27 Currency commitments

At 31 December 2010 the group was committed under forward contracts to purchase foreign currency amounting to £36,473,000 (2009 - £24,666,300)