# Financial Statements Farmland Reserve UK Limited

For the Year Ended 31 December 2013



**Company No.** 1332670 **Charity No.** 274605

### Farmland Reserve UK Limited Financial statements for the year ended 31 December 2013

### Company information

Company registration number:

1332670

**Charity registered number:** 

274605

Registered office:

Manor Farm

Church End, Woodwalton

Huntingdon Cambridgeshire PE28 5YU

**Bankers:** 

Natwest 92 High Street Huntingdon PE29 3DT

Solicitors:

Devonshires Salisbury House London Wall London EC2M 5QY

**Auditors:** 

Grant Thornton UK LLP
Registered Auditors
Chartered Accountants
Colmore Plaza
20 Colmore Circus
Birmingham
B4 6AT

### Farmland Reserve UK Limited Financial statements for the year ended 31 December 2013

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The trustees are pleased to present their report together with the consolidated financial statements of Farmland Reserve UK Limited and its subsidiary ("The Charity") for the year ended 31 December 2013.

#### **Directors and trustees**

The directors of the charitable company (The Charity) are its trustees for the purpose of charity law and throughout this report are collectively referred to as the trustees.

The trustees serving during the year and subsequent to the year end and up to the date of signing the report were as follows:

D M Sleight J L Knight (Resigned 9 August 2012) J R Larson (Resigned 15 March 2013) M E Knight (Appointed 15 March 2013) P Genho (Resigned 16 May 2014)

None of the trustees have qualifying third party indemnity insurance.

#### Area controller

Will Evans

### Structure, governance and management Governing document

The Charity continues to be both a limited company and a registered charity. In conjunction with this, The Charity is governed by its Memorandum and Articles of Association which were last amended on 22 November 2011.

#### **Appointment of trustees**

As set out in the Articles of Association, new or additional trustees are to be appointed by the shareholder (Farmland Reserve, Inc.) or by decision of the trustees, providing such persons are willing so to act either to fill a vacancy or as an additional trustee.

#### Trustee induction and training

New trustees undergo an orientation day to brief them on their legal obligations under charity and company law, the content of the Memorandum and Articles of Association, the committee and decision making processes, the business plan and recent financial performance of The Charity.

During the orientation day they meet key employees and other trustees. Trustees are updated and advised on legal issues by Devonshires solicitors.

#### Organisation

The sole shareholder of The Charity is Farmland Reserve, Inc. a non-profit corporation based in Utah, USA.

Direction is channeled to The Charity via the shareholder and is reflected in the various department budgets/plans which are reviewed by the trustees annually.

Within this framework, the board of trustees administers the affairs of The Charity. The trustees monitor progress and achievements throughout the year and other trustee meetings are held as necessary.

#### **Employees**

The Charity has the policy of ensuring that its employees are those that are able to meet the necessary requirements of their position and are up to date on any developments required for their position. This is achieved in a variety of ways:

- Applications for new positions in The Charity are invited from anyone with the relevant qualifications —
  the key emphasis is on their ability to meet the requirements of the position although the application form
  does request the applicant to mention if they have any illness or medical condition which the employer
  would need to be aware of in order to make reasonable adjustments should they be successful.
- The Charity utilises regular staff meetings during the year which help to ensure that the employees' input is received regarding any decisions which affect their interests. In addition, there are websites and e-mail facilities available to enable more effective communication and training. This helps to ensure that employees receive systematic updates on matters concerning them as employees and ensures their involvement in relation to the financial and economic factors that affect the performance of The Charity.
- In addition to the above points, The Charity is mindful of the need to cater for those with disabilities. Where any employees become incapacitated during their employment they are entitled to receive long-term disability benefits from The Charity. Where an employee becomes disabled but not incapacitated the employer will make any reasonable adjustments necessary. The same opportunities are available to all staff, irrespective of disability. The key emphasis is on the technical ability of each employee.

#### Related parties

No donation (2012: £31,593,000) has been made from The Charity, to a sister charity, the Corporation of the Presiding Bishop of The Church of Jesus Christ of Latter-day Saints during the year.

The Charity holds 100% of the share capital of its subsidiary company, AgReserves Limited.

#### Objectives and principal activities

The object of The Charity is:

To promote and further the religious and other charitable work of The Church of Jesus Christ of Latter-day Saints in the United Kingdom and elsewhere and to assist members and other persons who are in conditions of need, hardship, sickness and distress, to all ages and denominations.

The Trustees have determined to retain a portion of reserves for future possible agricultural land acquisitions, but to utilise a significant portion as a charitable grant in furtherance of The Charity's aims and purposes, which are to further the religious and other charitable work of The Church of Jesus Christ of Latter-day Saints.

The Charity will support charitable organisations, trusts, associations or institutions formed for any of the charitable purposes included in the Objects, through the provision of sponsorship, grants or other financial or in kind contributions.

In 2012 the Trustees considered various alternatives, including donations to various charitable organisations within the UK and internationally. Trustees met with representatives of The Corporation of the Presiding Bishop of The Church of Jesus Christ of Latter-day Saints ("CPB") regarding the possibility of making a significant donation to support CPB building projects for religious purpose buildings which CPB and the Church have approved in various nations. The Trustees reviewed the manner in which these projects were identified and approved by internal Church committees, the nature of the projects and their religious and charitable purposes, the infrastructure and controls that CPB has in place regarding the implementation of these projects, and the Trustees came to the conclusion that making a significant donation to CPB was consistent with the aims and purposes of The Charity. During 2012 it made the donation of the value aforementioned to CPB.

CPB identified a number of specific projects for implementation internationally in pursuit of its purposes to the success of which The Charity now has had the opportunity to contribute significantly.

Regular monitoring of the expenditure of this significant donation continues to occur ensuring The Charities objectives continue to be met.

#### **Public benefit**

The trustees have read and given due regard to the guidance on public benefit published by The Charity Commission in exercising their powers and duties.

#### Strategic Report

#### **Achievements and performance**

The following is a summary of how the significant donation made in 2012 is currently planned to be spent, and its related expenditure to date. The Trustees receive a detailed report, which lists an expenditure status project by project and extends several pages, thus providing the Trustees with the detail an ability to review that the funds are being used in line with the Charity's objectives. The values are in dollars as per the received report.

| <b>Building Category</b> | Location               | Planned      | Actual expenditure to date |
|--------------------------|------------------------|--------------|----------------------------|
|                          |                        | \$           | \$                         |
| Meeting Houses           | Europe                 | 5,672,940    | 5,845,677                  |
|                          | West Africa            | 4,988,159    | 1,901,999                  |
|                          | Southeast Africa       | 24,693,217   | 2,933,836                  |
| Cancelled                | Southeast Africa       | (11,429,661) | -                          |
| Substitutions            | Southeast Africa       | 17,175,605   | 5,845,680                  |
| Church Education         | Various                | 5,664,968    | 4,771,064                  |
| Facilities               |                        |              |                            |
|                          | Additional (Bel Grano, | <u>-</u>     | 1,287,705                  |
|                          | Argentina)             |              |                            |
| Temples                  | London                 | 656,130      | 82,787                     |
|                          | Accra Ghana            | 3,349,587    | 2,739,155                  |
| TOTAL                    |                        | 50,770,945   | 25,407,903                 |

Originally the planned total was \$50,019,284, due to cancellations and substitutions in Southeast Africa along with additional projects and revised Temple project estimates the new planned total is \$50,770,945. As is to be expected this is still an estimate and thus subject to on-going revision as per usual building projects. The Trustees are pleased with how quickly the funds have been able to be put to use and feel this supports their original decision that CPB were organised in such a way with the necessary resources to able to expedite the use of these funds much more efficiently than if the Charity itself had gone through the necessary process to achieve similar results.

#### **Subsidiary undertakings**

AgReserves Limited's principal activity continued to be that of arable farming and operated a policy of generating the highest profits feasible from efficient farming techniques that utilise the latest technology. AgReserves Limited leases all of the farmland owned by Farmland Reserve UK Limited and then farms that land. The trustees are mindful that the small and somewhat scattered nature of some of the parcels of land do lead to some labour and equipment inefficiencies. The trustees believe that this weakness in the operations of the farms can be overcome by consolidating land holdings around one major farm centre in Cambridgeshire. This process of consolidation began in 2008 and has continued through to 2013. During 2013 the Trustees approved the sales of certain farm holdings in outlying regions resulting in a profit on disposal of £15,806,353 (2012: £15,742,613).

The net income of the subsidiary AgReserves Limited included in the statement of financial activities was a profit of £2,978,000 (2012: £3,020,000).

#### **Financial results**

Each year the Trustees carry out a detailed review of The Charity. They review the previous year's achievements and review and approve the budgets for next year.

The end of the year saw an excellent financial result based on strong financial management of The Charity and its subsidiary undertaking.

Incoming resources decreased from £26,156,000 in 2012 to £21,707,080 in 2013 comprising the profit on disposal of £15,806,353 from the sale of the Feltwell farming property.

Income from trading subsidiaries (£6,356,000) and investment income £263,000(2012: £16,414,000)

Other costs were maintained within budget and decreased from £7,138,000 in 2012 to £4,300,000 in 2013, In 2012 a donation of £31,593,000 was made to CPB no donation has been made in the current year.

Incoming resources exceeded resources expended for the year by £17,270,876 (2012: -£12,576,000).

#### **Investment powers and policy**

Under the Articles of Association, The Charity has the power to invest in any way the trustees deem to be in the best interests of The Charity.

The Charity's objective is to maintain high liquidity while ensuring maximum security and achieving the highest possible return.

To achieve this objective, The Charity by the year end had invested £42.1 million (2012:£29.6 million) of excess funds in an Instant Access Interest Bearing account with high security rating and achieved an average interestrate of 1% (2012: 1.50% gross) during 2013.

Investment income is recognised on a receivable basis.

#### **Reserves policy**

The Trustees have established the level of reserves (that is those funds that are freely available) that The Charity and its subsidiary companies ought to have ready access to. Reserves are needed to bridge any funding gap between spending and receiving resources through shareholder grants and leasing of farmland.

The Trustees' policy is to hold, as a minimum, the equivalent of approximately 12 months charitable expenditure in reserves.

The actual reserves at 31 December 2013 were £86,372,000 (2012: £69,101,000) which is significantly above the trustees' target due to retaining a portion for possible future agricultural acquisitions as part of its ongoing consolidation efforts.

In addition the Trustees wish to observe the successfulness of the previous large donation (which has spent only 22% of the donation to date) ensuring it meets the charities objective before making more funds available, waiting to the completion of the donation use will also enable them to more effectively know where more funds may be needed.

It is the Trustees' view that it is prudent to ensure that there are sufficient reserves to provide financial flexibility.

The reserves policy is reviewed on an annual basis.

#### Plans for future periods

The goals for 2014 include plans to:

- 1. Continue to enhance the profitability and efficiency of the farms through well reasoned acquisitions and sales to achieve, over time, a concentration of land holdings around one major farm. Any future acquisitions will be funded from retained reserves or future sales.
- 2. To continue monitoring the use of the significant donation made to CPB in 2012 and ensure its expenditure meets The Charity's objectives as agreed when the donation was made. This will occur through both formal meetings and monitoring reports presented to the Trustees by CPB.
- 3. To carefully monitor the balance of unrestricted funds while striving to achieve the concentration efforts identified in goal 1, so that funds can be put to the use of The Charity's objectives as swiftly as possible.
- 4. Identify other charitable organisations, trusts, associations or institutions formed for any of the charitable purposes included in the Objects, to support through the provision of sponsorship, grants or other financial or in kind contributions.

#### Principal risks and uncertainties - financial risk and management

The main risk The Charity faces is that it relies on income from the leasing of all the farmland it owns to its subsidiary undertaking, although The Charity ensures that it has sufficient reserves to meet the needs of its charitable activities for the forseeable future and has assurances of continuing support from the parent company.

Other forms of risks and the management of these risks are:

- Price risk salary costs are communicated to staff during the formal annual review of salaries. Prices of materials purchased are subject to contracts with suppliers, based on current market prices.
- Credit risk Credit risk on amounts owed to The Charity by its customers is low as the main debtor is AgReserves Limited which is a wholly owned subsidiary.
- Liquidity risk The Charity has no long-term borrowings. Assurances of continuing financial support have been received from the parent company.
- Interest rate cash flow risk The Charity is able to place surplus funds on short term deposit with the charity's bankers.

The Trustees have a risk management strategy which encompasses:

- An annual review of the risks The Charity may face;
- The establishment of systems and procedures to mitigate those risks identified in the strategy; and
- The implementation of procedures designed to minimise any potential impact on The Charity should those risks materialise.

#### **Key performance indicators (KPI)**

To measure the effectiveness of The Charity's strategy and its implementation The Trustees have identifies the following KPI:

|  | 2013  | 2012   | 2011   | 2010   | 2009   |
|--|-------|--------|--------|--------|--------|
| Profitability of farming operations                  | £2.3M | £2.3M  | £2M    | £2.3M  | £2.3M  |
| Resources<br>expended on<br>charitable<br>activities | £0.3M | £31.9M | £7.1M  | £3.1M  | £3.6M  |
| Unrestricted funds                                   | £81M  | £63.7M | £91.7M | £78.9M | £68.9M |

#### Trustees' responsibilities in relation to the financial statements

The trustees (who are also directors of Farmland Reserve UK Limited for the purposes of company law) are responsible for preparing the report of the trustees (incorporating the strategic report) and the financial statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under that law, the trustees have elected to prepare financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the trustees must not approve the financial statements unless they give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable company and group for that period.

In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently
- observe the methods and principles in the Charities SORP
- make judgements and estimates that are reasonable and prudent
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company and group will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as each of the trustees is aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

#### **Auditors**

Grant Thornton UK LLP are to be re-appointed as auditors to The Charity for the ensuing year.

The report of the trustees (incorporating the strategic report) was approved by the board of directors on 19 September 2014 and were signed on its behalf by:

M E Knight Trustee

19 September 2014



## Report of the independent auditors to the members of Farmland Reserve UK Limited

We have audited the financial statements of Farmland Reserve UK Limited for the year ended 31 December 2013 which comprise the group and charitable company statement of financial activities, the group and charitable company balance sheet, the consolidated cash flow statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of trustees' and auditors

As explained more fully in the Trustees' Responsibilities Statement set out on page 8, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/apb/scope/private.cfm.

#### **Opinion on the financial statements**

In our opinion the financial statements:

- give a true and fair view of the group and the charitable company's affairs as at 31 December 2013 and of
  the group's incoming resources and application of resources, including its income and expenditure, for the
  vear then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' Annual Report (incorporating the strategic report) for the financial year for which the financial statements are prepared is consistent with the financial statements.



### Report of the independent auditors to the members of Farmland Reserve UK Limited

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Grane Thomas UK Lel

Kathryn Godfree Senior Statutory Auditor for and on behalf of Grant Thornton UK LLP Statutory Auditor, Chartered Accountants Birmingham

23 September 2014

# Statement of financial activities (including the income and expenditure account)

|   |      | GROUP                                 |                                    | COMPANY                             |                                    |
|---|------|---------------------------------------|------------------------------------|-------------------------------------|------------------------------------|
|   | Note | Unrestricted Total funds 2013 £'000   | Unrestricted Total funds 2012 £000 | Unrestricted Total funds 2013 £'000 | Unrestricted Total funds 2012 £000 |
| Incoming resources                                      |      | ₹ 000                                 | £ 000                              | ₺ 000                               | £ 000                              |
| Income resources from generated funds Voluntary income: |      |                                       |                                    |                                     |                                    |
| Income from trading subsidiaries                        | 2a   | 6,356                                 | 8,991                              | -                                   | -                                  |
| Investment income                                       |      |                                       |                                    |                                     |                                    |
| Rental income   |      | -                                     | -                                  | 1,284                               | 790                                |
| Interest receivable                                     |      | 263                                   | 743                                | 187                                 | 587                                |
|   | •    | 263                                   | 743                                | 1,471                               | 1,377                              |
| Other incoming resources                                |      |                                       |                                    |                                     |                                    |
| Other operating income                                  |      | 2                                     | 8                                  | 2                                   | 8                                  |
| Profit on disposal of tangible fixed assets             | 4    | 15,143                                | 16,414                             | 14,583                              | 15,743                             |
| •   | ·    | 15,145                                | 16,422                             | 14,585                              | 15,751                             |
| Total incoming resources                                | •    | 21,764                                | 26,156                             | 16,056                              | 17,128                             |
| Resources expended                                      | •    | ··· · · · · · · · · · · · · · · · · · | <del></del>                        | <u> </u>                            | ,                                  |
| Expenses of trading subsidiaries                        | 2a   | 4,014                                 | 6,797                              | _                                   | _                                  |
| Charitable activities                                   | 3a   | 333                                   | 31,924                             | 439                                 | 32,039                             |
| Governance costs  | 3d   | 10                                    | 10                                 | 10                                  | 10                                 |
| Total resources expended                                |      | 4,357                                 | 38,731                             | 449                                 | 32,049                             |
| Net incoming/(outgoing) resources for                   |      |                                       |                                    |                                     |                                    |
| the year  |      | 17,407                                | (12,576)                           | 15,608                              | (14,921)                           |
| Total funds brought forward                             |      | 69,101                                | 81,677                             | 57,038                              | 71,959                             |
| Total funds carried forward                             |      | 86,508                                | 69,101                             | 72,646                              | 57,038                             |

All operations are continuing.

There is no difference between the results above and the unmodified historical equivalents for this period.

The statement of financial activities includes all gains and losses recognised in the year.

### Balance sheet

|                                       |      | GROUP  |        | COMPANY |                 |
|---------------------------------------|------|--------|--------|---------|-----------------|
|                                       | Note | 2013   | 2012   | 2013    | 2012            |
|                                       |      | £'000  | £'000  | £'000   | £'000           |
| Fixed assets                          |      | ~      | ~      |         |                 |
| Intangible assets                     | 7    | -      | -      | -       | -               |
| Tangible assets                       | 8    | 47,600 | 42,840 | 45,303  | 40,269          |
| Investments                           | 9    | 5      | 5      | 9,450   | 9,450           |
|                                       |      | 47,605 | 42,845 | 54,753  | 49,719          |
| Current assets                        |      |        |        |         |                 |
| Stock                                 | 10   | 5,324  | 4,450  | -       | -               |
| Debtors                               | 11   | 1,620  | 2,272  | 4,440   | 3,983           |
| Cash at bank and in hand              |      | 42,762 | 30,265 | 28,955  | 18,725          |
|                                       |      | 49,706 | 36,987 | 33,355  | 22,708          |
| Creditors                             |      |        |        |         |                 |
| Amounts falling due within one year   | 12   | (484)  | (466)  | (112)   | (39)            |
| Net current assets                    |      | 49,222 | 36,521 | 33,243  | 22,669          |
| Total assets less current liabilities |      | 96,827 | 79,366 | 87,996  | 72,388          |
| Provision for liabilities and charges | 13   | (319)  | (265)  |         |                 |
| Net assets                            |      | 96,508 | 79,101 | 87,996  | 72,388          |
| Capital and reserves                  |      |        |        |         |                 |
| Unrestricted income funds:            |      | 10.000 | 10.000 | 10.000  | 10.000          |
| Called up share capital               | 17   | 10,000 | 10,000 | 10,000  | 10,000          |
| Other reserves                        | 16   | 5,350  | 5,350  | 5,350   | 5,350<br>57,039 |
| Unrestricted funds                    | 16   | 81,158 | 63,751 | 72,646  | 57,038          |
| Total charity funds                   |      | 96,508 | 79,101 | 87,996  | 72,388          |

The principal accounting policies and notes on pages 15 to 28 form part of these accounts.

The financial statements were approved by the board of directors on 19 September 2014 and were signed on its behalf by:

M E Knight Trustee

Company number: 1332670

The accompanying notes form an integral part of these financial statements.

### Consolidated cash flow statement

|  | Note              | 2013<br>£'000                               | 2012<br>£'000   |
|--|-------------------|---|---|
| Net cash inflow/(outflow) from operating activities  |                   | 3,356                                       | (27,896)  |
| Tax paid Returns on investments and servicing of finance Capital expenditure and financial investment Management of liquid resources   | 18a<br>18a<br>18a | (475)<br>263<br>9,354                       | (807)<br>743<br>19,744                                  |
| Increase/(decrease) in cash in the year  | _                 | 12,497                                      | (8,216)   |
| Net funds at 1 January 2013  |                   | 30,265                                      | 38,481  |
| Net funds at 31 December 2013  | 18b               | 42,762                                      | 30,265  |
| Reconciliation of operating surplus to net cash inflow/(outflow) from operating activities   | Note              | 2013<br>£'000                               | 2012<br>£'000   |
| Operating surplus/(deficit) Depreciation & amortisation Profit on disposal of fixed assets (Increase)/decrease in stocks Decrease/(increase) in debtors (Decrease)/increase in creditors | 18a               | 17,692<br>1,028<br>(15,143)<br>(874)<br>652 | (12,586)<br>844<br>(16,414)<br>1,650<br>(1,359)<br>(31) |
| Net cash inflow/(outflow) from operating activities  |                   | 3,356                                       | (27,896)  |

#### Notes to the financial statements

#### 1 Principal accounting policies

The financial statements are prepared in accordance with applicable Accounting Standards in the United Kingdom and in accordance with the Statement of Recommended Practice (SORP), Accounting and Reporting for Charities 2005. A summary of the significant accounting policies which have been applied consistently is set out below:

#### **Basis of accounting**

The financial statements are prepared on a going concern basis, under the historical cost convention and in accordance with the Companies Act 2006 and applicable United Kingdom accounting standards.

#### **Basis of consolidation**

The consolidated financial statements incorporate those of Farmland Reserve UK Limited and all of its subsidiary undertakings for the year. All financial statements are made up to 31 December 2013 The consolidation has been prepared using the acquisition method of accounting. Under this method, the results of subsidiary undertakings acquired are included in the Statement of Financial Activities (SOFA) from the date of acquisition.

#### **FRS18**

The trustees have reviewed the accounting policies and confirmed that they are the most applicable.

#### **Incoming resources**

All incoming resources are included in the SOFA when the organisation is legally entitled to the income and the amount can be quantified with reasonable accuracy. Rental income is recognised on a straight line basis over the period of the lease. Income from subsidiaries represents revenue recognised in respect of goods and services applied exclusive of VAT and trade discounts.

#### **Resources expended**

All expenditure is accounted for on an accruals basis under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with use of the resources. Direct charitable expenditure comprises expenditure directly relating to the objects of the charity.

Governance costs incorporate those costs of governance arrangements which relate to the general running of the charity as opposed to the direct management functions. The costs relating to these activities provide the governance infrastructure which allows the charity to operate and to generate the information required for public accountability. An analysis of these costs are disclosed in note 3.

#### Tangible fixed assets and depreciation

Individual fixed assets costing £5,000 or more are capitalised at cost. Tangible fixed assets are stated at cost less accumulated depreciation and any provision for impairment. Depreciation is provided on all tangible fixed assets other than freehold land at rates calculated to write down each asset to its estimated residual value over its expected useful life, as follows:

Farm houses over 10 to 40 years
Farm buildings and amenities over 10 to 40 years
Land Improvements over 10 to 40 years
Equipment, fixtures and fittings over 5 to 10 years
Plant and machinery over 5 to 10 years

#### Intangible fixed assets

Intangible fixed assets represent purchased entitlements to receive the single farm payment subsidy. These are held at cost and amortised over their expected useful life as follows.

Single farm payment entitlements were officially going to be reviewed by the EU in 2012, although the review has taken place during 2013, finalization of the outcome of the review is still ongoing. In light of this, entitlements are being amortised over the remaining review period and therefore additions during 2013 have been fully amortised within the year.

#### **Fixed asset investments**

Fixed asset investments are stated at cost. Provision is made for any permanent diminution in value.

#### Stocks

Stocks and cultivations are valued at the lower of cost and net realisable value. Net realisable value is based on estimated selling price less further costs expected to be incurred to completion and disposal. Government subsidies are no longer included as part of the net realisable value of the crops as directed by the Rural Payments Agency.

Provision is made for obsolete and slow-moving items. Costs include all direct costs and an appropriate proportion of fixed and variable overheads.

#### **Operating leases**

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to the SOFA on a straight line basis over the lease term.

#### Foreign currency translations

Assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the balance sheet date.

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to the SOFA.

#### **Deferred taxation**

Deferred taxation has been recognised as a liability or asset if transactions have occurred at the balance sheet date that give rise to an obligation to pay more or less taxation in future. An asset is recognised to the extent that the transfer of economic benefits in future is more likely than not. Deferred tax is measured at the average tax rates that are expected to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantially enacted by the balance sheet date. Deferred tax assets and liabilities recognised are not discounted. This policy applies equally to subsidiary undertakings.

#### **Pension costs**

The group is party to a defined benefit scheme operated by The Church of Jesus Christ of Latter-day Saints (Great Britain), the Deseret UK Benefit Plans (see note 19). The fund is valued every three years by a professionally qualified independent actuary, with rates of contributions payable being determined by the actuary. In the intervening years the actuary reviews the continuing appropriateness of the rates. Pension costs are accounted for on the basis of contributions made during the year or accrued at the year-end (i.e. on a defined contribution basis), as required by Financial Reporting Standard 17 "Retirement Benefits" in circumstances where the group cannot identify with any degree of accuracy its share of the scheme assets and liabilities. The company provides no other past retirement benefits to its employees.

Full details of the plan are provided in the financial statements of The Church of Jesus Christ of Latter-day Saints (Great Britain).

#### Single farm payment

Single payments are receivable on an annual basis. The annual payment is recognised in the year the application applies to. Due to the regular variation in when payment occurs, this is recognised either by accrual or upon receipt of payment.

#### **Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the trustees in accordance with the general objectives of the company and which have not been designated for other purposes.

#### Liabilities

Liabilities are recognised when the group has a legal or constructive financial obligation that can be reliably estimated and for which there is an expectation that the payment will be made.

#### Investments

Investments represent cash on short-term deposit. The charity's objective is to maintain liquidity of funds while ensuring maximum security and achieving the highest possible return. Investment income is recognised on an accruals basis.

#### 2a Net income of trading activities of subsidiaries

2b

At year end the charity owned two subsidiaries which are incorporated in England and Wales.

AgReserves Limited operated farming activities while Anderson Farm (Buckworth) Limited was dormant during the year.

The results of the subsidiaries included in the SOFA are as follows:

|   | 2013<br>£'000     | 2012<br>£'000     |
|---|-------------------|-------------------|
| Turnover<br>Cost of sales   | 6,462<br>(3,905)  | 9,105<br>(5,920)  |
| Gross surplus   | 2,557             | 3,185             |
| Profit on disposal of tangible fixed assets Operating expenses  | 560<br>(846)      | 671<br>(934)      |
| <del>-</del>  | (286)             | (263)             |
| Operating surplus   | 2,271             | 2,922             |
| Interest receivable Taxation  | 76<br>(547)       | 155<br>(733)      |
| Net income for the year   | 1,800             | 2,344             |
| Consolidation eliminations: Rent payable to parent undertaking (included in expenses) Management fees receivable from parent undertaking (included in turnover) | 1,284<br>(106)    | 790<br>(114)      |
| Net income of trading subsidiaries included in the Statement of Financial Activities  | 2,978             | 3,020             |
| Assets and liabilities of subsidiaries  |                   |                   |
|   | 2013<br>£'000     | 2012<br>£′000     |
| Aggregate assets Aggregate liabilities  | 22,896<br>(4,933) | 20,860<br>(4,697) |
| Net assets  | 17,963            | 16,163            |

#### 3a Analysis of charitable activities

|                           | Group |                  | Company |        |
|---------------------------|-------|------------------|---------|--------|
|                           | 2013  | <b>2013</b> 2012 | 2013    | 2012   |
|                           | £'000 | £000             | £'000   | £000   |
| Donation of funds         | -     | 31,593           | -       | 31,593 |
| Costs of generating funds | 333   | 331              | 439     | 446    |
| <b>5</b>                  | 333   | 31,924           | 439     | 32,039 |

#### 3b Company charitable activities allocation

| Activity                  | Activities<br>undertaken<br>directly<br>£'000 | Support costs £'000 | Total<br>£'000 |
|---------------------------|---|---------------------|----------------|
| Costs of generating funds | -   | 439                 | 439            |
| Total                     | •   | 439                 | 439            |

#### 3c Support costs allocation

| Support cost                  | Construction | Welfare<br>provision | Total | Basis of allocation |
|-------------------------------|--------------|----------------------|-------|---------------------|
|                               | £'000        | £'000                | £'000 |                     |
| Depreciation and amortisation | •            | 333                  | 333   | Usage               |
| Operating costs               | -            | 105                  | 105   | Usage               |
| Total                         | •            | 439                  | 439   |                     |

The basis of allocation was determined by the actual usage in each of the cost categories which was attributable to that particular activity.

#### 3d Governance costs

|                    | 2013<br>£'000 | 2012<br>£'000 |
|--------------------|---------------|---------------|
| Company only audit | 10            | 10            |
| • • •              | 10            | 10            |
|                    |               |               |

#### 4 Net income for the year

| Net income is stated after charging:   | 2013<br>£'000 | 2012<br>£'000 |
|--|---------------|---------------|
| Operational leases - land and buildings                                      | 4             | 12            |
| Amortisation of intangible assets  | 185           | 44            |
| Depreciation of tangible assets  | 844           | 800           |
| Profit on disposal of tangible assets  | 15,143        | 16,414        |
| Auditors' remuneration – fees payable to the company's auditor in respect of | 13,113        | 10,111        |
| group and company audit services (note 3d)                                   | 23            | 22            |
| Auditors' remuneration – fees payable to the company's auditor in respect of |               |               |
| group non-audit services   | 4             | 2             |
| 5 Employees  | 2013<br>No.   | 2012<br>No.   |
| The average weekly number of persons (including directors) employed by       |               |               |
| the group during the year was:   | 15            | 18            |
|  | 2013<br>£'000 | 2012<br>£'000 |
| Staff costs for the above persons:   |               | ~             |
| Wages and salaries   | 484           | 519           |
| Social security costs  | 74            | 139           |
| Other pension costs  | 110           | 103           |
|  | 668           | 761           |

The Charity does not have any employees.

The trustees received £nil (2012: £nil) remuneration, and £nil (2012: £nil) in expenses during the year.

#### 6 Taxation

The company is a registered charity and as such is entitled to certain tax exemptions on income and profits carried on in furtherance of the charity's primary objectives if the profits and surpluses are applied solely for charitable purposes. Tax paid by the subsidiary companies is reconciled below:

| (a) Analysis of charge in the year   |                  |       |
|--|------------------|-------|
|  | 2013             | 2012  |
|  | £'000            | £000  |
| UK corporation tax based on results for the year at 23.32 % (2012: 24.5%)  | 489              | 620   |
| Over provision in prior year   | 4                | (27)  |
| Total current tax  | 493              | 593   |
| Deferred tax:  |                  |       |
| Origination and reversal of timing differences   | 54               | 140   |
| Tax on profit on ordinary activities   | 547              | 733   |
| (b) Factors affecting current tax charge The tax assessed for the year is lower to the standard rate of corporation tax in (2012: 24.5%). The differences are explained below: | the UK of 23.25% |       |
|  | 2013             | 2012  |
|  | £'000            | £'000 |
| Profit on ordinary activities before taxation  | 2,347            | 3,078 |
| Profit on ordinary activities before tax multiplied by the standard rate of  |                  |       |
| corporation tax in the UK of 23.25% (2012: 24.5%) Effects of:  | 546              | 754   |
| Expenses not deductible for tax purposes   | 42               | 27    |
| Capital allowances in excess of depreciation   | (99)             | (132) |
| Adjustments in respect of prior periods  | ` 4              | (27)  |
| Non-taxable income   | -                | (4)   |
| Other timing differences   | -                | (25)  |
| Total current tax  | 493              | 593   |

#### 7 Intangible fixed assets

| Group                               | Single farm<br>payment<br>entitlements<br>£'000 |
|-------------------------------------|---|
| Cost                                |   |
| At 1 January 2013                   | 131   |
| Additions                           | 184   |
| At 31 December 2013                 | 315   |
| Depreciation                        |   |
| At 1 January 2013                   | 131   |
| Charge                              | 184   |
| At 31 December 2013                 | 315   |
| Net book amount at 31 December 2013 | -   |
| Net book amount at 31 December 2012 | -   |
|                                     |   |

Intangible assets relate wholly to AgReserves Limited.

#### 8 Tangible fixed assets

| Group                               | Plant and<br>machinery<br>£'000 | Farms<br>£'000 | Total<br>£'000 |
|-------------------------------------|---------------------------------|----------------|----------------|
| Cost                                |                                 |                |                |
| At 1 January 2013                   | 5,540                           | 42,748         | 48,288         |
| Additions                           | 1,122                           | 17,896         | 19,018         |
| Disposals                           | (2,256)                         | (13,586)       | (15,842)       |
| At 31 December 2013                 | 4,406                           | 47,058         | 51,464         |
| Depreciation                        |                                 |                |                |
| At 1 January 2013                   | 2,969                           | 2,479          | 5,448          |
| Charge                              | 568                             | 276            | 844            |
| Eliminated on disposals             | (1,429)                         | (999)          | (2,429)        |
| At 31 December 2013                 | 2,108                           | 1,756          | 3,863          |
| Net book amount at 31 December 2013 | 2,298                           | 45,302         | 47,600         |
| Net book amount at 31 December 2012 | 2,571                           | 40,269         | 42,840         |

A detailed analysis of the farm category is shown on page 22.

All of the tangible fixed assets are used to generate income for charitable purposes.

#### 8 Tangible fixed assets (continued)

| Company                             | Farms<br>£'000 | Total<br>£'000 |
|-------------------------------------|----------------|----------------|
|                                     |                |                |
| Cost                                |                |                |
| At 1 January 2013                   | 42,748         | 42,748         |
| Additions                           | 17,896         | 17,896         |
| Disposals                           | (13,586)       | (13,586)       |
| At 31 December 2013                 | 47,058         | 47,058         |
| Depreciation                        |                |                |
| At 1 January 2013                   | 2,479          | 2,479          |
| Charge                              | 276            | 276            |
| Eliminated on disposals             | (1,000)        | (1,000)        |
| At 31 December 2013                 | 1,755          | 1,755          |
| Net book amount at 31 December 2013 | 45,303         | 45,303         |
| Net book amount at 31 December 2012 | 40,269         | 40,269         |

A detailed analysis of the farms category is shown below:

|                         | Farm     |              | F             | Equipment |            |          |
|-------------------------|----------|--------------|---------------|-----------|------------|----------|
|                         |          | houses and A | Assets in the | Land      | fixtures & |          |
| _                       | Freehold | farm         | course of     | improve-  | fittings   |          |
| Company                 | land     |              | onstruction   | ments     | 21222      | Total    |
| ,                       | £'000    | €'000        | €'000         | £'000     | £'000      | €'000    |
| Cost                    |          |              |               |           |            |          |
| At 1 January 2013       | 33,220   | 8,212        | 113           | 1,150     | 53         | 42,748   |
| Transfer between        |          |              |               |           |            |          |
| categories              | 10       | (10)         | -             | -         | -          | -        |
| Additions               | 14,220   | 3,579        | 2             | 88        | 7          | 17,896   |
| Disposals               | (10,376) | (2,261)      | <u> </u>      | (926)     | (23)       | (13,586) |
| At 31 December 2013     | 37,074   | 9,520        | 115           | 312       | 37         | 47,058   |
| •                       |          |              |               |           |            |          |
| Depreciation            |          |              |               |           |            |          |
| At 1 January 2013       | -        | 2,190        | -             | 244       | 45         | 2,479    |
| Charge                  | -        | 259          | -             | 15        | 2          | 276      |
| Eliminated on disposals | -        | (778)        | -             | (206)     | (16)       | (1,000)  |
| At 31 December 2013     | -        | 1,672        |               | 53        | 31         | 1,756    |
| Net book amount at 31   |          |              |               |           |            |          |
| December 2013           | 37,074   | 7,849        | 115           | 259       | 6          | 45,303   |
|                         |          |              |               |           |            |          |
| Net book amount at 31   |          |              |               |           | _          |          |
| December 2012           | 33,220   | 6,022        | 113           | 906       | 8          | 40,269   |
| December 2012           | 33,220   | 6,022        | 113           | 906       | 8          | 40,269   |

| Group                               | Listed<br>£'000 | Total<br>£'000 |
|-------------------------------------|-----------------|----------------|
| Cost and net book value             | £ 000           | £, 000         |
| 1 January 2013 and 31 December 2013 | 5               | 5              |

The market value of listed investments, which are included above at cost of £5,000, as at 31 December 2013 was £18,175 (2012: £13,000).

| Company             | Investment in<br>subsidiary<br>undertakings<br>£'000 |
|---------------------|--|
| At 1 January 2013   | 9,450  |
| Additions           | <del>-</del>   |
| Disposals           | -  |
| At 31 December 2013 | 9,450  |

The company holds more than 10% of the share capital of the following undertakings:

|   |                          |                      | Proportion       | Proportion         |  |  |
|---|--------------------------|----------------------|------------------|--------------------|--|--|
| Name  | Country of incorporation | Class of holding     | directly<br>held | Nature of business |  |  |
| AgReserves Limited<br>Anderson Farm (Buckworth) Limited | England<br>England       | Ordinary<br>Ordinary | 100%<br>100%     | Farming<br>Dormant |  |  |

On 10 December 2010 the assets of Anderson Farm (Buckworth) Limited were transferred to Farmland Reserve UK Limited and the company has been dormant since that date.

#### 10 Stocks

|               | Group |       | Company       |       |
|---------------|-------|-------|---------------|-------|
|               | 2013  | 2012  | 2013          | 2012  |
|               | £'000 | £000  | <b>£</b> '000 | £'000 |
| Cultivations  | 2,256 | 1,994 | _             | -     |
| Crop in store | 3,068 | 2,456 | -             | -     |
| -             | 5,324 | 4,450 | -             | -     |

#### 11 Debtors

|  | Group |       | Company |       |
|--|-------|-------|---------|-------|
|  | 2013  | 2012  | 2013    | 2012  |
|  | £'000 | £,000 | £'000   | £'000 |
| Trade debtors  | 1,418 | 803   | 157     | _     |
| Other debtors  | 82    | 1,461 | -       | -     |
| Prepayments and accrued income<br>Amounts owed by subsidiary | 120   | 8     | -       | -     |
| undertakings   |       | -     | 4,243   | 3,983 |
|  | 1,620 | 2,272 | 4,400   | 3,983 |

| 12 | Creditors: amounts falling due withi                                | in one year       |                      |                    |          |
|----|---|-------------------|----------------------|--------------------|----------|
| 12 | Creditors: amounts family due with                                  | iii One year      | Group                | Com                | pany     |
|    |   | 2013              | 2012                 | 2013               | 2012     |
|    |   | £'000             | £'000                | £'000              | £'000    |
|    |   |                   |                      |                    | ~        |
|    | Trade creditors   | 22                | 130                  | 8                  | 6        |
|    | Other taxes and social security costs                               | 83                | 66                   | 74                 | 24       |
|    | Corporation tax   | 218               | 200                  | -                  | -        |
|    | Other creditors   | 31                | 33                   | -                  | -        |
|    | Accruals and deferred income  | 130               | 37                   | 30                 | 9        |
|    |   | 484               | 466                  | 112                | 39       |
| 13 | Deferred tax  |                   |                      |                    |          |
| 13 | The movement in deferred taxation provision                         | on during the ve  | ear was:             |                    |          |
|    | ľ   | 8 /               |                      | 2013               | 2012     |
|    |   |                   |                      | €'000              | £'000    |
|    | Description because formered  |                   |                      | 265                | 125      |
|    | Provision brought forward   |                   |                      | 54                 | 140      |
|    | Income and expenditure account movemen<br>Provision carried forward | ıı                | -                    | 319                | 265      |
|    | Provision carried forward   |                   | -                    | 319                | 203      |
|    | The provision for deferred taxation consists                        | s of the tax effe | ct of timing differe | ences in respect o | of:      |
|    |   |                   |                      | 2013               | 2012     |
|    |   |                   |                      | €,000              | £'000    |
|    | Accelerated capital allowances                                      |                   |                      | 265                | 230      |
|    | Other short term timing differences                                 |                   |                      | 54                 | 35       |
|    | C   |                   | _                    | 319                | 265      |
|    |   |                   |                      |                    |          |
| 14 | Share capital   |                   |                      | 2012               | 2012     |
|    |   |                   |                      | 2013               | 2012     |
|    | A such a sing di  |                   |                      | €,000              | £'000    |
|    | Authorised: 25 million ordinary shares of £1 each                   |                   |                      | 25,000             | 25,000   |
|    | 23 million ordinary shares of £1 each                               |                   |                      | 23,000             | 23,000   |
|    | Allotted, issued and fully paid                                     |                   |                      |                    |          |
|    | 10 million ordinary shares of £1 each                               |                   |                      | 10,000             | 10,000   |
| 45 | Takal aharike ƙunda   |                   |                      |                    |          |
| 15 | Total charity funds   |                   | Group                | Com                | pany     |
|    |   | 2013              | 2012                 | 2013               | 2012     |
|    |   | £'000             | £'000                | €'000              | £000     |
|    | D.1 .41 .0042   | ZO 404            | 04 (77               | E# 020             | 74.050   |
|    | Balance at 1 January 2013   | 69,101            |                      | 57,038             | 71,959   |
|    | Net incoming /(outgoing) resources for the year                     | 17,407            | (12,576)             | 15,608             | (14,921) |
|    | Balance at 31 December 2013   | 86,508            | 69,101               | 72,646             | 57,038   |
|    | •   |                   |                      |                    |          |

#### 16 Reconciliation of movement in charity funds

| Un | res | tric | te | d | fum | ds |
|----|-----|------|----|---|-----|----|
|    |     |      |    |   |     |    |

|   | 2013   | 2012     |
|---|--------|----------|
|   | £'000  | £000     |
| Net incoming /(outgoing) resources for the financial year | 17,407 | (12,576) |
| Opening unrestricted funds                                | 63,751 | 76,327   |
| Closing unrestricted funds                                | 81,158 | 63,751   |

All of the charity's funds are entirely attributable to equity interests.

#### 17 Analysis of net assets between funds

|                                | General<br>funds<br>£'000 | Other reserves £'000 | Total<br>£'000 |
|--------------------------------|---------------------------|----------------------|----------------|
| Fixed assets                   | 47,600                    | -                    | 47,600         |
| Net current assets             | 43,872                    | 5,350                | 49,222         |
| Investments                    | 5                         | -                    | 5              |
| Provisions                     | (319)                     | -                    | (319)          |
| Net assets at 31 December 2013 | 91,158                    | 5,350                | 96,508         |

#### 18 Notes to the cash flow statement

#### (a) Analysis of cash flows

Reconciliation of net movement in funds to operating (deficit)/surplus 2013 2012 £'000 €,'000 17,407 (12,576)Net (outgoing)/incoming resources for the year (743)Interest received (263)733 Tax charge 548 17,692 (12,586)Operating surplus Returns on investments and servicing of finance 2013 2012 £'000 £'000 Interest received 263 743 Capital expenditure and fixed asset investment 2013 2012 £'000 £'000 Purchase of intangible fixed assets (184)Purchase of tangible fixed assets (19,018)(1,393)21,147 Proceeds from sale of tangible fixed assets 28,556 9,354 19,744

The group includes fixed term deposits as liquid resources.

#### (b) Analysis of cash flows

| (o) maysis of cash hows  | At 1<br>January<br>2013<br>£'000 | Cash flow<br>£'000 | Non cash<br>flow<br>£'000 | At 31 December 2013 £'000 |
|--------------------------|----------------------------------|--------------------|---------------------------|---------------------------|
| Cash at bank and in hand | 30,265                           | 12,497             | -                         | 42,762                    |
| Net funds                | 30,265                           | 12,497             | _                         | 42,762                    |

#### 19 Pension and other post-employment commitments

The group participates in a pension scheme operated by The Church of Jesus Christ of Latter-day Saints (Great Britain), the Deseret UK Benefit Plans ("the Plan"). The scheme is of the defined benefit type and is funded by contributions from the participating companies and their employees at rates determined by independent actuaries in the light of regular valuations. Such contributions are held in trustee-administered funds completely independent of group finances. Full disclosure of the valuation is shown in the accounts of The Church of Jesus Christ of Latter-day Saints (Great Britain). The group has accounted for the scheme as if it was a defined contribution scheme because it is not feasible to split the assets and liabilities of the scheme between all the companies whose employees are members. Contributions to the scheme for the year were £109,606 (2012: £103,158).

#### 20 Related party transactions and ultimate holding company

The immediate and ultimate parent company of the group is Farmland Reserve, Inc., a company incorporated in the United States of America.

Assurances of continued financial support have been received from the Corporation of the Presiding Bishop of The Church of Jesus Christ of Latter-day Saints.

No donation (2012: £31,593,000) was made to a sister charity, the Corporation of the Presiding Bishop of The Church of Jesus Christ of Latter-day Saints during the year.

Transactions with subsidiary companies have been disclosed in note 2.

#### 21 Capital commitments

The group had no capital commitments at 31 December 2013 (2012: £90,000).

#### 22 Leasing commitments

At 31 December 2013 the group had annual commitments under non-cancellable operating leases as set out below:

| Group                                      | 2013<br>£'000 | 2012<br>£'000 |
|--|---------------|---------------|
| Land and buildings:<br>In one year or less | 4             | _             |
| Within one to two years                    | 4             | 12            |
| •  | 8             | 12            |