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W. CANNING MATERIALS LIMITED

DIRECTORS' REPORT AND ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1986

COMPRESSION RESISTRATION

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W. CANNING MATERIALS LIMITED

DIRECTORS' REPORT AND ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1986

COMPANIES REGISTRATION

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DIRECTORS' REPORT

The directors present their annual report and the audited accounts for the year ended 31st December 1986.

Principal activities

The principal activity of the company continues to be the supply of chemicals and materials for use in electroplating and surface finishing processes.

Business review

Despite a slight fall in turnover, the improved profit margins on both home and export sales and tight control over expenditure combined to give an improved financial performance.

The results for the year are as follows:

	1986 £	1985 £
Turnover	19,502,845	20,246,366
Profit on ordinary activities before taxation Taxation on profit on ordinary activities	1,291,685 (426,831)	784,062 (229,140)
Profit on ordinary activities after taxation	864,854	554,922
Extraordinary loss	,-	(40,059)
Profit for the financial year	864,854	514,863

A surplus for the financial year of £526,854 is to be carried to reserves (1985: £498,689).

Proposed dividend

The directors recommend payment of a final dividend of £169,000 (1985: £16,174) making a total of £338,000 (1985: £16,174) for the year.

Market value of land and buildings

The directors are of the opinion that the market value of properties is not significantly different from the net book value of £1,817,277 which, together with the movement in fixed assets, is shown in note 9 on page 11 of the accounts.

DIRECTORS' REPORT (continued)

Directors

The directors who served during the year were:

- F.J. Essex (resigned 30th June 1986)
- D.H. Probert chairman
- W.E.I. Galloway
- B.F Johnson
- J. Allwood
- D.M. Brown
- G.R. Hampshire
- A.J. Spalton

Directors' interests in shares

No director had any interest in the shares of the company as it is a wholly owned subsidiary of W. Canning plc. Directors' interests in the shares of group companies were as follows:

	W. Canning plc of	rdinary 25p shares
	31st December 1986	31st December 1985
B.F Johnson	4,600	4,600
J. Allwood	375	1,875

Mr. D.H. Probert is a director of the holding company and is not therefore required to notify his interests to this company.

Share option scheme

Mr. W.E.I. Galloway had an option over 10,000 shares in the holding company under the W. Canning 1985 share option scheme at 31st December 1986 (1985: 10,000).

Employees

The company recognises the benefits of keeping employees informed of the progress of the business and of involving them in the company's performance. During the year employees were regularly provided with information regarding the financial and economic factors affecting the performance of the company and on other matters of concern to them as employees, through the medium of regular employee reports.

The company is fully aware of its statutory and social obligations towards the disabled and every consideration is given to them during recruitment and career development. Employees who become disabled are retained where possible, either in their own or more suitable jobs.

<u>DIRECTORS' REPORT</u> (continued)

Auditors

At the company's last annual general meeting, Peat, Marwick, Mitchell & Co. were re-appointed as auditors of the company and from 1st April 1987 they will practise under the name of Peat Marwick McLintock. In accordance with section 384(1) of the Companies Act 1985 a resolution concerning their re-appointment as auditors will be proposed at the forthcoming annual general meeting.

By Order of the Board

Secretary

Pro Comment

REPORT OF THE AUDITORS TO THE MEMBERS OF

W. CANNING MATERIALS LIMITED

We have audited the accounts on pages 5 to 14 in accordance with approved auditing standards.

In our opinion the accounts, which have been prepared on the basis of the accounting policies set out on page 8, give a true and fair view of the state of the company's affairs at 31st December 1986 and of the profit and source and application of funds for the year to that date and comply with the Companies Act 1985.

BOTH STREET

Birmingham 26th March 1987

Chartered Accountants

Peat Namer Nitaril Ylo

PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31st DECEMBER 1986

	<u>Note</u>	1986 £	1985 £
TURNOVER	4	19,502,845	20,246,366
Change in stocks of finished goods and work in progress Other operating income - royalties Raw materials and consumables		123,159 88,758 (10,816,494)	77,438 116,028 (12,153,708)
Other external charges Staff costs Depreciation Other operating charges Interest receivable	5	(913,390) (3,866,203) (374,208) (2,439,903) 550	(3,822,683) (323,679)
Interest receivable Interest payable and similar charges	6	(13,429)	
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	2	1,291,685	784,062
Taxation on profit on ordinary activities	7	(426,831)	(229,140)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		864,854	554,922
Extraordinary loss	8	-	(40,059)
PROFIT FOR THE FINANCIAL YEAR		864,854	514,863
Dividend		(338,000)	(16,174)
RETAINED PROFIT FOR THE FINANCIAL YEAR		526,854	498,689
Retained profit brought forward		1,733,795	1,235,106
RETAINED PROFIT CARRIED FORWARD		2,260,649	1,733,795

BALANCE SHEET

AT 31st DECEMBER 1986

Ņо	te	198	36	198	35
		£	£	£	£
FIXED ASSETS	_				
Tangible assets	9		3,256,536		3,009,901
Investments	15		102		102
			3,256,638		3,010,003
CURRENT ASSETS			•		
Stocks	10	2,003,208		2,071,716	
Debtors	11	4,161,122		4,166,756	
Cash at bank and in		176 110		2 017	
nand		176,110		3,017	
		6,340,440		6,241,489	
CREDITORS: AMOUNTS FALLING					
DUE WITHIN ONE YEAR	12	(3,468,943)		(3,644,469)	
NET CURRENT ASSETS		V	2,871,497		2,597,020
TOTAL ASSETS LESS CURRENT LIABILITIES			6,128,135		5,607,023
PROVISIONS FOR LIABILITIES AND CHARGES	13		(231,846)		(237,588)
			5,896,289		5,369,435
CAPITAL AND RESERVES Called up share capital Share premium account Profit and loss account	14		250,000 3,385,640 2,260,649		250,000 3,385,640 1,733,795
			5,896,289		5,369,435

These accounts were approved by the board of directors on 26th March 1987.

A. J. Spath DIRECTORS

STATEMENT OF SOURCE AND APPLICATION OF FUNDS

FOR THE YEAR ENDED 31st DECEMBER 1986

	198	36	198	35
	£	£	£	£
SOURCE OF FUNDS Profit on ordinary activities before taxation		1,291,685		784,062
Extraordinary loss (before taxation benefit)		-		(40,059)
Adjustments for items not		1,291,685		744,003
involving the movement of funds: Depreciation		374,208		323,679
Surplus on sale of tangible fixed assets		(44,126)		(29,786)
FUNDS GENERATED FROM OPERATIONS		1,621,767		1,037,896
FUNDS FROM OTHER SOURCES Proceeds of sale of tangible fixed assets Tax refund	120,361		63,069 14,000	
-		120,361		77,069
		1,742,128		1,114,965
APPLICATION OF FUNDS Purchase of tangible fixed assets Tax paid	697,078 127,550 185,174		420,943 - 133,000	
Dividends paid Amount paid to group companies for the surrender of tax losses and ACT Overseas tax paid	363,666 2,443		216,307 3,427	
		(1,375,911)		(773,677)
INCREASE IN WORKING CAPITAL		366,217		341,288
COMPONENTS OF INCREASE IN WORKING CAPITAL INCREASE/		-		
(DECREASE) Stocks Debtors		(68,508) 1,811		48,125 (184,084)
Creditors falling due within		(144,609)		434,270
Movement in net liquid funds: Increase/(decrease) in cash at bank and in hand Decrease in overdraft		173,093 404,430		(1,730) 44,707
neclease in overgrand		366,217		341,288
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NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1986

1. Accounting policies

(a) Basis of preparation

The accounts have been prepared in accordance with the 4th schedule to the Companies Act 1985.

(b) Depreciation

Depreciation is provided by equal annual instalments to write off the purchase cost over the term of the expected useful life of the asset. The useful life assumed for plant and fixtures is 10 years and for motor vehicles and computer equipment is 4 years. The useful life assumed for freehold buildings is based on independent professional advice and the leasehold property is amortised over the period of the lease.

(c) Stock and work in progress

Stock and work in progress are valued at the lower of cost and net realisable value. Cost comprises materials, labour and appropriate overhead expenses. Specific provisions are made as necessary for slow moving and obsolete stock.

(d) Taxation

The taxation charge is based on the profit for the year and includes deferred taxation provided under the liability method on material timing differences where there is a reasonable probability that taxation will become payable in the foreseeable future.

(e) Pensions

The company is part of a group which operates contributory pension schemes covering the majority of its permanent employees. Funds held by these schemes are administered by trustees and are independent of the group's finances. The group's contributions are in accordance with recommendations of independent actuaries and are charged against profits in the year for which they are made. The schemes are fully funded.

(f) Operating leases

Operating lease rentals are charged on a straight line basis over the term of the lease.

(g) Foreign exchange

Transactions denominated in foreign currencies are translated into sterling and recorded at the rate of exchange ruling at the date of the transaction. Balances denominated in a foreign currency are translated into sterling at the exchange rates ruling on the balance sheet date.

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1986 (continued)

2. Profit before taxation

All the profit before taxation of the company was earned in the principal activity of the supply of chemicals and materials for use in electroplating and surface finishing processes.

Profit before taxation is stated after charging the following:

	*	
Operating lease rentals - plant and machinery	111,283	106,523
Directors' emoluments (note 3)	176,572	150,616
Auditors remuneration	18,910	16,750
Exceptional item	-	295,826
	1986 £	1985 £

The exceptional item relates to the settlement of a legal claim.

3. Emoluments of directors

Excluding pension contributions, the emoluments of the chairmen were fNil (1985: fNil) and the emoluments of the highest paid director were f38,468 (1985: f32,413); the emoluments of the other directors were within the following ranges:

Number	Number
1 - 3 2	1 2 2 1
	Number 1 - 3

4. Turnover

Turnover represents the invoiced value of sales, excluding value add d tax, less returns.

Turnover arises entirely from the principal activity of the company which is the supply of chemicals and materials for use in electroplating and surface finishing processes.

The company has no direct export sales.

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1986 (continued)

5. Staff numbers and costs

6.

7.

00303		
The average number of persons employed by directors) during the year was as follows:	the compan	y (including
	1986	1985
	Number	Number
Sales and marketing		
Administration Production	89 69	99
Warehousing	139	78
waremodsing	63	131 68
		08
	360	376
The aggregate payroll costs of these persons	Marie Control of the	
were as follows:		
	£	£
Wages and salaries		
Social security costs	3,376,210	3,369,158
Other pension costs	251,011	244,926
	238,982	208,599
	3,866,203	2 000 (00
	7,000,200	3,822,683
Interest payable		
	1986	1005
	£	<u>1985</u> £
On bank loans, overdrafts and other loans		
repayable within five years	13,429	41,737

<u>Taxation</u>		
	1006	
	1986 £	1985
Taxation based on the profit for the year:	L	£
Corporation tax at 36.25% (1985: 41.25%)	66,464	73,050
Amount paid for ACT and losses surrendered	00,404	73,030
by group companies	363,666	216,307
Overseas tax	2,443	4,592
Adjustment to prior years tax charge	_	(66,029)
Deferred tax (Note 13)	(5,742)	1,220

426,831

229,140

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1986 (continued)

8.	Extraordinary	items	1986	1005
	Extraordinary	charge - purchase of the	£	1985 £
	the business	of Clare Chemicals		(40,059)
	Extraordinary	loss		
	·		-	(40,059)
			A STATE OF THE STA	

9. Tangible fixed assets

<u>Cost</u>	Land and Freehold properties	buildings Leasehold properties £	Plant and equipment	Motor vehicles £	
At 1st January 1986 Capital expenditure Disposals	1,959,667 5,817 —	278,500 - (58,000)	2,348,818 533,925 (107,262)	400,311 157,336 (152,103)	4,987,296 697,078 (317,365)
At 31st December 1986	1,965,484	220,500	2,775,481	405,544	5,367,009
Depreciation At 1st January 1986 Charge for year On disposals	247,798 53,309	91,900 18,825 (43,125)	1,494,862 202,260 (98,747)	142,835 99,814 (99,258)	1,977,395 374,208 (241,130)
At 31st December 1986	301,107	67,600	1,598,375	143,391	2,110,473
Net book value At 31st December 1986	1,664,377	152,900	1,177,106	262,153	3,256,536
At 31st December 1985	1,711,869	186,600	853,956	257,476	3,009,901

All leasehold properties are held on short leases (less than fifty years).

Freehold properties includes land amounting to £358,069 at cost (1985: £358,069).

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1986 (continued)

10. Stocks and work in progress

1985 £ 1,057,637 148,962 865,117 2,071,716 1985 £ 3,199,660 832,488 108,813
£ 1,057,637 148,962 865,117 2,071,716 1985 £ 3,199,660 832,488
148,962 865,117 2,071,716 1985 £ 3,199,660 832,488
148,962 865,117 2,071,716 1985 £ 3,199,660 832,488
865,117 2,071,716 1985 £ 3,199,660 832,488
2,071,716 1985 £ 3,199,660 832,488
1985 £ 3,199,660 832,488
£ 3,199,660 832,488
£ 3,199,660 832,488
3,199,660 832,488
832,488
832,488
108.813
18,350
7,445
4,166,756
1985
£
404 420
404,430 2,126,193
2,120,193
295,562
3,890
569,239
191,415
16,174
37,566
3,644,469
3,644,469
3,644,469

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1986 (continued)

13. Provision for liabilities and charges

	Deferred <u>taxation</u>
At 1st January 1986 Movement for the year	237,588 (5,742)
At 31st December 1986	231,846

The provision has been calculated at 35%. The major components are:

	_Amount	provided	Amount not providedin the accounts	
	1986 £	1985 £	1986 £	1985 £
Accelerated capital allowances Other timing differences	231,846	237,588	301,884 (1,437)	278,346 (3,600)
	231,846	237,588	300,447	274,746

ACT of £116,443 (1985: £259,793) which has been surrendered by W. Canning plc for nil consideration, is available for set off against future corporation tax liabilities.

14. Share capital

		1986 £	1985 £
	Authorised, allotted, called up and fully paid: 250,000 ordinary shares of £l each	250,000	250,000
15.	Investments	1986 £	1985 £
	Shares in group companies at cost	102	102

The company owns the whole of the issued share capital of Osro-Canning Limited and of W. Canning Materials Exports Limited, both of which are incorporated in England.

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1986 (continued)

15. <u>Investments</u> (continued)

Group accounts are not submitted as this company is a wholly owned subsidiary of another company and therefore exempt under Section 229(2)

In the opinion of the directors the value of the company's investment in the above subsidiaries is not less than the amount at which they are included in the balance sheet.

16. Commitments

Capital commitments at 31st December 1986 and 1985, for which no provision has been made in these accounts, were as follows:

	1986 £	1985 £
Contracted Authorised but not contracted	60,962 16,718	23,700 453,400
	77,680	477,100

17. Lease commitments

Commitments for the next year under non-cancellable operating leases are as follows:

	1986		1985	
	Land and buildings	Other <u>leases</u> £	Land and buildings	Other <u>leases</u> £
Leases terminating: Within two to five years	28,600	111,928	28,746	111,068
				-

18. Contingent liabilities

The company is party to group banking arrangements and is jointly and severally liable with other group companies in respect of group bank loans and overdrafts. The amount of these borrowings at 31st December 1986 amounted to £904,000.

19. Holding company

The ultimate holding company is W. Canning plc which is incorporated in England.