

Maplin Electronics Limited

Directors' report and financial statements

Registered number 01264385
64 weeks ended 22 March 2014



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Directors and Company information

Directors

J B Cleland
J D Lovering
M G Lucas
O J Meakin
C Webb
M F Lieffering
B M Walsh
M P Dunfoy

Banker

Lloyds Banking Group
14 Church Street
Sheffield
S1 1HT

Auditor

KPMG LLP
1 The Embankment
Neville Street
Leeds
LS1 4DW

Registered office

Brookfields Way
Manvers
Wath-upon-Deane
Rotherham
South Yorkshire
S63 5DL

Strategic report

Principal activities

The principal activity of Maplin is the retail of electronic and electrical products and technology solutions. Maplin operates as an omni-channel retailer with numerous routes to market directed via retail outlets, ecommerce and mail order and servicing both the consumer and business markets. The business produces the Maplin Electronics Catalogue which remains the market leading publication of its kind.

Business model

Maplin operates as a niche retailer providing technology solutions to everyday problems. It is differentiated by nature of its broad range of products and the unrivalled technical expertise of its colleagues who are able to advise customers not only on the products available but also their application and installation. The broad assortment of products include both innovative first to market technologies as well as legacy, older technologies no longer readily available elsewhere.

The business continues to expand the number of products it can offer customers with increasing fulfilment options such as click and collect, send direct to home, reserve at store, order-in to a local store or even direct delivery from a local store. By combining the convenience of a network of over 200 stores with a fully integrated ecommerce offering Maplin is able to provide the ultimate in convenience for the customer and allow them to access the right product and the right advice in the quickest or most efficient way for them.

Business review and results

Change in Accounting Reference Date

The Board of Directors approved and actioned a change in accounting reference date to 22 March as it was considered a more suitable accounting reference date for a retail business owing to the high participation of Christmas trading. This results in this set of financial statements being an extended 64 week period.

Trading performance

Total company sales increased from £214m in the prior year to December 2012 to £269m for the 64 week period to March 2014. On a similar 52 week period to December 2013 sales rose to £217m, having opened 13 new stores and closed 4. During the whole 64 week period a total of 15 new stores were opened, 11 net of closures, taking the total to 214 stores. Furthermore the like-for-like ("LFL") sales performance of the business improved quarter on quarter throughout all 5 quarters covered by this set of results. The total LFL sales for the company for the entire 64 week period was very slightly down by -0.2% however the last quarter of the extended period saw positive LFL sales growth of 8.4% and sales for the last twelve months on a LFL basis as at March 2014 increased by 0.7%.

These increased sales are as a result of, and are now helping to fund, the ongoing investment that has been seen throughout the business over the last 18 months. This includes 15 new stores and a brand new web platform but also significant investment in the existing store network to improve the layout of all stores, creating more space and ensuring that the adjacencies within stores are optimal. Each store has had an information hub installed to assist both customers and colleagues and facilitate cross channel selling. In addition the business has significantly invested in range extension taking the number of SKUs listed to almost 30,000 from around 18,000 12 months ago. It has invested in its colleagues with training and coaching in both technical and selling skills and has invested in brand marketing, recently launching a TV advertising campaign. Furthermore following these initiatives the company has seen a substantial improvement across all metrics in its customer satisfaction surveys culminating in an overall rating in the most recent survey of 92%.

The result to date of this investment and the pump priming of the infrastructure of the business to deliver these operational improvements along with improved availability and an even greater focus on customer service has been to deliver operating profit of £13.9m (2012: £16.2m). Earnings before interest, tax, depreciation and amortisation (EBITDA) was £20.1m (2012: £20.4m).

Ongoing Investment

The business will continue to implement a strategy of significant on-going investment into the digital channel to enhance the site and the wider ecommerce offer as part of a fully integrated omni-channel proposition. Further, it will also continue to review and expand its product range both in store and via its ecommerce and mail order channels with a target of over 40,000 SKUs listed by the end of the year.

The business will consider trialling new format stores having opened its first travel hub format at Glasgow airport at the end of the fiscal year and will continually assess opportunities to expand and optimise the store network.

The investment in brand marketing will also continue in the coming year.

Dividends

No dividends are proposed (2012: £nil)

Key performance indicators

The company uses numerous key performance indicators, both financial and non-financial to manage the business. Aside from key statistics such as Turnover, EBITDA, LFL% and GM% some important operational KPIs include,

	22 March 2014	29 December 2012
Stock days	179	150
Core Stock Availability	96.1	94.9%
EBITDA	7.5%	9.6%

(EBITDA being earnings before interest, tax, depreciation and amortisation)

Principal risks and uncertainties

The biggest risk to the business in the foreseeable future remains consumer confidence. However the company continues to see improving LFL with the first quarter of the new financial year on track to deliver over 8% LFL.

At the reporting date the Company had cash at bank of £5.9m (2012: £17m). These funds were principally generated through operations and are net of the significant amount of cash proceeds from operating activities that was reinvested back into the business. The £20m RCF facility provided by Lloyds banking Group remains in place but was undrawn at March 2014.

The Group has processes and procedures in place to ensure compliance with all relevant environmental duties and regulations.

Future developments

The business continues to trade strongly post the balance sheet date believed to be as a result of the operational improvements continually being made, an enhanced focus on customer insight and brand marketing and a generally improving consumer outlook. Going forward the business will continue to develop its competency in the digital and direct channel to match its in-store excellence.

Signed on behalf of the board



J Cleland
Director

Brookfields Way
Manvers
Wath-upon-Dearne
Rotherham
South Yorkshire
S63 5DL

20 June 2014

Directors' report

The directors present their annual report and the audited financial statements for the 64 weeks ended 22 March 2014.

Directors and directors' interests

The directors who served during the period were as follows.

J B Cleland	
J R Codling	(resigned 28 th February 2013)
P E Heath	(resigned 31 st March 2014)
M C Lin	(resigned 18 th April 2014)
J D Lovering	
S J Roach	(resigned 23 rd August 2013)
E M Smith	(resigned 16 th April 2014)
C Webb	
M G Lucas	
O J Meakin	
R M Thomas	(resigned 6 th February 2013)
M P Dunfoy	(appointed 28 th February 2013)
M F Lieffering	(appointed 17 th April 2014)
B M Walsh	(appointed 16 th April 2014)

The Company is a wholly owned subsidiary of Maplin Electronics (Holdings) Limited whose parent Company is Maplin Electronics Group (Holdings) Limited.

Employees

It is the board's policy to pursue open communication with employees and, to this end, regular meetings are held with management to convey information about the business

The Company gives full and fair consideration to applications for employment made by disabled persons, having regard to their particular aptitudes and abilities. Systems are in place to prevent discrimination. Where existing employees become disabled, it is the Company's policy, wherever practicable, to provide continuing employment under normal terms and conditions and to provide training and career development opportunities where appropriate.

Political contributions

The Company made no political donations (2012 £nil) during the period


Disclosure of information to auditor

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditor is unaware, and each director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the Company's auditor is aware of that information

Auditor

In accordance with Section 487 of the Companies Act 2006, a resolution for the re-appointment of KPMG LLP as auditor of the Company is to be proposed at the forthcoming Annual General Meeting

By order of the board



J Cleland
Director

Brookfields Way
Manvers
Wath-upon-Deane
Rotherham
South Yorkshire
S63 5DL

20 June 2014

Statement of directors' responsibilities in respect of the Strategic report, the Directors' report and the financial statements

The directors are responsible for preparing the Strategic report, the Directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice)

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.



KPMG LLP

1 The Embankment
Neville Street
Leeds
LS1 4DW
United Kingdom

Independent auditor's report to the members of Maplin Electronics Limited

We have audited the financial statements of Maplin Electronics Limited for the 64 week period ended 22 March 2014 set out on pages 9 to 24. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out on page 6, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 22 March 2014 and of its profit for the period then ended,
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and the Directors' Report for the financial period for which the financial statements are prepared is consistent with the financial statements.

Independent auditor's report to the members of Maplin Electronics Limited
(continued)

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit



Chris Hearld (Senior Statutory Auditor)

for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants
1 The Embankment
Neville Street
Leeds
LS1 4DW

 2014

Profit and loss account
for the 64 weeks ended 22 March 2014

	<i>Note</i>	64 weeks ended 22 March 2014 £'000	52 weeks ended 29 December 2012 £'000
Turnover	2	269,227	213,518
Cost of sales		(136,683)	(109,540)
Gross profit		132,544	103,978
Distribution costs		(43,630)	(33,222)
Administrative expenses		(75,575)	(55,072)
Other operating income		522	501
Operating profit	3	13,861	16,185
Other interest receivable and similar income	6	45	94
Interest payable	7	(555)	(86)
Profit on ordinary activities before taxation		13,351	16,193
Tax on profit on ordinary activities	8	(3,381)	(3,768)
Profit for the financial period	19	9,970	12,425

There are no recognised gains and losses other than the profit for the financial period stated above. The profit is derived entirely from continuing operations.

There is no difference between the profit on ordinary activities before taxation and the profit for the financial period stated above and their historical cost equivalents.


Notes on pages 12 to 24 form part of the financial statements

Balance sheet
as at 22 March 2014

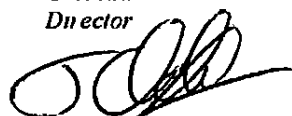
	Note	22 March 2014		29 December 2012	
		£'000	£'000	£'000	£'000
Fixed assets					
Tangible assets	9		31,507		28,121
Investments	10		17		17
			<u>31,524</u>		<u>28,138</u>
Current assets					
Stock	11	50,096		39,057	
Debtors	12	176,617		177,383	
Cash at bank and in hand		5,896		17,047	
		<u>232,609</u>		<u>233,487</u>	
Creditors: amounts falling due within one year	13	<u>(95,503)</u>		<u>(102,791)</u>	
Net current assets			<u>137,106</u>		<u>130,696</u>
Total assets less current liabilities			<u>168,630</u>		<u>158,834</u>
Creditors: amounts falling due after more than one year	14		<u>(167)</u>		<u>(237)</u>
Provisions for liabilities and charges	16		<u>(2,357)</u>		<u>(2,461)</u>
Net assets			<u>166,106</u>		<u>156,136</u>
Capital and reserves					
Called up share capital	18		420		420
Share premium	19		429		429
Profit and loss account	19		165,257		155,287
Equity shareholders' funds			<u>166,106</u>		<u>156,136</u>

Notes on pages 12 to 24 form part of the financial statements

These financial statements were approved by the board of directors on 22 June 2014 and were signed on its behalf by



C Webb
Director



J B Cleland
Director

Reconciliation of movements in shareholders' funds
for the 64 weeks ended 22 March 2014

	64 weeks ended 22 March 2014 £'000	52 weeks ended 29 December 2012 £'000
Profit for the financial period	9,970	12,425
Addition to shareholders' funds	9,970	12,425
Opening shareholders' funds	156,136	143,711
Closing shareholders' funds	166,106	156,136

Notes on pages 12 to 24 form part of the financial statements.

Notes to the financial statements

(forming part of the financial statements)

1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements, except as noted below. The Directors consider it appropriate to prepare these financial statements on a going concern basis.

Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules, and in accordance with applicable accounting standards in the United Kingdom.

The financial statements have been prepared for a 64 week period from 30th December 2012 to 22nd March 2014, due to the business extending its year end to a more commercially efficient date.

The Company is exempt by virtue of s400 of the Companies Act 2006 from the requirement to prepare group accounts. These financial statements present information about the Company as an individual undertaking and not about its group.

Under Financial Reporting Standard 1 the Company is exempt from the requirement to prepare a cash flow statement on the grounds that a parent undertaking includes the Company in its own published consolidated financial statements.

As the Company is a wholly owned subsidiary of Maplin Electronics Group (Holdings) Limited, the Company has taken advantage of the exemption contained in FRS 8 and has therefore not disclosed transactions or balances with entities which form part of the group (or investees of the group qualifying as related parties). The consolidated financial statements of Maplin Electronics Group (Holdings) Limited, within which this Company is included, can be obtained from Brookfields Way, Manvers, Wath-upon-Deane, Rotherham, South Yorkshire, S63 5DL.

Depreciation of tangible fixed assets

Depreciation is provided to write off the cost or valuation less the estimated residual value of tangible fixed assets over their estimated useful economic lives as follows:

Freehold buildings	- 2% per annum
Long leasehold property and improvements	- shorter of the break clause or end of lease term
Short leasehold property and improvements	- shorter of the break clause or end of lease term
Fixtures, fittings, tools and equipment	- 15% reducing balance
Computer equipment	- 33% on cost
Motor vehicles	- 25% on cost
Internet	- 33% on cost

No depreciation is provided on freehold land.

Foreign currencies

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction or at hedged rates, where applicable. Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the period end rates or hedged rates, where applicable. All exchange differences thus arising are dealt with through the profit and loss account.

Post retirement benefits

The Company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The amount charged to the profit and loss account represents the contributions payable to the scheme in respect of the accounting period.

Notes (continued)

1 Accounting policies (continued)

Taxation

The charge for taxation is based on the profit for the period and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes. Deferred tax is recognised without discounting in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed at the balance sheet date except as otherwise required by FRS 19.

Classification of financial instruments issued by the Company

Financial instruments issued by the Company are treated as equity (i.e. forming part of shareholders' funds) only to the extent that they meet the following two conditions

- a) they include no contractual obligations upon the Company to deliver cash or other financial assets or to exchange financial assets or financial liabilities with another party under conditions that are potentially unfavourable to the Company, and
- b) where the instrument will or may be settled in the Company's own equity instruments, it is either a non-derivative that includes no obligation to deliver a variable number of the Company's own equity instruments or is a derivative that will be settled by the Company's exchanging a fixed amount of cash or other financial assets for a fixed number of its own equity instruments

To the extent that this definition is not met, the proceeds of issue are classified as a financial liability. Where the instrument so classified takes the legal form of the Company's own shares, the amounts presented in these financial statements for called up share capital and share premium account exclude amounts in relation to those shares

Finance payments associated with financial liabilities are dealt with as part of interest payable and similar charges. Finance payments associated with financial instruments that are classified as part of shareholders' funds (see dividends policy), are dealt with as appropriations in the reconciliation of movements in shareholders' funds

Fees attributable to the raising of finance are deducted from the amount of the finance and then released as a finance cost in the profit and loss account over the duration of the financial instrument

Stocks

Stocks are stated at the lower of cost and net realisable value. In determining the cost of raw materials, consumables and goods purchased for resale, the weighted average purchase price is used. Cost comprises purchase price and all other directly attributable costs.

Leases

Assets acquired under finance leases are capitalised and the outstanding future lease obligations are shown in creditors. The interest element of any lease is charged to the profit and loss account using a reducing balance method. Operating lease rentals are charged to the profit and loss account on a straight line basis over the period of the lease. Incentives from lessors are recognised as a systematic reduction in the charge to the profit and loss account over the shorter of the lease term, period to first lease break, or period to first rent review

Cash

Cash comprises cash in hand and deposits repayable on demand, less overdrafts payable on demand.

Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, where it is probable that a transfer of economic benefits will be required to settle the obligation and where a reliable estimate can be made of the amount of obligation

Notes (continued)

1 Accounting policies (continued)

Long term incentive plans

The Company operates long term incentive plans for certain key executives under which amounts are receivable upon the sale of the Maplin Electronics Group (Holdings) Limited ("MEGH") Company. Amounts in respect of these schemes are recognised when the criteria in respect of *FRS12 Provisions, Contingent Liabilities and Contingent Assets* are met

Turnover

Turnover represents the amounts (excluding value added tax) derived from the provision of goods and services to third party customers less discounts and any provisions for returns. Sales are recognised on despatch

2 Turnover

	Total turnover	
	64 weeks ended 22 March 2014 £'000	52 weeks ended 29 December 2012 £'000
By destination		
United Kingdom	259,886	205,684
Other	9,341	7,834
	<u>269,227</u>	<u>213,518</u>
By origin		
United Kingdom	259,927	205,737
Other	9,300	7,781
	<u>269,227</u>	<u>213,518</u>

Notes (continued)

3 Operating profit

	64 weeks ended 22 March 2014 £'000	52 weeks ended 29 December 2012 £'000
Profit on ordinary activities is stated after charging/(crediting):		
Depreciation of owned assets	5,926	4,096
Depreciation of asset held under finance leases	51	49
Loss on disposal of fixed assets	254	65
Operating lease costs – land and buildings	24,303	18,137
Operating lease costs - other	183	127
Hire of plant and machinery	39	13
Loss/(Gain) on foreign exchange	26	(8)

Auditor remuneration:

	64 weeks ended 22 March 2014 £'000	52 weeks ended 29 December 2012 £'000
Amounts receivable by the auditor and their associates in respect of		
Audit of these financial statements	58	51
Tax compliance	11	12
All other tax advisory services	9	142

4 Remuneration of directors

	64 weeks ended 22 March 2014 £'000	52 weeks ended 29 December 2012 £'000
Directors' emoluments	1,737	1,138
Amounts paid to third parties in respect of directors' services	333	367
Compensation for loss of office	314	440
Company contributions to money purchase pension schemes	120	82
Company contributions to defined benefit pension schemes	8	7

The aggregate of emoluments and amounts receivable under long term incentive schemes of the highest paid director was £425,000 (2012 £425,000), and company pension contributions of £m1 (2012 £16,000) were made to a money purchase scheme on his behalf

	Number of directors	
	64 weeks ended 22 March 2014	52 weeks ended 29 December 2012
Retirement benefits are accruing to the following number of directors under		
Money purchase schemes	5	6
Defined benefit schemes	1	1

Notes (continued)

4 Remuneration of directors (continued)

Discretionary executive bonus plan

The Company operates long term incentive plans for certain key executives under which amounts are receivable upon the sale of the Maplin Electronics Group (Holdings) Limited ('MEGH') company. Amounts in respect of these schemes are recognised when the criteria in respect of *FRS 12 Provisions, Contingent Liabilities and Contingent Assets* are met

The charge included in operating profit for the period ended 22 March 2014 in respect of this plan is £nil (2012 £nil) as a trigger event relating to the potential sale of the business had not taken place either during the period, nor at the period end

5 Staff numbers and costs

The aggregate payroll costs were as follows:

	64 weeks ended 22 March 2014 £'000	52 weeks ended 29 December 2012 £'000
Wages and salaries	42,576	32,504
Social security costs	3,208	2,420
Other pension costs	490	219
	<u>46,274</u>	<u>35,143</u>

The average number of full time equivalents employed by the Company (including directors) during the period, analysed by location, was as follows

	Number of full time equivalents	
	64 weeks ended 22 March 2014	52 weeks ended 29 December 2012
UK & Ireland	1,897	1,866
Taiwan	12	12
	<u>1,909</u>	<u>1,878</u>

The average number of persons employed by the Company (including directors) during the period, analysed by location, was as follows

	Number of employees	
	64 weeks ended 22 March 2014	52 weeks ended 29 December 2012
UK & Ireland	2,502	2,411
Taiwan	12	12
	<u>2,514</u>	<u>2,423</u>

Notes (continued)

6 Interest receivable

	64 weeks ended 22 March 2014 £'000	52 weeks ended 29 December 2012 £'000
Bank interest receivable from Group banking arrangements	45	94

7 Interest payable

	64 weeks ended 22 March 2014 £'000	52 weeks ended 29 December 2012 £'000
Bank overdraft / revolving credit facility	437	71
Interest on finance leases / other interest paid	31	15
Interest on late taxes	87	
	<u>555</u>	<u>86</u>

8 Taxation

	64 weeks ended 22 March 2014		52 weeks ended 29 December 2012	
	£'000	£'000	£'000	£'000
<i>Analysis of charge in period</i>				
<i>UK corporation tax</i>				
Current tax on income for the period	3,365		3,969	
Adjustments in respect of prior periods	2	3,367	(1,124)	2,845
<i>Foreign tax</i>				
Current tax on income for the period	200		190	
Adjustments in respect of prior periods	(1)	199	8	198
Total current tax		3,566		3,043
<i>Deferred tax</i>				
Origination / reversal of timing differences	(79)		202	
Effect of increased / decreased tax rate	(81)		(59)	
Adjustments in respect of prior periods	(25)		582	
		(185)		725
Tax on profit on ordinary activities		<u>3,381</u>		<u>3,768</u>

Notes (continued)

8 Taxation (continued)

Factors affecting the tax charge for the current period

The current tax charge for the period is higher (2012 lower) than the standard rate of corporation tax in the UK of 23.15% (2012 24.5%). The differences are explained below:

	64 weeks ended 22 March 2014 £'000	52 weeks ended 29 December 2012 £'000
<i>Current tax reconciliation</i>		
Profit on ordinary activities before tax	13,351	16,193
Current tax at 23.15% (2012 24.5%)	3,091	3,967
<i>Effects of</i>		
Expenses not deductible for tax purposes (primarily non qualifying depreciation)	395	393
Fixed asset timing differences	15	(192)
Short term timing differences	64	(9)
Adjustments to tax charge in respect of previous periods	1	(1,116)
Total current tax charge (see above)	3,566	3,043

Factors affecting the tax charge for the future periods

Reductions in the UK corporation tax rate from 23% to 21% (effective from 1 April 2014) and from 21% to 20% (effective from 1 April 2015) were substantively enacted on 2 July 2013. These will reduce the company's future UK tax charge accordingly and have been taken into account when performing the relevant deferred tax calculations.

Notes (continued)

9 Tangible fixed assets

	Freehold land and buildings £'000	Leasehold property and improvements £'000	Fixtures, fittings, tools and equipment £'000	Computer equipment and motor vehicles £'000	Total £'000
<i>Cost or valuation</i>					
At beginning of period	1,828	37,343	17,947	7,414	64,532
Additions	-	5,294	2,767	1,591	9,652
Disposals	-	(623)	(752)	(441)	(1,816)
At end of period	1,828	42,014	19,962	8,564	72,368
<i>Depreciation</i>					
At beginning of period	784	18,510	10,735	6,382	36,411
Charge for the period	42	3,790	1,444	701	5,977
Disposals	-	(611)	(509)	(407)	(1,527)
At end of period	826	21,689	11,670	6,676	40,861
<i>Net book value</i>					
At 22 March 2014	1,002	20,325	8,292	1,888	31,507
At 29 December 2012	1,044	18,833	7,212	1,032	28,121

The net book amount of fixed assets at 22 March 2014 includes an amount of £209,235 (2012 £255,070) in respect of assets held under finance leases. The related depreciation charge for the period was £51,496 (2012 £73,128).

Leasehold property includes a long lease with a net book value at 22 March 2014 of £203,967 (2012 £206,268).

Included in leasehold property, fixtures and fittings and computer equipment at 22 March 2014 is £482,222, £293,282 and £223,514 respectively (2012 Leasehold property £517,746, Fixtures and fittings £260,799 and Computer equipment £220,532) for additions relating to assets not yet in use against which no depreciation has been charged.

Included in freehold land and buildings at 22 March 2014 is freehold land with a net book value of £90,000 (2012 £90,000), which is not depreciated.

Notes (continued)

10 Investments

Investment in subsidiaries

At 29 December 2012 and 22 March 2014				
				£'000
				17
<i>Subsidiary</i>	<i>Country of Incorporation</i>	<i>Holding</i>	<i>Proportion held</i>	<i>Activity</i>
Maplin Electronics (HK) Limited	Hong Kong	Ordinary shares	100%	Buying, sourcing quality control and shipping of products

11 Stock

	22 March 2014 £'000	29 December 2012 £'000
Finished goods and goods held for resale	50,096	39,057

12 Debtors

	22 March 2014 £'000	29 December 2012 £'000
Trade debtors	754	685
Amounts due from group undertakings	169,116	168,714
Overseas taxation	-	28
Other debtors	171	249
Prepayments and accrued income	6,576	7,707
	176,617	177,383

13 Creditors: amounts falling due within one year

	22 March 2014 £'000	29 December 2012 £'000
Payments on account	901	733
Trade creditors	18,835	11,744
Accruals and deferred income	16,186	16,686
Group relief payable	55,796	54,951
Corporation tax payable	908	1,247
Taxation and social security	2,761	4,785
Amounts payable under finance leases	88	90
Borrowings Revolving Credit Facility (see note 15)	28	12,555
	95,503	102,791

Notes (continued)

14 Creditors: amounts falling due after more than one year

	22 March 2014 £'000	29 December 2012 £'000
Amounts payable under finance leases	167	237

15 Financial instruments

The main risks arising from the Company's financial instruments are liquidity risk, credit risk and foreign exchange risk

Liquidity risk

Cash resources are largely and normally generated through operations. The Company's policy is to maintain a balance of funds sufficient to meet anticipated short term and long term financial requirements.

Credit risk

Management has a credit policy in place whereby risk is managed through an ongoing review of exposure to credit risk.

Foreign exchange risk

The Company is exposed to foreign currency risk on sales and purchases that are denominated in a currency other than sterling. The currencies giving rise to this risk are primarily HK Dollars, US Dollars, New Taiwan Dollars and Euros.

The Company's policy is to cover significant foreign currency commitments in respect of HK Dollar and US Dollar trade payables by using a mixture of forward foreign currency contracts and options.

Effective interest rates and maturity of liabilities

	Fixed or variable rate	Effective Interest rate %	Total £'000	1 year or less £'000	1 – 2 years £'000	2 – 5 years £'000
Cash and cash equivalents	Variable	0.5	5,896	5,896	-	-
Revolving Credit Facility	Variable	2.4	-	-	-	-
Finance lease liabilities	Fixed	4.5	(255)	(88)	(72)	(95)
			5,641	5,808	(72)	(95)

During the prior year a new £20m Revolving Credit Facility ('RCF') was agreed with Lloyds Banking Group. Drawdowns under this facility are secured against the assets of the group, and are repayable at the end of the drawdown period (maximum of six months), but can be rolled over subject to an annual cleardown test. There was no drawdown of this facility at period end.

Notes (continued)

16 Provisions for liabilities and charges

	Property provisions £'000	Deferred taxation £'000	Total £'000
At beginning of period	1,736	725	2,461
Charge / (credit) in the period	327	(185)	142
Utilised in the period	(246)	-	(246)
At end of period	<u>1,817</u>	<u>540</u>	<u>2,357</u>

The property provisions relates primarily to a dilapidations provision and an onerous lease provision. The dilapidations provision is built up by property over the life of each lease, with additional specific provisions made as necessary. Cash spend is typically incurred around the lease end date if a schedule of dilapidations is agreed with the property landlord. The onerous lease provision relates to one empty store and will unwind against rent payments being made until the lease ends in 2014; the balance of the onerous lease provision was £17,000 at the beginning of the period, reducing to £2,000 by the end of the period.

The elements of deferred taxation are as follows

	22 March 2014 £'000	29 December 2012 £'000
Difference between accumulated depreciation and amortisation and capital allowances	691	808
Other timing differences	(151)	(83)
Undiscounted provision	<u>540</u>	<u>725</u>
Deferred tax liability	<u>540</u>	<u>725</u>

The Company has an unrecognised deferred tax asset of £nil (2012: £nil)

Directors' report (continued)

17 Commitments

- (a) Capital commitments at the end of the financial period, for which no provision has been made, are as follows.

	2014 £'000	2012 £'000
Contracted	9	168

- (b) As at the period end the Company has a commitment in respect of foreign currency forward contracts that have yet to reach their settlement date. The value of such contracts at period end is as follows,

	2014 £'000	2012 £'000
Foreign currency contracts	5,602	4,625

- (c) As at the period end the Company has annual commitments under non-cancellable operating leases as set out below

	Land and buildings		Other	
	2014 £'000	2012 £'000	2014 £'000	2012 £'000
Operating leases which expire,				
Within one year	1,010	488	6	23
In two to five years	5,653	3,485	120	122
In over five years	17,185	18,059	-	-
	<u>23,848</u>	<u>22,032</u>	<u>126</u>	<u>145</u>

18 Share capital

	2014		2012	
	No	£'000	No	£'000
<i>Allotted, called up and fully paid:</i>				
Ordinary shares of £1 each	70,000	70	70,000	70
Redeemable ordinary shares of £1 each	350,000	350	350,000	350
	<u>420,000</u>	<u>420</u>	<u>420,000</u>	<u>420</u>

The redeemable ordinary shares of £1 nominal value rank *pari passu* with the ordinary shares, except that the redeemable ordinary shares may be redeemed at par at the option of either the Company or the holder at any time.

Directors' report (continued)

19 Share premium and reserves

	Share premium £'000	Profit and loss account £'000
At beginning of period	429	155,287
Profit for the financial period	-	9,970
At end of period	429	165,257

20 Pension scheme

Maplin Electronics Limited, a wholly owned subsidiary of Maplin Electronics Group (Holdings) Limited, is the sponsoring employer of The Maplin Electronics Group Personal Pension Scheme, a defined contribution money purchase scheme. Of the pension cost charge for the period, £342,750 (2012 £190,000), represents contributions payable by the Group into the defined contribution scheme.

The Taiwan branch of Maplin Electronics Limited is the sponsoring employer of a defined benefit pension scheme which currently has a fund deficit of £205,000 (2012 £136,000), for which a provision of £205,000 has been made within Accruals and deferred income. The charge for the period of £139,000 (2012 £26,000) represents contributions payable by the Group to the fund.

21 Ultimate parent company and parent undertaking of larger group of which the company is a member

The ultimate controlling party is Montagu Private Equity LLP as a result of the size of their shareholding in Maplin Electronics Group (Holdings) Limited.

The Company is a subsidiary undertaking of Maplin Electronics (Holdings) Limited.

The smallest and largest group in which the results of the Company are consolidated is that headed by Maplin Electronics Group (Holdings) Limited. The consolidated accounts of this Company are available to the public from the registered office.