Report of the Trustees and Group Financial Statements for the Year Ended 31 March 2018 for

BAROD PROJECT

O'Brien & Partners
Chartered Accountants
& Statutory Auditors
Highdale House
7 Centre Court
Treforest Industrial Estate
Pontypridd
Rhondda Cynon Taff
CF37 5YR



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Report of the Trustees for the Year Ended 31 March 2018

The Trustees who are also Directors of the charity for the purposes of the Companies Act 2006, present their report with the consolidated financial statements of the charity and its subsidiaries for the year ended 31 March 2018 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act 2006 purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

OBJECTIVES AND ACTIVITIES

Objectives and aims

Barod is a Third sector substance misuse organisation delivering a range of services to those who are vulnerable and marginalised as the result of their own or someone else's drug and/or alcohol misuse, to improve their physical, social and emotional wellbeing and to foster recovery.

Additionally we aim to improve individuals', communities and societies understanding of substance misuse and raise awareness of the relationship between substance misuse, vulnerability and exclusion.

Vision

Barod aims to be recognised by its key stakeholders as the leading provider of innovative and quality services within the drug and alcohol

Our vision is to bring about positive and sustained change for individuals and communities by supporting the aspirations and needs of those affected by their own or someone else's substance misuse and by offering opportunities aimed at minimising harm and maximising resilience.

Barod Values are agreed by the whole team including Board of trustees, staff, volunteers and service users. These values guide the way we behave and how we deliver services. Our values are:

- Integrity
- Honesty
- Empathy
- Family
- Equality
- Positive Attitude
- Trust

We believe that individuals and their experiences are unique. Everything else flows from this, and so the services we deliver need to be person centred, flexible and wide-ranging to meet all the services users' varying needs.

We believe all individuals are entitled to respect and dignity within a safe environment.

Report of the Trustees for the Year Ended 31 March 2018

Welsh Government require all service providers to submit data to NWIS to populate a suite of Key Performance indicators. These are as follows:

Key Performance Indicator 1

Increase the number of clients who engage with services between assessment and planned ending of treatment by reducing the incidences of clients who do not attend DNA or respond to follow up post assessment.

National target is 20% or below - Barod services achieved an average of 6% (2017: 17.8%).

Key Performance Indicator 2

Achieve a waiting time of less than 20 working days between referral and treatment.

National target is 80% or above - Barod services achieved an average of 94% (2017: 86.5%).

Key Performance Indicator 3

Substance misuse is reduced or unchanged for problematic substances between start and most recent review/exit Treatment Outcomes Profile (TOP).

National target is 86.6% or above - Barod services achieved an average of 89.2% (2017: 71.8%).

Key Performance Indicator 4

Quality of life is improved or unchanged between start and most recent review/exit TOP.

National target is 82% or above - Barod services achieved an average of 79.7% (2017: 66.5%).

Key Performance Indicator 5

Number/Percentage of cases closed (with a treatment date) as treatment completed.

National target is 75.1% - Barod services achieved an average of 93.3% (2017: 75.5%).

All services are measured on these KPIs and additionally there may be local performance measurement depending on the Area Planning Boards.

Significant activities

Barod provide a range of services across a wide geographical area. Services are delivered in four of the seven Area Planning Boards in Wales. The nature and scope of the services will depend on the commissioning strategy of each Area Planning Board.

We have a range of adult and young people's services, some of these services are in consortium and others we are the sole provider.

Services and interventions are as follows:

- Engagement services
- Brief interventions
- Assessment and care planning
- Evidence based psycho -social interventions
- Outreach
- Media campaigns
- Needle exchange
- Drop in
- Training and liaison
- Diversionary activities
- Recovery based intervention
- Structured counselling
- Advice and guidance and general support
- Family support and interventions

Report of the Trustees for the Year Ended 31 March 2018

OBJECTIVES AND ACTIVITIES

Public benefit

The Trustees have reviewed the Charity Commission's guidance on public benefit, and agreed that they meet the requirements set out therein. All our charitable activities focus on the prevention and treatment of substance misuse. Our services work with individuals, families and communities across South, South East and West Wales and our activities are undertaken to further our charitable purposes for the public benefit.

ACHIEVEMENT AND PERFORMANCE

Charitable activities

- We continue to see increase access of all our services.
- We have continued to grow the ranges and diversity of our service across a larger geographical area.
- A number of the Charity's Needle Exchanges have been highlighted as being some of the busiest in Wales.
- The Charity continued to dispense 'Prenoxad' naloxone kits to service users, which had led to the saving of numerous lives.
- The Gwent Drug and Alcohol Service (GDAS) has continued to operate successfully, where we participate as a consortium partner with Kaleidoscope and G4S.
- The Dyfed Drug and Alcohol Service (DDAS) has continued to operate successfully, we are the Lead provider with consortium partners Kaleidoscope and G4S.
- SMART Recovery groups have continued to meet across a number of services and has expanded to include a SMART parenting Group.
- A number of staff and service users participated in the annual Recovery Walk up Pen y Fan.
- A number of successful open days were arranged, which attracted service users and other partner agencies to attend.
- The Charity has continued its partnerships with the local Food Banks in certain areas and has been responsible for distributing food parcels to service users during the year.
- Our Children and Young Persons services have continued to develop their school education and prevention work and are working with numerous schools throughout Wales.
- The Charity continued to be one of the agencies that the media in Wales approaches regarding any substance misuse issues. The Charity is committed to raising its profile, but also contribute to both local and national debate around substance misuse.
- The Charity continues to have a high profile presence on social media.
- The Charity continued consulting with service users to measure satisfaction and the progress of clients.
- The Charity has continued its campaign of raising awareness of New Psychoactive Substances across all areas.
- The recently established Gwent N-Gage service for Children & Young People operated successfully throughout the year.
- The Charity continued to be an active partner of the DACW consortium delivering the Out of Work Programme with other Partners in Western Bay, Gwent and Dyfed.
- The Charity's social enterprise Tyfu continued it's Café and catering services, together with expansion of it's Garden & Maintenance Service.
- During the year the Charity rebranded and changed it's name to Barod Project.
- The Charity retained its Silver Investors in People award.
- The Charity expanded it's Board Membership and diversity of experience.
- We continue to influence policy to improve services for our communities.

The Charity has continued to grow and extend its reach in the following areas:

- Play an active part in planning and influencing substance misuse service delivery across Wales.
- Develop and deliver services in line with the Welsh Recovery Framework, service user involvement and co-production principles.
- Ensure that we maintain and maximise a motivated, skilled and adaptive workforce.
- Develop and deliver services further, making the most of contemporary digital systems and platforms.
- Provide a healthy, safe and inclusive environment for all staff and service users.
- Develop partnerships and strategic alliances with the third sector, health, social care, criminal justice and others.
- Keep up to date with, respond and adapt to trends in drug and alcohol trends and ensuring that our services are flexible and meet the needs of the community.
- Retain our service provision and actively seek out new opportunities to expand our reach.

We have achieved a number of these objectives and continue to grow and develop.

The Charity will be drafting its next 3-year Business Plan, which will be effective from 1st April 2018 (2018 - 2021).

FINANCIAL REVIEW

Principal funding sources

Services are funded by and are dependent on a wide range of incoming resources including Local Health Boards, Unitary Authorities, Criminal Justice sources and from the Welsh Government.

Report of the Trustees for the Year Ended 31 March 2018

FINANCIAL REVIEW

Investment policy and objectives

The management committee has considered the most appropriate policy for investing funds is to keep surplus funds at a bank deposit account.

Reserves policy

The management committee have established a policy whereby the unrestricted funds not committed or invested in tangible fixed assets ("the free reserves") held by the charity should be between three and six months of the resources expended. At this level, the management committee feel that they would be able to meet the obligations and requirements that would result should there be a significant loss in funding. It would obviously be necessary to consider how the funding would be replaced or activities changed. At the balance sheet date the free reserves amounted to £1,471,277. Efforts to increase reserves in line with policy will be made in future years.

FUTURE PLANS

For the following financial year, our aims and objectives are:

- To work towards achieving the PQASSO quality mark
- To retain Silver Investors in People award
- To continue consolidating our services in Dyfed
- To continue services for older people through the Drink Wise Age Well programme in Cwm Taf
- To continue service in Gwent within the GDAS consortium
- To continue working with DACW partners to win the contract to Deliver the Out of Work Service
- To support partners in delivering the Dyfodol service in South Wales
- To continue to take opportunities to expand our services
- To support and grow our range of strategic partners
- To continue to invest in our infrastructure to support our staff and service users
- To continue to influence national strategy and policy
- To expand Board Membership numbers and diversity of experience
- To prepare for re-commissioning of services in key operational areas, such as Cwm Taf and Western Bay

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, Articles of Association, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The organisation is a charitable company limited by guarantee, was incorporated on 25 September 1972 and registered as a charity on 14 December 1972. The charity was established under a Memorandum of Association which established the objectives and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up, the members of the company are required to contribute an amount not exceeding £1.

Recruitment and appointment of new trustees

The Directors of the company are also the Trustees of the charity as defined by charity law and under the company's Articles are known as members of the Management Committee. The exciting Management Committee appoints new trustees in general meetings.

The Management Committee seeks to ensure that the needs of the charity are appropriately reflected through the diversity of the Trustee Body.

Organisational structure

The Board has overall responsibility for the governance of the Charity. It meets at least 6 times per year. The Board delegates authority to the Chief Executive Officer who leads the Senior Management Team in the day to day management of the Charity, working within the financial framework, procedures and policies set down by the Board. The Chief Executive Officer has delegated authority for human resource planning, employment, service development and finance.

The Senior Management Team consists of the following personnel:

- Chief Executive Officer (Caroline Phipps)
- Director of Operations (Sian Prior)
- Director of Corporate Services (Ian Hughes)

Report of the Trustees for the Year Ended 31 March 2018

STRUCTURE, GOVERNANCE AND MANAGEMENT

Induction and training of new trustees

Trustees are already familiar with the work and ethos of the charity through their broad backgrounds within the sector which the charity operates. New Trustees are invited and encouraged to attend training sessions to familiarise themselves with the charity and the context within which it operates. Training and information would include;

- the obligations of the Management Committee details of the main documents which set out the operational framework of the charity including the memorandum and Articles of
- Association
- resourcing and the current financial position as set out in the latest audited financial statements
- future plans and objectives.

Key management remuneration

The Board considers the pay and remuneration of all staff each year at its budget setting meeting, at which time the Board will consider any inflation uplifts, as appropriate within available funds.

Risk management

The systems and internal controls established by the Board are designed to provide reasonable, but not absolute, assurance against material misstatement or loss. Trustees and senior staff carry out the risk assessment, including the writing and review of a risk register in order to confirm that the major risks, to which the Charity is exposed, have been reviewed and systems established to mitigate those risks. The Boards has identified the following key risk areas:

- Governance
- Operational
- Financial
- External
- Compliance with Laws & Regulations

We rely on a number of grants from a small number of sources, which are awarded on a fixed-term basis only and some may also be withdrawn with little notice. We aim to mitigate this risk by maximising income generating opportunities (eg. Training, conferences etc.); ensuring that the Charity has an adequate reserves policy in place, we consider options for diversification of income streams and creation of strategic alliances and partnerships where appropriate, together with exploring any suitable tendering opportunities that may arise. In such circumstances, we believe that the Charity has the resilience and ability to restructure and continue other services without impairment.

Attention has also been focused on non-financial risks, such as facilities for the provision of services. The Charity has a mix of facilities in the form of properties, which it owns outright and also leases on varying terms and durations. Loss of any of these facilities could be detrimental to our ability to deliver our services. To mitigate against this risk, we ensure that all facilities are adequately insured and secured, they are regularly maintained and when any of our leases approach their end date, we source funding to extend these for an adequate duration in line with the services provided from that facility and with the associated funding stream.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number 01073381 (England and Wales)

Registered Charity number 265008

Registered office 73/74 Mansel Street Swansea SA1 5TR

Report of the Trustees for the Year Ended 31 March 2018

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REFERENCE AND ADMINISTRATIVE DETAILS

Trustees

S D Scarf

W G D Smith

L M Hodgson

J W Brown

J Monally

J Taylor

S Reed C Strowbridge

L Clark

resigned 2.7.18

- resigned 3.4.17

- resigned 19.2.18

- appointed 13.2.18

- appointed 13.2.18

- appointed 13.2.18

Company Secretary

L M Hodgson

Auditors

O'Brien & Partners Chartered Accountants & Statutory Auditors Highdale House 7 Centre Court Treforest Industrial Estate

Pontypridd Rhondda Cynon Taff

CF37 5YR

Bankers

Natwest Caerphilly Branch 19 Cardiff Road Caerphilly CF83 IWF

STATEMENT OF TRUSTEES RESPONSIBILITIES

The Trustees (who are also the Directors of Barod Project for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and group and of the incoming resources and application of resources, including the income and expenditure, of the charitable company and group for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and group and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's and group auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

Report of the Trustees for the Year Ended 31 March 2018

AUDITORS	
The auditors, O'Brien & Partners, will be proposed for re-appointment at the forthcoming Annual Ger	neral Meeting.
Approved by order of the board of trustees on	/:
Indua Haga	

Report of the Independent Auditors to the Members of Barod Project

Opinion

We have audited the financial statements of Barod Project (the 'charitable parent company') and its subsidiaries (the "group") for the year ended 31 March 2018 which comprise the Group Statement of Financial Activities, the Group and Company Balance Sheet, the Group Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

In our opinion the financial statements:

- give a true and fair view of the state of the charitable group and parent company affairs as at 31 March 2018 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors responsibilities for the audit of the financial statements section of our report. We are independent of the charitable group and company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the group annual report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The Group Report of the Trustees has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable group and parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Group Strategic Report or in preparing the Group Report of the Trustees.

Report of the Independent Auditors to the Members of BAROD PROJECT

Responsibilities of trustees

As explained more fully in the Statement of Trustees Responsibilities, the trustees (who are also the directors of the charitable group and company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable group and parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable group and company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

G. Francis.

Gareth Francis FCCA (Senior Statutory Auditor) for and on behalf of O'Brien & Partners Chartered Accountants & Statutory Auditors
Highdale House
7 Centre Court
Treforest Industrial Estate
Pontypridd
Rhondda Cynon Taff
CF37 5YR

December 2018

Consolidated Statement of Financial Activities for the Year Ended 31 March 2018

				31.3.18	. 31.3.17
·		Unrestricted		Total funds	Total funds
		funds	Restricted funds		•
	Notes	£	£.	£	£
INCOME AND ENDOWMENTS FROM					•
Charitable activities	4				
Local Health boards		117,776	-	117,776	125,199
Unitary authorities and Community Safety Partnerships		4,748,414	120,000	4,868,414	4,341,037
Other		871,082	-	871,082	774,842
Lottery Income		724,781	-	724,781	750,919
Other trading activities	2	38,975	-	38,975	18,820
Investment income	3	652	-	652	1,368
Other income	. 5	166,840	<u> </u>	166,840	222,774
Total		6,668,520	120,000	6,788,520	6,234,959
EXPENDITURE ON					
Raising funds	6	57,470	•	57,470	51,525
Charitable activities	7	,			,
Support and casework		6,438,884	202,002	6,640,886	6,245,921
Training		42,017		42,017	39,078
Total		6,538,371	202,002	6,740,373	6,336,524
		 .		·	
NET INCOME/(EXPENDITURE)		130,149	(82,002)	48,147	(101,565)
RECONCILIATION OF FUNDS				•	
Total funds brought forward		1,341,128	990,436	2,331,564	2,433,129
				<u></u>	
TOTAL FUNDS CARRIED FORWARD		1,471,277	908,434	2,379,711	2,331,564

Consolidated Balance Sheet At 31 March 2018

		Unrestricted	Destricted Conde	31.3.18 Total funds	31.3.17 Total funds
	Notes	funds £	Restricted funds £	£	£
FIXED ASSETS Tangible assets	14	137,789	1,162,337	1,300,126	1,414,807
CURRENT ASSETS Stocks	15	1,349	_	1,349	258
Debtors Cash at bank and in hand	16	1,774,989 1,060,701	60,000 (38,904)	1,834,989 1,021,797	1,675,963
		2,837,039	21,096	2,858,135	2,397,756
CREDITORS					
Amounts falling due within one year	17	(1,503,551)	(119,999)	(1,623,550)	(1,081,841)
NET CURRENT ASSETS/(LIABILITIES)		1,333,488	(98,903)	1,234,585	1,315,915
TOTAL ASSETS LESS CURRENT LIABILITIES		1,471,277	1,063,434	2,534,711	2,730,722
CREDITORS Amounts falling due after more than one year	18		(155,000)	(155,000)	(399,158)
NET ASSETS		1,471,277	908,434	2,379,711	2,331,564
FUNDS Unrestricted funds Restricted funds	19			1,471,277 908,434	1,341,128 990,436
TOTAL FUNDS				2,379,711	2,331,564

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to charitable small companies.

The financial statements were approved by the Board of Trustees on ________ and were signed on its behalf by

-Trustee

Company Balance Sheet At 31 March 2018

	Notes	Unrestricted funds	Restricted fund	31.3.18 Total funds	31.3.17 Total funds
FIXED ASSETS	ivoles	£	£	£ .	£
Tangible assets	14	135,158	862,337	997,485	1,111,462
CURRENT ASSETS			•		
Debtors	16	1,842,090	60,000	1,902,090	1,716,538
Cash at bank and in hand		997,981	(38,903)	959,078	678,110
					
		2,840,071	21,097	2,861,168	2,394,648
CREDITORS					
Amounts falling due within one year	17	(1,715,536)	(120,000)	(1,835,536)	(1,291,783)
Amounts faming due within one year	• •	(1,7,10,000)	(120,000)	(1,050,550)	(1,2)1,100)
					<u>————</u>
NET CURRENT ASSETS		1,124,535	(98,904)	1,025,631	1,102,865
					•
TOTAL ASSETS LESS CURRENT LIABILITIES	s	1,259,683	763,433	2,023,116	2,214,327
		, ,		, ,	. ,
CREDITORS					
Amounts falling due after more than one year	18	•	(155,000)	(155,000)	(399,157)
				•	
NET ASSETS	•	1,259,683	608,434	1,868,117	1,815,170
			•		
FUNDS	19				
Unrestricted funds				1,259,683	1,124,734
Restricted funds				608,434	690,436
TOTAL FUNDS		•		1,868,117	1,815,170
1017610000				1,000,117	1,010,170

The financial statements were approved by the Board of Trustees on 10/12/18 and were signed on its behalf by

S SCARF -Trustee

Consolidated Cash Flow Statement for the Year Ended 31 March 2018

	Notes	31.3.18 £	31.3.17 £
Cash flows from operating activities:		•	
Cash generated from operations	1	344,872	(366,101)
Net cash provided by (used in) operating activities	•	344,872	(366,101)
Cash flows from investing activities:		•	
Purchase of tangible fixed assets Interest received		(45,262) 652	(300,000) 1,368
Net cash provided by (used in) investing activities		(44,610)	(298,632)
			
Change in cash and cash equivalents in the reporti	ng	300,262	(664,733)
Cash and cash equivalents at the beginning of the reporting period		721,535	1,386,268
Cash and cash equivalents at the end of the report period	ing	1,021,797	721,535

Notes to the Consolidated Cash Flow Statement for the Year Ended 31 March 2018

RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES 1. 31.3.18 31.3.17 Net income/(expenditure) for the reporting period (as per the statement of financial activities) 48,147 (101,565)Adjustments for: Depreciation charges 159,943 89,712 Interest received (652)(1,368)Assets on consolidation of subsidiary (4,395)15,000 Release of capitalised grant Increase in stocks (1,091)(258)(159,026) (715,025) Increase in debtors Increase in creditors 297,551 351,798 Net cash provided by (used in) operating activities 344,872 (366,101)

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2018

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The Group's functional and presentational currency is the pound sterling (£), and balances are rounded to the nearest £1.

Basis of consolidation and comparatives

The financial statements consolidate the results of the charity and its wholly owned subsidiaries on a line by line basis. No separate Statement of Financial Activities (SOFA) has been prepared for the Charitable Company as permitted by Section 408 of the Companies Act 2006.

Income

All income is recognised in the Statement of Financial Activities once the Group has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably. It is derived from the activities outlined below.

Donations without conditions are accounted for on a cash received basis. In the event a donation is subject to conditions that require a level of performance before the Group is entitled to the funds, the income is deferred and not recognised in full either until those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that those conditions will be fulfilled in the reporting period.

Grant income is accounted for on an accruals basis and is shown in the financial statements when the Group earns the unconditional right to the funds. Grants received for a specific purpose are treated as restricted funds. Revenue grants are credited directly to the Statement of Financial Activities, once the Group has unconditional rights, and capital grants are realised over the life of the asset in line with depreciation policy. Deferred income consists of grants which they the Group do not have the unconditional rights.

Other trading activities consist of income from training courses is recognised when the training has been provided. Income received in advance of a training course is deferred until the criteria for income recognition are met.

Investment income is included when receivable and the amount can be measured reliably by the Group; this is normally upon notification of the interest paid or payable by the bank.

Other income consist of monies/assets received from subsidiary entities, excluded from consolidation. This is recognised when the risks and rewards have been transferred.

Donated services, assets and facilities

Donated professional services, donated assets and donated facilities are recognised as income when the group has control over the item, and conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charitable company of the item is probable and that economic benefit can be measured reliably.

On receipt, donated professional services, donated assets and donated facilities are recognised on the basis of the value of the gift to the group which is the amount the group would have been willing to pay to obtain services and donated facilities a corresponding amount is then recognised in expenditure in the period of receipt. Donated assets are depreciated over the life of the asset.

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2018

ACCOUNTING POLICIES - continued

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the Group to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Employee benefits

Short term benefits including holiday pay are recognised as an expense in the period in which the service is received.

Allocation and apportionment of costs

Support costs are those functions that assist the work of the Group but do not directly

undertake charitable activities. Support costs have been allocated between governance and other support costs. Governance costs comprise all costs involving the public accountability of the Group and its compliance with regulation and good practice. These costs include costs related to statutory audit and legal fees with an apportionment of overhead and support costs.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property

Short leasehold

Fixtures and fittings Motor vehicles

Computer equipment

- 2% on cost

- the period of the lease

- 25% on cost and 15% on cost

- 25% on cost

- 33% on cost and 25% on cost

Amounts recoverable on contracts are recognised at the settlement amount due after any discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Financial instruments

The Group only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the Group. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Designated funds are unrestricted funds of the Group which the trustees have decided at their discretion to set aside to use for a specific purpose.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2018

1. ACCOUNTING POLICIES - continued

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Critical accounting estimates and judgements

The Group makes estimates and assumptions concerting the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next year are detailed below:

(i) The annual depreciation charge for tangible fixed assets is sensitive to changes in the estimates useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimate, based on the current estimate and the physical condition of the assets.

2. OTHER TRADING ACTIVITIES

		·	31.3.18 £	31.3.17 £
	Shop income		38,975	15,236
	Training income	·	- 30,573	3,584
	B	•		
			38,975	18,820
3.	ININECTATENT INCOME			
3.	INVESTMENT INCOME			
	· ,		31.3.18 £	31.3.17 £
	Deposit account interest		652	1,368
4.	INCOME FROM CHARITA	RLF ACTIVITIES		
٠,	income into in cinitaria			
		•	31.3.18	31.3.17
		Activity	£	£
	Grants	Local Health boards	117,776	125,199
		Unitary authorities and Community Safety		
	Grants	Partnerships	4,868,414	4,341,037
	Grants	Other	871,082	774,842
	Grants	Lottery Income	724,781	750,919
	•		6,582,053	5,991,997
	Grants received, included in the	above, are as follows:	21.2.10	21.2.15
		•	31.3.18 £	31.3.17 £
	Comital Count Bassivable	(23,148	164,045
	Capital Grant Receivable Grants		6,558,905	5,827,952
	Grants ·			3,021,732
	•		6,582,053	5,991,997

5.	OTHER INCOME		
		31.3.18 £	31.3.17 £
	Other income	~ <u>-</u>	2,829
	Miscellaneous income	166,840	219,945
	•		
		<u>166,840</u>	222,774
6.	RAISING FUNDS	•	
	Other trading activities		
	·	31.3.18 £	31.3.17 £
	Purchases	11,057	8,389
	Staff costs	32,178	38,228
	Licensing	-	293
	Commission	3,129	725
	Bad debts	5,402	860
	Light and heat	1,630	1,370
	Cleaning	762	76
	Telephone and fax	403	458
	Insurance	1,520	1,362
	Advertising	-	188
	Other legal and professional	251	226
	Sundries	88	1.050
	Depreciation	1,050	1,050
	Loss on sale of assets		(1,700)
		57,470	51,525

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2018

7. CHARITABLE ACTIVITIES COSTS

	Support & Casework	Training costs	Total	Total
Direct costs	. £	£	31.03.2018 £	31.03.2017 £
Salaries, NI, pension	4,098,982	13,122	4,112,104	3,857,394
Partner charge salaries and	.,0>0,>02	,		
expenses	1,073,784		1,073,784	1,097,470
Supervision and sessional work	26,718	-	26,718	28,522
Motor and mileage expenses	211,419	2,103	213,522	185,768
Advertising, printing &	·	-		
reproduction	58,958	-	58,958	48,316
Needles	81,952	-	81,952	54,809
Client costs, diversionary activity	84,252		84,252	82,393
	5,636,065	15,225	5,651,290	5,354,671
Allocated support costs				***
Salaries, NI, pension	72,316	<u>.</u> .	72,316	72,316
Training expenses	22,344	5,740	28,084	17,707
Recruitment costs	12,996	-	12,996	3,320
Rent and rates	114,163	1,004	115,167	91,624
Insurance	39,440	1,879	41,319	23,824
Healthcare	5,365		5,365	4,584
Heating and lighting	57,862	3,045	60,907	58,217
Repairs and cleaning	171,046	₹.	171,046	204,405
IT Software, consumables,			45.010	12 200
maintenance	42,762	2,251	45,013	42,389
Telephone and communication	127,900	6,767	134,667	111,187
Stationery .	14,810	784	15,594	23,852
Postage	6,035	335	6,370	6,683
Equipment leasing	11,171	588	11,759	9,983
Subscriptions and publications	5,897	-	5,897	6,597
Legal & professional fees	24,178	-	24,178	50,629
Consultancy fees	32,780		32,780	29,297
Sundry office costs	. 53,331	2,807	56,138	47,902
Depreciation	157,647	1,592	159,239	89,712
Governance costs	32,778		32,778	36,101
	1,004,821	26,792	1,031,613	930,328
	6,640,886	42,017	6,682,903	6,284,999

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2018

8. SUPPORT COSTS

Support costs includes the following governance costs:

	31.3.2018	31.3.2017
	£	£
Salaries, NI, pension	18,079	.18,079
Telephone and communication	677	559
Stationery and postage	414	120
Advertising, printing and		
reproduction	2,152	2,056
Legal & professional fees	1,203	3,016
Bank charges	2,153	2,191
Auditors remuneration	8,100	10,080
	32,778	36,101

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.3.18	31.3.17
x	£	£
Auditors' remuneration	8,100	10,080
Depreciation - owned assets	159,943	89,712
Other operating leases	182,809	116,608
Surplus on disposal of fixed asset	•	<u>(1,700</u>)

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2018 nor for the year ended 31 March 2017.

Trustees' expenses

•	*	31	.3.18 31.3.17
			£
Trustees' expenses		_	20827

During the year one (2017: One) trustees received reimbursement for travel expenses.

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2018

11. STAFF COSTS

	31.3.18 £	31.3.17 £
Wages and salaries	3,657,422	3,383,125
Social security costs	308,558	285,431
Other pension costs	270,830	261,154
the second control of		
	4,236,810	3,929,710

Key management personnel

Key management personnel are considered to be those personnel who are not trustees but sit within key operational and strategic roles for the Charitable Company.

The total employment benefits of the key management personnel were £196,389 (2017: £262,312) which consisted of gross pay, employers' national insurance and employers' pension costs.

The average monthly number of employees during the year was as follows:

Charitable activities Management and administration	152 	158
	167	169
The number of employees whose employee benefits (excluding employer pension costs) exceeded £60.001 - £70,000	£60,000 was: 31.3.18	31.3.17
100,001 - 170,000		

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted		Total funds
	funds	Restricted funds	
	£	£	£
INCOME AND ENDOWMENTS FROM			
Charitable activities			
Local Health boards	125,199	-	125,199
Unitary authorities and Community Safety Partnerships	4,341,037	•	4,341,037
Other	610,797	164,045	774,842
Lottery Income	750,919	, , , -	750,919
Other trading activities	18,819	1	18,820
Investment income	1,368		1,368
Other income	207,774	15,000	222,774
Total	6,055,913	179,046	6,234,959
		٠.	
EXPENDITURE ON Raising funds Charitable activities	51,525	•	51,525
Support and casework	5,984,903	261,018	6,245,921
Training	39,078		39,078
Total	6,075,506	261,018	6,336,524

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2018

12. COMPARATIVES FOR THE STATEMENT OF FINA	Unrestricted	Total funds
	funds Restricted fund £ £ £	s <u>£</u>
NET INCOME/(EXPENDITURE)	(19,593) (81,97	2) (101,565)
RECONCILIATION OF FUNDS		•

13. CHARITABLE COMPANY RESULTS

TOTAL FUNDS CARRIED FORWARD

Total funds brought forward

The Charitable Company has taken advantage of Section 408 of the Companies Act 2006 and has not included its own income and expenditure in these financial statements. The results of Barod Project (the Charitable Company) are:

1,360,721

1,341,128

1,072,408

990,436

2,433,129

2,331,564

Total incoming resources Total resources expended		Total 2018 6,730,801 (6,677,854)	Total 2017 6,552,583 (6,298,113)
Net		52,947	254,470
Funds: At 1 April 2017		1,815,170	1,560,700
At 31 March 2018	•	1,868,117	1,815,170

			•				•
TANG	IBLE FIXED A	SSETS			Freehold property £	Short leasehold	Improvements to property
COST At 1 A ₁ Additio	pril 2017 ons		·		1,068,805	710,219	£ 114,580
At 31 N	March 2018				1,068,805	710,219	114,580
DEDDI	ECIATION						
At I A	pril 2017 for year				67,571 15,375	425,219 60,000	70,783 2,291
At 31 N	March 2018				82,946	485,219	73,074
	OOK VALUE March 2018			. •	985,859	225,000	41,506
At 31 N	March 2017				1,001,234	285,000	43,797
	·	·	•				
		÷		Fixtures and fittings £	Motor vehicles	Computer equipment £	Totals £
COST At 1 Ap Additio	pril 2017 ons	·		326,730	183,217 31,260	339,612 14,002	2,743,163 45,262
At 31 N	Aarch 2018		•	326,730	214,477	353,614	2,788,425
At l Ap	ECIATION oril 2017 for year	·		304,046 20,043	151,524 29,093	309,213 33,141	1,328,356 159,943
At 31 N	March 2018			324,089	180,617	342,354	1,488,299
	OOK VALUE March 2018			2,641	33,860	11,260	1,300,126
At 31 N	March 2017			22,684	31,693	30,399	1,414,807
CHARI	TABLE FIXED	ASSETS (CH	ARITABLE CO	OMPANY)			
					Freehold property	Short leasehold £	improvements to Property £
COST At 1 Ap Additio	oril 2017 ons	· ·		-	768,805	710,219	114,580
At 31 N	/arch 2018			-	768,805	710,219	114,580
At 1 Ap	ECIATION oril 2017 for the year				67,571 15,375	425,219	70,783 2,291

				•	
14.	TANGIBLE FIXED ASSETS - continued			• •	
	Reclassification	-	•	60,000	•
	At 31 March 2018	. <u>:</u>	82,946	485,219	73,074
	NET BOOK VALUE		(05.050	225.000	41.506
	At 31 March 2018		685,859	225,000	41,506
	At 31 March 2017		701,234	285,000	43,797
		Fixtures and fittings £	Motor Vehicles	Computer Equipment £	Total £
	COST				
	At I April 2017 Additions	319,777	183,217 31,260	339,612 14,002	2,436,210 45,262
	At 31 March 2018	319,777	214,477	353,614	2,481,472
	•				
	DEPRECIATION				
	At 1 April 2017	300,438	151,524	309,213	1,324,748
	Charge for the year Reclassification	19,339	29,093	33,141	159,239
	At 31 March 2018	319,777	180,617	342,354	1,324,748
	NET BOOK VALUE			•	
	At 31 March 2018		33,860	11,260	997,485
	At 31 March 2017	19,339	31,693	30,399	1,111,462
	Short term leasehold additions represent the capitalist the Charity received a corresponding £300,000 grant, and liability are being released in line with the term obeen amortised.	The grant has also	been deferred and is	ncluded within credit	ors. Both the asset
15.	STOCKS				
				31.3.18 · £	31.3.17 £
	Stocks			1,349	258
	There is no stock in the Charitable Company.				
16.	DEBTORS: AMOUNTS FALLING DUE WITHI	N ONE YEAR			
				. 31.3.18	31.3.17
	Trada dahtara			£ 7,944	£ . 1,344
	Trade debtors Amounts recoverable on contract			1,721,922	1,524,147
	Prepayments			105,123	150,472
				1,834,989	1,675,963

16.	DEBTORS: AMOUNTS FALLING DUE WITHIN O Charitable Company	NE YEAR - contir	nued		
				31.3.18	31.3.17
		•		£ .	£
	Amounts recoverable on contracts Prepayments			1,808,890 93,200	1,566,066 150,472
				1,902,090	1,716,538
17.	CREDITORS: AMOUNTS FALLING DUE WITHIN	ONE YEAR			
				31.3.18 £	31.3.17 £
	Trade creditors			1,864	2,527
	Social security and other taxes	•		74,790	67,697
	Other creditors			-	25,002
	Accruals and deferred income			1,415,238	803,575
	Deferred government grants			131,658	183,040
				1,623,550	1,081,841
	Charitable Company				
		•		31.3.2018	31.3.2017
				£	£
	Social security and other taxes			74,791	67,698
	Other creditors			214,274	215,474
	Accruals and deferred income			1,414,813	825,571
	Deferred government grants	•		131,658	183,040
				1,835,536	1,291,783
18.	CREDITORS: AMOUNTS FALLING DUE AFTER	MORE THAN ON	E YEAR		
		•		31.3.18	31.3.17
				£	£
	Deferred government grants			155,000	399,158
	The above is for the Group and Charitable Company.			•	
19.	MOVEMENT IN FUNDS				
	•			Net movement	
			At 1.4.17	in funds	At 31.3.18
			£	£	£
	Unrestricted funds General fund		1,341,128	130,149	1,471,277
	General lund		1,341,120	130,147	1,471,277
	Restricted funds Capital	•	990,436	. (82,002)	908,434
					
	TOTAL FUNDS		2,331,564	48,147	2,379,711

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2018

19. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended £	Movement in funds £
Unrestricted funds General fund	6,668,520	(6,538,371)	130,149
Restricted funds Capital	120,000	(202,002)	(82,002)
TOTAL FUNDS	6,788,520	(6,740,373)	48,147
Comparatives for movement in funds	At 1.4.16 £	Net movement in funds	At 31.3.17 £
Unrestricted Funds General fund	1,360,721	(19,593)	1,341,128
Restricted Funds Capital	1,072,408	(81,972)	990,436
TOTAL FUNDS	2,433,129	(101,565)	2,331,564
Comparative net movement in funds, included in the above are as follows:			
	Incoming resources	Resources expended £	Movement in funds £
Unrestricted funds General fund	6,055,913	(6,075,506)	(19,593)
Restricted funds Capital	179,046	(261,018)	(81,972)
TOTAL FUNDS	6,234,959	(6,336,524)	(101,565)

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2018

19. MOVEMENT IN FUNDS - continued

Restricted funds

The restricted funds relate to capital grants expended on fixed assets, these funds increase each year with the receipt of further capital grants and reduces by amounts each year equivalent to depreciation charges and/or by repair costs treated as revenue expenditure.

Unrestricted funds

The unrestricted funds comprise those funds which the trustees are free to use in accordance with the charitable objectives.

Designated funds

A designated fund was created in order to allocate funds for estimated operating costs should be a significant decrease in funding.

Movements in funds (Charitable Company)

	Net movement in		
·	At 1.4.17	funds £	At 31.3.18
Unrestricted funds	£	£	£
General fund	734,794	134,949	869,743
Designated funds	389,940	•	389,940
	1,124,734	134,949	1,259,683
Restricted funds Capital	. 690,436	(82,002)	608,434
TOTAL FUNDS	1,815,170	52,947	1,868,117
Net movement in funds, included in the above are as follows:	Incoming	Resources	Movement in
	resources	expended	funds
Unrestricted funds	£	£	£
General fund	6,610,801	(6,475,852)	134,949
Restricted funds		•	
Capital	120,000	(202,002)	(82,002)
	 		
	6,730,801	(6,677,854)	52,947

Restricted funds

The restricted funds relate to capital grants expended on fixed assets, these funds increase each year with the receipt of further capital grants and reduces by amounts each year equivalent to depreciation charges and/or by repair costs treated as revenue expenditure.

Unrestricted funds

The unrestricted funds comprise those funds which the trustees are free to use in accordance with the charitable objectives.

Designated funds

A designated fund was created in order to allocate funds for estimated operating costs should be a significant decrease in funding.

20. RELATED PARTY DISCLOSURES

During the year the Barod Project gave a grant of £17,445 (2017: £19,437) to Tyfu Community Enterprises CIC. At the balance sheet date, Tyfu Community Enterprises CIC owed them £69,318 (2017: £41,919).

During the year the Barod Project received a donation of £nil (2017: £350,000) from Sands Cymru (Harm Reduction) Ltd. At the balance sheet date, Sands Cymru (Harm Reduction) Ltd were owed £214,274 (2017: £213,649).

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2018

21. LEGAL STATUS OF THE CHARITABLE COMPANY

The charity is a private company limited by guarantee, incorporated in England and Wales, and consequently does not have any share capital. In the event of the company being wound up, the members of the company are required to contribute an amount not exceeding £1.