

The Insolvency Act 1986

Notice of result of meeting of Creditors

Name of Company Lion Hudson Plc ✓	Company number 01051118
In the The High Court of Justice (full name of court)	Court case number CR-2017-001131

(a) Insert full name(s)
and address(es) of the

administrator(s)

I/We (a)

Nigel John Hamilton-Smith
FRP Advisory LLP
2nd Floor
110 Cannon Street
London
EC4N 6EU

Geoffrey Paul Rowley
FRP Advisory LLP
2nd Floor
110 Cannon Street
London
EC4N 6EU

hereby report that a meeting of the creditors of the above company was held at

(b) Insert place of
meeting

(b) The Holiday Inn Hotel, Peartree Roundabout, Oxford OX2 8JD

(c) Insert date of meeting

on (c) 21 April 2017 at which:

*Delete as applicable

*1. ~~Proposals/revised proposals~~ were approved*2. ~~Proposals/revised proposals were modified and approved~~~~The modifications made to the proposals are as follows:-~~(d) Give details of the
modifications (if any)~~(d)~~*3. ~~The proposals were rejected~~(e) Insert time and date of
adjourned meeting
(f) Details of other
resolutions passed*4. ~~The meeting was adjourned to (e)~~

*5. Other resolutions (f)

- For the acceptance of the resolution that the Administrators' pre-appointment fees and expenses be paid as an expense of the administration.
- The Joint Administrators' fees plus VAT to be approved on the following basis(es):

The Joint Administrators' fees plus VAT should be approved on a time cost basis charged at the charge out rates prevailing at the time the work is undertaken.
- Mileage can be recharged at the HMRC approved mileage rate prevailing at the time the mileage was incurred.
- The Joint Administrators' discharge from liability shall take effect in accordance with Paragraph 98 of Schedule B1 to the Insolvency Act 1986 30 days following either the Company entering liquidation or CVA or filing the notice of moving from administration to dissolution.

SATURDAY



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QIQ

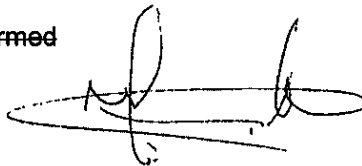
29/04/2017

#91

COMPANIES HOUSE

~~The revised date for automatic end to administration is~~

~~A creditors' committee formed~~



Signed

Joint / Administrator(s)

Dated

*Delete as applicable

A copy of the *original proposals / ~~modified proposals~~ / ~~revised proposals~~ is attached for those who did not receive such documents prior to the meeting



Lion Hudson Plc (In Administration)

The Administrators' Proposals

4 April 2017

Contents and abbreviations



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The following abbreviations are used in this report:

FRP	FRP Advisory LLP
The Company	Lion Hudson Plc (In Administration)
The Administrators	Nigel John Hamilton-Smith and Geoffrey Paul Rowley of FRP Advisory LLP
CVL	Creditors' Voluntary Liquidation
CVA	Company Voluntary Arrangement
SIP	Statement of Insolvency Practice
QFCH	Qualifying Floating Charge Holder
HMRC	HM Revenue & Customs
HSBC	HSBC Bank Plc
DBEIS	Department of Business Energy and Industrial Strategy
SOA	Statement of Affairs
RPO	Redundancy Payments Office
ROT	Retention of Title

1. Introduction and circumstances giving rise to the appointment of the Administrators



On 10 February 2017, the Company entered administration and Nigel John Hamillton-Smith and Geoffrey Paul Rowley were appointed as Administrators.

This document, together with its appendices, forms the Administrators' statement of proposals to creditors in accordance with Paragraph 49 of Schedule B1 to the Insolvency Act 1986 and the Insolvency Rules.

Certain statutory information about the Company and the administration is provided at **Appendix A**.

Background information regarding the Company

The company was first incorporated on 24 April 1972 in the name of Asian Publishing Services Limited (APSL) to publish books promoting the Christian faith.

In October 1975 APSL became a public company, Asian Publishing Services Plc, with 90,330 of its initial 100,000 £1 share offering being taken up. The company's shares were bought and sold on Ofex, the Stock Exchange "off-exchange" market.

At an extraordinary general meeting of the company held on 2 October 1981 a special resolution was passed changing the company's name to Lion Publishing Plc.

On 18 December 2003, a merger was completed with a simpatico company, Angus Hudson Limited. This inaugurated the company in its current form as Lion Hudson Plc. The company is owned by over 700 individual and institutional investors.

Initially the new company continued to trade from two locations in Oxford and Mill Hill in London, with the Mill Hill lease subsequently being terminated. The company currently trades from leasehold offices located at Wilkinson House, Jordan Hill Business Park, Banbury Road, Oxford OX2 8TA.

At the date of Administration, the company has 18 employees (including its two serving directors) with 37 employees having previously been made redundant on 31 January 2017 as part of the Company's restructuring.

The company publishes books for adults and children under five different imprints - Lion Books, Lion Children's Books, Lion Fiction, Candle Books and Monarch Books. Its books sell globally and are translated into over 200 languages with over half its sales made in foreign markets.

Events leading to the appointment of the Administrators

During the year ended 31 March 2016, the company made a loss of £29,615 on a Turnover of £6,995,627 whereas its Balance Sheet at that date was £2,316,583.

The Company has aged stock with a book value of approximately £2.6 million, which would indicate that it had historically been over publishing and not producing to specific customer orders or market demand. During the last two financial years, £400,000 worth of stock had been written off, of which approximately £100,000 worth has been sold during Administration.

Most of the Company's publications are printed in the Far East and US. Once committed sales orders have been printed they are then shipped to customers via distribution agents, resulting in long lead times before they can be sold.

Consequently, the Company's average debtor days are approximately 150 days which required it using an invoice discounting facility to fund its working capital requirement. This was provided by HSBC, who had fixed and floating charge debentures over the Company.

At the end of 2016, the Company was given notice by HSBC that it wanted to withdraw the facility. Since that time, HSBC has been repaid in full but the Company has been unable to source an alternative finance provider and, whilst Balance Sheet solvent, it cannot pay its debts as they fall due.

To assist with the Company's working capital requirements, funding was provided by Zipaddress Limited. At the date of Administration, Zipaddress Limited was owed approximately £752,000 which was secured by a floating charge, dated 16 September 2015, over the Company's stock.

1. Introduction and circumstances giving rise to the appointment of the Administrators



Appointment of the Administrators

The Directors of the company sought advice from FRP Advisory LLP in January 2017 following an initial introduction from their auditors, TGS Taylorcocks.

After FRP advised of the restructuring and insolvency options available to them, the Directors sought the consent of the QFCs and made the appropriate filings at Court for the company to be placed into Administration.

Subsequently, Nigel Hamilton-Smith and Geoffrey Rowley of FRP were appointed Joint Administrators of the company on 10 February 2017.

The Administration is registered in the High Court of Justice, Chancery Division, Companies Court in London, under Court reference number CR-2017-001131.

The Administrators act jointly and severally, so that all functions may be exercised by either Administrator.

The Administrators must perform their functions with the purpose of achieving one of the following objectives:

- a) Rescuing the Company as a going concern,
- b) Achieving a better result for the Company's creditors as a whole than would be likely if the Company were wound up (without first being in administration), or
- c) Realising property in order to make a distribution to one or more secured or preferential creditors.

Further information on the pursuance of the above objectives is detailed in Section 2 of this report.

2. Conduct of the administration

The objective of the administration

The Administrators think that objective (a) of the administration, as detailed in Paragraph 3(1) of Schedule B1 to the Insolvency Act 1986, being to rescue the Company as a going concern, will not be achieved as the company being a public limited company does not make it favourable to being acquired on this basis.

As such, it is envisaged that objective (b) will be achieved, a better result for the Company's creditors as a whole than would be likely if the Company had been wound-up (without first being in administration).

As detailed below, the business is being marketed for sale in an attempt to seek a purchaser for the business and assets with the aim of achieving a better result for the Company's creditors as a whole.

Whilst objective (c), to realise property in order to make a distribution to one or more secured or preferential creditors is also expected to be achieved, we have opted for objective (b) in this instance.

The Administrators' actions

Details of work already undertaken or anticipated will be undertaken is set out in the schedule of work attached at **Appendix C**.

Following our appointment on 10 February 2017, we took immediate control of the Company's affairs.

The Administrators took the decision to continue to trade the business whilst they attempted to stabilise the business and ultimately seek a purchaser for the business.

Appointment of professional advisers

We instructed the following professional advisers to assist with the Administration process.

- Mischon de Reya, solicitors, to provide advice in relation to the administration appointment and assistance in relation to any subsequent Sale and Purchase agreement, and
- Wyles Hardy & Co, independent chattel agents to value the Company's chattel assets, and
- Jardine Lloyd Thompson, insurers, to review the Company's existing insurances and perform a Health & Safety review.

Trading period

On appointment, the immediate priority was to contact the Company's printers and ascertain their willingness to support the Company and co-operate with the Joint Administrators given its current circumstances.

Whilst these printers were sympathetic to the Company's hardship, many were unwilling to extend any level of credit to allow further orders to be placed.

The Administrator spoke with the QFCH, Zipaddress Limited, and advised them of the difficulties that we were facing. Zipaddress Limited agreed to fund the Administration with £200,000 by way of an interest free, 6-month loan to facilitate advance payments being made to the printers (and other trading expenditure).

Trading forecasts were produced for a 10-week period which confirmed that with the benefit of the QFCH's injection of funds, we could continue trading whilst stabilising the business and allowing us the time to establish whether a sale could be completed.

A review of the Company records indicated that it had approximately 1,400 agreements in place with creatives (authors and illustrators). As part of its restructuring and being mindful of the insolvency break clauses in these agreements,

2. Conduct of the administration

the majority of these agreements were transferred to a wholly owned subsidiary company, Lion Hudson IP Limited prior to the Administration.

Statements of account in respect of the Royalties have been despatched and payment will follow shortly.

The Company's outstanding sales ledger balance at the date of appointment showed debtors with a value of £1.307 million. To date we have collected £324,555 of this.

Attached at **Appendix B** is the Joint Administrators' trading receipts and payments account to date.

Sale of the Business and Assets

There has been significant interest from parties interested in purchasing both the business and assets of the Company.

A data room of company information has been prepared and access to this will be given to these interested parties in the very near future.

Receipts & Payments Account and Estimated Outcome Statement

A copy of the Administrators' receipts and payment account to date is attached as **Appendix B** together with an estimated outcome statement which includes an estimate of the expenses likely to be incurred by the Administrators.

The directors' Statement of Affairs

The directors of the Company have been asked to submit a Statement of Affairs under paragraph 47 of Schedule B1 of the Insolvency Act 1986. A copy of the Statement of Affairs is provided at **Appendix E** and will be filed on the Company's record at Companies House.

Matters requiring investigation

We are required as part of our duties to establish what assets the Company owns and to consider the way in which the Company's business has been conducted, and am required under the provisions of the Company Directors Disqualification Act 1986 to report to the Secretary of State for Business Energy and Industrial Strategy on the conduct of the directors. If you have any information or concerns regarding the way in which the Company's business has been conducted, or have information regarding potential recoveries for the estate please contact us as soon as possible.

Matters to be progressed following this report

Following approval of the Administrators proposals the Administrators will continue to conduct the Administration to achieve the purpose of the administration. Key matters to be undertaken include:

- Continue to trade the business and maintain an onsite presence
- Market and seek to achieve the sale of the business and assets
- Realise the Company's remaining assets
- Investigate and, if appropriate, pursue any claims that the Company may have against any person, firms or company whether in contract or otherwise, including any officer or former officer of the Company or any person, firm or company that supplies or has supplied goods or services to the Company
- Distribute realisations to the secured and preferential creditors where applicable
- Seek an extension of the administration if needed
- Agree the claims of the unsecured creditors and distribute the Prescribed Part
- Ensure all statutory and compliance matters are attended to
- Pay all administration expenses and bring the administration to an end when deemed appropriate by the Administrators

2. Conduct of the administration

The end of the administration

The administration will end automatically after 12 months from the date of appointment of the Administrators. This period can be extended with consent of the creditors for up to 12 months or longer by application to the Court as required.

If the Administrators think the Company has no property which might permit a distribution to its unsecured creditors, or if they also consider that an exit from the administration into liquidation is not appropriate they will send a notice to the Registrar of Companies in accordance with Paragraph 84 of Schedule B1 to the Insolvency Act 1986 to bring the administration to an end and three months after the filing of the notice the Company will be deemed to be dissolved.

If the Administrators are of the view that a dividend will become available to the unsecured creditors (other than by virtue of the prescribed part) it is appropriate for the Company to move from administration into CVL pursuant to Paragraph 83 of Schedule B1 to the Insolvency Act 1986. If applicable the Administrators will take steps to place the Company into CVL.

Should a dividend not become available to the unsecured creditors but it is still appropriate for the Company to enter liquidation, the Administrators will petition the Court pursuant to Paragraph 79 of Schedule B1 to the Insolvency Act 1986 for an order to bring the administration to an end with a consequential order for the compulsory winding up of the Company.

Pursuant to Paragraph 83 of Schedule B1 to the Insolvency Act 1986, should the creditors not nominate a Liquidator, the proposed Liquidators in a CVL are to be the Administrators or any successor office holder(s). Any act to be done by the Liquidators may be done by all or any one of them. Pursuant to Paragraph 83(7)(a) of Schedule B1 to the Insolvency Act 1986 and the Insolvency Rules, creditors may nominate a different person as the proposed liquidator, provided that the nomination is made after the receipt of these proposals and before these proposals are approved.

The Liquidators in a compulsory winding up will be appointed by the Court and may be the Administrators, or any successor office holder(s).

If the Administrators are of the view that it is appropriate for the creditors to consider the approval of a CVA the proposed supervisors are to be the Administrators or any successor office holder(s). Creditors may nominate different supervisors at the meeting of creditors convened to consider the CVA proposals.

Meeting of creditors

A meeting of creditors has been called under Paragraph 51 of Schedule B1 to the Insolvency Act 1986 to be held at 12:00pm on 21 April 2017 at The Holiday Inn hotel, Peartree Roundabout, Oxford to enable creditors to consider the following:

- Approval of the Administrators' proposals, with or without modifications; and
- The appointment of a creditors' committee.

If, at the meeting of creditors, a creditors' committee is appointed, the following will require the determination of the creditors' committee:

- The basis of the Administrators' remuneration;
- Approval of the payment of the Administrators' disbursements for mileage costs;
- Approval of the Administrators' pre-appointment costs being met as an expense of the administration
- The approval of the Administrators' discharge from liability in accordance with Paragraph 98 of Schedule B1 to the Insolvency Act 1986.

If a creditors' committee is not appointed the above will be determined by the creditors.

If you intend to be present or represented at the meeting please return your completed proof of debt form and proxy form, and give information about any security that you hold. Completed proxy forms and proof of debt forms should be returned to these offices by 12 noon on the business day preceding the date of the meeting.

3. The Administrators' remuneration, disbursements and pre-appointment costs



Administrators' remuneration

A schedule of the work to be undertaken during the administration is set out at **Appendix C**. Assumptions made in preparing the summary of work, estimated expenses and the fees estimate where a time cost resolution is proposed are set out in the schedule of work.

The Administrators' remuneration will be drawn from the Company's assets and it is proposed that it will be charged by reference to the time incurred in attending to matters arising. Further details of how this will be calculated is set out below.

The basis of the Administrators' remuneration has not yet been approved by creditors, and the Administrators have accordingly not drawn any remuneration in this case.

Where, after the basis of the Administrators' remuneration has been agreed, there is a material and substantial change in the circumstances which were considered in agreeing it, the Administrator may request that it be changed. Any change in the basis for remuneration would apply from the date of the request.

Remuneration charged by reference to the time incurred in attending to matters arising

Details of the categories of Administrators' fees which are proposed to be charged by reference to time incurred is set out in the schedule of work attached. Our estimate of the quantum of fees to be charged based on time costs is set out in the fee estimates attached at **Appendix D**. The Administrators' fees drawn cannot exceed the total set out in the fees estimate without further approval. The time charged is based on computerised records capturing time charged by myself and my staff in dealing with the conduct of those aspects of the case being charged on a time cost basis. Matters dealt with during the assignment are dealt with by different members of staff depending on the level of complexity and the experience required. Time is charged to the case in maximum units of six minutes. Charge-out rates are based on

individual expertise, qualification and grade. The costs of the firm's support staff are not directly charged to the estate unless dealing with directly identifiable case specific matters.

Charge out rates are reviewed at least annually, details of FRP's charge out rates are included at **Appendix C**.

Subsequent Liquidation

Should the Company subsequently be placed into liquidation and the Administrators appointed as Liquidators, the basis agreed for the drawing of the Administrators' remuneration will also be that utilised in determining the basis of the Liquidators' remuneration, in accordance with the Insolvency Rules.

For the avoidance of doubt whilst the fee basis will be that utilised in any subsequent liquidation, the subsequent Liquidators will revert to creditors for approval regarding the quantum of fees to be drawn in the liquidation under that basis where required.

Administrators' disbursements

The Administrators' disbursements are a recharge of actual costs incurred by the Administrators on behalf of the Company. Mileage payments made for expenses relating to the use of private vehicles for business travel, which is directly attributable to the administration of the Company, are paid by FRP at the HMRC approved mileage rate. It is proposed mileage is recharged and drawn at the HMRC approved mileage rate prevailing at the time the mileage was incurred.

Pre-administration costs charged or incurred by the Administrators

Attached at **Appendix D** is a statement of pre-administration fees and expenses charged or incurred by the Administrators and our legal advisors.

We are seeking to obtain approval from creditors for the payment of this amount and a separate resolution is included on the proxy form attached.

3. The Administrators' remuneration, disbursements and pre-appointment costs



Creditors' ability to challenge the Administrators' remuneration and expenses

Creditors have a right to request further information from the Administrators and further have a right to challenge the Administrators' remuneration and other expenses under the Insolvency Rules following receipt of a progress report. Further details of these rights can be found in the Creditors' Guide to Fees which you can access by using the following link <http://creditors.frpadvisory.com/feesguide.htm> and select the one for administrations in England. Alternatively, a hard copy of the relevant guide will be sent to you on request.

4. Estimated outcome for the creditors

Estimated Outcome Statement

We attach at **Appendix B** an estimated outcome statement which has been prepared from the information provided by the directors, included in their statement of affairs, advice received in connection with the value of the Company's assets, estimated sums due to creditors and an estimate of our remuneration and other expenses that may be incurred during the course of this administration. The assumptions made in preparing the estimated outcome statement details are set out in the schedule of work.

Based on the information available to date and the assumptions made I set out below the anticipated the outcome for creditors:

Outcome for Secured Creditor

Following their withdrawal of the Company's invoice discounting facility, HSBC has recovered the full amount of their outstanding debt from the subsequent book debt collections that they have received.

It is anticipated that Zipaddress Limited will also be repaid in full from assets realised in the Administration.

Outcome for Preferential Creditors

It is currently estimated that preferential creditors will total c.£59,000, being the employees' preferential element for arrears of pay, unpaid pension contributions and holiday pay as calculated in accordance with legislation. It is anticipated that preferential creditors will be paid in full.

Outcome for Unsecured Creditors

Based on the assumptions made in the estimated outcome statement it is currently estimated that there will be sufficient funds available to make a distribution to unsecured creditors in due course. This distribution will likely be paid by a subsequently appointed Liquidator, the costs of the liquidation cannot at this stage be estimated and therefore it is not possible to estimate the level of distribution that may be made.

Prescribed Part

The prescribed part is a carve out of funds available to the holder of a floating charge which is set aside for the unsecured creditors in accordance with section 176A of the Insolvency Act 1986. The prescribed part only applies where the floating charge was created after 15 September 2003 and the net property available to the floating charge holder exceeds £10,000.

The prescribed part, based on net property estimated to be £2,541,414 has been calculated to be approximately £511,283. The prescribed part is available for all unsecured creditors and where there are only sufficient funds to enable a dividend to be paid to unsecured creditors from the prescribed part, this will be paid by the Administrators.

Appendix B

Administrators' Receipts & Payments Account and Estimated Outcome Statement



COMPANY INFORMATION:

Other trading names: Lion Books
Lion Children's Books
Lion Fiction
Candle Books
Monarch Books

Date of incorporation: 24 April 1972

Company number: 01051118

Registered office: 110 Cannon Street
London EC4N 6EU

Previous registered office: Same as business address below

Business address: Wilkinson House
Jordan Hill Business Park
Banbury Road
Oxford OX2 8TA

Directors: Suzanne Wilson-Higgins
Caroline Gregory

Company secretary: Caroline Gregory

The directors and Company secretary have the following shareholdings in the Company:

Name	Shares	Type	%
Suzanne Wilson-Higgins	50	Ordinary	0.000029
Caroline Gregory	50	Ordinary	0.000029

ADMINISTRATION DETAILS:

Names of Administrators: Nigel John Hamilton-Smith
Geoffrey Paul Rowley

Address of Administrators: FRP Advisory
110 Cannon Street
London EC4N 6EU

Date of appointment of Administrators: 10 February 2017

Court in which administration proceedings were brought: The High Court of Justice

Court reference number: CR-2017-001131

Date of notice of intention to appoint Administrators presented to Court: 10 February 2017

Application for Administration appointment made by: Suzanne Wilson-Higgins

Consent to the notice to appoint an Administrator provided by the qualifying charge holder as follows:

Holder of Qualifying Floating Charge

1. HSBC Bank Plc
2. Zipaddress Limited

Appendix B

Administrators' Receipts & Payments Account and Estimated Outcome Statement



The appointment of the Administrators included a declaration that they are acting jointly and severally as Administrators of the Company in accordance with Paragraph 100 of Schedule B1 to the Insolvency Act 1986.

The EC Regulation on Insolvency Proceedings will apply in this matter and accordingly the administration will constitute main proceedings.

Extracts from the financial statements available are summarised below:

Period Ended	Turnover £'000	Gross Profit £'000	Net Profit/(Loss) £'000	Dividend paid £'000	P & L a/c c/fwd £'000
31.03.16	6,996	3,027	(30)	-	677
31.03.15	7,294	3,018	(184)	-	706
31.03.14	8,020	3,381	156	-	890
31.03.13	8,692	3,592	(652)	51	786
31.03.12	9,258	3,656	(249)	51	1,490

Appendix B

Administrators' Receipts & Payments Account and Estimated Outcome Statement



Receipts & Payments Account and Estimated Outcome Statement For the period 10 February 2017 to 31 March 2017

	Notes	Statement of Affairs Value as at 10 February	Receipts and Payments to 31 March 2017 (£)	Estimated Future Receipts and Payments (£)	Total (£)
RECEIPTS					
Assets Subject to Floating Charge					
Stock	1	1,950,000	0	1,950,000	1,950,000
Uncharged Assets					
Goodwill and IP	2	0	0	Uncertain	0
Plant & Machinery	3	0	0	2,300	2,300
Computer System	3	10,000	0	12,400	12,400
Debtors	1	1,000,000	324,555	1,000,000	1,324,555
Other debtors & prepayments	1	243,000	0	Uncertain	0
Corporation Tax refund	4	38,000	0	38,000	38,000
Cash at Bank	5	166,000	80,000	86,000	166,000
		<u>3,407,000</u>	<u>404,555</u>	<u>3,088,700</u>	<u>3,493,255</u>
PAYMENTS					
Statutory Advertising			(85)	0	(85)
Report Postage			(1,859)	(8,000)	(9,859)
Hire of Meeting Room			(292)	0	(292)
Pre-Administration Costs			0	(41,306)	(41,306)
Administrators' Fees	6		0	(584,737)	(584,737)
Administrators' Expenses			0	(10,000)	(10,000)
Pre-Administration Legal Fees			0	(15,807)	(15,807)
Legal Fees			0	(100,000)	(100,000)
Agents Fees			0	(2,500)	(2,500)
Insurance			0	(30,000)	(30,000)
Provision			0	(100,000)	(100,000)
Bank Charges			(95)	(2,095)	(2,095)
VAT Recoverable			(5,735)	5,735	0
Administrators' Trading	7		(146,009)	149,849	3,840
			<u>(154,075)</u>	<u>(738,766)</u>	<u>(892,841)</u>
Balance In Hand			<u>250,480</u>	<u>2,349,934</u>	<u>2,600,414</u>

Appendix B

Administrators' Receipts & Payments Account and Estimated Outcome Statement

Estimated total assets available for Preferential Creditors	2,600,414
Preferential Creditors:-	
Estimated Employees' claims re Arrears of Wages/Holiday Pay	(40,000)
Estimated Employees' claims re Pension Arrears	<u>(19,000)</u>
Estimated surplus/(shortfall)	2,541,414
Prescribed Part per S176A of the Insolvency Act 1986	511,283
Available to Floating Charge Holder	<u>3,052,697</u>
Amount due to Floating Charge Holder	(752,000)
Surplus/(Shortfall) to Floating Chargeholder	<u>2,300,697</u>
Estimated total assets available for Unsecured Creditors	2,811,980
Non - Preferential Creditors:-	
Trade and Expense Unsecured Creditors	(2,969,000)
PAYE/NIC Unsecured	(84,000)
Employee Unsecured Claims (estimated)	<u>(150,000)</u>
Estimated surplus (deficiency) as regards unsecured creditors	(391,020)
Issued and Called up share capital	(857,993)
1,715,986 Ordinary Shares of 50p each - issued and fully paid up	
Estimated total surplus (deficiency) as regards members	<u>(1,249,013)</u>
Notes: (Rounding errors may occur)	
1. Based on Management's experience of past activity	
2. Dependant on the market's value	
3. Per Wyles Hardy break up valuation	
4. Per the auditors' valuation	
5. Per information on appointment. Ongoing discussions with regard to realising these amounts	
6. See fee estimate	
7. See separate Trading Account	

Appendix B

Administrators' Receipts & Payments Account and Estimated Outcome Statement



Estimated Trading Statement For the period 10 February 2017 to 31 March 2017			
	Receipts and Payments to 31 March 2017 (£)	Estimated Future Receipts and Payments (£)	Total (£)
RECEIPTS			
Assets Subject to Floating Charge			
Trading Loan	200,000	(200,000)	0
Purchase of Dollars	14,570	0	14,570
Administrators' Sales	0	1,545,561	1,545,561
	<u>214,570</u>	<u>1,345,561</u>	<u>1,560,131</u>
PAYMENTS			
Sale of Sterling	(15,100)	0	(15,100)
Direct Wages	(71,411)	(100,000)	(171,411)
PAYE & NIC	(15,573)	(48,000)	(63,573)
Pension Contributions	(5,945)	(18,000)	(23,945)
Staff Expenses	(675)	(1,000)	(1,675)
Travel	(593)	(5,000)	(5,593)
Intellectual Property Cost and Origination	0	(154,556)	(154,556)
Printing & Binding	(204,202)	(259,466)	(463,668)
Carriage	(23,604)	(40,000)	(63,604)
Selling Cost	0	(386,390)	(386,390)
Cargo Insurance	(1,698)	(5,000)	(6,698)
Rents	(17,033)	(25,000)	(42,033)
I.T Costs	(817)	(33,314)	(34,131)
Telephone & Utilities	(608)	(7,500)	(8,108)
Stationery & Postage	(1,000)	(1,000)	(2,000)
Promotional Material	(1,400)	(500)	(1,900)
Sundry Expenses	(812)	(5,000)	(5,812)
Provision	0	(100,000)	(100,000)
Bank Charges- Trading	(108)	(5,985)	(6,093)
	<u>(360,579)</u>	<u>(1,195,712)</u>	<u>(1,556,291)</u>
Balance in Hand	<u>(146,009)</u>	<u>146,849</u>	<u>3,840</u>
Notes			

Rounding errors may occur
Assumes Administrators continue to trade until the end of May 2017

Appendix C

The Administrators' estimated remuneration, disbursements and costs information

Schedule of Work

The table below sets out a detailed summary of the work undertaken by the office holder to date and provides details of the work that is anticipated to be undertaken by the office holder throughout the duration of this assignment.

Note	Category	
1	ADMINISTRATION AND PLANNING Work undertaken to date	ADMINISTRATION AND PLANNING Future work to be undertaken
	Pre-appointment matters Necessary Administrative and Strategy Work: - Initial meetings with company directors - Consideration of all options and impact of each - Liaising with secured and other significant creditors - Collation of information to prepare for formal engagement Statutory Matters: - Providing the Directors with information to manage the relevant regulations to deal with employee matters - Assisting employees with their claims - Assisting with preparation of pre-appointment documentation Completion of money laundering risk assessment procedures and customer due diligence checks in accordance with the Money Laundering Regulations. Completion of take on procedures which include consideration of professional and ethical matters and other legislation such as the Bribery Act, Data Protection Act.	Pre-appointment matters

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The Administrators' estimated remuneration, disbursements and costs information

Post-appointment matters	Post-appointment matters
Case Accounting, Case Control and Review Opened officeholders bank accounts (in GBP, US\$ and EUR) and ensured all funds deposited. Setup payee details and obtained authorisation approval. Liaised with cashiers in preparation of the February and March payrolls and prepared payments. Prepared and processed receipts for deposits. Reconciled bank accounts. Ensured all cashier files were updated accordingly. General Admin Setup office holder's working files. Opened and updated case management system with company information, creditor, employee and shareholder details. Ensured files were updated and all correspondence filed accordingly and administrative matters dealt with. Enquiries made into the location of statutory books and records. Insurance Notified insurers of appointment, arranged for site visit and prepared authority documents. Onsite meeting held with insurers. Arranged for Health & Safety checks to be carried out and communicated outcome/results to insurers. Undertook statutory lift inspection and certification.	Case Accounting, Case Control and Review Continue to deal with receipts and payments from the bank accounts. Liaise with cashiers in preparation and payment of monthly payrolls. Prepare monthly bank reconciliations. General Admin Ensure files are updated and all correspondence filed accordingly and administrative matters dealt with. Ensure that the company's books and records are collected and placed into archive. Regularly reviewing the conduct of the case and the case strategy and updating as required by the insolvency practitioners regulatory professional body to ensure all statutory matters are attended to and to ensure the case is progressing. Insurance Continue to update insurers of company's activities including business travel undertaken by employees. Cancelling insurance cover over assets as they are realised to control insurance costs.

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The Administrators' estimated remuneration, disbursements and costs information

Strategy	
Devised strategy from appointment. Regularly reviewed and revised the strategy to achieve the stated outcome.	Carry out regular reviews and revise/update the strategy documents to achieve the stated outcome.
Liaised with Public Relations team on preparation of statement for Administration Appointment. Dealt in conjunction with our Public Relations team all press enquiries and managed appropriate responses to the general interest into the company's position. Continued to monitor press coverage and approve media statements to be released in the press.	Deal with any further press enquiries and manage appropriate responses via the Public Responses team. Continue to monitor press coverage and approve media statements to be released to the press.
Fee and WIP	Fee and WIP
Prepared budgets to ensure compliant with fee estimate.	Seek approval for fees and ensure WIP recovered is in accordance with budgets.
IT – Admin/Planning	IT – Admin/Planning
Engaged with IT team to ensure IT services not terminated. Liaised with IT team regarding data management and back-up procedures to safeguard Intellectual Property.	Continue to liaise with IT team to ensure systems remain current and operational.
This work derives no financial benefit to creditors. However, it is required in order to ensure the Administrators' compliance with statutory requirements.	
2	ASSET REALISATION Work undertake to date
Chattel assets, debt collections	Chattel assets, debt collections
Steps taken to ensure all assets under the control of the office holders and the appropriate security in place to protect and safeguard the trading site and assets. Enquiries made into the location of all assets.	Continue to liaise with agents where appropriate on strategy for asset realisations and ensure strategy meets timeframe.
Agents instructed to attend site to inventory and prepare valuation of tangible assets located at the company's office.	Continue to ensure that all assets under the control of the office holders and the appropriate security in place to protect and safeguard the trading site and assets.

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The Administrators' estimated remuneration, disbursements and costs information

	Liaising with third party warehouses/distributors for their continued cooperation. Dealing with enquiries from interested parties and scheduling their details and level of interest. Arranged for the return of the company's leased vehicles to the leasing company. Continual dialogue with the finance team to understand/discuss cash flows and balance sheets. Establish the position of the debtor ledger and Invoice Financing facility. Provide an indemnity to HSBC Invoice Finance to facilitate their continued collection and remittance of funds for a further 3 months. Stock & WIP Establish nature and location of stock in third party warehouses and printers. Sale of business Engaged and communicated with requests from interested parties requesting information on acquiring the business and assets. Prepared and setup a data room for access by interested parties.	Investigate other avenues/facilities available to finance the company's working capital through its Involving. Continue to liaise and deal with enquiries into assets and asset disposals. Consideration of any possible VAT bad debt relief claim. Consider challenging existing rateable values. Stock & WIP To continue to meet customer orders from stock and work in progress. To maximise realisations from stock, either as part of a sale of the whole business or piecemeal. Sale of business Continue to engage with interested parties where possible. To carry out conference calls and meetings with interested parties to assist with their decision to make an offer of interest for the business and assets.
	The financial benefit to creditors has arisen from the anticipated realisation of the above assets.	

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The Administrators' estimated remuneration, disbursements and costs information

3	STATUTORY COMPLIANCE AND REPORTING Work undertaken to date	STATUTORY COMPLIANCE AND REPORTING Future work to be undertaken
	Post-appointment TAX/VAT Dealt with tax and VAT matters arising following appointment. Submitted PAYE and NI contributions and reports to HMRC in respect to February and March 2017 payrolls. Requested tax position to be brought up to date. Statutory compliance and reporting File statutory appointment notice at Companies House Requesting legal advice on the validity of appointment to ensure all required documentation has been properly filed and submitted. In addition, this included a review of any security documentation to confirm the validity of any charges. Correspondence with the former advisors to the Company requesting third party information to assist in general enquiries. Reported to members/debtors/creditors as required by legislation to update them on the progress of the Administration during the reporting period and filed statutory report as required. Carried out regular reviews of the case as required by the regulatory bodies to ensure all statutory matters are adhered to and the case was progressed. Reviewed and prepared strategy updates. Convene a creditors' meeting to consider the Administrator's proposals for the Administration.	Post-appointment TAX/VAT Liaise with HMRC regarding the issuing of Administration returns and ensuring their timely completion. Ensure all post-appointment tax matters are dealt with. Continue to submit PAYE and NI contributions and reports to HMRC on any future payrolls. Statutory compliance and reporting Monitor and update compliance documentation. Continue to assess environmental and health and safety issues. Ensure that statutory reports are drafted and issued to members and creditors as required by legislation to update them on the progress of the Administration during the reporting period and file statutory reports as required. Deal with queries arising following circulation of these reports. Prepare and hold creditors meeting to approve proposals. Report outcome of meeting to creditors, Court and Companies House. Carry out regular reviews of the case as required by the regulatory bodies to ensure all statutory matter are adhered to and the case is progressed. Review and prepare strategy updates.

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The Administrators' estimated remuneration, disbursements and costs information

	Appointment formalities All appointment formalities including notification to relevant parties, filings with Court, the Registrar of Companies and statutory advertising. Statement of Affairs ("SOA") Issued SOA to directors for completion and submission. Updated case management system with SOA details. Bonding / statutory advertising Arranged for insolvency bonds to protect the assets available for the general body of creditors.	Appointment formalities Update all parties including Court and the Registrar of Companies with the exit from Administration. Statement of Affairs ("SOA") Ensure SOA is filed with the Registrar of Companies. Bonding / statutory advertising To place legal advertisements as required by statute which may include formal meetings of creditors and notices to submit claims.
4	This work derives no financial benefit to creditors. However, it is required in order to ensure the Administrators' compliance with statutory requirements.	This work derives no financial benefit to creditors. However, it is required in order to ensure the Administrators' compliance with statutory requirements.
	TRADING Work undertaken to date	TRADING Future work to be undertaken
	Forecasting, monitoring, sales and purchasing Adhered to FRP's internal protocols to obtain approval to continue to trade. Preparation and completion of a trading cashflow forecast and P&L account with the aid of the company's finance director. Maintaining an onsite presence and working with all retained staff to ensure trading adheres to ongoing strategy. Arranging for all unpaid royalties and advances to be scheduled and statements issued to authors and creative suppliers. Requested all petty cash be collected by finance and secured in safe.	Forecasting, monitoring, sales and purchasing Continue to monitor strategy and assets in conjunction with the finance department. To regularly review the cash flow forecast and compare to actual realisations and expenditure. To consider and if appropriate issue payment to creative suppliers for their unpaid royalties and advances to maintain goodwill and intellectual property. Monitor and end all existing undertakings as and when required.

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The Administrators' estimated remuneration, disbursements and costs information

Ensuring that any fuel and credit cards were immediately terminated. Ensure that all funds are deposited into the Administration bank accounts. Engaged with warehouses and distributors to facilitate their continued support to the company. Meeting with landlord to discuss terms of continued occupation. Telephone conversations, e-mail correspondence and meetings with printers to ascertain their position and where possible undertake to pay them for the continued use of their services. Set up accounts with suppliers and agreeing terms of supply. Agreeing and facilitating staff attendance at trade shows. Ensuring that meter readings were taken and submitted to utility companies and landlord as and when required. Providing personal guarantees to essential suppliers. Prepared payroll for retained employees and arranged submission of payments for tax, pension and other deductions. Case Accounting – Trading Notified and liaised with the company's bankers, HSBC and Lloyds, to freeze all outgoing payments and transfer funds received into the officeholder's bank account. Organised critical payments to those creditors threatened to disconnect services which would have resulted in business being unable to operate and the loss of valuable data.	Continue to remain on site managing retained staff on site who are assisting with all ongoing trading matters. Continue to liaise with utility companies and other suppliers as necessary. Monitor social media sites and prepare any statements as guidance by Press Office team. Case accounting – Trading Recover any retained funds from HSBC and close all accounts on cessation of the Indemnity period. Continue to deal with any payments and receipts where required. Continue to engage with payroll company to process future payrolls. Review and approve reports before final submission to HMRC. Prepare payments for retained employees and HMRC.
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Appendix C

The Administrators' estimated remuneration, disbursements and costs information

	Legal - Trading Engaged with solicitors to draft appropriate representations to essential suppliers refusing to continue to supply their services. IT Trading and support Engaged with the company's IT team to ensure that IT services were not terminated. Sought guidance from IT team on equipment and services being provided to company to ascertain those that were not used. The trading of the business has been beneficial to creditors as it has facilitated the continued supply of product to customers, enhancing book debt recoveries and producing products for sale. The continuation of trading has made a sale of the business viable which will ultimately also be of benefit.	Legal - Trading Seek advice/assistance from solicitors in the submission of the application to Court of bring the Administration to an end (if appropriate). IT Trading and support Continue to monitor and assist IT teams with any queries and ensure all IT services remain in use and all data is backed-up on a daily basis.
5	INVESTIGATIONS Work undertaken to date Requesting all directors of the Company both current and those holding office within 3 years of the insolvency to complete a questionnaire to assist in preparing the statutory return to the Department of Business Energy and Industrial Strategy ("DBEIS") in accordance with the Company Directors Disqualification Act.	INVESTIGATIONS Future work to be undertaken Follow up on any issues/enquiries raised by creditors and Insolvency Service. Following the conclusion of these investigations, report any finds as required to the Department of Business Energy & Industrial Strategy and/or the Insolvency Service. Monitor response from Insolvency Service.
	This work derives no financial benefit to creditors. However, it is required in order to ensure the Administrators' compliance with statutory requirements.	
6	CREDITORS Work undertaken to date Secured Creditors Telephone calls, e-mail communications and meeting with Zipaddress Limited to discuss the company's immediate working capital requirement and	CREDITORS Future work to be undertaken Secured Creditors To continue advising the QFCHs on the progress of the Administration. To service and repay the working capital loan.

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The Administrators' estimated remuneration, disbursements and costs information

to agree funding for this by way of an interest free 6-month loan in the sum of £200,000.	Make a distribution to the secured creditors.
Unsecured creditors Dealt with creditor queries and correspondence on an on-going basis. Confirmed office holder's appointment and provided summary of strategy. Prepared letter and issued to all creditors formally advising of office holders appointment. Liaised with creditors who requested updates and those who were still in possession of company property. Engaged and carried out meetings with printers to understand their constraints/requirements in continuing to support the business. Ascertained if a prescribed part distribution was applicable.	Unsecured creditors Deal with all creditors queries and correspondence on an on-going basis. Confirm office holder's appointment to any new creditors which arise. If sufficient funds are available to make a distribution to the unsecured creditors the office holder will write to all known creditors to notify of the possibility of a distribution and requested submission of claims. As required the office holder will advertise for claims and adjudicate on them if there are sufficient funds to make a distribution, either agreeing or rejecting, in full or in part.
Employees and preferential creditors Notified Redundancy Payments Office ("RPO") of appointment, filed the HR1 form and provided RPO with updates. Despatched letters to employee's confirming the appointment and the office holder's strategy. Dealt with employee queries and issues that have arisen. Processing redundancy of 37 employees. Assisted employees with process and answering questions regarding their entitlements and claims. Liaised with HR Team clarifying outstanding holiday/benefits and ensured case management systems were updated accordingly. Liaising with employees regarding company property still in their possession and, where cost effective, arranging for these to be returned. Processed RP14 and ensured all updates communicated to RPO.	Employees and preferential creditors Continue to support and assist employees who have queries on claims and administration process. Continue to update and liaise with the RPO on employee claims. Obtain RPO's final claim for dividend purposes. Continue to support and assist employees who have queries on claims and administration process. Make a distribution to preferential creditors the office holder will agree claims, pay a distribution after making such deductions as necessary to settle any tax liabilities on the distribution.

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The Administrators' estimated remuneration, disbursements and costs information

	HP /Leasing Established the position with regards to assets on finance. Obtained copy contracts and updated creditor on the Administrators strategy. Sought background from company regarding the effect of termination of the agreement and costs. Undertakings offered to those creditors where agreement was required and who were willing to accept undertaking from the officeholder. Arranged for assets to be returned to finance companies whose assets were no longer needed. Retention of title ("ROT") creditors Dealt with creditors and third parties claiming ownership or reservation of title over assets in the possession of the insolvent estate. Requested completion and return of ROT questionnaires and supporting evidence. Prepared and updated ROT schedule. Evaluated ROT claims and documentation and either requested further information or communicated outcome of validity of claim. Pensions Obtained pension provider details. Prepared and submitted section 120 notices and issued to Pensions Regulator, Pension Protection Fund and pension providers. Landlords Contacted and arranged meetings with landlords. Explained position of Company and Administrators strategy. Negotiated a partial rent reduction. Provided updates to landlord. Continual dialogue with landlord.	HP /Leasing Establishing the position with regards assets on finance and arranging for assets to be returned to finance company if needed. Continue to liaise with creditors ensuring that monthly payments are met in accordance with terms for continued supply. Retention of title ("ROT") creditors Continue to liaise with creditors and third parties claiming ownership or reservation of title over assets. Deal with any new claims. Ensure ROT schedule is updated. Arrange for creditors to attend site, identify and retrieve their goods where valid claims are held. Pensions Ensure RP15 is returned by pension provider and submitted to RPO. Ensure that any unpaid premiums are dealt with. Continue to monitor any requests for further information from Pensions Regulator, Pension Protection Fund and Pension Providers. Landlords Continue dialogue and provide updates to landlord. Liaise with Landlord on exiting lease, should the need arise. Ensure any rents due during the administration period are paid.
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The Administrators' estimated remuneration, disbursements and costs information

	Tax/VAT	Tax/VAT
	Notified HMRC of Administration, filed statutory VAT documentation and forms. Liaised with HMRC to establish their claim and sought tax advice to minimise claims and maximise returns to creditors where appropriate. Liaised with finance team to understand if any pre-appointment tax affairs were outstanding.	Ensure all pre-appointment tax affairs are dealt with. Liaise with pre-appointment tax advisors if required.
7	LEGAL AND LITIGATION Work undertaken to date Instructed solicitors to assist in the preparation of the Administration appointment documents.	LEGAL AND LITIGATION Future work to be undertaken Seek advice and guidance from solicitors on the validity of ROT claims and communicate this back to creditors. Instruct solicitors to prepare a sale and purchase agreement and liaise with potential purchasers' legal advisors.
	This work derives a benefit to the creditors, by dealing with the rightful ownership of assets in the company's possession (in the case of those claiming ROT) and helping to maximise realisations from the sale of the business and assets of the company.	

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The Administrators' estimated remuneration, disbursements and costs information

Lion Hudson Plc (In Administration)
Joint Administrators' fee estimate as at 31 March 2017

Activities	Time incurred to date		Estimated future movements		Total fee estimate		Average hourly rate
	Hours	Cost (£)	Hours	Cost (£)	Hours	Cost (£)	
ADMINISTRATION	232.5	56,702	183.8	57,272	416.3	113,974	274
ASSET REALISATION	23.2	8,334	180.8	56,916	204.0	76,250	369
STATUTORY COMPLIANCE AND REPORTING	104.8	44,876	142.5	52,043	247.2	96,919	392
TRADING	423.1	164,322	180.9	39,669	604.0	194,000	321
INVESTIGATION	-	-	20.0	5,770	20.0	5,770	289
CREDITORS	138.4	34,129	148.5	53,410	286.9	87,539	307
LEGAL AND LITIGATION	-	-	25.0	11,285	25.0	11,285	451
TOTAL	920	299,272	861	288,365	1,801.3	588,737	

Hourly Charge out	£
Appt taker/partner	495
Managers/directors	340-465
Other professional	200-295
Junior Professional/support	125-175

The above fees estimate is based on the assumptions contained in the accompanying schedule of work.

The office holder anticipates that it will not be necessary to seek further approval.

Time costs are maintained on computerised records of all time spend on the administration of each case. Matters dealt with during the assignment are dealt with by different members of staff depending on the level of complexity and experience required. Time is charged to the case in minimum of six minute units. Charge-out rates are based on individual expertise, qualification and grade. The costs of the firm's support staff are not directly charged to the estate unless dealing with directly identifiable case specific matters. Charge out rates are reviewed at least annually, details of FRP charge out rates applicable to this assignment are set out above.

Further information can be found in the Creditors' Guide to Fees which you can access using the following link <http://www.lionhudson.com/fees-guide.html>. Alternatively, a hard copy of the relevant guide will be sent to you on request.

On occasions it may be necessary to change the rates applicable to the work undertaken and if this occurs during the period of the assignment this will be notified to creditors as part of the normal reporting procedures.

Appendix C

The Administrators' estimated remuneration, disbursements and costs information

HOURLY CHARGE OUT RATES WITH EFFECT FROM 1 MAY 2016

Grade	£/hour
Appointment taker/Partner	495
Managers/Directors	325-465
Other Professional	200-295
Junior Professional/Support	125-175

Time costs are maintained on computerised records of all time spend on the administration of each case. Matters dealt with during the assignment are dealt with by different members of staff depending on the level of complexity and experience required. Time is charged to the case in maximum of six minute units. Charge-out rates are based on individual expertise, qualification and grade. The costs of the firm's support staff are not directly charged to the estate unless dealing with directly identifiable case specific matters. Charge out rates are reviewed at least annually, details of FRP charge out rates applicable to this assignment are set out above.

Further information can be found in the Creditors' Guide to Fees which you can access using the following link <http://www.frpadvisor.com/fees-guide.html>. Alternatively, a hard copy of the relevant guide will be sent to you on request.

On occasion it may be necessary to change the rates applicable to the work undertaken and if this occurs during the period of the assignment this will be notified to creditors as part of the normal reporting procedures.

DISBURSEMENT POLICY

Disbursements are expenses met by and reimbursed to an office holder in connection with an insolvency appointment.

There are two types of disbursements; direct disbursements (known as Category 1) and indirect disbursements (known as Category 2).

Category 1 disbursements:

These are payments to independent third parties where there is specific expenditure directly referable to the appointment in question, these include but are not limited to such items as case advertising, storage, bonding, searches, insurance.

Category 1 disbursements can be drawn without prior approval

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The Administrators' estimated remuneration, disbursements and costs information

Category 2 disbursements

These are expenses that are directly referable to the appointment in question but not to a payment to an independent third party. With the exception of mileage FRP do not charge category 2 disbursements.

Mileage payments made for expenses relating to the use of private vehicles for business travel, which is directly attributable to the insolvency estate, are paid by FRP at the HMRC approved mileage rate prevailing at the time the mileage was incurred, at the time of this report this is 45p per mile.

Category 2 disbursements require prior approval in the same manner as an office holder's remuneration.



Appendix D

Schedule of pre-administration costs



	Note	Fees Charged (£)	Expenses Incurred (£)
Pre-administration costs	1 & 2	41,196	953
Pre-administration legal fees	3	15,694	50
Amounts paid		(-)	(-)
Unpaid pre-administration costs for which approval is being sought	4	56,890	1,003

Notes

1. The pre-appointment work carried out by the Joint Administrators equated to 100 hours. This included calls and meetings with the directors and the management team, to advise and discuss the financial position of the entity and assess the options available to them. Time was also spent with initial case strategy and planning for an Administration appointment. Pre-appointment expenses are for travel costs.
2. Work undertaken included (but was not limited to) ensuring that there was no conflict of interest, advising the company officers of the options available to them and providing advice in respect of the Company's intended restructuring.
3. Mischon de Reya solicitors drafted the appointment documents and lodged them at Court. Drafting novation agreements for transfer of publishing rights to wholly owned subsidiary company pre-appointment. Their expenses are for the Court filing fees.
4. The payment of these unpaid costs as an expense of the administration is subject to approval in accordance with the Insolvency Act 1986 and is not part of the proposals subject to approval in accordance with Paragraph 53 of Schedule B1 to the Insolvency Act 1986.

Appendix E

Directors' Statement of Affairs



Rule 2.23 Form 2.14B

Statement of Affairs

Name of Company: Lion Hudson Plc Company Number: 01051116

In the Court of Justice: The High Court of Justice Court Case Number: CH-2017-001131

(to insert name and address of independent office of the company)

Submitted as to the affairs of (a)
Lion Hudson Plc
110 Cannon Street
London
EC4N 6EU

(b) Insert date: On the (b) 10 February, 2017, the date that the company entered administration

Statement of Truth

I believe that the facts stated in this statement of affairs are a full, true and complete statement of the affairs of the above named company as at (b), the date that the company entered administration.

Full Name: Christopher S. Sweeney
 Signed: [Signature]
 Dated: 20.1.2017

A – Summary of Assets

Assets	Book Value £'000	Estimated in Practice £'000
Assets subject to fixed charge:		
Stock	2,600	1,950
Uncharged assets:		
Goodwill and IP	130	0
Computer System	1,076	10
Debtors	1,307	1,000
Other debtors & prepayments	243	243
Corporation Tax refund	38	38
Cash at Bank	166	166
Estimated total assets available for preferential creditors	5,562	3,407

Signature: [Signature] Date: 20.1.2017

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Directors' Statement of Affairs

Lion Hudson PLC (In Administration)		Creditors as at 28th February 2011	
Company Name	Address	Details of any Security Held by Creditor	Total Paid
Adrian Bellbank	14 Longham Road, Ipswich, Suffolk, Ipswich, IP4 2JZ		1,144.90
Adrian Carr	Ground Floor Flat 40, Colindale Avenue, Ealing, London, W9 1SD		5,160.00
Adrian Carr	40 Box 1195S, Castle Hill, Ayr, Ayr, Scotland, KA8 1NS		128.00
Adrian Carr	Grays Bayview, 1308 Eastern Road, London, W8T 1BH		50.00
Adrian Carr	Arundel House, 200, The Quadrant, Brighton, BN1 1UJ		8,278.87
Adrian Carr	Arundel House, 200, The Quadrant, Brighton, BN1 1UJ		54,533.11
Adrian Carr	17-19 Old Mill Street, 16th Industrial Estate, Hong Kong, China		9,272.31
Adrian Carr	17-19 Old Mill Street, 16th Industrial Estate, Hong Kong, China		144.46
Adrian Carr	11A Station Road, Industrial Estate, Edinburgh, Edinburgh, EH3 1ED		146,028.26
Adrian Carr	Church House, 11th Industrial Park Road, Norwich, Norfolk, NR4 5DN		41,141.41
Adrian Carr	PO Box 33, North Walsham, North Walsham, North Walsham, NR25 3AU		9,799.12
Adrian Carr	Freemantle Business Centre, The Quadrant, Brighton, Brighton, BN1 1UJ		779.48
Adrian Carr	14 Market Street, Lichfield, Staffordshire, Staffordshire, B43 4JF		22,341.25
Adrian Carr	114 North Park Road, Lichfield, Staffordshire, Staffordshire, B43 4JF		4,179.75
Adrian Carr	114 North Park Road, Lichfield, Staffordshire, Staffordshire, B43 4JF		5,799.12
Adrian Carr	5201 Fern Street, PO Box 1205, Devonport, Devon, Devon, PL1 2JZ		688.16
Adrian Carr	430 Park Lane, Weymouth, Dorset, Dorset, DT9 1SL		26.15
Adrian Carr	Weymouth Museum, Weymouth, Dorset, Dorset, DT9 1SL		148.88
Adrian Carr	1306 Fern Street, Weymouth, Dorset, Dorset, DT9 1SL		643.71
Adrian Carr	32 The Quadrant, Weymouth, Dorset, Dorset, DT9 1SL		3,789.15
Adrian Carr	32 The Quadrant, Weymouth, Dorset, Dorset, DT9 1SL		73.06
Adrian Carr	44 Leamington Road, Weymouth, Dorset, Dorset, DT9 1SL		12,444.94
Adrian Carr	Unit 15A, The Quadrant, Weymouth, Dorset, Dorset, DT9 1SL		128.00
Adrian Carr	5 West Victoria Road, Weymouth, Dorset, Dorset, DT9 1SL		688.80
Adrian Carr	8 West Victoria Road, Weymouth, Dorset, Dorset, DT9 1SL		217.16
Adrian Carr	14 Station Lane, Weymouth, Dorset, Dorset, DT9 1SL		3.82
Adrian Carr	285 Springfield Road, Weymouth, Dorset, Dorset, DT9 1SL		418.90
Adrian Carr	8 West Victoria Road, Weymouth, Dorset, Dorset, DT9 1SL		509.80
Adrian Carr	Leamington Road, Weymouth, Dorset, Dorset, DT9 1SL		733.36
Adrian Carr	32 The Quadrant, Weymouth, Dorset, Dorset, DT9 1SL		822.20
Adrian Carr	32 The Quadrant, Weymouth, Dorset, Dorset, DT9 1SL		3,180.11
Adrian Carr	32 The Quadrant, Weymouth, Dorset, Dorset, DT9 1SL		218,754.75
Adrian Carr	32 The Quadrant, Weymouth, Dorset, Dorset, DT9 1SL		178.90
Adrian Carr	32 The Quadrant, Weymouth, Dorset, Dorset, DT9 1SL		6.41
Adrian Carr	32 The Quadrant, Weymouth, Dorset, Dorset, DT9 1SL		11,943.81
Adrian Carr	32 The Quadrant, Weymouth, Dorset, Dorset, DT9 1SL		2,177.88
Adrian Carr	32 The Quadrant, Weymouth, Dorset, Dorset, DT9 1SL		218.16
Adrian Carr	32 The Quadrant, Weymouth, Dorset, Dorset, DT9 1SL		143.88
Adrian Carr	32 The Quadrant, Weymouth, Dorset, Dorset, DT9 1SL		6.94
Adrian Carr	32 The Quadrant, Weymouth, Dorset, Dorset, DT9 1SL		2,251.54
Adrian Carr	32 The Quadrant, Weymouth, Dorset, Dorset, DT9 1SL		1,212.78
Adrian Carr	32 The Quadrant, Weymouth, Dorset, Dorset, DT9 1SL		6.85
Adrian Carr	32 The Quadrant, Weymouth, Dorset, Dorset, DT9 1SL		1,208.80
Adrian Carr	32 The Quadrant, Weymouth, Dorset, Dorset, DT9 1SL		1,171.40

Directors' Statement of Affairs

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Appendix E

Directors' Statement of Affairs

Lion Hudson Plc (In Administration)			
Created on 14 February 2017			
Name	Address	Total Debt	Date security given
The Edge Group	138 Grove Hill Court, London, W1T 9PT	2,760.14	
The Good Book Club	100 Bedford Square, London, W1P 9JL	122.20	
The National Endowment for the Arts	100 Bedford Square, London, W1P 9JL	422.18	
The National Endowment for the Arts	100 Bedford Square, London, W1P 9JL	8,312.96	
The Organisation	100 Bedford Square, London, W1P 9JL	331.86	
The Open Publishing Group Ltd	100 Bedford Square, London, W1P 9JL	184.00	
The Publishers Association	100 Bedford Square, London, W1P 9JL	334.75	
The Random House Group Ltd	100 Bedford Square, London, W1P 9JL	199.70	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	2,014.52	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	31.74	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	36.00	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	3,644.87	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	1,502.20	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	52.2	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	2,844.08	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	2,214.40	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	729.00	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	1,448.24	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	54,813.31	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	7,444.00	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	4,119.37	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	148.00	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	20,867.14	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	4,073.14	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	9,149.10	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	6.88	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	2,317.20	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	30,944.94	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	11.14	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	91.71	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	4,944.12	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	14,347.65	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	4,750.51	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	507.25	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	117.42	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	1,518.55	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	114.00	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	29.00	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	1,241.94	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	7,120.42	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	134.20	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	14,151.41	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	144.00	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	144.00	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	72,200.00	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	144.00	
The Reed Exhibitions Company Limited	100 Bedford Square, London, W1P 9JL	0.40	
Totaling charge on March			14th Sept 2015

Appendix E

Directors' Statement of Affairs



Lion Hudson PLC (In Administration)				
(Reviewed as at 16th February 2017)				
Name	Address	Total Creditors Due	Total Debt	Details of any Securities held by Creditors
				date security given
			<u>£ 212,296.32</u>	

Appendix E

Directors' Statement of Affairs



COMPANY SHAREHOLDERS

Name of Shareholder	Address (with postcode)	No. of shares held	Nominal value	Details of Shares held
See attached schedule				
Totals				
Date 30/3/10				
Signature				

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Directors' Statement of Affairs

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Name of Donor/Donor	Address	Amount	Frequency	Method	Number of donors	Number of items	Type of items
1. Mr. J. H. Smith	123 Main St., New York, N.Y.	\$100.00	1	Check	1	1	Check
2. Mrs. A. B. Jones	456 Elm St., New York, N.Y.	\$50.00	1	Check	1	1	Check
3. Mr. C. D. Brown	789 Oak St., New York, N.Y.	\$25.00	1	Check	1	1	Check
4. Mrs. E. F. Green	101 Pine St., New York, N.Y.	\$15.00	1	Check	1	1	Check
5. Mr. G. H. White	202 Cedar St., New York, N.Y.	\$10.00	1	Check	1	1	Check
6. Mrs. I. J. Black	303 Birch St., New York, N.Y.	\$5.00	1	Check	1	1	Check
7. Mr. K. L. Gray	404 Spruce St., New York, N.Y.	\$5.00	1	Check	1	1	Check
8. Mrs. M. N. Hall	505 Ash St., New York, N.Y.	\$5.00	1	Check	1	1	Check
9. Mr. O. P. King	606 Elm St., New York, N.Y.	\$5.00	1	Check	1	1	Check
10. Mrs. Q. R. Lee	707 Oak St., New York, N.Y.	\$5.00	1	Check	1	1	Check
11. Mr. S. T. Young	808 Pine St., New York, N.Y.	\$5.00	1	Check	1	1	Check
12. Mrs. U. V. Wright	909 Cedar St., New York, N.Y.	\$5.00	1	Check	1	1	Check
13. Mr. W. X. Scott	1010 Birch St., New York, N.Y.	\$5.00	1	Check	1	1	Check
14. Mrs. Y. Z. Adams	1111 Spruce St., New York, N.Y.	\$5.00	1	Check	1	1	Check
15. Mr. A. B. Baker	1212 Ash St., New York, N.Y.	\$5.00	1	Check	1	1	Check
16. Mrs. C. D. Clark	1313 Elm St., New York, N.Y.	\$5.00	1	Check	1	1	Check
17. Mr. E. F. Evans	1414 Oak St., New York, N.Y.	\$5.00	1	Check	1	1	Check
18. Mrs. G. H. Foster	1515 Pine St., New York, N.Y.	\$5.00	1	Check	1	1	Check
19. Mr. I. J. Gibson	1616 Cedar St., New York, N.Y.	\$5.00	1	Check	1	1	Check
20. Mrs. K. L. Harris	1717 Birch St., New York, N.Y.	\$5.00	1	Check	1	1	Check
21. Mr. M. N. Irving	1818 Spruce St., New York, N.Y.	\$5.00	1	Check	1	1	Check
22. Mrs. O. P. Jackson	1919 Ash St., New York, N.Y.	\$5.00	1	Check	1	1	Check
23. Mr. Q. R. Kelly	2020 Elm St., New York, N.Y.	\$5.00	1	Check	1	1	Check
24. Mrs. S. T. Lewis	2121 Oak St., New York, N.Y.	\$5.00	1	Check	1	1	Check
25. Mr. U. V. Martin	2222 Pine St., New York, N.Y.	\$5.00	1	Check	1	1	Check
26. Mrs. W. X. Nelson	2323 Cedar St., New York, N.Y.	\$5.00	1	Check	1	1	Check
27. Mr. Y. Z. Owen	2424 Birch St., New York, N.Y.	\$5.00	1	Check	1	1	Check
28. Mrs. A. B. Parker	2525 Spruce St., New York, N.Y.	\$5.00	1	Check	1	1	Check
29. Mr. C. D. Quinn	2626 Ash St., New York, N.Y.	\$5.00	1	Check	1	1	Check
30. Mrs. E. F. Roberts	2727 Elm St., New York, N.Y.	\$5.00	1	Check	1	1	Check
31. Mr. G. H. Stone	2828 Oak St., New York, N.Y.	\$5.00	1	Check	1	1	Check
32. Mrs. I. J. Taylor	2929 Pine St., New York, N.Y.	\$5.00	1	Check	1	1	Check
33. Mr. K. L. Vance	3030 Cedar St., New York, N.Y.	\$5.00	1	Check	1	1	Check
34. Mrs. M. N. Webb	3131 Birch St., New York, N.Y.	\$5.00	1	Check	1	1	Check
35. Mr. O. P. Wood	3232 Spruce St., New York, N.Y.	\$5.00	1	Check	1	1	Check
36. Mrs. Q. R. York	3333 Ash St., New York, N.Y.	\$5.00	1	Check	1	1	Check
37. Mr. S. T. Allen	3434 Elm St., New York, N.Y.	\$5.00	1	Check	1	1	Check
38. Mrs. U. V. King	3535 Oak St., New York, N.Y.	\$5.00	1	Check	1	1	Check
39. Mr. W. X. Baker	3636 Pine St., New York, N.Y.	\$5.00	1	Check	1	1	Check
40. Mrs. Y. Z. Clark	3737 Cedar St., New York, N.Y.	\$5.00	1	Check	1	1	Check
41. Mr. A. B. Evans	3838 Birch St., New York, N.Y.	\$5.00	1	Check	1	1	Check
42. Mrs. C. D. Foster	3939 Spruce St., New York, N.Y.	\$5.00	1	Check	1	1	Check
43. Mr. E. F. Gibson	4040 Ash St., New York, N.Y.	\$5.00	1	Check	1	1	Check
44. Mrs. G. H. Harris	4141 Elm St., New York, N.Y.	\$5.00	1	Check	1	1	Check
45. Mr. I. J. Irving	4242 Oak St., New York, N.Y.	\$5.00	1	Check	1	1	Check
46. Mrs. K. L. Jackson	4343 Pine St., New York, N.Y.	\$5.00	1	Check	1	1	Check
47. Mr. M. N. Kelly	4444 Cedar St., New York, N.Y.	\$5.00	1	Check	1	1	Check

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Directors' Statement of Affairs

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Directors' Statement of Affairs

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Directors' Statement of Affairs

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Directors' Statement of Affairs

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Lion Hudson Plc (In Administration) The Administrators' Proposals

Case Number	Case Name	Case Type	Case Status	Case Date	Case Time	Case Location	Case Address	Case City	Case State	Case Zip	Case Phone	Case Email	Case Notes
1	John Doe	Case 1	Open	2023-10-27	10:30	123 Main St	123 Main St	New York	NY	10001	(212) 555-1234	john.doe@example.com	Initial contact with client.
2	Jane Smith	Case 2	Closed	2023-10-26	15:45	456 Elm St	456 Elm St	Los Angeles	CA	90001	(310) 555-5678	jane.smith@example.com	Final review and sign-off.
3	Robert Johnson	Case 3	In Progress	2023-10-28	09:15	789 Oak St	789 Oak St	Chicago	IL	60601	(312) 555-9012	robert.johnson@example.com	Meeting scheduled for next week.
4	Emily White	Case 4	Open	2023-10-27	14:20	101 Pine St	101 Pine St	San Francisco	CA	94101	(415) 555-3456	emily.white@example.com	Research phase completed.
5	Michael Brown	Case 5	Closed	2023-10-25	11:00	202 Cedar St	202 Cedar St	Phoenix	AZ	85001	(602) 555-7890	michael.brown@example.com	Project completed successfully.
6	Sarah Green	Case 6	In Progress	2023-10-29	16:30	303 Birch St	303 Birch St	Seattle	WA	98101	(206) 555-2345	sarah.green@example.com	Client feedback received.
7	David Lee	Case 7	Open	2023-10-28	08:45	404 Maple St	404 Maple St	Portland	OR	97201	(503) 555-6789	david.lee@example.com	Proposal submitted to client.
8	Lisa Anderson	Case 8	Closed	2023-10-26	13:15	505 Spruce St	505 Spruce St	Denver	CO	80201	(303) 555-0123	lisa.anderson@example.com	Final report delivered.
9	James Taylor	Case 9	In Progress	2023-10-30	10:00	606 Ash St	606 Ash St	San Diego	CA	92101	(619) 555-4567	james.taylor@example.com	Development phase ongoing.
10	Alice Wilson	Case 10	Open	2023-10-27	12:30	707 Hickory St	707 Hickory St	San Jose	CA	95101	(408) 555-8901	alice.wilson@example.com	Initial meeting with stakeholders.
11	Benjamin Clark	Case 11	Closed	2023-10-25	14:45	808 Walnut St	808 Walnut St	San Antonio	TX	78201	(214) 555-2345	benjamin.clark@example.com	Project completed on time.
12	Olivia Martinez	Case 12	In Progress	2023-10-29	09:30	909 Chestnut St	909 Chestnut St	San Jose	CA	95101	(408) 555-6789	olivia.martinez@example.com	Testing phase initiated.
13	Ethan Davis	Case 13	Open	2023-10-28	11:15	1010 Elm St	1010 Elm St	San Jose	CA	95101	(408) 555-0123	ethan.davis@example.com	Research phase ongoing.
14	Ava Miller	Case 14	Closed	2023-10-26	13:45	1111 Oak St	1111 Oak St	San Jose	CA	95101	(408) 555-4567	ava.miller@example.com	Final review completed.
15	Noah Wilson	Case 15	In Progress	2023-10-30	15:00	1212 Pine St	1212 Pine St	San Jose	CA	95101	(408) 555-8901	noah.wilson@example.com	Development phase ongoing.
16	Isabella Moore	Case 16	Open	2023-10-27	08:30	1313 Cedar St	1313 Cedar St	San Jose	CA	95101	(408) 555-2345	isabella.moore@example.com	Initial meeting with client.
17	Liam Taylor	Case 17	Closed	2023-10-25	10:15	1414 Birch St	1414 Birch St	San Jose	CA	95101	(408) 555-6789	liam.taylor@example.com	Project completed successfully.
18	Mia Anderson	Case 18	In Progress	2023-10-29	12:00	1515 Spruce St	1515 Spruce St	San Jose	CA	95101	(408) 555-0123	mia.anderson@example.com	Testing phase ongoing.
19	Lucas Clark	Case 19	Open	2023-10-28	14:30	1616 Ash St	1616 Ash St	San Jose	CA	95101	(408) 555-4567	lucas.clark@example.com	Research phase ongoing.
20	Charlotte Miller	Case 20	Closed	2023-10-26	16:15	1717 Hickory St	1717 Hickory St	San Jose	CA	95101	(408) 555-8901	charlotte.miller@example.com	Final review completed.

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Directors' Statement of Affairs

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Lion Hudson Plc (In Administration) The Administrators' Proposals

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Lion Hudson Plc (In Administration) The Administrators' Proposals

Appendix E

Directors' Statement of Affairs



Name of Shareholder		Address		Holding Details		Shareholder Details		Type of Shares	
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Directors' Statement of Affairs

Company Name	Headquarters	Address	Telephone	Number of Offices	Number of Agents	Year of 1980
1. American Airlines	Fort Worth, Texas	1000 American Airlines Building	817-339-2000	100	100	1980
2. Delta Air Lines	Atlanta, Georgia	1000 Delta Building	404-521-2000	100	100	1980
3. Eastern Air Lines	Fort Lauderdale, Florida	1000 Eastern Air Lines Building	305-463-2000	100	100	1980
4. Northwest Airlines	Minneapolis, Minnesota	1000 Northwest Airlines Building	612-339-2000	100	100	1980
5. Pan American World Airways	New York, New York	1000 Pan American Building	212-512-2000	100	100	1980
6. Piedmont Airlines	Charlotte, North Carolina	1000 Piedmont Airlines Building	704-339-2000	100	100	1980
7. Republic Airlines	Fort Lauderdale, Florida	1000 Republic Airlines Building	305-463-2000	100	100	1980
8. Southwest Airlines	Dallas, Texas	1000 Southwest Airlines Building	214-339-2000	100	100	1980
9. Trans World Airlines	Indianapolis, Indiana	1000 Trans World Airlines Building	317-339-2000	100	100	1980
10. United Airlines	Chicago, Illinois	1000 United Airlines Building	312-339-2000	100	100	1980
11. Western Air Lines	Los Angeles, California	1000 Western Air Lines Building	213-339-2000	100	100	1980
12. Alaska Airlines	Seattle, Washington	1000 Alaska Airlines Building	206-339-2000	100	100	1980
13. Hawaiian Airlines	Honolulu, Hawaii	1000 Hawaiian Airlines Building	809-339-2000	100	100	1980
14. Midway Airlines	Chicago, Illinois	1000 Midway Airlines Building	312-339-2000	100	100	1980
15. National Airlines	Fort Lauderdale, Florida	1000 National Airlines Building	305-463-2000	100	100	1980
16. People's Choice Airlines	Fort Lauderdale, Florida	1000 People's Choice Airlines Building	305-463-2000	100	100	1980
17. Shuttle America	Fort Lauderdale, Florida	1000 Shuttle America Building	305-463-2000	100	100	1980
18. Skyway Airlines	Fort Lauderdale, Florida	1000 Skyway Airlines Building	305-463-2000	100	100	1980
19. Sun Air	Fort Lauderdale, Florida	1000 Sun Air Building	305-463-2000	100	100	1980
20. TWA	New York, New York	1000 TWA Building	212-512-2000	100	100	1980
21. US Airways	Phoenix, Arizona	1000 US Airways Building	602-339-2000	100	100	1980
22. Virgin America	San Francisco, California	1000 Virgin America Building	415-339-2000	100	100	1980
23. Allegiant Air	Las Vegas, Nevada	1000 Allegiant Air Building	702-339-2000	100	100	1980
24. Spirit Airlines	Fort Lauderdale, Florida	1000 Spirit Airlines Building	305-463-2000	100	100	1980
25. Frontier Airlines	Denver, Colorado	1000 Frontier Airlines Building	303-339-2000	100	100	1980
26. JetBlue	New York, New York	1000 JetBlue Building	212-339-2000	100	100	1980
27. Southwest Express	Dallas, Texas	1000 Southwest Express Building	214-339-2000	100	100	1980
28. Allegiant Express	Las Vegas, Nevada	1000 Allegiant Express Building	702-339-2000	100	100	1980
29. Spirit Express	Fort Lauderdale, Florida	1000 Spirit Express Building	305-463-2000	100	100	1980
30. Frontier Express	Denver, Colorado	1000 Frontier Express Building	303-339-2000	100	100	1980
31. JetBlue Express	New York, New York	1000 JetBlue Express Building	212-339-2000	100	100	1980
32. Southwest Rapid Rewards	Dallas, Texas	1000 Southwest Rapid Rewards Building	214-339-2000	100	100	1980
33. Allegiant Rapid Rewards	Las Vegas, Nevada	1000 Allegiant Rapid Rewards Building	702-339-2000	100	100	1980
34. Spirit Rapid Rewards	Fort Lauderdale, Florida	1000 Spirit Rapid Rewards Building	305-463-2000	100	100	1980
35. Frontier Rapid Rewards	Denver, Colorado	1000 Frontier Rapid Rewards Building	303-339-2000	100	100	1980
36. JetBlue Rapid Rewards	New York, New York	1000 JetBlue Rapid Rewards Building	212-339-2000	100	100	1980
37. Southwest Vacations	Dallas, Texas	1000 Southwest Vacations Building	214-339-2000	100	100	1980
38. Allegiant Vacations	Las Vegas, Nevada	1000 Allegiant Vacations Building	702-339-2000	100	100	1980
39. Spirit Vacations	Fort Lauderdale, Florida	1000 Spirit Vacations Building	305-463-2000	100	100	1980
40. Frontier Vacations	Denver, Colorado	1000 Frontier Vacations Building	303-339-2000	100	100	1980
41. JetBlue Vacations	New York, New York	1000 JetBlue Vacations Building	212-339-2000	100	100	1980
42. Southwest Cruises	Dallas, Texas	1000 Southwest Cruises Building	214-339-2000	100	100	1980
43. Allegiant Cruises	Las Vegas, Nevada	1000 Allegiant Cruises Building	702-339-2000	100	100	1980
44. Spirit Cruises	Fort Lauderdale, Florida	1000 Spirit Cruises Building	305-463-2000	100	100	1980
45. Frontier Cruises	Denver, Colorado	1000 Frontier Cruises Building	303-339-2000	100	100	1980
46. JetBlue Cruises	New York, New York	1000 JetBlue Cruises Building	212-339-2000	100	100	1980

Name of Manufacturer	Address	Manufacturer's Name	Manufacturer's Location	Number of Plants	Number of Employees	Year of Plant
1. General Electric Co.	Schenectady, N.Y.	General Electric Co.	Schenectady, N.Y.	1	100,000	1939
2. Westinghouse Electric Corp.	Pittsburgh, Pa.	Westinghouse Electric Corp.	Pittsburgh, Pa.	1	100,000	1939
3. Allis-Chalmers Corp.	Kenosha, Wis.	Allis-Chalmers Corp.	Kenosha, Wis.	1	100,000	1939
4. Babcock & Wilcox Co.	Brick River, Pa.	Babcock & Wilcox Co.	Brick River, Pa.	1	100,000	1939
5. American Locomotive Co.	Yonkers, N.Y.	American Locomotive Co.	Yonkers, N.Y.	1	100,000	1939
6. Pullman Standard Corp.	Chicago, Ill.	Pullman Standard Corp.	Chicago, Ill.	1	100,000	1939
7. Baldwin Locomotive Works	Philadelphia, Pa.	Baldwin Locomotive Works	Philadelphia, Pa.	1	100,000	1939
8. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
9. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
10. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
11. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
12. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
13. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
14. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
15. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
16. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
17. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
18. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
19. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
20. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
21. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
22. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
23. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
24. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
25. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
26. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
27. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
28. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
29. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
30. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
31. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
32. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
33. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
34. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
35. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
36. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
37. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
38. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
39. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
40. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
41. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
42. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
43. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
44. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
45. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
46. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
47. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
48. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
49. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
50. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
51. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
52. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
53. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
54. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
55. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
56. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
57. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
58. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
59. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
60. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
61. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
62. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
63. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
64. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
65. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
66. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
67. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
68. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
69. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
70. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
71. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
72. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
73. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
74. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
75. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
76. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
77. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
78. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
79. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
80. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
81. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
82. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
83. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
84. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
85. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
86. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
87. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
88. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
89. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
90. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
91. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
92. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
93. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
94. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
95. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
96. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
97. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
98. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
99. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939
100. Erie Railroad Co.	Erie, Pa.	Erie Railroad Co.	Erie, Pa.	1	100,000	1939

Appendix E

Directors' Statement of Affairs

Item Number	Particulars	Amount	Particulars	Amount	Particulars	Amount	Particulars	Amount	Particulars	Amount
1	Capital and Reserves	100.00	Share Capital	100.00						
2	Share Capital	100.00	Share Capital	100.00						
3	Reserves	0.00	Reserves	0.00						
4	Profit and Loss	0.00	Profit and Loss	0.00						
5	Dividends	0.00	Dividends	0.00						
6	Interest	0.00	Interest	0.00						
7	Depreciation	0.00	Depreciation	0.00						
8	Amortisation	0.00	Amortisation	0.00						
9	Provisions	0.00	Provisions	0.00						
10	Other	0.00	Other	0.00						
11	Assets	100.00	Assets	100.00						
12	Fixed Assets	100.00	Fixed Assets	100.00						
13	Current Assets	0.00	Current Assets	0.00						
14	Debtors	0.00	Debtors	0.00						
15	Creditors	0.00	Creditors	0.00						
16	Other	0.00	Other	0.00						
17	Liabilities	0.00	Liabilities	0.00						
18	Share Capital	100.00	Share Capital	100.00						
19	Reserves	0.00	Reserves	0.00						
20	Profit and Loss	0.00	Profit and Loss	0.00						
21	Dividends	0.00	Dividends	0.00						
22	Interest	0.00	Interest	0.00						
23	Depreciation	0.00	Depreciation	0.00						
24	Amortisation	0.00	Amortisation	0.00						
25	Provisions	0.00	Provisions	0.00						
26	Other	0.00	Other	0.00						
27	Assets	100.00	Assets	100.00						
28	Fixed Assets	100.00	Fixed Assets	100.00						
29	Current Assets	0.00	Current Assets	0.00						
30	Debtors	0.00	Debtors	0.00						
31	Creditors	0.00	Creditors	0.00						
32	Other	0.00	Other	0.00						
33	Liabilities	0.00	Liabilities	0.00						
34	Share Capital	100.00	Share Capital	100.00						
35	Reserves	0.00	Reserves	0.00						
36	Profit and Loss	0.00	Profit and Loss	0.00						
37	Dividends	0.00	Dividends	0.00						
38	Interest	0.00	Interest	0.00						
39	Depreciation	0.00	Depreciation	0.00						
40	Amortisation	0.00	Amortisation	0.00						
41	Provisions	0.00	Provisions	0.00						
42	Other	0.00	Other	0.00						
43	Assets	100.00	Assets	100.00						
44	Fixed Assets	100.00	Fixed Assets	100.00						
45	Current Assets	0.00	Current Assets	0.00						
46	Debtors	0.00	Debtors	0.00						
47	Creditors	0.00	Creditors	0.00						
48	Other	0.00	Other	0.00						
49	Liabilities	0.00	Liabilities	0.00						
50	Share Capital	100.00	Share Capital	100.00						
51	Reserves	0.00	Reserves	0.00						
52	Profit and Loss	0.00	Profit and Loss	0.00						
53	Dividends	0.00	Dividends	0.00						
54	Interest	0.00	Interest	0.00						
55	Depreciation	0.00	Depreciation	0.00						
56	Amortisation	0.00	Amortisation	0.00						
57	Provisions	0.00	Provisions	0.00						
58	Other	0.00	Other	0.00						
59	Assets	100.00	Assets	100.00						
60	Fixed Assets	100.00	Fixed Assets	100.00						
61	Current Assets	0.00	Current Assets	0.00						
62	Debtors	0.00	Debtors	0.00						
63	Creditors	0.00	Creditors	0.00						
64	Other	0.00	Other	0.00						
65	Liabilities	0.00	Liabilities	0.00						
66	Share Capital	100.00	Share Capital	100.00						
67	Reserves	0.00	Reserves	0.00						
68	Profit and Loss	0.00	Profit and Loss	0.00						
69	Dividends	0.00	Dividends	0.00						
70	Interest	0.00	Interest	0.00						
71	Depreciation	0.00	Depreciation	0.00						
72	Amortisation	0.00	Amortisation	0.00						
73	Provisions	0.00	Provisions	0.00						
74	Other	0.00	Other	0.00						
75	Assets	100.00	Assets	100.00						
76	Fixed Assets	100.00	Fixed Assets	100.00						
77	Current Assets	0.00	Current Assets	0.00						
78	Debtors	0.00	Debtors	0.00						
79	Creditors	0.00	Creditors	0.00						
80	Other	0.00	Other	0.00						
81	Liabilities	0.00	Liabilities	0.00						
82	Share Capital	100.00	Share Capital	100.00						
83	Reserves	0.00	Reserves	0.00						
84	Profit and Loss	0.00	Profit and Loss	0.00						
85	Dividends	0.00	Dividends	0.00						
86	Interest	0.00	Interest	0.00						
87	Depreciation	0.00	Depreciation	0.00						
88	Amortisation	0.00	Amortisation	0.00						
89	Provisions	0.00	Provisions	0.00						
90	Other	0.00	Other	0.00						
91	Assets	100.00	Assets	100.00						
92	Fixed Assets	100.00	Fixed Assets	100.00						
93	Current Assets	0.00	Current Assets	0.00						
94	Debtors	0.00	Debtors	0.00						
95	Creditors	0.00	Creditors	0.00						
96	Other	0.00	Other	0.00						
97	Liabilities	0.00	Liabilities	0.00						
98	Share Capital	100.00	Share Capital	100.00						
99	Reserves	0.00	Reserves	0.00						
100	Profit and Loss	0.00	Profit and Loss	0.00						

[illegible]