Report of the Directors and

Financial Statements for the Year Ended 31 December 2006

<u>for</u>

Pilling Motor Group Limited

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## Company Information for the Year Ended 31 December 2006

**DIRECTORS** 

K J Pilling

C G Pilling

SECRETARY:

C G Pilling

**REGISTERED OFFICE:** 

London Road Two Waters Hemel Hempstead Hertfordshire HP3 9AA

**REGISTERED NUMBER:** 

00993353 (England and Wales)

**AUDITORS:** 

Trevor Jones

Registered Auditor & Chartered Accountants

Sutton House Acorn Business Park Heaton Lane Stockport Cheshire SK4 IAS

BANKERS.

National Westminster Bank Plc

501 Silbury Boulevard Saxon Gate East Central Milton Keynes Milton Keynes MK9 3ER

**SOLICITORS:** 

S A Law Keystone 60 London Road St Albans Hertfordshire ALI ING

## Report of the Directors for the Year Ended 31 December 2006

The directors present their report with the financial statements of the company for the year ended 31 December 2006

#### PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of motor retailers

#### REVIEW OF BUSINESS

The results for the year and financial position of the company are as shown in the annexed financial statements

Headline turnover has, as expected, decreased this year - a direct result of the decision to reduce activity in the increasingly competitive fleet sales market

Retail vehicle sales, both volumes and turnover have increased year on year by 5 8%, albeit under increase pressure on margins

Aftersales departments have performed well during the year, showing an increase in turnover of 7 7% and departmental profit of 16 0%

Where costs were controllable by the management, a saving over the previous year was achieved Business rates and energy costs increased by 9 2% and 40 0% respectively

Whilst the company made improvements to its operations from 2005, in particular with regard to fleet sales operations, the continuing market pressures on new vehicle sales has contributed to the loss this year. Further cost savings have been implemented during the later part of 2006, in order to return the company to profit.

Overall, the Directors are satisfied that progress is being made in this direction. Early indications for 2007 performance have been in line with expectations

#### DIVIDENDS

No dividends will be distributed for the year ended 31 December 2006

#### DIRECTORS

The directors shown below have held office during the whole of the period from 1 January 2006 to the date of this report

K J Pilling C G Pilling

# FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES

The company uses a number of financial instruments which include loans, cash, equity investments and other various items such as trade debtors and trade creditors which arise directly from its operations

The existence of these financial instruments exposes the company to a number of financial risks, which are described in more detail below

The significant risks arising from the company's financial instruments are interest rate risk, liquidity risk and credit risk. The directors review and agree policies for the management of each of these risks which are noted below. These policies are consistent with those from the previous year.

#### Interest rate risk

The company's liquidity position does not place reliance on short term borrowings, and hence such perceived risk is considered to be minimal

#### Liquidity risk

The company makes efforts to manage the financial risk by the monitoring of cashflow to ensure that the company is able to meet its foreseeable debts as they fall due and to invest any cash assets profitably

#### Credit Risk

The company's principal financial assets are cash and trade debtors. The credit risk associated with cash is limited and therefore the principal credit risk arises from its trade debtors.

In order to manage credit risk the directors set limits for customers based on a combination of payment history and third party credit references. These credit limits are reviewed regularly by the directors together with the aged debtors and collection history.

# POLITICAL AND CHARITABLE CONTRIBUTIONS

During the year the company made charitable donations of £50

# Report of the Directors for the Year Ended 31 December 2006

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 234ZA of the Companies Act 1985) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information

#### **AUDITORS**

The auditors, Trevor Jones, will be proposed for re-appointment in accordance with Section 385A of the Companies Act 1985

ON BEHALF OF THE BOARD

CG Pilling - Secretary

Date 29-10 2007

# Report of the Independent Auditors to the Shareholders of Pilling Motor Group Limited

We have audited the financial statements of Pilling Motor Group Limited for the year ended 31 December 2006 on pages five to eighteen. These financial statements have been prepared under the accounting policies set out therein

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out on page three

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the Report of the Directors is consistent with the financial statements.

In addition, we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed

We read the Report of the Directors and consider the implications for our report if we become aware of any apparent misstatements within it

#### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### Opinion

In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 31 December 2006 and of its loss for the year then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and

- the information given in the Report of the Directors is consistent with the financial statements

**Trevor Jones** 

Registered Auditor & Chartered Accountants

Sutton House

Acorn Business Park

Heaton Lane

Stockport

Cheshire

SK4 1AS

Date

291000

# Profit and Loss Account for the Year Ended 31 December 2006

	Notes	31 12 06 £	31 12 05 £
TURNOVER		66,221,208	72,465,092
Cost of sales		57,628,675	62,977,909
GROSS PROFIT		8,592,533	9,487,183
Administrative expenses		8,292,020	8,946,967
		300,513	540,216
Other operating income		51,060	<u>-</u>
OPERATING PROFIT	3	351,573	540,216
Interest receivable and similar income		224	
		351,797	540,216
Interest payable and similar charges	4	682,879	823,251
LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION		(331,082)	(283,035)
Tax on loss on ordinary activities	5	(116,426)	(84,725)
LOSS FOR THE FINANCIAL YEAR AFTER TAXATION		(214,656)	(198,310)

## **CONTINUING OPERATIONS**

None of the company's activities were acquired or discontinued during the current year or previous year

# TOTAL RECOGNISED GAINS AND LOSSES

The company has no recognised gains or losses other than the losses for the current year or previous year

## NOTE OF HISTORICAL COST PROFITS AND LOSSES

The difference between the results as disclosed in the profit and loss account and the results on an unmodified historical cost basis is not material

# **Balance Sheet** 31 December 2006

		31 12	2 06	31 12	05
	Notes	£	£	£	£
FIXED ASSETS					
Intangible assets	6		217,354		354,621
Tangible assets	7		7,472,089		7,740,599
Investments	8		1		t
			7,689,444		8,095,221
CURRENT ASSETS					
Stocks	9	10,397,129		12,176,513	
Debtors	10	1,971,770		3,274,114	
Cash in hand		1,387		1,036	
		12,370,286	•	15,451,663	
CREDITORS		, ,		, , ,	
Amounts falling due within one year	11	14,657,050		17,932,984	
NET CURRENT LIABILITIES			(2,286,764)	<del>.</del>	(2,481,321)
TOTAL ASSETS LESS CURRENT LIABILITIES			5,402,680		5,613,900
CREDITORS					
Amounts falling due after more than one year	12		(3,188,174)		(3,068,312)
PROVISIONS FOR LIABILITIES	16		(50,574)		(167,000)
NET ASSETS			2,163,932		2,378,588
CAPITAL AND RESERVES					
Called up share capital	17		250,000		250,000
Revaluation reserve	18		627,422		627,422
Profit and loss account	18		1,286,510		1,501,166
SHAREHOLDERS' FUNDS	23		2,163,932		2,378,588
			1 1		

The financial statements were approved by the Board of Directors on and were signed on its behalf by

# <u>Cash Flow Statement</u> for the Year Ended 31 December 2006

		31 12 06 31 12 0		31 12 05	
	Notes	£	£	£	£
Net cash inflow					
from operating activities	1		1,564,347		107,275
Returns on investments and					
servicing of finance	2		(682,655)		(823,251)
Taxation			23,660		(106,500)
Capital expenditure	2		(75,945)		528,090
			<del></del>		
			829,407		(294,386)
Financing	2		(134,524)		244,161
	-				
Increase/(Decrease) in cash in the perio	od		694,883		(50,225)
• ,			<del></del>		===

Reconciliation of net cash flow				
to movement in net debt	3			
Increase/(Decrease)				
in cash in the period	694,883		(50,225)	
Cash outflow/(inflow)				
from decrease/(increase) in debt and lease				
financing	40,070		(317,160)	
Change in net debt resulting				(2.42.205)
from cash flows		734,953		(367,385)
		724.052		(2(7.205)
Movement in net debt in the period		734,953		(367,385)
Net debt at 1 January		(5,906,238)		(5,538,853)
Net debt at 31 December		(5,171,285)		(5,906,238)
includes at 51 December		======		=====

# Notes to the Cash Flow Statement for the Year Ended 31 December 2006

# 1 RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

2

	31 12 06	31 12 05
	£	£
Operating profit	351,573	540,216
Depreciation charges	473,986	519,618
Loss/(Profit) on disposal of fixed assets	7,736	(4,459)
Decrease/(Increase) in stocks	1,779,384	(78,941)
Decrease/(Increase) in debtors	1,303,915	(1,595,149)
(Decrease)/Increase in creditors	(2,352,247)	725,990
Net cash inflow from operating activities	1,564,347	107,275
ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FL	OW STATEMENT	
	31 12 06	31 12 05
	31 12 00 £	31 12 03 £
Returns on investments and servicing of finance	£	L
Interest received	224	_
Interest paid	(680,597)	(820,704)
Interest element of hire purchase payments	(2,282)	(2,547)
motest element of fine parentase payments	(2,202)	
Net cash outflow for returns on investments and servicing of finance	(682,655)	(823,251)
Capital expenditure		
Purchase of tangible fixed assets	(168,051)	(458,996)
Sale of tangible fixed assets	92,106	987,086
Net cash (outflow)/inflow for capital expenditure	(75,945)	528,090
. , ,		
Financing		
New loans in year	3,369,629	760,000
Loan repayments in year	(3,275,996)	(395,156)
Capital repayments in year	(19,703)	(14,212)
Amount withdrawn by directors	(94,454)	(12,471)
Net cash (outflow)/inflow from financing	(20,524)	338,161

# Notes to the Cash Flow Statement for the Year Ended 31 December 2006

# 3 ANALYSIS OF CHANGES IN NET DEBT

	At 1 1 06 £	Cash flow £	At 31 12 06 £
Net cash Cash at bank and in hand Bank overdraft	1,036 (2,308,962)	351 694,532	1,387 (1,614,430)
	(2,307,926)	694,883	(1,613,043)
Debt Hire purchase Debts falling due	(46,315)	19,703	(26,612)
within one year Debts falling due	(509,156)	160,066	(349,090)
after one year	(3,042,841)	(139,699)	(3,182,540)
	(3,598,312)	40,070	(3,558,242)
Total	(5,906,238)	734,953	(5,171,285)

### Notes to the Financial Statements for the Year Ended 31 December 2006

#### 1 ACCOUNTING POLICIES

#### Accounting convention

The financial statements have been prepared under the historical cost convention as modified by the revaluation of certain assets and are in accordance with applicable accounting standards

#### Turnover

Turnover represents net invoiced sales of goods, excluding value added tax

#### Goodwill

Goodwill, being the amount paid in connection with the acquisition of a business in 2003, is being amortised evenly over its estimated useful life of five years

#### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter

Freehold property - 2 5% on cost
Plant and machinery - Between 20% - 33% on cost
Fixtures and fittings - Between 10% - 20% on cost
Motor vehicles - Between 20% - 33% on cost

#### Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items

#### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date

#### Hire purchase and leasing commitments

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to the profit and loss account over the relevant period. The capital element of the future payments is treated as a liability

#### Pensions

The company operates a defined contribution pension scheme Contributions payable for the year are charged in the profit and loss account

### 2 STAFF COSTS

	31 12 06	31 12 05
	£	£
Wages and salaries	3,533,475	3,914,168
Social security costs	435,570	531,541
Other pension costs	23,473	54,854
	3,992,518	4,500,563
The average monthly number of employees during the year was as follows		
	31 12 06	31 12 05
Production	66	40
Selling and distribution	86	108
Management and administration	52	65
	204	
		213

# Notes to the Financial Statements - continued for the Year Ended 31 December 2006

# 3 OPERATING PROFIT

The operating profit is stated after	r charging/(crediting)
--------------------------------------	------------------------

		31 12 06 £	31 12 05 £
	Depreciation - owned assets	317,689	374,421
	Depreciation - assets on hire purchase contracts	19,030	7,930
	Loss/(Profit) on disposal of fixed assets	7,736	(4,459)
	Goodwill amortisation	137,267	137,267
	Auditors' remuneration	25,210	30,000
	Directors' emoluments	144,000	288,000
		<del></del>	
	The number of directors to whom retirement benefits were accruing was as follows		
	Money purchase schemes	2	2
		===	===
4	INTEREST PAYABLE AND SIMILAR CHARGES		
		31 12 06	31 12 05
	Dealement	£	£
	Bank interest Other interest payable and	200,287	314,728
	similar charges	480,310	505,976
	Hire purchase	2,282	2,547
		682,879	823,251
			=====
5	TAXATION		
	Analysis of the tax credit		
	The tax credit on the loss on ordinary activities for the year was as follows		
		31 12 06 £	31 12 05 £
	Current tax	2	~
	Corporation tax refund due	-	(82,840)
	Overprovision in prior year		(23,885)
	Total current tax	•	(106,725)
		(116.406)	
	Deferred tax	(116,426)	22,000
	Tax on loss on ordinary activities	(116,426)	(84,725)
			=====
	Factors affecting the tax credit		
	The tax assessed for the year is the same as the standard rate of corporation tax in the UK		
		31 12 06	31 12 05
		£	£
	Loss on ordinary activities before tax	(331,082)	(283,035)
	Loss on ordinary activities		<del> </del>
	multiplied by the standard rate of corporation tax		
	in the UK of 0% (2005 - 0%)	•	-
	Effects of		
	Adjustments to tax charge in respect of previous periods	-	(23,885)
	Carry back of tax losses	-	(82,840)
	C		(104 505)
	Current tax credit	-	(106,725) ======
			<del></del>

# Notes to the Financial Statements - continued for the Year Ended 31 December 2006

6	INTANGIBLE FIXED ASSETS					Goodwill £
	COST At 1 January 2006 and 31 December 2006					686,351
	AMORTISATION At I January 2006 Amortisation for year					331,730 137,267
	At 31 December 2006					468,997
	NET BOOK VALUE At 31 December 2006					217,354
	At 31 December 2005					354,621
7	TANGIBLE FIXED ASSETS			_		
		Freehold property £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Totals £
	COST OR VALUATION	-	-	-	_	_
	At I January 2006	7,254,865	1,140,892	543,814	449,917	9,389,488
	Additions Disposals	37,416 -	29,779 	21,518	79,338 (137,284)	168,051 (137,284)
	At 31 December 2006	7,292,281	1,170,671	565,332	391,971	9,420,255
	DEPRECIATION					
	At 1 January 2006	352,740	864,077	232,387	199,685	1,648,889
	Charge for year Eliminated on disposal	80,113	136,316	51,381	68,909 (37,442)	336,719 (37,442)
	At 31 December 2006	432,853	1,000,393	283,768	231,152	1,948,166
	NET BOOK VALUE					
	At 31 December 2006	6,859,428	170,278	281,564	160,819	7,472,089
	At 31 December 2005	6,902,125	276,815	311,427	<u>250,232</u>	7,740,599
	Cost or valuation at 31 December 2	006 is represente	d by			
		Freehold property £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Totals £
	Valuation in 1997	1,750,000		£.	-	1,750,000
	Cost	5,542,281	1,170,671	565,332	391,971	7,670,255
		7,292,281	1,170,671	565,332	391,971	9,420,255
	If certain land and buildings had no	t been revalued t	hey would have bee	en included at the	following historica	al cost
					31 12 06 £	31 12 05 £
	Cost				1,122,578	1,122,578
	Aggregate depreciation				252,577 ———	<u>224,512</u>

## Notes to the Financial Statements - continued for the Year Ended 31 December 2006

## 7 TANGIBLE FIXED ASSETS - continued

During 1997, the freehold property at Hemel Hempstead was revalued on an existing use basis, assuming vacant possession by Messrs Aitchinsons

The company has adopted the transitional provisions allowed under FRS 15 not to update the above revaluation

Fixed assets, included in the above, which are held under hire purchase contracts are as follows

Motor vehicles £
76,125
7,930
19,030
26.060
26,960
40.165
49,165
68,195
====

#### 8 FIXED ASSET INVESTMENTS

	Shares in group undertakings
COST At 1 January 2006 and 31 December 2006	1
NET BOOK VALUE At 31 December 2006	1
At 31 December 2005	====

The company's investments at the balance sheet date in the share capital of companies include the following

Pilling (Luton) Limited	
Nature of business Dormant	

	%		
Class of shares	holding		
Ordinary	100 00		
		31 12 06	31 12 05
		£	£
Aggregate capital and reserves		(57,800)	(57,800)

The subsidiary company is dormant and therefore group accounts have not been prepared

These financial statements therefore present information about the company as an individual undertaking and not about its group

# Notes to the Financial Statements - continued for the Year Ended 31 December 2006

9	STOCKS		
		31 12 06	31 12 05
		£	£
	Stocks	9,661,962	11,599,983
	Parts and WIP	380,093	386,836
	Consignment stock	355,074	189,694
		10,397,129	12,176,513
10	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		31 12 06	31 12 05
		£	£
	Trade debtors	525,194	1,154,834
	Other debtors	195,654	1,216,979
	Related party loan	821,413	444,868
	Directors' current accounts	25,231	-
	Tax	82,565	106,225
	Prepayments and accrued income	321,713	351,208
		1,971,770	3,274,114
11	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		31 12 06	31 12 05
		£	£
	Bank loans and overdrafts (see note 13)	1,909,520	2,704,118
	Other loans (see note 13)	54,000	114,000
	Hire purchase contracts (see note 14)	20,978	20,844
	Trade creditors	11,280,241	13,508,256
	Social security and other taxes	259,090	475,331
	New vehicle funding	355,074	189,694
	Other creditors	389,360	303,106
	Directors' current accounts	-	69,223
	Accruals and deferred income	388,787	548,412
		14,657,050	17,932,984

## Consignment Vehicles

Consignment vehicles which bear interest are regarded effectively as being under the control of the company and, in accordance with FRS 5, are included within stocks on the balance sheet, although legal title has not passed to the company. The corresponding liability is included as new vehicle funding and is secured directly on these vehicles.

## 12 CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	31 12 06	31 12 05
	£	£
Bank loans (see note 13)	3,074,540	2,880,841
Other loans (see note 13)	108,000	162,000
Hire purchase contracts (see note 14)	5,634	25,471
	<u> </u>	_
	3,188,174	3,068,312

# Notes to the Financial Statements - continued for the Year Ended 31 December 2006

## 13 LOANS

An analysis of the maturity of loans is given below

	31 12 06 £	31 12 05 £
Amounts falling due within one year or on demand Bank overdrafts Bank loans Other loans	1,614,430 295,090 54,000	2,308,962 395,156 114,000
	1,963,520	2,818,118
Amounts falling due between one and two years Bank loans Other loans	442,635 108,000 550,635	395,156 162,000 557,156
Amounts falling due between two and five years Bank loans	1,327,904	1,101,135
Amounts falling due in more than five years		
Repayable by instalments Bank loans	1,304,001	1,384,550

The bank loans are repayable in equal monthly instalments ending in November 2013 and November 2021 2013 respectively Interest is charged on the loans at the rate of 1 5% and 1 875% respectively above the National Westminster Bank Plc base rate

# 14 OBLIGATIONS UNDER HIRE PURCHASE CONTRACTS AND LEASES

	Hire purchase contracts	
	31 12 06	31 12 05
Gross obligations repayable	£	£
Within one year	21,986	21,985
Between one and five years	5,686	27,672
	27,672	49,657
Finance charges repayable		
Within one year	1,008	1,141
Between one and five years	52	2,201 ———
	1,060	3,342
		<del></del> -
Net obligations repayable		
Within one year	20,978	20,844
Between one and five years	5,634	25,471
	26,612	46,315

## Notes to the Financial Statements - continued for the Year Ended 31 December 2006

## 14 OBLIGATIONS UNDER HIRE PURCHASE CONTRACTS AND LEASES - continued

The following operating lease payments are committed to be paid within one year

	Land build	l and lings	oper	her atıng ses
Expiring Within one year Between one and five years In more than five years	31 12 06 £ 53,000 257,000 310,000	31 12 05 £ 53,000 236,500 289,500	31 12 06 £ 38,745  38,745	31 12 05 £ 64,212 64,212
SECURED DEBTS				
The following secured debts are included wi	thin creditors			
Bank overdrafts Bank loans			31 12 06 £ 1,614,430 3,369,630	31 12 05 £ 2,308,962 3,275,997
			4,984,060	5,584,959

Stocking finance is secured by a floating charge over all vehicle stocks and by a fixed and floating charge over all property and assets of the company

Bank loans and overdrafts are secured by a fixed and floating charge over all of the assets of the company, by guarantees given by Pilling (Coachbuilders) Limited, and against directors' life insurance policies

The company has a £200,000 guarantee bond in favour of Volkswagen Financial Services Limited in relation to vehicle stocking finance for Skoda vehicles

Volvo car finance has a secondary legal charge over all the assets of the company

## 16 PROVISIONS FOR LIABILITIES

15

	31 12 06	31 12 05
	£	£
Deferred tax	50,574	167,000
	<del></del>	
		Deferred
		tax
		£
Balance at 1 January 2006		167,000
Decrease in provision		(116,426)
Balance at 31 December 2006		50,574

### Notes to the Financial Statements - continued for the Year Ended 31 December 2006

#### 16 PROVISIONS FOR LIABILITIES - continued

The deferred tax provision consists of the tax effect of timing differences in respect of -

	31,12.06		31 12 05	
	Provided £	Unprovided £	Provided £	Unprovided £
Excess of taxation allowances over depreciation on fixed assets	126,495	-	170,000	-
Trading losses carried forward Other timing differences	(75,921)	- 180,000	(3,000)	180,000
	50,574	180,000	167,000	180,000

In the opinion of the directors the property is unlikely that the property will be disposed of in the foreseeable future, therefore deferred tax has not been provided on the revaluation and is shown above as unprovided

#### 17 CALLED UP SHARE CAPITAL

Authorised Number	Class	Nominal	31 12 06	31 12 05
500,000	Ordinary	value £1	£ 500,000	500,000
Allotted and	ıssued			
Number	Class	Nominal value	31 12 06 £	31 12 05 £
250,000	Ordinary	£1	250,000	250,000

#### 18 RESERVES

	Profit and loss account £	Revaluation reserve	Totals £
At 1 January 2006 Deficit for the year	1,501,166 (214,656)	627,422	2,128,588 (214,656)
At 31 December 2006	1,286,510	627,422	1,913,932

### 19 CONTINGENT LIABILITIES

The company has given unlimited guarantees to the bankers of Pilling (Coachbuilders) Limited covering any liabilities due to the bank. In the opinion of the directors at 31 December 2006 the potential liability was £Nil (2005 £Nil)

## 20 TRANSACTIONS WITH DIRECTORS

The directors loan accounts were overdrawn at the year end by the sum of £25,231

## 21 RELATED PARTY DISCLOSURES

During the year the company had the following transactions with Pilling (Coachbuilders) Limited, a company in which K J Pilling and C G Pilling are both directors and shareholders. The trade has been carried out under usual commercial terms (unless otherwise stated), as follows -

Pilling (Coachbuilders) Limited	31 12 06	31 12 05
	£	£
Sales	78,434	234,703
Purchases	24,299	124,344

# Notes to the Financial Statements - continued for the Year Ended 31 December 2006

# 22 ULTIMATE CONTROLLING PARTY

K J Pilling is this company's ultimate controlling related party by virtue of his majority shareholding

# 23 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

Loss for the financial year	31 12 06 £ (214,656)	31 12 05 £ (198,310)
Net reduction of shareholders' funds Opening shareholders' funds	(214,656) 2,378,588	(198,310) 2,576,898
Closing shareholders' funds	2,163,932	2,378,588