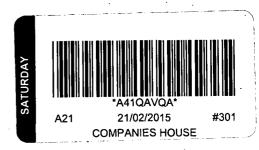
Registered Charity No: 313838 Company No: 983028 (England and Wales)

The Paul Mellon Centre for Studies in British Art

(Limited by Guarantee)

GOVERNORS' REPORT AND FINANCIAL STATEMENTS

for the year ended 30 June 2014



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The Paul Mellon Centre for Studies in British Art (Limited by Guarantee) LEGAL AND ADMINISTRATIVE INFORMATION

DIRECTORS/GOVERNORS

Amy Meyers Shauna King Peter Salovey Benjamin Polak

DIRECTOR OF STUDIES

Mark Hallett

SECRETARY

Amy Meyers

COMPANY NUMBER

983028 (England and Wales)

REGISTERED CHARITY NUMBER

313838

REGISTERED OFFICE

16 Bedford Square London WC1B 3JA

AUDITOR

Baker Tilly UK Audit LLP The Pinnacle 170 Midsummer Boulevard Milton Keynes Bucks MK9 1BP

BANKERS

Lloyds TSB Bank plc Victoria House 37 Southampton Row Holborn London WC1B 5HR

SOLICITORS

Farrer & Co LLP 66 Lincoln's Inn Fields London WC2A 3LH

The Paul Mellon Centre for Studies in British Art (Limited by Guarantee) GOVERNORS' REPORT

The Governors present their annual report and the financial statements of The Paul Mellon Centre for Studies in British Art for the year ended 30 June 2014.

GOVERNING INSTRUMENT AND LEGAL STATUS

The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. Under those Articles, the members of the Board are appointed and removed by the members of the company.

The charity is a limited liability company (Limited by Guarantee) and is registered in England and Wales (company number 983028).

DIRECTORS

For the purposes of the Companies Act and Charity law, the members of the board of governors are deemed to be directors and trustees of the charitable company and throughout this report are referred to as governors. The following governors have held office since 1 July 2013:

Amy Meyers Shauna King Peter Salovey Benjamin Polak Richard Charles Levin

(resigned 1 July 2013)

Each member of the board of governors is a subscribing member of the charitable company throughout his or her period of office.

RECRUITMENT AND APPOINTMENT OF GOVERNORS

Under the requirements of the charitable company's Memorandum and Articles of Association the members of the Board are elected to serve for a period of three years after which they offer themselves up for re-election.

The Board keeps the skills requirements for the Governor Board under review and in the event that a governor retires or a new governor is required the Board approaches a member of Yale University. Once a governor has been appointed, an induction process is undertaken to ensure that they understand the objects and activities of the charity and their responsibilities as a governor. Ongoing training is provided as required.

OBJECTS AND PRINCIPAL ACTIVITIES

The charitable company is a non-profit making organisation registered under the Charities Act (registration number 313838) for the advancement of education in, and appreciation and understanding of, British Art. No change in these activities is foreseen and all assets are held for these purposes. The sound investment policy by the Chief Financial Officer at Yale University will enable the Centre to comfortably cover all its commitments (see below).

RELATIONSHIP WITH YALE UNIVERSITY

The Paul Mellon Centre for Studies in British Art was established by Yale University. The University had received an endowment from an alumnus, Mr Paul Mellon, to support research and publication in the field of British studies, especially in the area of British art history.

This close relationship is enhanced by the Yale-in-London programme. This undergraduate programme is run at the Paul Mellon Centre for Studies in British Art, enabling American students to study British culture on its home ground.

The Paul Mellon Centre for Studies in British Art (Limited by Guarantee) GOVERNORS' REPORT

REVIEW OF ACTIVITIES AND FINANCIAL REVIEW

During the financial year 2013-14 the Centre continued comfortably to be able to maintain its publication activities and grant and fellowship awards and increased the amount of funds spent on academic events. Although the endowment income showed a very slight increase on the previous year, the long-established policy of running surpluses to allow for the fluctuation in the dollar/pound exchange rate effectively insulated the Centre from the worst effects of the financial climate.

As in all previous years, the bulk of the Centre's funds derive from the endowment income transferred annually from Yale University to which is added royalties on the sales of books published for the Centre by Yale University Press. In the long-term this royalty income rarely exceeds 50% of the total annual investment in the publications programme. Occasional gifts from an external funder are received but in this financial year there were no additional major sources of income.

The Paul Mellon Centre remains the only charitable body of its kind with funds dedicated solely for supporting scholarship in the history of British art and without the Centre's presence research in the history of British art would undoubtedly be significantly more limited. It is widely acknowledged that the Centre's publications programme is a model of its kind and without the Mellon publications subsidy many of the most important books in the field would never be published because almost all of the titles would not be financially viable. Similarly, the support offered by the Centre's grants and fellowships programme undoubtedly leads to significant new research in the field and results in important publications issued not only by the Centre but by other publishers who are recipients of our grants.

During the financial year 2013-2014 the Centre awarded grants and fellowships totalling £635,405. Thirteen Curatorial Research Grants and forty-one Publication Grants were awarded (seventeen to individual authors and twenty-four to publishers); nine Education Programme Grants were made to support conferences and lectures and twenty-eight Research Support Grants were awarded to individual scholars. Details of individual projects are listed on pp.16-18 of this report and in the Centre's Annual Report. NB: The Centre awards one Conservation Grant each year; the 2013 grant was included in the previous financial year and the 2014 grant will fall in to the following financial year.

Senior Fellowships were awarded to two scholars and seven Post-doctoral fellowships were awarded to scholars to enable them to convert their doctoral dissertation into publishable books. Two Junior Fellowships were awarded to scholars engaged in research for a doctoral dissertation and one Rome Fellowship was awarded in collaboration with the British School at Rome. The Centre established a new award during the year called the Mid-Career Fellowship; three awards were made in this category. The Centre also administered the Barns-Graham Fellowship on behalf of the Wilhelmina Barns-Graham Charitable Trust.

The Board of Governors at Yale University approves the proposed annual expenditure for grants and fellowships but the awards are made in London by the Centre's Advisory Council as its twice annual meetings.

The Advisory Council in London comprises twelve leading university professors and high-ranking museum professional with specialist knowledge of the history of British art, architecture and the decorative arts. Members of the Council serve five-year terms and are not renewable without at least a one year gap between terms. Although not policy makers, the Advisory Council, which between its members has a wealth of expert knowledge and professional experience, can be called upon for advice at any point during the year between regular meetings.

Grants are only awarded to those applicants whom the Advisory Council deem to have reached the highest standards of achievement. The criteria for awarding its various grants rest on the perceived benefit to scholarship, mankind and the sum of human knowledge. These factors are determined by the expert judgement of the Centre's Advisory Council.

During the year 2013-2014 the Centre continued to fund research for the catalogue raisonné of the paintings of William Hogarth, the portraits of Thomas Gainsborough, the paintings of George Romney, the online catalogue of the paintings of Richard Wilson by Centre's own Senior Research Fellows, Elizabeth Einberg, Hugh Belsey, Alex Kidson and Paul Spencer-Longhurst respectively as well as supporting Eric Shanes in his research for a major biography of J.M.W. Turner. Andrew Moore of the Castle Museum, Norwich continued his research on the important 'Grand Tour' collection at Holkham Hall in Norfolk.

The Paul Mellon Centre for Studies in British Art (Limited by Guarantee) GOVERNORS' REPORT

The Centre spent a total of £641,468 on its own publications issued by Yale University Press. Among these were publications of note such as Christopher Rowell's Ham House: Four Hundred Years of Collecting and Patronage; Rosie Dias's Exhibiting Englishness: John Boydell's Shakespeare Gallery and the Formation of a National Aesthetic; Joseph Monteyne's From Still Life to the Screen: Print Culture, Display and the Materiality of the Image in 18th-century London; Anthony Geraghty's The Sheldonian Theatre: Architecture and Learning in Seventeenth-century Oxford; Christine Stevenson's The City and the King: Architecture and Politics in Restoration London; Melanie Doderer-Winkler's Magnificent Entertainments: Temporary Architecture for Georgian Festivals; Francis Haskell's The King's Pictures: The Formation and Dispersal of the Collections of Charles I and His Courtiers; Annette Carruthers's The Arts and Crafts Movement in Scotland: A History; Elizabeth McKellar's The Landscapes of London: The City, the Country and the Suburbs 1660-1840; Beth Fowkes Tobin's The Duchess's Shells: Natural History Collecting in the Age of Cook's Voyages; and Mark Hallett's Reynolds: Portraiture in Action.

In addition to those grants awarded to other organisations the Centre organised and hosted conferences both in-house and in collaboration with institutions such as the *British Museum*, *Historic Royal Palaces Trust, Tate Britain, the National Horseracing Museum*, the National Museum of Wales, and the Victoria and Albert Museum.

The Centre's in-house research seminar and research lunch programme, established in FY13, continued to flourish during the year with many sessions attracting full-capacity attendance.

The Centre's Yale-in London programmes (two Summer Courses, between June and August, and a Spring Semester from January to April) attracted a total of thirty-two Yale University undergraduates.

The Centre regularly assess the benefits of it awards and remains confident that its current criteria and policies remain entirely valid in the present circumstances. The benefit of new members joining the Advisory Council each year ensures that fresh ideas and opinions reinvigorate the decision-making procedures and the Centre remains confident that it can maintain its current level of support for scholarship in the foreseeable future.

FUTURE PLANS

The Centre intends to expand its premises within the next financial year. The Board of Governors agreed to support the proposed expansion plans at their annual meeting in February 2014.

PUBLIC BENEFIT

We have referred to the guidance in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the governors consider how planned activities will contribute to the aims and objectives they have set.

RESERVES POLICY

The board has reviewed the reserves of the charity and has concluded that to allow the charitable company to be managed efficiently a general reserve equivalent to a full year's potential expenditure should be held. This figure should mirror the annual transfer from the Endowment to the operating budget.

RISK REVIEW

The major risk to which the Paul Mellon Centre for Studies in British Art is exposed to, is the fluctuation in the sterling exchange rate with the US dollar. This has been identified by the governors and systems have been established to mitigate the risk. In all other areas the risks are reviewed regularly and appropriate action is taken.

GRANT MAKING POLICY

The Paul Mellon Centre for Studies in British Art, established in 1970, augmented its grant giving policy in 1998. Grants and fellowships are awarded at separate meetings twice a year, and are selected by the Grant Committee. There are several categories both of grants and fellowships and a ceiling of awards is set in each case. Numbers of applicants have risen steadily since 1998.

The Paul Mellon Centre for Studies in British Art (Limited by Guarantee) GOVERNORS' REPORT

INVESTMENT POLICY

The Paul Mellon Centre does not invest the Endowment which is under the control of Yale University however the reserves in London are kept on secure fixed deposit.

STATEMENT AS TO THE DISCLOSURE OF INFORMATION TO AUDITOR

The governors in office on the date of approval of these financial statements have confirmed, as far as they are aware, that there is no relevant audit information of which the auditor is unaware. Each of the governors have confirmed that they have taken all the steps that they ought to have taken as governors in order to make themselves aware of any relevant audit information and establish that it has been communicated to the auditor.

A resolution to reappoint Baker Tilly UK Audit LLP will be put to the members at the forthcoming Annual General

This report has been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities (issued in March 2005) and in accordance with the exemptions available for small entities under the Companies Act.

On behalf of the board

Governor Roberts

The Paul Mellon Centre for Studies in British Art (Limited by Guarantee) STATEMENT OF GOVERNORS' RESPONSIBILITIES IN RESPECT OF THE PREPARATION OF FINANCIAL STATEMENTS

The governors (who are also directors of The Paul Mellon Centre for Studies in British Art for the purposes of company law and the Trustees for the purposes of charity law) are responsible for preparing the Governors' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the governors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The governors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE PAUL MELLON CENTRE FOR STUDIES IN BRITISH ART (Company Limited by Guarantee)

We have audited the financial statements of The Paul Mellon Centre for Studies in British Art for the year ended 30 June 2014 on pages 8 to 22. The financial reporting framework that has been applied in their preparation is applicable law and the Financial Reporting Standard for Smaller Entities (effective April 2008) (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of governors and auditor

As explained more fully in the Statement of Governors' responsibilities set out on page 6, the governors (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at http://www.frc.org.uk/auditscopeukprivate

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 June 2014 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities; and
- have been prepared in accordance with the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Governors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- the charitable company has not kept adequate accounting records, or returns adequate for our audit have not been received from branches not visited by us: or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Governors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the Governors' report.

Baker Tilly UK Audil LLF

SARAH MASON (Senior Statutory Auditor)

For and on behalf of BAKER TILLY UK AUDIT LLP, Statutory Auditor

Chartered Accountants

The Pinnacle

170 Midsummer Boulevard

Milton Keynes

Bucks MK9 IBP 2015

The Paul Mellon Centre for Studies in British Art (Limited by Guarantee) STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) for the year ended 30 June 2014

| | Notes | 2014 Restricted Funds £ | 2014 Unrestricted Funds | 2014 Total Funds £ | 2013 Total Funds |
|--|-------|----------------------------------|-------------------------------|-----------------------------|------------------------|
| INCOMING RESOURCES | | ~ | · . ~ . | ~ | ~ |
| Incoming resources from generated funds: | | | • | | |
| Activities for generating funds: | | | | | • |
| Publishing Royalties | | - | 225,893 | 225,893 | 302,583 |
| Summer Programme | | · - | 112,745 | 112,745 | 128,084 |
| Yale Undergraduate courses | | - | 100,842 | 100,842 | 103,116 |
| Pevsner Programme | | 225,000 | - | 225,000 | 204,580 |
| Investment income | 2 | - | 11,593 | 11,593 | 3,246 |
| Incoming resources from charitable activities: | | | • | | |
| Reserve income | 3 | - | 350,000 | 350,000 | 79,000 |
| Endowment income | 3 | - | 2,136,561 | 2,136,561 | 1,562,360 |
| Grants and fellowships income . | 3 . | 2,000 | 578,231 | 580,231 | 596,200 |
| Publication income | 3 | - | 182,848 | 182,848 | 187,862 |
| TOTAL INCOMING RESOURCES | | 227,000 | 3,698.713 | 3,925,713 | 3,167,031 |
| RESOURCES EXPENDED Charitable activities: | • | | | | |
| Publishing and printing costs | 5 | • | 639,777 | 639,777 | 689,558 |
| Summer programme costs | 5 | • - | 235,157 | 235,157 | 188,539 |
| Yale Undergraduate courses | . 5 | - | 171,675 | 171,675 | 169,035 |
| Fellowships and grants payable | 5 | 2,000 | 1,747,379 | 1,749,379 | 1,475,302 |
| Pevsner Programme | 5 | 247,693 | 75,007 | 322,700 | 163,751 |
| Governance costs | 6 | | 187,982 | 187,982 | 171,759 |
| TOTAL RESOURCES EXPENDED | | 249,693 | 3,056,977 | 3,306,670 | 2,857,944 |
| NET (OUTGOING)/INCOMING RESOURCES/ NET (EXPENDITURE)/INCOME | / | (22,693) | 641,736 | 619,043 | 309,087 |
| TOTAL FUNDS BROUGHT FORWARD | | 110,336 | 1,694,542 | 1,804,878 | 1,495,791 |
| TOTAL FUNDS CARRIED FORWARD | 16 | 87,643 | 2,336,278 | 2,423,921 | 1,804,878 |
| · · | | | | | |

The Statement of Financial Activities includes all gains and losses in the year.

All incoming resources and resources expended derive from continuing activities.

The notes on pages 12 to 22 form part of these financial statements.

The Paul Mellon Centre for Studies in British Art (Limited by Guarantee) BALANCE SHEET

At 30 June 2014

| | Registered Charit Compan | y No: 313838 y No: 983028 |
|--|-----------------------------|------------------------------|
| Notes | 2014 £ | 2013 £ |
| FIXED ASSETS Tangible assets 10 | 108,198 | 114,259 |
| CURRENT ASSETS Debtors 11 Cash at bank and in hand | 489,927 2,675,856 | 279,432 2,071,026 |
| | 3,165,783 | 2,350,458 |
| CREDITORS: Amounts falling due within one year 12 | 815,060 | 564,839 |
| NET CURRENT ASSETS | 2,350,723 | 1,785,619 |
| TOTAL ASSETS LESS CURRENT LIABILITIES | 2,458,921 | 1,899,878 |
| CREDITORS: Amounts falling due after one year 13 | 35,000 | 95,000 |
| NET ASSETS | 2,423,921 | 1,804,878 |
| CAPITAL AND RESERVES Unrestricted funds 16 Restricted Funds 16 | 2,336,278 87,643 | 1,694,542 110,336 |
| | 2,423,921 | 1,804,878 |

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and with the Financial Reporting Standard for Smaller Entities (effective April 2008).

These financial statements on pages 8 to 22 were approved by the board of Governors and authorised for issue on **8. Folkey 20.15.** and were signed on its behalf by

Ba Pill

8 Febra 2015 8 Febra 2015

Governors

The notes on pages 12 to 22 form part of these financial statements.

The Paul Mellon Centre for Studies in British Art (Limited by Guarantee) ACCOUNTING POLICIES

BASIS OF ACCOUNTING

The financial statements have been prepared under the historical cost convention and in accordance with the Companies Act 2006, the Financial Reporting Standard for Smaller Entities (effective 2008) and follow the recommendations in Accounting and Reporting by Charities: Statement of Recommended Practice issued in 2005.

GOING CONCERN

The governors have reviewed detailed operating budgets for the period to June 2016. Based on these budgets the governors expect the charitable company will have available adequate reserves and resources to continue its activities for the foreseeable future, and can meet its obligations as they fall due. Therefore the financial statements have been prepared on a going concern basis.

FIXED ASSETS AND DEPRECIATION

All fixed assets are stated at historical cost less accumulated depreciation. The cost of minor additions or those costing below £1,000 are not capitalised. In the previous years the capitalisation threshold was £5,000. The governors reviewed this threshold during the year and deemed that £1,000 was a more appropriate amount given the use of fixed assets in the charity. Depreciation is provided at rates calculated to write each asset down to its estimated residual value evenly over its expected useful life, as follows:

Fixtures and fittings

over 5 years

Computer equipment

over 3 years

STATUS OF THE CHARITABLE COMPANY

The charitable company is limited by guarantee and has no share capital. On a winding up each person who is a member at the date of winding up, or ceased to be a member during the year prior to that date, is liable to contribute a sum not exceeding £1 towards the assets of the charitable company. At 30 June 2014 the charitable company had 4 members (2013: 5).

INCOMING RESOURCES

Royalties - Royalties are accounted for on an accruals basis.

Summer Programme/ Yale in London/ Pevsner - Income and expenditure relating to the programmes are recognised in the year in which a programme is undertaken.

Incoming resources from charitable activities - Endowment and other income is accounted for on an accruals basis when the charity becomes entitled to the income.

FELLOWSHIPS AND GRANTS PAYABLE

Grants are accounted for on an accruals basis according to when they are authorised.

RESOURCES EXPENDED.

Resources expended are recognised on an accruals basis as a liability is incurred. They are allocated to the particular activity where the cost relates directly to that activity.

Charitable activities include expenditure associated with publication and printing costs, programme costs, course costs and grant costs and include both the direct costs and support costs relating to these activities.

Support costs and overheads include central functions and have been allocated to charitable activity cost categories on a basis consistent with the use of resources. For example, staff costs have been allocated by time spent and support costs have been allocated by their usage.

Governance costs are costs associated with the governance arrangements of the charity which relate to the general running of the charity as opposed to those costs associated with charitable expenditure. Included within this category are costs associated with the strategic as opposed to day to day management of the charity's activities.

The Paul Mellon Centre for Studies in British Art (Limited by Guarantee) ACCOUNTING POLICIES

PENSION CONTRIBUTIONS

The company operates a defined contribution scheme. The charge to the statement of financial activities is the amount payable in respect of the accounting period. Unpaid contributions are recognised and are provided for in the balance sheet (note 14).

UNRESTRICTED FUNDS

Unrestricted funds are donations and other incoming resources receivable or generated for the objects of the charity without further specified purpose and are available as general funds.

RESTRICTED FUNDS

Restricted funds are subjected to restrictions on their expenditure imposed by their donor.

FOREIGN CURRENCIES

Transactions in foreign currencies are recorded using the rate of exchange ruling at the date of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated using the rate of exchange ruling at the balance sheet date. Gains or losses on translation are included in the statement of financial activities.

LEASES

Rentals payable under operating leases are charged on a straight line basis over the term of the lease.

HERITAGE ASSETS

The Paul Mellon Centre for Studies in British Art has a collection of historical books and archives which are held in support of the Centre's primary objective of advancing education in, and appreciation and understanding of, British art. The Governors consider that, owing to the incomparable nature of these historic books and archives, conventional valuation approaches lack sufficient reliability and that, even if the valuations could be obtained, the costs would be onerous compared with the additional benefits derived by the Centre and users of the accounts. As a result, no value is reported for these assets in the balance sheet.

Further information is given in Notes 19 and 20.

| <u>101 (</u> | ne year ended 30 June 2014 | | | <u></u> | |
|--------------|---|-------------------|---------------------|--------------------|---------------|
| ·I | NET MOVEMENT IN FUNDS | , | | 2014 f. | 2013 £ |
| | Net movement in funds is stated af | ter charging | | ~ | ~ |
| | Operating lease rentals: | or onarging. | | | |
| | Land and buildings | | | 162,500 | 162,500 |
| | Auditor's remuneration - | | | .02,500 | 102,000 |
| | Audit services – current year | | • | 8,500 | 9,600 |
| | Audit services – prior year | | | • | 2,035 |
| | Other services | | | 6,978 | 3,038 |
| | Depreciation and amounts written of | off tangible fixe | d assets: | . 0,,,, | |
| | Charge for the year on owned asse | | | 39,938 | 27,708 |
| | | | | 07,700 | -7,7.00 |
| | Of the total incoming resources.£3 Kingdom. | ,912,120 (2013 | : £3,161,785) was r | eceived from outsi | de the United |
| 2 | INVESTMENT INCOME | | | 2014 | 2013 |
| | | | | £ | £ |
| | Bank interest receivable | | | 11,593 | 3,246 |
| | • . | | | ` | |
| | | | | | |
| 3 | DONATIONS AND GIFTS | 2014 | 2014 | 2014 | 2013 |
| | | Restricted | Unrestricted | Total | Total |
| | | £ | £ | £ | £ |
| | Reserve income | · • | 350,000 | 350,000 | 79,000 |
| | Endowment income | | 2,136,561 | 2,136,561 | 1,562,360 |
| | Grants and fellowships income | 2,000 | 578,231 | 580,231 | 596,200 |
| | Publication income | | 182,848 | 182,848 | 187,862 |
| | | | | | |
| | · | 2,000 | 3,247,640 | 3,249,640 | 2,425,422 |
| | | | | | |

for the year ended 30 June 2014

| EX | MPLOYEES | 2014 | 2013 |
|-------|--|---------|---------|
| Liv | M DO I DES | No. | No. |
| | e average monthly number of persons (excluding Governors) uployed by the charitable company during the year was: | NO. | . 190. |
| | Research and administration | 15 | 14 |
| | | 2014 | 2013 |
| | | £ | £ |
| Sta | aff costs for the above persons: | | |
| | Wages and salaries | 680,058 | 611,026 |
| | Social security costs | 77,013 | 69,895 |
| | Other pension costs | 98,995 | 116,655 |
| | | 856,066 | 797,576 |
| | | | • |
| | e number of employees whose emoluments amounted to more than | 2014 | 2013 |
| · £60 | 0,000 in the year in increasing bands of £10,000 were: | No. | No. |
| . £70 | 0,001 to £80,000 | - | 1 |
| £90 | 0,001 to £100,000 | . 2 | 1 |
| £13 | 30,001 to £140,000 | • . | 1 |
| £18 | 80,001 to £190,000 | 1 | • |

During the year pension contributions for the above employees amounted to £65,920 (2013: £52,878).

No amounts were paid or expenses reimbursed to the members of the board of Governors during the year (2013: £nil).

| | for the | he year | ended | 30. | June | 2014 |
|--|---------|---------|-------|-----|------|------|
|--|---------|---------|-------|-----|------|------|

| 5 | ALLOCATION OF SUPPORT COSTS | S AND OVE | ERHEADS | | | |
|----|--|--------------|-----------------|----------------|--------------|-------------|
| | Cost of charitable activities 2014 | Staff | Depreciation | Direc cost: | | |
| | | £ | £ | 1 | | |
| | Publishing costs | 52,731 | - | 510,939 | • | 639,777 |
| | Summer Programme costs | 22,573 | - | 136,477 | 76,107 | 235,157 |
| | Yale Undergraduate courses | 22,573 | - | 72,995 | | 171,675 |
| | Fellowships and grants | 618,523 | 39,938 | 634,276 | | 1,749,379 |
| | Pevsner costs | • | | 246,593 | 76,107 | 322,700 |
| | | 716,400 | 39,938 | 1,601,280 | 761,070 | 3,118,688 |
| | Governance costs 2014 | | | | | |
| | • | 120.666 | | 140.216 | | . 187.000 |
| | Governance costs | 139,666 | · | 48,316 | - | 187,982 |
| | Total costs 2014 | 856,066 | 39,938 | 1,649,596 | 761,070 | 3,306,670 |
| | | | | | | |
| ٠. | Cost of charitable activities 2013 | Staff | | Direct | Support | Total. |
| • | Cost of characte activities 2015 | - | Depreciation | costs | costs | 2013 |
| | | £ | £ | £ | £ | |
| | Publishing costs | 51,172 | - | 568,879 | 69,507 | 689,558 |
| | Summer Programme costs | 11,516 | - | 107,516 | 69,507 | 188,539 |
| | Yale Undergraduate courses | 11,516 | - | 88,012 | 69,507 | 169,035 |
| | Fellowships and grants | 589,934 | 27,708 | 440,622 | 417,038 | 1,475,302 |
| | Pevsner costs | - | - | 94,244 | 69,507 | 163,751 |
| | | 664,138 | 27,708 | 1,299,273 | 695,066 | 2,686,185 |
| | | | | | | |
| | Governance costs 2013 | | | | | • |
| | Governance costs | 133,438 | | 38,321 | - | 171,759 |
| | Total costs 2013 | 797,576 | 27,708 | 1,337,594 | 695,066 | 2,857,944 |
| | This year the Charity has taken steps to accurate basis. | allocate sta | off costs agair | nst income str | eams on a mo | re |
| | GOVERNANCE COSTS | | | • | 2014 | 2013 |
| | | | | | £ | £ |
| - | Audit and accountancy fees | | | | 15,478 | 14,693 |
| | Legal and professional fees | | | • | 32,838 | 23,628 |
| | Salary costs | | | | 139,666 | 133,438 |
| | | | | | 187,982 | 171,759 |
| | | | | | | |

| SUP | PORT COSTS | 2014 | 2013 |
|-------|-----------------------------|---------|---------|
| | | £ | |
| Oper | rating costs: | | |
| • | Postage | 6,770 | 9,44 |
| | Telephone and fax | 6,429 | 6,04 |
| | Insurance | 28,294 | 27,17 |
| | Stationery and photocopying | 9,956 | 14,81 |
| | Kitchen supplies | 6,049 | 5,35 |
| | Light and power | 10,878 | 8,15 |
| | Heating | 4,411 | 5,91 |
| | Cleaning | 19,213 | 18,87 |
| | Private healthcare | 24,323 | 21,260 |
| | Computer costs | 56,453 | 43,832 |
| | Digital strategy project | 6,720 | 45,052 |
| | Temporary staff | 8,263 | 5,117 |
| | Recruitment costs | 6,203 | 9,553 |
| • | Reclutinen costs | · . • | 9,33 |
| | | 187,759 | 175,55 |
| Acco | mmodation costs: | , | |
| | Rent | 162,500 | 162,500 |
| | Rates | 13,966 | 13,998 |
| | Repairs and maintenance | 20,503 | 31,24 |
| | Expansion | 38,439 | 31,240 |
| | Expansion | 130,439 | |
| | ÷ | 235,408 | 207,738 |
| Other | r expenses: | | |
| | Entertaining | 14,501 | 19,197 |
| | Travel | 29,839 | 28,358 |
| | Library and subscriptions | 30,101 | 26,916 |
| | Archives | 38,679 | 34,132 |
| | Academic activities | 209,845 | 177,295 |
| | Directors' research | 858 | 971 |
| | Miscellaneous | 1,490 | 15,558 |
| | Bank charges | 846 | 374 |
| | Administration of grants | 5,825 | 5,170 |
| | Training | 5,919 | 3,806 |
| | | 337,903 | 311,777 |
| Total | support costs | 761,070 | 695,066 |

for the year ended 30 June 2014

| 8 | GRANTS PAYABLE | 2014 £ | 2013 £ |
|---|--|-------------------------------|---------------------------------|
| | Fellowships and grants payable to institutions Fellowships and grants payable to individuals Grants cancelled/written back in the year | 354,766 280,639 (3,129) | 288,524 289,903 (137,805) |
| | | 632,276 | 440,622 |

60 grants and fellowships were awarded to individuals in the year ended 30 June 2014 (2013: 68) and 46 grants and fellowships were awarded to institutions (2013: 38).

Institutional grants were awarded as follows:

| mattedonal grants were awarded as follows. | | |
|--|-----------------------|-----------------------------|
| Institution | No. of grants awarded | Awarded in the year £ |
| Ashmolean Museum (paid over 2 years) | 1 | 10,000 |
| Ben Uri Gallery, London Jewish Museum of Art | 1 . | 3,000 |
| British Library (paid over 2 years) | .1 | 20,000 |
| Buckinghamshire New University | 1 | 2,000 |
| Central St Martins College of Art and Design | . 1 | 3,000 |
| Cheltenham Art Gallery and Museum (paid over 2 years) | 1 | 18,000 |
| Corpus Vitrearum Medii Aevi | 1 | 3,500 |
| Fitzwilliam Museum | . 1 | 4,000 |
| Harvey Miller Publishers | 1 | 4,000 |
| Holburne Museum, Bath | 1 | 3,000 |
| Huntington Library Press | 1 | 7,000 |
| Institute of Contemporary Arts | 2 | 5,000 |
| Learnington Spa Art Gallery and Museum (paid over 2 years) | 1 | 21,000 |
| Leeds Art Fund | 1 | 2,000 |
| London Parks and Gardens Trust | 1 | 2,500 |
| Lund Humphries Publishers | 1 | 2,000 |
| Manchester University Press | 1 | 1,200 |
| Modern Art Press | 1 | 4,000 |
| National Gallery, London | 1 | 1,100 |
| Parthian Books | 1 | 6,400 |
| Paul Holberton Publishing | 1 | 2,500 |
| Pontifical Institute for Medieval | 1 | 6,000 |
| Public Monuments and Sculpture Association | 1 | 5,000 |
| Royal Academy of Arts | . i | 10,000 |
| Royal Birmingham Society of Artists | 1 . | 4,564 |
| Royal Pavilion & Museum | 1 | 5,000 |
| Royal West of England Academy | 1 | 1,080 |
| Russell-Cotes Art Gallery & Museum (paid over 3 years) | . 1 | 30,000 |
| Seraphim Press Ltd | 1 | 4,000 |
| Spire Books | 1 | 3,000 |
| St Mary's University College | 1 | 1,582 |
| Strawberry Hill Trust | · 1 | 19,500 |
| Tate Britain | 2 | 12,000 |
| The Stephen Lawrence Gallery (paid over 2 years) | 1 | 9,885 |
| Carried forward to page 17 | 36 | 236,811 |

| Institutional grants were awarded as follows: | | | |
|--|-------------|--|---|
| • | | No. of | Awarded in |
| Institution | • | grants | the year |
| | | awarded | £ |
| Brought forward from page 16 | • | 36 | 236,811 |
| Twentieth Century Society | | 1. | 2,500 |
| UCL Art Museum, University College London (paid ov | er 3 years) | 1 | 30,000 |
| University of California (paid over 3 years) | | i | 15,000 |
| University of Leeds | | 1 | 1,455 |
| Victoria and Albert Museum (paid over 3 years) | | 1 | 30,000 |
| Wallace Collection | | 1 | 5,000 |
| Watts Gallery (paid over 2 years) | | 2 | 25,000 |
| Whitechapel Gallery | | 1 | 6,000 |
| William Shipley Group | | 1 | 3,000 |
| william Shipley Gloup | • | | |
| | | 46 | 354,766 |
| | : | | |
| Individual grants were awarded as follows: | | | |
| 5-11-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1- | | No. of | Awarded in the |
| Individual | • | grants | year |
| | | awarded | £ |
| Alexander Massouras | | . 1 | 8,000 |
| Alexandra Quantrill | | 1 | 2,500 |
| Alison Fitzgerald | | 1 | 3,500 |
| Allison Ksiazkiewicz | | 1 | 2,915 |
| Allison Young | | 1 | 3,000 |
| Ann Compton | | 1 | |
| Anne Bush | | 1 | 32,000 19,800 |
| Antonio Brucculeri | | 1 | |
| Arlene Leis | | 1 | 2,400 . 8,000 |
| | | | 0.000 |
| A FRICA SCRIMOL | | · 1 | |
| Arnika Schimdt | | 1 | 8,000 |
| Caitlin Silberman | | 1 1 | 8,000 1,000 |
| Caitlin Silberman Carla Mazzarelli | | 1 1 | 8,000 1,000 2,845 |
| Caitlin Silberman Carla Mazzarelli Caroline Arscott | | 1 1 1 1 | 8,000 1,000 2,845 32,000 |
| Caitlin Silberman Carla Mazzarelli Caroline Arscott Caroline McGee | | 1 1 1 1 1 | 8,000 1,000 2,845 32,000 660 |
| Caitlin Silberman Carla Mazzarelli Caroline Arscott Caroline McGee Catherine Roach | | 1 1 1 1 1 | 8,000 1,000 2,845 32,000 660 2,500 |
| Caitlin Silberman Carla Mazzarelli Caroline Arscott Caroline McGee Catherine Roach Chloe Northrop | | 1 1 1 1 1 1 | 8,000 1,000 2,845 32,000 660 2,500 3,000 |
| Caitlin Silberman Carla Mazzarelli Caroline Arscott Caroline McGee Catherine Roach Chloe Northrop Christiane Hille | | 1 1 1 1 1 1 1 | 8,000 1,000 2,845 32,000 660 2,500 3,000 1,850 |
| Caitlin Silberman Carla Mazzarelli Caroline Arscott Caroline McGee Catherine Roach Chloe Northrop Christiane Hille Clarisse Godard Desmarest | | 1 1 1 1 1 1 1 1 | 8,000 1,000 2,845 32,000 660 2,500 3,000 1,850 1,000 |
| Caitlin Silberman Carla Mazzarelli Caroline Arscott Caroline McGee Catherine Roach Chloe Northrop Christiane Hille Clarisse Godard Desmarest David Bindman | | 1 1 1 1 1 1 1 1 | 8,000 1,000 2,845 32,000 660 2,500 3,000 1,850 1,000 |
| Caitlin Silberman Carla Mazzarelli Caroline Arscott Caroline McGee Catherine Roach Chloe Northrop Christiane Hille Clarisse Godard Desmarest David Bindman Diana Maltz | | 1 1 1 1 1 1 1 1 1 | 8,000 1,000 2,845 32,000 660 2,500 3,000 1,850 1,000 1,000 2,650 |
| Caitlin Silberman Carla Mazzarelli Caroline Arscott Caroline McGee Catherine Roach Chloe Northrop Christiane Hille Clarisse Godard Desmarest David Bindman Diana Maltz Douglas Fordham | | 1 1 1 1 1 1 1 1 1 | 8,000 1,000 2,845 32,000 660 2,500 3,000 1,850 1,000 2,650 12,000 |
| Caitlin Silberman Carla Mazzarelli Caroline Arscott Caroline McGee Catherine Roach Chloe Northrop Christiane Hille Clarisse Godard Desmarest David Bindman Diana Maltz | | 1 1 1 1 1 1 1 1 1 1 | 8,000 1,000 2,845 32,000 660 2,500 3,000 1,850 1,000 1,000 2,650 |
| Caitlin Silberman Carla Mazzarelli Caroline Arscott Caroline McGee Catherine Roach Chloe Northrop Christiane Hille Clarisse Godard Desmarest David Bindman Diana Maltz Douglas Fordham | | | 8,000 1,000 2,845 32,000 660 2,500 3,000 1,850 1,000 2,650 12,000 |

| Individual grants were awarded as follows: | | |
|---|-----------------------|-----------------------|
| Individual | No. of grants awarded | Awarded in the year £ |
| Brought forward from page 17 | 22 | 152,120 |
| Eleanor Chan | 1 | 925 |
| Elizabeth Darling | 1 | |
| Gemma Romain | . 1 | 12,000 |
| Gregory Salter | 1 | 2,500 863 |
| Heidi Strobel | 1 | 1,800 |
| Henry Miller (Birkbeck, University of London) | 1 | |
| Henry Miller (University of Manchester) | . 1 | 8,000 |
| Holly James-Maddocks | 1 | 1,500 |
| Holly Shaffer | 1 | 1,900 |
| Irene Sunwoo | 1 | 7,500 2,500 |
| Jasmine Kilburn-Toppin | 1 | |
| John Cooper | . 1 | 8,000 1,000 |
| Joy Sleeman | 1 | • |
| Julia Skelly | . 1 | 2,000 |
| Kara Fiedorek | 1 | 1,500 |
| Katherine Wheeler | 1 | 7,500 2,500 |
| Keren Hammerschlag | 1 | 2,000 |
| Kimberley Skelton | 1 | 1,000 |
| Leo Damrosch | 1 | 1,000 |
| Louise Hughes | 1 | 2,000 |
| Lucy Peltz | . 1 | 4,000 |
| Martin Myrone | i | 12,000 |
| Meaghan Whitehead | 1 | 1,900 |
| Michael Snodin | 1 | 2,210 |
| Michelle Wilkinson | 1 | 3,000 |
| Miriam Volmert | 1 | 2,921 |
| Olexandra Dovzhyk | 1 | 870 |
| Oliver Bradbury | 1 | 2,500 |
| Paul Dobraszczyk | 1 | 1,500 |
| Philip Cottrell | 1 | 1,130 |
| Rebecca Wade | 1 | 1,500 |
| Ronald Baxter | 1 | 2,500 |
| Rosemary Shirley | | 1,500 |
| Sarah Hendriks | - 1 | 2,500 |
| Sarah Thomas | 1 | 8,000 |
| Simon Pierse | 1 | 2,500 |
| Sylvie Simonds | 1 | × 8,000 |
| Yat Ming Loo | 1 | 2,000 |
| · · · · · · · · · · · · · · · · · · · | 1 | 2,000 |
| | 60 | 280,639 |
| • | 00 - | 200,039 |

for the year ended 30 June 2014

9 TAXATION

The company is a registered charity and, as such, its income and gains falling within Section 471 to 489 of the Corporation Tax Act 2011 or Section 256 of the Taxation of Chargeable Gains Act 1992 are exempt from corporation tax to the extent that they are applied to its charitable objectives.

| 10 | TANGIBLE FIXED ASSETS | Fixtures and fittings | Computer equipment | Total |
|----|--|--------------------------|-----------------------|---------|
| | Cost | £ | £ | £ |
| | 1 July 2013 | 543,506 | 138,466 | 681,972 |
| | Additions | 1,379 | 32,498 | 33,877 |
| | 30 June 2014 | 544,885 | 170,964 | 725,849 |
| | Depreciation | - | | |
| | 1 July 2013 | . 437,797 | 129,916 | 567,713 |
| | Charged in the year | 24,441 | 15,497 | 39,938 |
| | 30 June 2014 | 462,238 | 145,413 | 607,651 |
| • | Net book value | | | .—— |
| | 30 June 2014 | 82,647 | 25,551 | 108,198 |
| | | | | |
| | 30 June 2013 | 105,709 | 8,550 | 114,259 |
| | | | - | .====== |
| 11 | DEBTORS | | 2014 | 2013 |
| | | | £ | £ |
| | Other debtors | - | 16,062 | 29,265 |
| | Prepayments | | 126,660 | 77,698 |
| | Accrued income | | 347,205 | 172,469 |
| | | | 489,927 | 279,432 |
| | · . | | | |
| 12 | CREDITORS: Amounts falling due within one year | | 2014 | 2013 |
| 12 | CREDITORS. Amounts faming due within one year | | £ | £ |
| | Grants awarded but not yet paid | | 450,481 | 406,203 |
| | Trade creditors | | 137,479 | 80,583 |
| | Other creditors | | 53,992 | 30,136 |
| | Other taxation and social security costs | | 27,264 | 20,524 |
| • | Accruals and deferred income | | 145,844 | 27,393 |
| | • | | 815,060 | 564,839 |
| | · | | | · |
| 13 | CREDITORS: Amounts falling due in more than one ye | ar | 2014 | 2013 |
| - | | • | £ | £ |
| | Grants awarded but not yet paid | | 35,000 | 95,000 |
| | | | | |

for the year ended 30 June 2014

14 PENSION COMMITMENTS

The company operates a defined contribution pension scheme whose assets are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company, including death in service, and amounted to £98,995 (2013: £116,655).

15 OTHER FINANCIAL COMMITMENTS

| | At 30 June 2014 the company also had under non-cancellable operating leases: | | nmitments | 2014 £ | 2013 £ |
|----|--|----------------|--------------------|----------------------|-----------------|
| | Land and buildings expiring after five years | | | 162,500 | 162,500 |
| 16 | MOVEMENT IN FUNDS | At 1 July 2013 | Incoming resources | Outgoing resources | At 30 June 2014 |
| | Unrestricted funds | 1,694,542 | 3,698,713 | (3,056,977) | 2,336,278 |
| | Restricted funds: Barns Graham Pevsner Programme | 110,336 | 2,000 225,000 | (2,000) (247,693) | 87,643 |
| | Total funds | 1,804,878 | 3,925,713 | (3,306,670) | 2,423,921 |
| | | | | | |

Unrestricted funds represent donations and other incoming resources receivable or generated for the objects of the charity without further specified purpose and are available as general funds.

Restricted funds are subjected to restrictions on their expenditure imposed by their donor. Restricted funds relate to the following: the Pevsner Programme; and the Barns-Graham Research Support Grant.

| 17 | ANALYSIS OF NET ASSETS | | Restricted Funds £ | Unrestricted Funds £ | Total Funds £ |
|----|--|---|--------------------------|---|---|
| | Tangible fixed assets Current assets Current liabilities Non-current liabilities | | 196,816 (109,173) | 108,198 2,968,967 (705,887) (35,000) | 108,198 3,165,783 (815,060) (35,000) |
| | | • | 87,643 | 2,336,278 | 2,423,921 |

for the year ended 30 June 2014

18 RELATED PARTY TRANSACTIONS

During the year the charity received £3,686,227 (2013: £2,859,202) from Yale University, the entity responsible for establishing the charity. The University releases endowment monies to the charity from monies originally received from alumnus, Mr Paul Mellon.

At the year end Yale University owed the charity £2,091 (2013: £15,599) in respect of sterling expenses incurred on behalf of Yale University.

During the year the charity received £225,893 (2013: £302,583) from Yale University Press, in relation to publishing royalties. Yale University Press is a subsidiary of Yale University, the entity responsible for establishing the charity.

During the year the charity paid £452,562 (2013: £364,574) to Yale University Press, a company in which R C Levin was a director until 1 July 2013, for book publishing costs.

19 HERITAGE ASSETS NOT RECOGNISED IN THE BALANCE SHEET

The Paul Mellon Centre maintains a collection of approximately 22,500 books and exhibition catalogues, 8,000 auction catalogues, 50 journal titles and 26 separate archives. The Centre's archives mainly consist of the research papers of art historians, many of whom were pioneers in the formation of this discipline. As well as containing important original research and information on artists, the archives chart the historiography of British art history. The book collection covers British painting, sculpture, drawing prints, architecture and garden history from the sixteenth to the mid-twentieth century, as well as eighteenth century decorative arts.

The Paul Mellon Centre maintains a full catalogue of its collection of heritage assets and all of these collections are available to the public via prior appointment. Information provided by this catalogue includes the author, imprint and class of the book/ archive.

Preservation and management

The Paul Mellon Centre does not have a programme of preservation, instead, this is carried out on a case by case basis and rare, valuable books would not be altered. The cost of any preservation in the year would be trivial.

The books and archives are managed by the Librarian, who is responsible for the books; the Archivist and Records manager, who is responsible for the paper archives and the Archivist and Photographic archivist, who is responsible for the photo archives. All of these posts manage the books and archives in accordance with policies which are approved by the governors and report to Professor Mark Hallett, Director of Studies.

Acquisitions and Disposals

Books are added to the collection at a rate of approximately 500 per year, although The Paul Mellon Centre would not pay more than approximately £250 for a book. The rarest books held were donated to The Paul Mellon Centre in prior years, with no valuable items donated in the current year.

The centre does not dispose of books or archives.

20 FOUR YEAR FINANCIAL SUMMARY OF HERITAGE ASSET TRANSACTIONS

There were no additions or disposals of heritage assets in the last four years.

It is not practicable to provide information for periods earlier than 2010 and this note will be built up going forward.

All of the above heritage assets have not been included within the balance sheet.

It is not practicable to obtain a valuation of heritage assets acquired by donation as the Governors consider that, owing to the incomparable nature of these historic books and archives, conventional valuation approaches lack sufficient reliability and that, even if the valuations could be obtained, the costs would be onerous compared with the additional benefits derived by the Centre and users of the accounts. There have been no significant donations received by The Paul Mellon Centre in the last five years.