



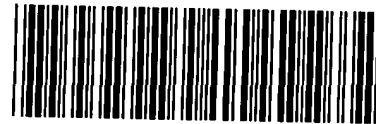
**Lancaster University Consultancy Services Limited**

**Company Registration Number: 00973030**

**Annual Report and Financial Statements**

**For the Year Ended 31 July 2018**

WEDNESDAY



\*A7XAQVZM\*  
A19 16/01/2019 #7  
COMPANIES HOUSE

# **Lancaster University Consultancy Services Limited**

## **Annual Report and Financial Statements for the year ended 31 July 2018**

<b>Contents</b>	<b>Pages</b>
Directors' report for the year ended 31 July 2018	1 - 2
Statement of directors' responsibilities	3
Independent auditor's report to the board of Lancaster University Consultancy Services Limited	4 - 5
Statement of income and retained earnings for the year ended 31 July 2018	6
Statement of financial position as at 31 July 2018	7
Notes to the financial statements for the year ended 31 July 2018	8 - 11

## **Lancaster University Consultancy Services Limited**

### **Directors' report for the year ended 31 July 2018**

The directors present their annual report and the audited financial statements of the company for the year ended 31 July 2018.

#### **Principal activities**

The company has been established to facilitate consultancy services arising from expertise within Lancaster University.

#### **Business review and future developments**

On 23rd November 2018, the University's Council approved a proposal to change the way in which consultancy activity is supported and managed across the University. With immediate effect, all new consultancy contracts will be managed through a central University professional support service and no new contracts will be placed through Lancaster University Consultancy Services Limited. In practical terms, the company will continue to trade and manage out all existing contracts and it is anticipated that these contracts will be completed during 2018/19.

#### **Proposed dividend**

The directors do not recommend the payment of a dividend (2017: £nil).

#### **Risks, uncertainties & key performance indicators**

The company's directors believe that the analysis of KPIs and risks and uncertainties are consistent with those of its parent Lancaster University. These are adequately set out and described in the Lancaster University group financial statements, and as such, they have not made any further disclosure within these financial statements.

#### **Directors**

The directors who held office during the year and up to the date of signing the financial statements were as follows:

D Allsop  
M Nolan  
S Randall-Paley  
N Paul

#### **Directors' indemnities**

As permitted by the Articles of Association, the directors have the benefit of an indemnity which is a qualifying third party indemnity provision as defined by Section 234 of the Companies Act 2006. The indemnity was in force throughout the last financial year and is currently in force. The company also purchased and maintained throughout the financial year Directors' and Officers' Liability Insurance in respect of itself and its directors.

## **Lancaster University Consultancy Services Limited**

### **Directors' report for the year ended 31 July 2018 (continued)**

#### **Going concern**

The directors believe that preparing the financial statements on the going concern basis is appropriate due to the continued financial support of the ultimate parent company Lancaster University. The directors have received confirmation that Lancaster University intend to support the company for at least one year after these financial statements are signed.

#### **Statement of disclosure of information to auditor**

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as the director is aware, there is no relevant audit information of which the company's auditor is unaware; and
- each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with Section 418 of the Companies Act 2006.

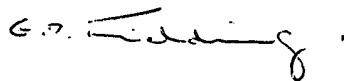
#### **Independent auditor**

The independent auditor, Deloitte LLP, has indicated their willingness to continue in office and a resolution concerning their reappointment will be proposed at the Annual General Meeting.

#### **Small company provisions**

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

Approved by the Board and signed by its order by:



G P Fielding  
Company Secretary

10.12.2018

## **Lancaster University Consultancy Services Limited**

### **Statement of Directors' Responsibilities**

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# **Independent auditor's report to the members of Lancaster University Consultancy Services Limited**

## **Report on the audit of the financial statements**

### **Opinion**

In our opinion the financial statements of Lancaster University Consultancy Services Limited (the 'company'):

- give a true and fair view of the state of the company's affairs as at 31<sup>st</sup> July 2018 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of income and retained earnings;
- the statement of financial position;
- the related notes 1 to 11.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

We are required by ISAs (UK) to report in respect of the following matters where:

- the directors' use of the going concern basis of accounting in preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

We have nothing to report in respect of these matters.

### **Other information**

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in respect of these matters.

### **Responsibilities of directors**

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

**Report on other legal and regulatory requirements****Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the directors' report.

**Matters on which we are required to report by exception**

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to take advantage of the small companies' exemption from the requirement to prepare a strategic report.

We have nothing to report in respect of these matters.

**Use of our report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Paul Thomson (Senior Statutory Auditor)  
For and on behalf of Deloitte LLP  
Statutory Auditor  
Leeds, UK  
11 December 2018

**Lancaster University Consultancy Services Limited**

**Statement of income and retained earnings  
for the year ended 31 July 2018**

	<b>Note</b>	<b>2018 £</b>	<b>2017 £</b>
<b>Turnover</b>		41,832	27,258
<b>Cost of sales</b>		(39,272)	(26,691)
<b>Gross profit</b>		<u>2,560</u>	<u>567</u>
<b>Administrative expenses</b>		(5,130)	(5,828)
<b>Operating loss</b>		<u>(2,570)</u>	<u>(5,261)</u>
<b>Interest payable and similar expenses</b>		(194)	(142)
<b>Loss before taxation</b>	3	<u>(2,764)</u>	<u>(5,403)</u>
<b>Tax on loss</b>	6	-	-
<b>Loss for the financial year</b>		<u>(2,764)</u>	<u>(5,403)</u>
<b>Retained losses as at 1 August</b>		(113,465)	(108,062)
<b>Retained losses as at 31 July</b>		<u>(116,229)</u>	<u>(113,465)</u>

All amounts relate to continuing operations.

The company has no recognised gains and losses other than those included in the results above, and therefore no separate statement of other comprehensive income has been presented.

There is no material difference between the loss before taxation and the loss for the financial year stated above, and their historical cost equivalents.



**Lancaster University Consultancy Services Limited**  
*Company Registration Number: 00973030*

**Statement of financial position  
as at 31 July 2018**

	Note	2018 £	2017 £
<b>Current assets</b>			
Debtors: amounts falling due within one year	7	3,675	26,710
<b>Creditors: amounts falling due within one year</b>	8	(49,804)	(70,075)
<b>Net current liabilities</b>		<u>(46,129)</u>	<u>(43,365)</u>
<b>Total assets less current liabilities</b>		<u>(46,129)</u>	<u>(43,365)</u>
<b>Net liabilities</b>		<u>(46,129)</u>	<u>(43,365)</u>
<b>Capital and reserves</b>			
Called up share capital	9	70,100	70,100
Profit and loss account		(116,229)	(113,465)
<b>Total shareholders' deficit</b>		<u>(46,129)</u>	<u>(43,365)</u>

The financial statements on pages 6 to 11 were approved by the board of directors and signed on its behalf by:



S Randall-Paley  
**Director**

10.12.2018

# **Lancaster University Consultancy Services Limited**

## **Notes to the financial statements for the year ended 31 July 2018**

### **1 Company information**

Lancaster University Consultancy Services Limited is a private company limited by shares, registered in England & Wales under registration number 00973030. The registered office is University House, University of Lancaster, Lancaster, Lancashire, LA1 4YW.

### **2 Accounting policies**

#### ***Basis of preparation***

These financial statements are prepared on the going concern basis, under the historic cost convention, and in accordance with applicable United Kingdom accounting standards, including Financial Reporting Standard 102 – 'The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland' ('FRS 102'), and with the Companies Act 2006. The principal accounting policies which have been applied consistently throughout the year and the prior year are as follows.

#### ***Going concern***

The company has net current liabilities of £46,129 (2017: £43,365). The ultimate parent company (Lancaster University) has confirmed its intention to continue to provide financial support to the company so that it can meet its liabilities as they fall due for a period of not less than 12 months from the date of signing these financial statements. The directors consider it appropriate therefore to prepare the financial statements on the going concern basis.

#### ***Significant accounting estimates and judgements***

The Directors discuss accounting estimates and judgements in the context of the budget setting process and during its periodic review of the management accounts at Board meetings.

Management has not made any accounting estimates or judgements that would have a significant effect on the amounts recognised in the financial statements in the year.

#### ***Cash flow statement***

Under FRS 102, the company is exempt from the requirement to prepare a cash flow statement as it is a wholly owned subsidiary undertaking of Lancaster University, and its cash flows are included within the consolidated cash flow statement of that entity which are publicly available.

#### ***Related party transactions exemption***

The directors have taken advantage of the exemption permitted by FRS 102 and have not disclosed related party transactions with parent and fellow subsidiary undertakings. There are no other related party transactions which require specific disclosure.

#### ***Current taxation***

Corporation tax payable is provided on taxable profits at the current rate.

## Lancaster University Consultancy Services Limited

### Notes to the financial statements for the year ended 31 July 2018 (continued)

#### 2 Accounting policies (continued)

##### *Turnover and revenue recognition*

Turnover consists of income receivable, excluding VAT, and consists of sales made in the United Kingdom. Revenue is recognised when the consultancy is provided, being the point at which the sales invoice is issued.

##### *Interest payable*

Interest payable wholly comprises amounts payable to its parent, Lancaster University. Interest is paid on the inter-company balance at a rate of Base Rate plus 0.25%.

##### *Basic financial instruments*

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due. Creditors and provisions are recognised where the company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

<b>3 Loss before taxation</b>	<b>2018</b>	<b>2017</b>
	<b>£</b>	<b>£</b>
<i>Loss is stated after charging:</i>		
Auditor's remuneration for the auditing of the financial statements	2,040	1,970

#### 4 Remuneration of directors

The directors have not received any remuneration for services provided to the company (2017: £nil). Administrative expenses include management charges of £1,577 in respect of part time duties of company directors employed by Lancaster University (2017: £2,345).

#### 5 Staff numbers and costs

The number of staff excluding directors employed during the year was nil (2017: nil). Total staff costs amounted to £nil (2017: £nil).

<b>6 Tax result for the year</b>	<b>2018</b>	<b>2017</b>
	<b>£</b>	<b>£</b>
Loss before taxation	(2,764)	(5,403)
Tax on loss at the standard rate of 19% (2017: 19.67%)	(525)	(1,063)
Group loss surrender	525	1,063
Tax charge for the year	-	-

# Lancaster University Consultancy Services Limited

## Notes to the financial statements for the year ended 31 July 2018 (continued)

### 6 Tax on loss (continued)

Finance Act No.2 2015, which was substantively enacted on 26 October 2015, included provisions to reduce the corporation tax to 18% with effect from 1 April 2020. In addition, the Finance Act 2016 which was substantively enacted on 6th September 2016 introduced a further reduction in the main rate of corporation tax from 18% to 17% from 1 April 2020. Accordingly these rates have been applied when calculating deferred tax assets and liabilities as at 31 July 2018.

There is no expiry date on timing differences, unused tax losses or tax credits.

<b>7 Debtors: amounts falling due within one year</b>	<b>2018 £</b>	<b>2017 £</b>
Trade debtors	3,675	26,710
	<u>3,675</u>	<u>26,710</u>

<b>8 Creditors: amounts falling due within one year</b>	<b>2018 £</b>	<b>2017 £</b>
Amounts owed to group undertakings *	33,344	28,789
Accruals and deferred income	15,248	36,106
Value Added Tax	1,212	5,180
	<u>49,804</u>	<u>70,075</u>

\* The amounts owed to group undertakings is repayable upon demand. Interest is paid on the balance at a rate of Base Rate plus 0.25%.

<b>9 Called up share capital</b>	<b>2018 £</b>	<b>2017 £</b>
<i>Authorised</i>		
70,100 (2017: 70,100) ordinary shares of £1 each	<u>70,100</u>	<u>70,100</u>
<i>Allotted and fully paid</i>		
70,100 (2017: 70,100) ordinary shares of £1 each	<u>70,100</u>	<u>70,100</u>

## **Lancaster University Consultancy Services Limited**

### **Notes to the financial statements for the year ended 31 July 2018 (continued)**

#### **10 Post Balance Sheet Event**

On 23rd November 2018, the University's Council approved a proposal to change the way in which consultancy activity is supported and managed across the University. With immediate effect, all new consultancy contracts will be managed through a central University professional support service and no new contracts will be placed through Lancaster University Consultancy Services Limited. In practical terms, the company will continue to trade and manage out all existing contracts and it is anticipated that these contracts will be completed during 2018/19.

#### **11 Ultimate parent company**

The immediate parent undertaking is Lancaster University Enterprises Ltd.

The ultimate parent undertaking and controlling party is Lancaster University, which is incorporated by Royal Charter in Great Britain.

Lancaster University is the parent undertaking of the largest and smallest group of undertakings to consolidate these financial statements at 31 July 2018. The consolidated financial statements can be obtained from:

Lancaster University  
University House  
Bailrigg  
Lancaster  
Lancashire  
LA1 4YW

This address is also the registered office of the company.