S Black (Import & Export) Limited

Directors' Report and Financial Statements

for the year ended 30 June 1995

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## Company Information

Directors S Black

Mrs Z Black A G F Difford D G Saunter A G Raybould N L Berry C Davies

Secretary C Davies

Company Number 934139

Registered Office The Colonnade

High Street Cheshunt Hertfordshire

EN8 ODJ

Auditors Whiteleys

3 Manchester Square

London WlM 5RF

Business Address The Colonnade

High Street Cheshunt Hertfordshire

EN8 ODJ

Bankers Barclays Bank Plc

54 Lombard Street

London EC3V 9EX

Solicitors A Oldschool & Co.

116/118 Islington High Street

Camden Passage

London N1 8EG

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## Directors' Report for the year ended 30 June 1995

The directors present their report and the financial statements for the year ended 30 June 1995.

#### Principal Activities and Review of the Business

The principal activity of the company continued unchanged as that of importer and exporter of specialised chemicals and pigments.

The company has been expanding its core business by growth. The business has responded well to the general recovery of the economy and this has resulted in increased turnover and level of profitability. The directors are confident that the trend will continue in the current financial period.

#### Results and Dividends

The results for the year are set out on page 4.

The directors have paid an interim dividend, amounting to £263,900, and they do not recommend payment of a final dividend.

It is proposed that the retained profit of £974,270 is transferred to reserves.

#### Fixed Assets

The significant changes in fixed assets during the year are explained in notes 12 and 13 to the financial statements.

## Market Value of Land and Buildings

In the director's opinion, the market value of land and buildings does not differ significantly from that stated in the financial statements.

#### Post Balance Sheet Events

The company entered an agreement to acquire freehold land for a consideration of £1.05 million. Details of the transactions are set out in note 24 to the financial statements.

#### Directors and their Interests

The directors who served during the year and their interests in the company were as stated below.

	Class of share	Number of 1995	f shares 1994
S Black	Ordinary shares	33,000	33,000
Mrs Z Black	Ordinary shares	32,000	32,000
AGF Difford	Ordinary shares	5,000	5,000
D G Saunter	Ordinary shares	1,000	1,000
	Ordinary shares option	3,000	3,000
A G Raybould	Ordinary shares	· _	
	Ordinary shares option	4,000	4,000
N L Berry	Ordinary shares	500	500
	Ordinary shares option	3,500	3,500

C Davies was appointed a director on 1 August 1995.

## Directors' Report for the year ended 30 June 1995 (continued)

## Directors' Responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;

- make judgements and estimates that are reasonable and prudent;

- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;

- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Auditors

In accordance with Section 385 of the Companies Act 1985, a resolution proposing that Whiteleys be reappointed as auditors of the company will be put to the Annual General Meeting.

This report was approved by the Board on 13 October 1995.

AWWIE C Davies Secretary

## Auditors' Report to the shareholders of S Black (Import & Export) Limited

We have audited the financial statements on pages 4 to 17 which have been prepared under the historical cost convention and the accounting policies set out on page 8 and 9.

## Respective responsibilities of directors and auditors

As described on page 2 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

## Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

## Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 30 June 1995 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants and Registered Auditors 13 October 1995

3 Manchester Square London WLM 5RF

## Profit and Loss Account for the year ended 30 June 1995

	Notes	1 <b>995</b> £	1994 £
Turnover	2	15,489,373	13,307,672
Cost of sales		(12,296,383)	(10,414,312)
Gross profit		3,192,990	2,893,360
Distribution costs Administrative expenses Exceptional item	3	(139,318) (1,263,155) (30,780)	(121,050) (1,147,586)
Operating profit	4	1,759,737	1,624,724
Loss on disposal of fixed assets		(8,882)	(10,654)
Profit on ordinary activities before interest		1,750,855	1,614,070
Other interest receivable and similar income Amount written off investments Interest payable and	7 8	140,483 (4,337)	90,641 -
similar charges	9	(4,262)	(1,963)
Profit on ordinary activities before taxation		1,882,739	1,702,748
Tax on profit on ordinary activities	10	(644,569)	(565,632)
Profit on ordinary activities after taxation		1,238,170	1,137,116
Dividends	11	(263,900)	(263,900)
Retained profit for the year	20	974,270	873,216

There are no recognised gains and losses other than those passing through the profit and loss account.

The notes on pages 8 to 17 form part of these financial statements.

## Balance Sheet as at 30 June 1995

		1.	995	1	994
	Notes	£	£	£	£
Fixed Assets					
Tangible assets Investments	12 13		1,263,069 2,673		1,276,183 7,010
			1,265,742		1,283,193
Current Assets					
Stocks Debtors Cash at bank and in hand	15 2, 3,	,333,009 ,498,746 ,668,918 ,500,673		2,179,505 2,458,767 2,342,110 6,980,382	
Creditors: amounts falling due within one year	16(3,	351,328	)	(2,817,120	)
Net Current Assets	_		5,149,345		4,163,262
Total Assets Less Current Liabilities			6,415,087		5,446,455
Provision for Liabilities and Charges	17		(74,210	)	(79,848)
			6,340,877		5,366,607
Capital and Reserves					
Called up share capital Share premium account Profit and loss account	18 19 20		101,500 25,500 6,213,877		101,500 25,500 5,239,607
Shareholders' Funds (equity interests)			6,340,877		5,366,607

The financial statements were approved by the Board on 13 October 1995.

The notes on pages 8 to 17 form part of these financial statements.

A G F Difford

Director

N L Berry

## Cash Flow Statement for the year ended 30 June 1995

		1	995	15	994
	Notes	£	£	£	£
Net cash inflow from operating activities	1		2,123,022		1,975,301
Returns on investments and servicing of finance					
Interest received Interest paid Dividends paid		140,483 (4,262 (263,900	)	90,641 (1,963 (263,900	
Net cash outflow from returns on investments and servicing of finance	æ		(127,679)		(175,222)
Taxation					
Corporation tax paid (including advance corporation ta	x)	(571,058	)	(444,595)	)
Tax paid			(571,058)		(444,178)
Investing activities					
Payments to acquire tangible assets		(116,636	)	(88,229)	<b>i</b>
Receipts from sales of tangible assets		4,300	•	9,100	,
Net cash outflow from investing activities			(112,336)		(79,129)
Net cash inflow before financing			1,311,949		1,276,772
Financing					
Issue of ordinary share capital	4	-		10,000	
Net cash outflow from financing			-		10,000
Increase in cash and cash equivalen	ts 2,3		1,311,949		1,286,772

The notes on page 7 forms part of these financial statements.

## Notes to the Cash Flow Statement for the year ended 30 June 1995

1	Reconciliation of operating profit to net cash inflow from operating activities		1995 £	1994 £
	Operating profit Depreciation of tangible assets Increase in stocks Increase in debtors Increase in creditors due within one year		1,759,737 116,568 (153,504) (39,979) 440,200	105,593 (66,483) (86,937)
	Net cash inflow from operating activities		2,123,022	1,975,301
2	Analysis of changes in cash and cash equivalents during the year		1 <b>995</b> £	1 <b>994</b> £
	Balance at 1 July 1994 Net cash inflow		2,342,110 1,311,949	1,055,338 1,286,772
	Balance at 30 June 1995		3,654,059	2,342,110
3	Analysis of the balances of cash and cash equivalents as shown in the balance sheet		1994	Change in year
		r	£	£
	Cash at bank and in hand Bank overdrafts	3,668,918	<del></del>	£ 1,326,808 (14,859)
		3,668,918 (14,859)	2,342,110	1,326,808
4		3,668,918 (14,859)	2,342,110	1,326,808 (14,859) 1,311,949 Share
4	Bank overdrafts  Analysis of changes in financing during	3,668,918 (14,859)	2,342,110 2,342,110 Share capital	1,326,808 (14,859) 1,311,949 Share capital
4	Bank overdrafts  Analysis of changes in financing during	3,668,918 (14,859)	2,342,110 2,342,110 Share capital 1995	1,326,808 (14,859) 1,311,949 Share capital 1994

The notes on page 8 to 17 form part of these financial statements.

## Notes to the Financial Statements for the year ended 30 June 1995

#### 1. Accounting Policies

#### 1.1 Accounting convention

The financial statements are prepared under the historical cost convention and include the results of the company's operations as indicated in the directors' report, all of which are continuing.

## 1.2 Compliance with accounting standards

The accounts have been prepared in accordance with applicable accounting standards.

#### 1.3 Turnover

Turnover represents amounts receivable for goods sold and services rendered net of VAT and trade discounts.

## 1.4 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation.

Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Land and buildings - Straight line over one hundred years

Computer equipment - 25% Straight line

Fixtures, fittings

and equipment - 20% Reducing balance
Motor vehicles - 25% Reducing balance

#### 1.5 Operating Leases

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to the profit and loss account as incurred.

#### 1.6 Investments

Fixed asset investments are stated at cost less provision for diminution in value.

#### 1.7 Stock

Stock is valued at the lower of cost and net realisable value.

#### Notes to the Financial Statements for the year ended 30 June 1995

#### 1.8 Pensions

The regular cost of providing retirement pensions and related benefits is charged to the profit and loss account over the employees' service lives on the basis of a constant percentage of earnings. Any difference between the charge to the profit and loss account and the contributions paid to the scheme is shown as an asset or liability in the balance sheet.

#### 1.9 Deferred taxation

Provision is made for deferred taxation using the full provision method to take account of timing differences between the incidence of income and expenditure for taxation and accounting purposes.

#### 1.10 Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the accounting date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account.

#### 2. Turnover

The total turnover of the company for the year has been derived from its principal activity wholly undertaken in the U.K.

	Turnover		
	1995	1994	
Geographical market	£	£	
United Kingdom Non-UK	13,288,209 2,201,164	10,657,149 2,610,445	
	15,489,373	13,307,672	

#### 3. Exceptional Item

During the year, the company incurred £30,780 legal and professional fees on an abortive land acquisition.

## Notes to the Financial Statements for the year ended 30 June 1995

4.	Operating Profit	1995 £	1994 £
	Operating profit is stated after charging:	2	~
	Depreciation of tangible assets Hire of plant and machinery Operating lease rentals	116,568	105,593 2,725
	- Plant and machinery - Land and buildings Auditors' remuneration	6,041 38,399 12,500	19,750 12,400

## 5. Employees

## Number of employees

The average weekly number of employees (including directors) during the year was:

, , , , , , , , , , , , , , , , , , , ,	1995 Number	1994 Number
Management and administration Production Selling	21 6 4	20 5 4
	31	29
Employment costs		
	£	£
Wages and salaries Social security costs Other pension costs	868,282 86,045 43,875	77,298
£	998,202	£ 885,764

6.	Directors' Emoluments	1995 £	1 <b>994</b> £
	Remuneration	486,517	457,338
	Emoluments disclosed above (excluding pension contributions) include amounts paid to:		
	The chairman	£ 84,349 £	•
	The highest-paid director	£ 103,351 £	
	Other directors' emoluments (excluding pension contributions) were in the following ranges:	W. m.h. com	<b>3</b> 5
	•	Number	Number
	£15,001 - £20,000 £60,001 - £65,000	1_	1 1
	£70,001 - £75,000	1	ī
	£75,001 - £80,000 £80,001 - £85,000	1	<del>-</del> 1
	£85,001 - £90,000	-	_
	£90,001 - £95,001	1	_
7.	Other Interest Receivable and Similar Income	1995 £	1994 £
		_	
	Bank interest received	140,483	90,641
8.	Amounts Written off Investments	1005	100-
٠.		1 <b>995</b> £	1994 £
	Amounts written off fixed asset investments:	<del>-</del>	-
	- permanent diminution in value	4,337	

9.	Interest Payable	1995 £	1 <b>994</b> £
	On bank loans and overdrafts	4,262	1,963
		£ 4,262	1,963
10.	Taxation U.K. Current year taxation	1995 £	1 <b>994</b> £
	U.K. Corporation tax at 33% (1994 - 33%) Transfer from deferred taxation		570,926 (5,711)
	Prior years U.K. Corporation tax	132 644,569	565,215 417 565,632
11.	Dividends	1 <b>99</b> 5 £	1994 £
	Ordinary interim paid 3 April 1995	263,900	263,900

12.	Tangible Assets					
			equipment	Fixtures, fittings & equipment	Motor vehicles	Total
		£	£	£	£	£
	Cost At 1 July 1994 Additions	1,079,065		•		1,791,906
	Disposals	-	27,926 (62,892)		69,086 (36,141	123,886 ) (115,575)
	At 30 June 1995	1,079,065	229,448	239,601	252,103	1,800,217
	Depreciation					
	At 1 July 1994	63,944	184,264	158,002	109,512	515,722
	On disposals	_	(62,892)	(11,356)	(20,894)	
	Charge for year	8,166	48,940	18,591	40,871	
	At 30 June 1995	72,110	170,312	165,237	129,489	537,148
	Net book values					
	At 30 June 1995	1,006,955	59,136	74,364	122,614	1,263,069
	At 30 June 1994	1,015,122	80,149	71,267	109,645	1,276,183
	_					
13.	Fixed Asset Investm	ents			1995 £	1994 £
	Listed Investments	(American E	Exchange)		2,673	7,010
	Other Investments					
	<b>G</b> 1					Shares £
	Cost At 1 July 1994					7,010
	Provisions for dimi Revaluations	mution in v	alue			4,337
	Net Book Values					
	At 30 June 1995					£ 2,673
	At 30 June 1994				•	£ 7,010

14.	Stocks	1995 £	1994 £
	Finished goods and goods for resale	2,333,009	2,179,505
15.	Debtors	1995 £	1994 £
	Trade debtors Other debtors Prepayments and accrued income		30,554 14,852
16.	Creditors: amounts falling due within one year	1 <b>99</b> 5 £	1 <b>994</b> £
	Bank loans and overdrafts Trade creditors Corporation tax Other taxes and social security costs Accruals and deferred income	223,090 279,882	570,926 159,138 215,498
		3,351,328	2,817,120

## Notes to the Financial Statements for the year ended 30 June 1995

## 17. Provisions for Liabilities and Charges

Deferred tax is provided at 33% (1994 - 33%) analysed over the following timing differences:

			Pro 1 <b>99</b> 5		
Accelerate	ed capital all	owances	£ 74,210	£ 79,848	
			£ 74,210	£ 79,848	
Movements	on the provis	ion for deferred taxation	are:	£	
At 1 July Transferre At 30 June	d to profit a	nd loss account		79,848 5,638	
AC 50 dule	: 1333			£ 74,210	
18. Share Capi			1995 £	1 <b>994</b> £	
Authorised 200,000 Or	dinary shares	of £1 each	200,000	200,000	
Allotted,	Allotted, called up and fully paid				
101,500 Or	dinary shares	of £1 each	101,500	101,500	
Options ou 30 June 19	tstanding unde 95 together w	er the Executive Share Opt ith their exercise price a	ion Scheme re as follo	as at ws:	
Price per		mal dates exercise	Number of 1995	shares 1994	
£17 £20 £38	199:	1–1998 3–2000 5–2002	1,000 7,500 5,000	1,000 7,500 5,000	
			13,500	13,500	

19.	Share Premium Account	1995 £	1994 £
	Balance brought forward at 1 July 1994 Premium on shares issued during the year	25 <b>,</b> 500	16,000 9,500
	Balance carried forward at 30 June 1995	25,500	25,500
20.	Profit And Loss Account	1 <b>995</b> £	1 <b>994</b> £
	Retained profits at 1 July 1994 Retained profit for the year		4,366,391 873,216
	Retained profits at 30 June 1995	6,213,877	5,239,607
21.	Reconciliation of Movements in Shareholders' Fund	s 1995 £	1 <b>994</b> £
	Profit for the financial year Dividends		1,137,116 ) (263,900)
	Proceeds of issue of shares	974 <b>,</b> 270 -	873,216 10,000
	Net addition to shareholders' funds Opening shareholders' funds		883,216 4,483,391
	Closing shareholders' funds	6,340,877	5,366,607

## Notes to the Financial Statements for the year ended 30 June 1995

#### 22. Financial Commitments

At 30 June 1995 the company had annual commitments under non-cancellable operating leases as follows:

	Land and buildings			Other	
		1995	1994	1995	1994
Expiry date:		£	£	£	£
Within one year		19,500	_	_	_
Between two and five years	_	19,500	19,500	6,032	
	£	39,000 £	19,500 £	6,032 £	

#### Forward Contract

The company enters into forward foreign exchange to hedge foreign currency transactions. At 30 June 1995, the company had contracted to exchange the equivalent of £1.10 million of various international currencies, all of which were accounted for as hedges.

23.	Capital Commitments	1 <b>995</b> 199 £ £	)4
	Details of capital commitments at the accounting date are as follows:		
	Contracted for	28,850	-
	•	£ 28,850 £	

#### 24. Post Balance Sheet Events

After the year end the company entered into an agreement to acquire freehold land for a consideration of £1.05 million, subject to planning permission. The land would be used to construct the company's new business premises. The consideration will be financed from the company's existing resources.