# S Black Limited

Directors' report and financial statements Registered number 00934139 31 December 2008

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S Black Limited Directors' report and financial statements 31 December 2008

# **Contents**

Company information	1
Directors' report	2
Statement of directors' responsibilities in respect of the Directors' Report and the financial statements	4
independent auditors' report to the members of S Black Limited	5
Profit and loss account	7
Balance sheet	8
Notes	9

# Company information

#### **Directors**

The directors who held office during the year were as follows

Mr S Black

Dr G Ewart (resigned 29 February 2009)

Mr NL Berry

Mr AG Raybould

Mr JB Lowten (resigned 31 March 2009)

Mr JR Tass

Dr PD Hardman (resigned 30 September 2008)

Mr DM McCabe Dr PR Fields

#### Secretary

Mrs PE Sutton

### Registered Office

Foxholes Business Park John Tate Road Hertford Hertfordshire SG13 7YH

### Registered number

00934139

### Auditors

KPMG LLP Aquis Court 31 Fishpool Street St Albans AL3 4RF

### **Bankers**

Fortis Bank SA 5 Aldermanbury Square London EC2V 7HR

1

## Directors' report

The directors present their directors' report and financial statements for the year ended 31 December 2008

#### Principal activities

The principal activities of the Company continue to be the sale and distribution of speciality ingredients for the personal care, food, healthcare and fragrance ingredients sectors

#### **Business review**

The whole of the Company's issued share capital was acquired by Azelis Holding SA in the previous period

The directors' objective is to maintain a strong, profitable business, delivering performance enhancements for the mutual benefit of customers, suppliers, employees and shareholders 

Synergies arising from membership of the Azelis Group will support these objectives

The results for the Company are set out in the profit and loss account on page 7 Following the exceptional results during the previous 18 month period, the first 6 months of 2008 returned to a more normal level of performance. This was followed during the remainder of the year by the credit crunch and, in particular, the steep and deep decline in the value of the Sterling. Whilst sales remained reasonably strong, the movement in the exchange rates had a particularly detrimental affect on margins and, consequently, operating profit. The company has addressed this issue and margins are expected to recover during 2009.

Key performance indicators include the following

<u>KPI</u>	Year to 31 December 2008	18 months to 31 December 2007	Year to 30 June 2006
Sales (£'000)	37,743	52,707	29,534
Profit before tax (£'000)	746	4,579	1,731
Return on capital employed*	4 5%	18 7%	12 6%
*(Operating profit as a percentage of shareholder's funds)			

The principal commercial risks and uncertainty facing the Company relate to the ongoing trend of the UK personal care manufacturing industry moving to cheaper operating environments and price pressure. The Company continues to use its strong balance sheet and membership of the Azelis Group to diversify its product range, synergistic market sectors and geographic coverage within its business units. The Company's focus remains on the provision of a high level of value-added service involving in-depth product and market knowledge, first class supply chain performance and a commitment to continual improvement.

With regard to financial risks, as the Company's trading operations involve foreign currencies there is an inherent exposure to exchange risk. The Company's credit risk primarily relates to trade debtors and is managed by monitoring the aggregate amount and duration of exposure to any one customer depending on their credit rating

The Company maintains a strong culture towards health, safety and the environment and operates a responsible care programme

## Directors' report (continued)

#### Dividends

Information regarding dividends is set out in note 9 to the financial statements

#### **Directors**

The directors who held office during the year were as follows

Mr S Black

Dr G Ewart

(resigned 28 February 2009)

Mr NL Berry

Mr AG Raybould

Mr JB Lowten

(resigned 31 March 2009)

Mr JR Tass

Dr PD Hardman (resigned 30 September 2008)

Mr DM McCabe

Dr PR Fields

#### **Employees**

It is the Company's policy to provide disabled persons with the opportunities of employment equal to those which are available to all other employees

The Company recognises the benefits of keeping employees informed on matters which are of specific concern to them as employees and it is its policy to provide them with such information on a regular basis whenever appropriate

### Political and charitable contributions

The Company made no political contributions during the period (2007 £nil) Donations to UK charities amounted to £1,200 (2007 £3,000)

#### Disclosure of information to auditors

The directors who held office at the date of approval of this Directors' Report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the Company's auditors are aware of that information

#### Auditors

Pursuant to Section 487 of the Companies Act 2006, the auditors will be deemed to be reappointed and KPMG LLP will therefore continue in office

By order of the board

**PE Sutton** 

Secretary

Foxholes Business Park John Tate Road Hertford Hertfordshire **SG13 7YH** 23 June 2009

# Statement of directors' responsibilities in respect of the Directors' Report and the financial statements

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accounting Practice)

The financial statements are required by law to give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period

In preparing these financial statements, the directors are required to

- · select suitable accounting policies and then apply them consistently,
- make judgments and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that its financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.



### KPMG LLP

Aquis Court 31 Fishpool Street St Albans AL3 4RF United Kingdom

# Independent auditors' report to the members of S Black Limited

We have audited the financial statements of S Black Limited for the year ended 31 December 2008 which comprise the Profit and Loss Account, the Balance Sheet and the related notes These financial statements have been prepared under the accounting policies set out therein

This report is made solely to the Company's members, as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the financial statements in accordance with applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities on page 4

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the Directors' Report is consistent with the financial statements.

In addition we report to you if, in our opinion, the Company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it

### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

# Independent auditors' report to the members of S Black Limited (continued)

### Opinion

### In our opinion

- the financial statements give a true and fair view, in accordance with UK Generally Accepted Accounting Practice, of the state of the Company's affairs as at 31 December 2008 and of its profit for the year then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the Directors' Report is consistent with the financial statements

KPM6 UP

KPMG LLP Chartered Accountants Registered Auditor

24 JUNE 2009

# Profit and loss account

For the year ended 31 December 2008

•			18 month
		Year ended 31	period ended
		December	31 December
	Note	2008	2007
	71010	£000	£000
Turnover	2	37,743	52,707
Cost of sales		(30,767)	(40,461)
Gross profit		6,976	12,246
Distribution costs		(554)	(824)
Administrative expenses		(5,686)	(8,443)
Operating profit		736	2,979
Interest receivable and similar income	6	11	209
Interest payable and similar charges	7	(1)	(227)
Exceptional items	3	-	1,618
Profit on ordinary activities before taxation	3	746	4,579
Taxation	8	(254)	(1,004)
Profit for the financial year		492	3,575
		<del></del>	

There are no differences between reported profits and historical cost profits in either the current year or the proceeding period

All current year and previous period's results are derived from continuing activities

The only recognised gains or losses in the current year or preceding period are those above

# Balance sheet At 31 December 2008

	Note	2008 £000	2008 £000	2007 £000	2007 £000
Fixed assets			12		21
Intangible assets	10 11		13 842		898
Tangible assets	11		789		789
Investments	12				
			1,644		1,708
Current assets					
Stocks of goods for resale		5,120		5 768	
Debtors	13	6,492		5,803	
Cash at bank and in hand		10,240		7,070	
		21,852		18,641	
Creditors amounts falling due within one year	14	(7,074)		(4,419)	
Net current assets			14,778		14,222
					-
Net assets			16,422		15,930
			<del></del>		
Capital and reserves					
Called up share capital	16		115		115
Share premium account	17		404		404
Profit and loss account	17		15,903		15,411
Shareholder's funds			16,422		15,930

These financial statements were approved by the board of directors on 23 The 2009 and were signed on its behalf by 111

N L Berry

#### Notes

(forming part of the financial statements)

#### 1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements, except as noted below

#### Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards, and under the historical cost accounting rules modified to include the revaluation of listed investments

Under Financial Reporting Standard 1 (Revised) the Company is exempt from the requirement to prepare a cash flow statement on the grounds that the parent undertaking includes the Company in its own published consolidated financial statements

As the Company is a wholly owned subsidiary of Azelis Holding SA, the Company has taken advantage of the exemption contained in FRS 8 and has therefore not disclosed transactions or balances with entities which form part of the group (or investees of the group qualifying as related parties) The consolidated financial statements of Azelis Holding SA, within which this company is included, can be obtained from the address given in note 22

The Company is exempt from the requirement to produce group accounts under section 228 of the Companies Act 1985 as it is a wholly owned subsidiary undertaking of Azelis Holding SA, which is incorporated in Luxembourg These financial statements, therefore, present information about the Company as an individual undertaking and not about its group

#### Goodwill

Purchased goodwill (representing the excess of the fair value of the consideration given over the fair value of the separable net assets acquired) arising on business combinations or in respect of acquisitions is capitalised at cost Positive goodwill is amortised to nil by equal annual instalments over its estimated useful life

### Fixed assets and depreciation

Depreciation is provided to write off the cost less the estimated residual value of tangible fixed assets by equal instalments over their estimated useful economic lives as follows

Leasehold improvements

The life of the lease

Computer equipment

4 years

Fixtures, fittings and equipment

10 years

Motor vehicles

4 years

#### 1 Accounting policies (continued)

#### Investments

Fixed assets investments are stated at cost less provision for impairment value

#### Foreign currencies

Transactions in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction or, if hedged forward, at the rate of exchange under the related forward currency contract. Monetary assets and liabilities denominated in foreign currencies are translated using the rate of exchange ruling at the balance sheet date and the gains or losses on translation are included in the profit and loss account.

#### Leases

Assets acquired under finance leases are capitalised and the outstanding future lease obligations are shown in creditors. Operating lease rentals are charged to the profit and loss account on a straight line basis over the period of the lease.

#### Post-retirement benefits

The Company operates a defined contribution pension scheme The assets of the scheme are held separately from those of the Company in an independently administered fund. The amount charged to the profit and loss account represents the contributions payable to the scheme in respect of the accounting period.

#### Stocks

Stocks are stated at the lower of cost and net realisable value

#### Taxation

The charge for taxation is based on the profit for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes

Deferred tax is recognised, without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date, except as otherwise required by FRS 19

#### Turnover

Turnover represents the amounts (excluding value added tax) derived from the provision of goods and services to third party customers. Turnover is recognised on despatch of goods.

# Dividends on shares presented within shareholders' funds

Dividends unpaid at the balance sheet date are only recognised as a liability at that date to the extent that they are appropriately authorised and are no longer at the discretion of the Company Unpaid dividends that do not meet these criteria are disclosed in the notes to the financial statements

#### 1 Accounting policies (continued)

### Classification of financial instruments issued by the Company

Following the adoption of FRS 25, financial instruments issued by the Company are treated as equity (i e forming part of shareholders' funds) only to the extent that they meet the following two conditions

- they include no contractual obligations upon the Company to deliver cash or other financial assets or to exchange financial assets or financial liabilities with another party under conditions that are potentially unfavourable to the Company, and
- b) where the instrument will or may be settled in the Company's own equity instruments, it is either a nonderivative that includes no obligation to deliver a variable number of the Company's own equity instruments or is a derivative that will be settled by the Company's exchanging a fixed amount of cash or other financial assets for a fixed number of its own equity instruments

To the extent that this definition is not met, the proceeds of issue are classified as a financial liability. Where the instrument so classified takes the legal form of the Company's own shares, the amounts presented in these financial statements for called up share capital and share premium account exclude amounts in relation to those shares.

Where a financial instrument that contains both equity and financial liability components exists these components are separated and accounted for individually under the above policy. The finance cost on the financial liability component is correspondingly higher over the life of the instrument.

Finance payments associated with financial liabilities are dealt with as part of interest payable and similar charges Finance payments associated with financial instruments that are classified as part of shareholders' funds (see dividends policy), are dealt with as appropriations in the reconciliation of movements in shareholders' funds

#### 2 Analysis of turnover and segmental information

All turnover and profits before taxation are derived from the technical sale and distribution of speciality ingredients A geographical analysis of turnover is as follows

		18 month period
	Year ended	ended
	31 December	31 December
	2008	2007
	0002	£000
United Kingdom	30,917	44 777
Rest of the world	6,826	7,930
	37,743	52,707

### 3 Profit on ordinary activities before taxation

	Year ended 31 December 2008 £000	18 month period ended 31 December 2007 £000
Profit on ordinary activities before taxation is stated after charging/(crediting)		
Depreciation and other amounts written off tangible fixed assets	335	552
Amortisation of goodwill	8	158
Hire of plant and machinery – rentals payable under operating leases	2	10
Hire of other assets - operating leases	296	68
(Profit)/loss on sale of fixed assets	(13)	(1,624)
Exchange losses	235	148

In the previous year, of the £1,624,000 profit on disposal of fixed assets, £1,618,000 related to the sale of land, buildings and fixtures and fittings at Foxholes Business Park in Hertford. This was classed as an exceptional item in the Profit and Loss Account on page 7 The effect of this item was to increase the taxation charge by £307,000

Auditors' remuneration		
V		18 month
Year end		period ended
30 Decemb		31 December
2(	800	2007
£(	000	£000
Audit of these financial statements	38	35
Other services relating to taxation	5	7
All other services	1	6
4 Remuneration of directors		
		18 month
Year end	led	period ended
31 Decem		31 December
	008	2007
	000	£000
I(	,00	1000
Directors' emoluments 6	64	1,537
Company contributions to money purchase pension schemes	43	86

The aggregate of emoluments of the highest paid director was £170,000 (2007 £515,000), and Company pension contributions of £15,000 (2007 £32,000) were made to a money purchase scheme on his behalf

1,623

707

# 4 Remuneration of directors (continued)

	er of directors
	18 month period
Year ended	ended
31 December	31 December
2008	2007
Retirement benefits are accruing to the following number of directors under	
Defined contribution schemes 5	5
The number of directors who exercised share options was	3
5 Staff numbers and costs	
The average number of persons employed by the Company (including directors) during the percategory, was as follows	od, analysed by
Number Number 1911	er of employees
	18 month period
Year ended	ended
31 December	
2008	2007
Sales and support 92	82
<del></del>	<del>*************************************</del>
The aggregate payroll costs of these persons were as follows	
	18 month period
Year ended	ended
31 December	31 December
2008	2007
0003	£000
Wages and salaries 3,148	4,674
Social security costs 329	
	568
Other pension costs 129	568 222

6	Interest	receival	ble an	d simila	ir income

o Therest receivable and similar meonic				
			Managed	18 month period ended
			Year ended 31 December	31 December
			2008	2007
			£000	£000
			2000	2000
Bank interest receivable			-	208
Other interest receivable			11	1
Other Interest receivable				
			11	209
7 Interest payable and similar charges				
i interest payable and similar charges				
				18 month period
			Year ended	ended
			31 December	31 December
			2008	2007
			£000	£000
NT				
Non-equity dividends payable			_	224
Dividend paid in respect of current period			-	224
Bank interest payable Other interest payable			1	1
Other interest payable			•	•
			1	227
8 Taxation				
Analysis of charge in period	1 1 1 4 4 5		10	1 1 . 1 . 1 . 1
	Year ended 31 Dec	ember 2008		n period ended 31 cember 2007
	£000	£000	£000	£000
IIV samonatan tan	1000	2000	1000	2000
UK corporation tax Current tax on income for the period	209		1,128	
Adjustments in respect of prior periods	18		8	
Adjustments in respect of prior periods	10		G	
Total current tax		227		1,136
Deferred tax (see note 15)				
Origination/reversal of timing differences		27		(140)
Effect of decreased tax rate		-		8
				<del></del>
Tax on profit on ordinary activities		254		1,004
ration profit on ordinary monthing				.,

# 8 Taxation (continued)

The current tax charge for the period is higher (2007 lower) than the standard rate of corporation tax in the UK (28 5%, 2007 30%) The differences are explained below

(20 270, 2007 2070) The antonesses are expenses	Year ended 31 December 2008 £000	18 month period ended 31 December 2007 £000
Current tax reconciliation		
Profit on ordinary activities before tax	746	4,579
Current tax at 28 5% (2007 30 %)	213	1,374
Effects of	11	112
Expenses not deductible for tax purposes	2	
Differences between capital allowances and depreciation	<del>-</del>	(18) 11
Other short term timing differences	(15)	1 1
Short lease premium	(2)	(28)
Relief for capital losses brought forward	<del>-</del>	• •
Share scheme deduction	-	(72) 56
Disposal of shares by Trust	-	(67)
Non-taxable income	-	, ,
Profit on disposal in excess of chargeable gain	-	(307)
Adjustments to tax charge in respect of prior periods	18	8 67
Finance charge on shares classified as liabilities	- (01)	07
Group relief received in respect of prior year	(91)	-
Group relief received in respect of current year	(208)	•
Payment for group relief	299	-
Total current tax charge (see above)	227	1,136
	n	

# 9 Dividends

The aggregate amount of dividends comprises		10 month named
	Year ended	18 month period ended
	31 December	31 December
	2008	2007
	£000	£000
	1000	1000
Equity dividends interim dividends paid in respect of the current year	-	915
Non equity dividends special dividend paid in respect of the current year	-	1,200
Tron equity dividence experimental pure and appropriate to the second pure and appropr		
	_	2,115
		<u> </u>
10 Intangible fixed assets		
10 Intangible fixed assets		
		Goodwill
		and total
		£000
Cost		500
At beginning and end of year		589
		<del></del>
Amortisation		
At beginning of year		568
Charged in year		8
At end of year		576
111 0110 01 100		
Net book value		
At 31 December 2008		13
At 31 December 2007		21
At 31 December 2007		
		<del></del>

In the opinion of the directors the estimated useful life of the goodwill is 5 years and this is the period over which it is being amortised

# 11 Tangible fixed assets

	Leasehold improvements £000	Computer equipment £000	Fixtures, fittings and equipment £000	Motor vehicles £000	Total £000
Cost					
At beginning of year	53	1,566	917	590	3,126
Additions	-	109	16	167	292
Disposals	-	-	-	(116)	(116)
At end of year	53	1,675	933	641	3,302
Depreciation					
At beginning of year	5	1,269	675	279	2,228
Charge for year	7	138	45	145	335
On disposals	-	-	-	(103)	(103)
				<del></del>	
At end of year	12	1,407	720	321	2,460
				<del></del>	
Net book value					
At 31 December 2008	41	268	213	320	842
At 31 December 2007	48	297	242	311	898

#### 12 Fixed asset investments

	Shares in group undertakings £000	Listed investments £000	Unlisted investments	Total
Cost At beginning and end of year	762	17	10	789
Net book value At 31 December 2008	762	17	10	789
At 31 December 2007	762	17	10	789

At 31 December 2008 the market value of the listed investments was £44,000 (31 December 2007 £48,000)

The entities in which the Company's interest at the period end is greater than 20% are as follows

Subsidiary undertakings	Country of incorporation	Principal activity	Percentage of ordinary shares held
S Black GmbH	Germany	Sale and distribution of speciality	90%
S Black (Import & Export) Limited	England & Wales	Dormant	100%

The directors are of the opinion that there has been no impairment in the carrying value of the Company's investments

# 13 Debtors

	2008	2007
	£000	£000
Trade debtors	5,864	5,336
Amounts owed by group undertakings	61	-
Other debtors	139	54
Corporation tax recoverable	90	-
Deferred tax asset (see note 15)	89	116
Prepayments and accrued income	249	297
	6,492	5,803

The directors have produced forecasts that support the recoverability of the deferred tax asset

# 14 Creditors amounts falling due within one year

	2008	2007
	£000	£000
Trade creditors	5,408	3,053
Amounts owed to group undertakings	735	26
Taxation and social security	165	399
Corporation tax	-	226
Other creditors	221	20
Accruals and deferred income	545	695
	7,074	4,419

# 15 Deferred taxation

	2008 £000	2007 £000
Asset/(liability) at beginning of year (Charge)/credit to the profit and loss account for	116	(16)
the year/period  Effect of decreased tax rate	(27)	140 (8)
Asset at end of year	89	116
The deferred tax asset is included within debtors (see note 13)  The elements of deferred taxation are as follows		
	2008 £000	2007 £000
Difference between accumulated depreciation and amortisation and capital allowances	61	87
Other timing differences		
Undiscounted deferred tax asset	89	116

# 16 Called up share capital

	20	08	2	007
	Number	£000	Number	£000
Authorised			115.000	11.5
Equity Ordinary shares of £1 each	115,000	115	115,000	115
Authorised, called up and fully paud Equity Ordinary shares of £1 each	115,000	115	115,000	115
Shares classified in shareholders' funds	115,000	115	115,000	115

Profit

# Notes (continued)

17 Share pr	remium and reserves	
		Share
		premium
		account

	premium account £000	and loss account £000
At beginning of year Profit for the year	404	15,411 492
At end of year	404	15,903

### 18 Reconciliation of movements in shareholder's funds

	2008 £000	2007 £000
Profit for the financial period Dividends on shares classified in shareholders' funds	492	3,575 (2,115)
Disposal of own shares New share capital subscribed	492 - -	1,460 459 30
Net addition to shareholder's funds	492	1,949
Opening shareholder's funds	15,930	13,981
Closing shareholder's funds	16,422	15,930

# 19 Commitments

- (a) There are no capital commitments at the end of the financial year (2007 £nil)
- (b) Annual commitments under non-cancellable operating leases are as follows

Operating leases which expire Over five years	2008 Land and buildings £000	Land and buildings £000
	377	392
	377	392

#### 20 Pension scheme

#### Defined contribution pension scheme

The Company operates a defined contribution pension scheme

The pension cost charge for the period represents contributions payable by the Company to the company pension schemes and amounted to £129,000 (2007 £222,000) There were outstanding contributions at the period end of £nil (2007 £nil)

#### 21 Related party disclosures

Mr S Black is a director and shareholder of SBS Worldwide Limited which invoiced the Company £464,677 (2007 £708,000) in respect of freight charges on imported materials during the period. All transactions were conducted at an arm's length basis on normal trading terms. At 31 December 2007 the net amount due to SBS Worldwide Limited was £51,000 (2007 £12,000) and is included in creditors.

In 2007 the freehold land and buildings in Foxholes Business Park in Hertford was sold to Azelis Property UK Limited This is a related party by virtue of the fact that it has common directors (and is not part of the group headed by Azelis Holding SA) The property was sold for £5 4m, resulting in a profit on disposal of £2 1m. In addition, S Black Limited provided Azelis Property UK Ltd with a loan for £1 6m against which they suffered a loss of £0 5m. This was offset against the profit made on the sale of the building. As at 31 December 2007 there was a debtor outstanding of £1 1m which was subsequently repaid.

# 22 Ultimate parent company and parent undertaking of largest group of which the Company is a member

The Company is a subsidiary undertaking of Azelis Holding SA which is the ultimate parent company incorporated in Luxembourg

The largest group and smallest group in which the results of the Company are consolidated is that headed by Azelis Holding SA. The consolidated financial statements of this group is available to the public and may be obtained from 20 Rue de la Poste, L-2346 Luxembourg.

#### 23 Contingent liabilities

The company is co-guarantor, along with Azelis UK Limited and Chance and Hunt Limited of the net overdrafts at 31 December 2008 totalling to £4,169,000

In the ordinary course of the Company's business, it has given an indemnity along with Chance and Hunt to support deferred duty obligations to HM Customs and Excise The indemnity is limited to £222,150 At the end of the year £49,000 was outstanding