DIRECTORS' REPORT AND ACCOUNTS

FOR THE YEAR ENDED 31ST OCTOBER 2000

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DRAFT: 30 April 2001, 11:45

## AK STEEL LIMITED (FORMERLY ARMCO LIMITED)

# COMPANY INFORMATION

**Directors** Mr H Schneider

Mr T Ender Mr B D H Cooper Mr J R Scarborough

Mr R A Gant

Secretary Mr B D H Cooper

Company number 932617

Registered office 18A South Road

Haywards Heath West Sussex RH16 4LA

Auditors Watts Knowles

The Old Meeting House Meeting House Lane

Baldock

Herts SG7 5BP

Bankers HSBC Bank plc

Station Place Letchworth Herts SG6 3AJ DRAFT: 30 April 2001, 11:45

# AK STEEL LIMITED (FORMERLY ARMCO LIMITED)

# CONTENTS

	Page
Directors' report	1 to 2
Auditors' report	3
Profit and loss account	4
Balance sheet	5
Notes to the accounts	6 to 10

DIRECTORS' REPORT

#### FOR THE YEAR ENDED 31ST OCTOBER 2000

The directors present their report and the audited accounts for the company for the year ended 31st October 2000.

#### Principal activities and review of business

The company's principal activity continued to be that of the importation and sale of speciality steel products from associated companies and licensed producers. Pursuant to a Special Resolution adopted at an Extraordinary General Meeting of the company, the name of the company was changed to AK Steel Limited on 10th March 2000.

#### **Dividends**

Dividends of £20,000 were paid in the year, with a further £38,000 proposed.

#### Directors and their interests

The directors who held office during the year are given below:

Mr H Schneider

Mr B D Green

(resigned 21st November 2000)

Mr B D H Cooper

Mr J R Scarborough

Mr P C Walker

(resigned 27th March 2001)

None of the directors has any beneficial interest in the shares of the company. The interests of the directors in the shares of the ultimate holding company are not reported, since disclosure is exempted under the Companies (Disclosure of Directors' Interests) (Exceptions) Regulations 1985.

Mr B D Green retired after 38 years service. The directors thank him for his commitment over that period.

Mr T Ender and Mr R A Gant were appointed to the Board of Directors on 1st November 2000 and 21st November 2000 respectively.

#### Statement of directors' responsibilities

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss for that year. In preparing those accounts the directors are required to:

Select suitable accounting policies and then apply them consistently;

Make judgements and estimates that are reasonable and prudent;

Prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose, with reasonable accuracy at any time, the financial position of the company and enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DIRECTORS' REPORT

FOR THE YEAR ENDED 31ST OCTOBER 2000

By order of the Board

Bran 1) It Coope

Secretary, 9th May 2001

#### **AUDITORS' REPORT TO THE**

### SHAREHOLDERS OF AK STEEL LIMITED (FORMERLY ARMCO LIMITED)

We have audited the accounts on pages 4 to 10 which have been prepared under the historical cost convention and the accounting policies set out on page 6.

#### Respective responsibilities of directors and auditors

As described on page 2 the company's directors are responsible for the preparation of the accounts. It is our responsibility to form an independent opinion, based on our audit, on those accounts and report our opinion to you.

### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of the information in the accounts.

#### Opinion

In our opinion the accounts give a true and fair view of the state of the company's affairs as at 31st October 2000 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

**Chartered Accountants and Registered Auditors** 

The Old Meeting House Meeting House Lane Baldock

Herts SG7 5BP

Date: 23 A May 2001

# PROFIT AND LOSS ACCOUNT

## FOR THE YEAR ENDED 31ST OCTOBER 2000

	Notes	2000 £	1999 £
Turnover	2	1,919,510	2,433,832
Cost of sales	_	(1,472,395)	(2,016,838)
Gross profit		447,115	416,994
Administrative expenses	_	(399,940)	(390,258)
		47,175	26,736
Other operating income	_	55,312	51,935
Operating profit	3	102,487	78,671
Interest receivable Interest payable and similar charges	4 5	409 (40,909)	2,718 (43,020)
Profit on ordinary activities before taxation	_	61,987	38,369
Tax on profit on ordinary activities	8	(19,939)	(14,463)
Profit for the financial year	_	42,048	23,906
Dividends	9	(58,000)	(100,000)
Retained loss for the year	_	(15,952)	(76,094)
Retained profit brought forward		46,883	122,977
Retained profit carried forward	=	30,931	46,883

All amounts relate to continuing activities.

# BALANCE SHEET

### AS AT 31ST OCTOBER 2000

	Notes	2000 £ £	£	1999 £
Current assets Stocks Debtors Cash at bank and in hand	11	498,214 666,865 63,190		738,793 682,985 133,265
		1,228,269		1,555,043
Creditors: Amounts falling due within one year	12	(742,338)		(1,053,160)
Total assets less current liabilities		485,931		501,883
Capital and reserves Share capital Profit and loss account	15	455,000 30,931		455,000 46,883
Shareholders' funds		485,931		501,883

These accounts were approved by the board on 9th May 2001 and signed on its behalf by:

Director

NOTES TO THE ACCOUNTS

#### FOR THE YEAR ENDED 31ST OCTOBER 2000

#### 1 Accounting policies

#### Basis of accounting

The accounts have been prepared under the historical cost convention and in accordance with applicable accounting standards.

#### Turnover

Turnover is the total amount receivable by the company for goods supplied and services provided, excluding value added tax and trade discounts.

#### Stocks

Stocks are stated at the lower of cost and net realisable value.

#### Foreign currencies

Transactions in foreign currencies are translated at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities in foreign currencies are translated at the rates of exchange ruling at the balance sheet date. Where exchange differences result from the translation of foreign currency borrowings raised to acquire foreign assets they are taken to reserves and offset against the differences arising from the translation of those assets. All other exchange differences are dealt with through the Profit and Loss Account.

#### Contribution to pension funds

The pension costs charged against profits represent the amount of the contributions payable to the defined benefit scheme in respect of the accounting period.

#### **Leased Assets**

Payments made under operating leases are charged to the Profit and Loss Account on a straight line basis over the lease term.

#### 2 Turnover

The geographical analysis of turnover is as follows:

			2000 £	1999 £
	Europe Far East United Kingdom	j.	129,051 587,470 1,202,989	271,115 231,583 1,931,134
			1,919,510	2,433,832
3	Operating profit			
	The operating profit is stated after charging:		2000 £	1999 £
	Loss on disposal of fixed assets		-	(3,404)
	Hire of plant and equipment		19,230	17,112
	Auditors' remuneration		9,000	8,000

## NOTES TO THE ACCOUNTS

Interest payable and similar charges  Interest payable on bank loans and overdrafts Other interest Other interest Other interest  Directors and employees  Staff costs, including directors' remuneration, were as follows:  Wages and salaries Vages and salaries Social security costs Other pension costs Other costs  The average monthly number of employees, including directors, during the year was as follows:  2000  1200  1200  1200  Number Number	£ 2,718 ————————————————————————————————————
Interest payable on bank loans and overdrafts Other interest Other interest Other interest Other interest Other interest  40,522 42 40,909 43  6 Directors and employees  Staff costs, including directors' remuneration, were as follows:  2000 £ Wages and salaries 140,874 50cial security costs 12,625 17 Other pension costs 23,916 Other costs 23,916 33 Other costs 23,694 15  201,109 186  The average monthly number of employees, including directors, during the year was as follows:	
Interest payable on bank loans and overdrafts Other interest Other interest Other interest Other interest Other interest Other interest  40,522 42 40,909 43  6 Directors and employees  Staff costs, including directors' remuneration, were as follows:  2000 £ Wages and salaries 140,874 50cial security costs 112,625 117 Other pension costs Other costs 23,916 33 Other costs 23,916 33 Other costs 12000 Number Number Number Number	Τ.
Staff costs, including directors' remuneration, were as follows:    2000   £	£ 350 2,670
Staff costs, including directors' remuneration, were as follows:  2000 £ Wages and salaries Social security costs Other pension costs Other costs 23,916 Other costs 23,694 The average monthly number of employees, including directors, during the year was as follows:  2000 Number Number Number	,020
Wages and salaries  Social security costs Other pension costs Other costs  23,916 23,694 15  The average monthly number of employees, including directors, during the year was as follows:  2000 Number Number	
Wages and salaries Social security costs Other pension costs Other costs Other costs  The average monthly number of employees, including directors, during the year was as follows:  2000 Number Number Number	1999 £
The average monthly number of employees, including directors, during the year was as follows:  2000 Number Number Number	,767 ,868 ,966 5,256
2000 Number <i>Nui</i>	,857
Number Number Number Number Number	
Selling and Distribution 4 Administration 1	1999 mber 4 1
5	5
Directors' emoluments:	
2000 £	1999 £
Aggregate emoluments 62,997 80	,764 ,527
68,443 92	,291

NOTES TO THE ACCOUNTS

#### FOR THE YEAR ENDED 31ST OCTOBER 2000

#### 7 Pension scheme

The company operates a pension scheme providing benefits based on final pensionable pay. The assets of the scheme are held separately from those of the company, being invested with Legal & General Assurance (Pensions Management) Limited. Contributions to the scheme are determined by a qualified actuary on the basis of triennial valuations using the Attained Age method. The most recent valuation was at 6th April 1999 and those results are reported in this note.

The assumptions which have the most significant effect on the results of the valuation are those relating to the rate of return on investments and the rates of increase in salaries and pensions. It was assumed that the investment returns would be 6.75% per annum compound, that salary increases would average 4% per annum for general salary increases plus 0.5% per annum for promotional increases and future pensions would increase at the rate prescribed by law.

The valuation showed that the market value of the schemes assets was £1,726,000 and that the actuarial value of those assets represented 110% of the benefits that had accrued to members, after allowing for expected future increases in earnings.

The method and assumptions used in calculating contribution rates to the scheme are identical to those used for calculating the accounting cost. Consequently, no prepayment or provision in the balance sheet on account of pensions is required.

The total contributions paid in the year amounted to £23,916 (1999 £22,439). These contributions include amounts in respect of one director.

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×	Taxation
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		2000 £	1999 £
Į	Based on the profit for the year: UK corporation tax at 30% (1999 30.4%) Group relief	19,939 -	5,316 7,684
ļ	Under provision in prior periods		1,463
		19,939	14,463
	<b>Dividends</b> Equity dividends	2000 £	1999 £
	Ordinary dividends - paid Ordinary dividends - proposed	20,000 38,000	100,000
	Total equity dividends	58,000	100,000

## NOTES TO THE ACCOUNTS

10	Tangible fixed assets		
		Plant and machinery	Total
		£	£
	Cost		
	At 1st November 1999	16,931	16,931
	At 31st October 2000	16,931	16,931
	Depreciation		
	At 1st November 1999	16,931	16,931
	At 31st October 2000	16,931	16,931
	Net book value		
	At 31st October 2000	-	•
	At 31st October 1999		<u> </u>
11	Debtors	2000	1999
	Trade debtors	£	£
	Amounts owed by associated undertakings	597,950	638,079
	Other debtors	49,266 2,319	15,345 11,682
	Prepayments and accrued income	17,330	17,879
		666,865	682,985
			=======================================
12	Creditors: amounts falling due within one year	2000	1999
		£	£
	Bank loans and overdrafts	-	2,906
	Trade creditors	71,043	70,929
	Amounts owed to associated undertakings (Note 13)  Corporation tax	530,525	870,575
	Other taxes and social security	21,291	13,000
	Accruals and deferred income	43,368	70,170
	Proposed dividend	38,111 38,000	25,580 -
		742,338	1,053,160

### NOTES TO THE ACCOUNTS

#### FOR THE YEAR ENDED 31ST OCTOBER 2000

13	Loans and borrowings	2000	1999
	Analysis of loans	£	£
	Bank loans and overdraft	_	2,906
	Amounts owed to associated undertakings	530,525	2,900 870,575
	·		972 404
	-	530,525	873,481
	Maturity of debt		
	In one year or less, or on demand	530,525	873,481
	=		073,401
14	Operating lease commitments		
	At 31st October 2000 the company had annual commitments under non-cancellable op below:	erating lease:	s as set out
		2000	1999
	Operating leases which expire:	£	£
	Between two and five years	17,263	14,267
		<del></del>	
15	Share capital	2000	1999
		£	£
	Authorised		
	Equity shares 500,000 Ordinary shares of £1.00 each	500,000	500,000
	=	300,000	500,000
	Allotted		
	Equity shares	4	
	455,000 Allotted, called up and fully paid ordinary shares of £1.00 each	455,000	455,000

### 16 Related parties

The company's ultimate parent undertaking is AK Steel Holding Corporation, a company incorporated in the United States of America. AK Steel Holding Corporation has included the company in its group accounts, copies of which are available from its principal office at 703 Curtis Street, Middletown, Ohio, 45043 0001, United States of America.

The immediate holding company AK Steel (Europe) Limited and its accounts are available from its registered office at 18A South Road, Haywards Heath, West Sussex RH16 4LA.

Amounts owed by and to group companies are shown in notes 12 and 13 respectively. Included in amounts owed to group companies is a loan for £400,000 with no set repayment date. Interest is charged at 2.5% over base rate.

During the year AK Steel Limited entered into various transactions with other group companies. These were on commercial trading terms and at arms length.

# MANAGEMENT PROFIT AND LOSS ACCOUNT

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	£	2000 £	£	1999 £
Turnover Sales		1,919,510		2,433,832
Cost of sales Purchases	1,472,395		2,016,838	
		(1,472,395)		(2,016,838)
Gross profit		447,115		416,994
Less expenses Administrative expenses Other income	399,940 (55,312)	(344,628)	390,258 (51,935)	(338,323)
Profit before interest		102,487		78,671
Interest payable On bank loans and overdrafts repayable within five years Other interest	387 40,522		350 42,670	
Interest receivable		(40,909)		(43,020)
Bank deposit interest	409		2,718	
		409		2,718
Profit for the year		61,987		38,369

# MANAGEMENT PROFIT AND LOSS ACCOUNT

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Analysis of expenses	2000 £	1999 £
Administrative expenses Directors' remuneration Directors' pension costs Wages, salaries and pension costs Rent and rates Telephone Printing, postage and stationery Advertising Insurance Legal and professional fees Auditors' remuneration Hire of vehicles and equipment Repairs and renewals Motor expenses Travel costs Cleaning and laundry Bank charges and interest Subscriptions and donations Training Foreign exchange Technical assistance Entertaining General expenses Profit on sale of fixed assets	58,116 5,446 137,547 61,882 5,996 6,781 2,580 19,942 22,820 9,000 19,230 2,124 3,407 15,520 3,032 692 4,067 600 (1,996) 14,495 6,969 1,690	63,203 11,527 112,127 65,239 4,901 5,936 1,321 19,862 33,050 8,000 17,112 4,976 4,032 16,831 2,693 655 2,319 50 (4,404) 14,757 5,976 3,499 (3,404)
Other income Commission receivable Miscellaneous other income	399,940 55,312 - 55,312	390,258 51,334 601 51,935