



LANGLEY
PREPARATORY
SCHOOL
AT TAVERHAM HALL

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
(A company limited by guarantee)

**FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017**

SATURDAY



A08 26/05/2018 #146
COMPANIES HOUSE

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
(A company limited by guarantee)

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TAVERHAM HALL EDUCATIONAL TRUST LIMITED
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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 AUGUST 2017**

Trustees

S L Turner, Chairman
C E Birch
M T Newnham (resigned 31 August 2017)
G E Watson (resigned 31 August 2017)
B W Burton (resigned 31 August 2017)
J H Miller (resigned 31 August 2017)

Company registered number

00910504

Charity registered number

311272

Registered office

Taverham Hall, Norwich, Norfolk, NR8 6HU

Company secretary

L Morgan

Chief executive officer

M Crossley

Independent auditors

MA Partners LLP, 7 The Close, Norwich, Norfolk, NR1 4DJ

Bankers

Clydesdale Bank PLC, 16 Meridian Way, Norwich, Norfolk, NR7 0TA

Solicitors

Birketts LLP, Kingfisher House, 1 Gilders Way, Norwich, Norfolk, NR3 1UB

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
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TRUSTEES' REPORT
FOR THE YEAR ENDED 31 AUGUST 2017

The Trustees present their annual report together with the audited financial statements of Taverham Hall Educational Trust Limited ("the company", "the Charity") for the year 1 September 2016 to 31 August 2017. The Trustees confirm that the Annual Report and financial statements of the company comply with the current statutory requirements, the requirements of the company's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) as amended by Update Bulletin 1 (effective 1 January 2015).

Since the company qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

OBJECTIVES AND ACTIVITIES

a. Charitable objects, aim and objectives

The company is constituted under a Memorandum of Association dated 12 July 1967 and is a registered charity number 311272.

The principal object of the company, in accordance with its Memorandum of Association, is the education of children as an independent preparatory school affiliated to the IAPS, providing day facilities to boys and girls in addition to boarding facilities for children aged 7 to 13. In the furtherance of this object the Governors, as Charity Trustees, have due regard to the Charity Commission's published guidance on public benefit including "Public Benefit: Running a charity (PB2)".

In setting the company's objectives and planning its activities the Governors have given careful consideration to the Charity Commission's general guidance on public benefit as updated in September 2014.

b. Aims

The Charity's aim was to provide a high standard of academic excellence and care. The Charity provided a wide ranging educational experience for all children, stretching all to the best of their respective abilities in academic, artistic, sporting, cultural and social activities. The Charity was proud of the inclusivity of its educational provision and its pastoral care for all. This is consistent with its wider access admissions policy for helping children from lower income or otherwise disadvantaged families to benefit from its fee based schooling, whilst allowing all pupils to benefit from the extracurricular programmes designed to develop creativity, promote leadership, encourage fun and to instil confidence.

c. Objectives for the year

The Charity's objectives were set to reflect its educational aims and ethos. It is important that the academic, sporting and other successes of the Charity were maintained and enhanced.

The Charity's primary objective this year was to continue to provide the best possible education and pastoral care for each and every pupil and to ensure those pupils who leave were able to obtain a place at their desired senior school, where practicable.

In setting objectives and planning activities the Governors have given careful consideration to the Charity Commission's public benefit guidance.

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TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2017

d. Strategies used to achieve the objectives

The Charity continued to review all areas of operation to improve methods and procedures, particularly of teaching and pastoral care. The new literacy scheme that was introduced into Pre-Prep has seen a significant improvement in results since its introduction in 2016.

REVIEW OF ACTIVITIES AND ACHIEVEMENTS

a. Pupil numbers and fees

Educational activities are carried out through the School's Nursery, Pre Prep and Prep School. Pupil numbers at the Pre Prep and Prep School were above target for the year.

b. Academic

The majority of Year 8 leavers once again obtained entrance to their first choice senior school. A significant number of the year group obtained scholarships. The children continued to experience a broad and increasingly exciting curriculum, both inside and outside the classroom.

c. Co-Curricular activities

Music

The number of children enjoying music continued to grow, with over 140 pupils receiving extra-curricular music lessons. To date the School enjoyed a 100% pass rate in music examinations with many pupils gaining merit and distinction awards. The choirs extended to include the Pre-Prep pupils. Musical opportunities ranged from original pupil compositions to rock music, class and year group ensembles and classical items. The standard as well as the enthusiasm for music in the School continued to rise. The choirs performed at Norwich Cathedral and in the local community over the Christmas period. The School introduced half-termly musical Soirees to increase opportunities for pupil performance.

Drama

The Head of Drama had a strong impact on the pupils' development in this area in addition to curriculum Drama which was taught throughout the School. Prep School pupils performed in a musical production 'Oliver!' at the end of the Autumn Term.

Sport

More pupils than ever have enjoyed the opportunity to play against other schools whatever their level of proficiency. There were frequent matches involving all Prep School pupils, demonstrating the School's commitment to a 'sport for all' ethos. The School has attained its second Gold Schools Games Mark which recognised the School's high level of sporting attainment and emphasis on participation for as many pupils as possible.

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TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2017

Amongst this year's sporting successes were:

- U13 7s Rugby team was crowned winner of the IAPS Small Schools 7s rugby tournament at Oundle;
- Girls' U9 Netball and Hockey sides recorded an unbeaten season;
- U13 Boys' Hockey team was crowned National champions at the ISA Hockey championships;
- Seven boys and two girls were selected by the Norfolk County Cricket Board;
- U11 Boys' Cricket side were County champions;
- A Year 5 pupil won both the Regional and County squash championships.

Pupils continue to be represented at County level in rugby, cricket, netball and hockey.

Leavers' Programme

The Leavers' Programme was particularly successful, combining a number of community based initiatives with trips and visits including a residential week in the Brecon Beacons. The link with a local school for disabled pupils continued to be particularly successful for all involved.

Environmental Initiatives

The School recycled waste where possible, including kitchen waste. An awareness of the importance of the environment was communicated to pupils through weekly Forest School lessons which were part of the curriculum for children from Nursery through to Year 5 and through PSHE.

d. Fundraising activities

During the year, fundraising was not a significant activity of the Charity.

FINANCES

The principal source of income is fees accounting for 95% of the School's income. The Governors are continuing their strategy of deploying all net incoming resources of investing in the education and fabric of the School.

a. Developments and maintenance

During the year a number of scheduled improvements were made to the roads.

Investment has also been made in improving the internal computer network with the installation of a new optic fibre line.

Investment was also made in two new minibuses.

b. Reserves and financial health

Reserves were held to ensure that the Charity could continue to support the resources needed to provide excellent education and enrichment services to its pupils. As a result, the majority of the Charity's reserves were invested in tangible fixed assets. The Governor's policy was to maintain the reserves at a minimum, with a view to reducing indebtedness in line with the terms of the bank facility.

Additions to infrastructure of the School have been funded by bank loans and overdraft facilities.

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TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2017

Taverham Hall's policy was the careful management of short term liquid resources to meet the need for day to day working capital, in the absence of free reserves.

c. Material investments policy

Investment powers were governed by the company's Memorandum and Articles of Association which permitted the investment of the company's moneys not immediately required for its purposes in such investments, securities or properties as the Governors think fit.

d. Going concern

On 31 August 2017 Taverham Hall Educational Trust Limited entered into an Asset Transfer Agreement with Langley School (1960) Limited whereby the School including all of its assets, liabilities and staff were transferred to Langley School (1960) Limited. As a result the Charity is **not** a going concern and these financial statements have **not** been prepared on the going concern basis.

e. Principal funding

Pupils attending the School were charged a termly fee and the income arising from these fees was utilised to meet the costs of running the Charity on a day-to-day basis as well as providing scholarships and bursaries.

ETHOS, STRATEGY AND POLICIES

Ethos – to create a community of empowered learners in a family atmosphere of mutual trust and respect.

The Charity sought to benefit the public through the pursuit of its stated aims. Fees were set at a level to ensure the financial viability of the Charity and at a level that was consistent with the aim of providing a first class education to boys and girls.

The Charity welcomed children from all backgrounds and provided a wide ranging educational experience for all. The Charity was inclusive in its education provision and was committed to develop and stretch each of its pupils to reach their potential in academic, artistic, sporting, cultural and social activities. The Charity was proud of the inclusivity of its educational provision and its pastoral care for all.

The Charity was committed to safeguarding and promoting the welfare of all pupils and expected all staff and volunteers to share this commitment.

Parents were given regular information about their children's social and academic progress through weekly drop in clinics, parent evenings in addition to the traditional end of term and year reports.

The Charity also offered regular information evenings to parents. Regular contact was maintained through informal contacts and a weekly newsletter. All pupils had a Form Tutor who has overall responsibility for their form group.

The Governors and Headmaster are grateful for the tremendous parental support for the School during the past difficult year. It was the commitment of parents, the endeavour of the Headmaster and staff and the energy of the pupils which made the School such a strong organisation, confident in its ability to face the future.

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TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2017

Access Policy

It was important that access to the education the Charity offered was not restricted to those who could afford its fees. The Charity believed pupils benefit from learning within a diverse community. A great deal of learning occurs through social interaction, conversation and shared experiences which helped pupils to develop an understanding of the perspectives of other people. The bursary policy together with a policy of allowing its grounds to be utilised for sporting, club based and Forest School activities contributed to a widening of access to the education the Charity offered and the facilities it enjoyed.

Teaching Partnerships

The Charity had links with two similar sized independent schools in order to share good practice and identify areas for further development.

"Teaching Partnership" programme

The "Teaching Partnership" programme sought to widen access to the Charity's education resources, by bringing independent and State school communities together.

Strand one was a shared educational experience in the areas of sport, DT and pastoral care with the Charity's older children forging strong links with younger pupils with severe learning difficulties.

A second strand was to share expertise and perspectives with colleagues from State schools. This was a growing area of activity, particularly in light of the above mentioned link with a school for children with severe learning difficulties.

Strand One achievements:

Pupils of a local school for children with complex needs visited and used the Charity's sports hall and swimming pool on a regular basis.

During the year, the Charity's facilities have been used for the Special Schools Cross Country, a local Middle school also used the grounds for a weekly cross country, a local High school used the swimming pool and the grounds were used by the local community for Health Walks.

Strand Two achievements:

The pupils and staff from the School visited and worked with the children from a school with complex needs to better understand their requirements before embarking upon shared project work.

Bursary Policy

The Charity viewed its bursary awards as important in helping to ensure children from families who would otherwise not be able to afford the fees, access to the education it offers. Bursary awards were available to all who met general entry requirements and were made solely on the basis of parental means or to relieve hardship. In assessing means, a number of factors were taken into consideration including family income, investments and savings and family circumstances. All bursaries were reviewed on an annual basis. However, the Charity does not have an endowment and in funding awards it has to maintain a balance between fee paying parents, many of whom make considerable personal sacrifices to fund their children's education and those benefiting from the awards.

The bursary awards range from 10% to 80% remission of fees. Details are available on the School's website.

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TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2017

This year the value of mean tested bursaries totalled £256,832 and represented 6.4% of our gross fees. Bursaries provided assistance to 63 of our pupils.

Community access

The Charity's grounds and facilities were used on a regular basis by local Junior and High school pupils. Cross country events were hosted for special schools and the swimming pool was made available to the local High school.

The Charity allowed its grounds to be used by the community for Health Walks on a regular basis.

In addition, a number of clubs and groups were also able to hire the Charity's facilities.

OTHER POLICIES ON ASSISTANCE

Financial Planning Policy

Timely financial planning is often the key for many parents who are hoping to send their children to the School. A monthly direct debit plan was available to help those who wished to fund educational costs through regular contributions.

Family Discounts Policy

To underline the value the Charity placed on continuity for families it offered discounts where parents have more than one child at the School.

Other discounts

Discounts were also available to those families serving in the armed forces and to members of the clergy.

PROMOTING HIGH ACADEMIC STANDARDS

Scholarship Policy

The purpose of the scholarship awards was to recognise high academic potential or the ability to excel in music or sport. Scholarships were awarded on the basis of the individual's academic potential or evidence of exceptional abilities which contributed to extra curricular activities.

Scholarships were awarded with a fixed remission of fees between 10% and 50%. Where further assistance was required scholarship awards were supplemented by a means tested bursary. The availability of scholarships was advertised in the local press and on the website.

As at the year end the Charity had 51 scholars. Scholarships were awarded to pupils based on their educational, sporting, artistic or musical merit and potential. In total £154,710 represented the value of scholarships in place during the year and represented 3.9% of gross fees. Of this number, 13 also qualified for means tested bursary support and are included in the figures relating to bursary awards.

The progress of pupils receiving scholarships was reviewed at least annually to ensure their progress is in line with their abilities. No scholarships were withdrawn in the year as a result of reviews.

Assistance for Teaching Staff

As part of the Charity's emphasis on attracting and retaining high calibre staff, it offered a discount scheme to staff members who choose to educate their children at the School.

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TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2017

STRUCTURE, GOVERNANCE AND MANAGEMENT

a. Constitution

The Governors, as the Trustees of the Charity, were legally responsible for the overall management and control of the School. The full board of Governors met at least once a term receiving reports and recommendations from committees, which met with a similar frequency, to determine the general policy for the School and to review its overall management and control.

The day to day running of the School was delegated to the Head, supported by the senior management team and staff. The Headmaster undertook the key leadership role in overseeing educational, pastoral and administrative functions in consultation with senior staff. The day to day administration was undertaken in line with the policies and procedures approved by the Governors. The Headmaster attended all Governors' and sub committee meetings.

The Governors gave of their time freely and no remuneration or expenses were paid in the year. No Governor or person connected with a Governor received any benefit from either means tested bursaries or scholarships awarded. Head and senior staff remuneration was recommended to the Board by the Remuneration Committee.

The pay and remuneration of key management was set by the Board's Remuneration Committee, having regard to performance, external comparators and benchmarking with other similar organisations.

The Charity was committed to ensuring it was able to recruit, retain and motivate the highest quality staff and to provide development and career paths within the organisation whilst ensuring pay progression is linked to performance.

b. Other relationships

The Charity actively supported the independent sector, in particular, the furtherance of educational standards and the quality of pastoral care, through participation in, and subscription to, umbrella organisations such as The Independent Association of Prep Schools (IAPS), the Independent Schools Association (ISA) and Boarding Schools Association (BSA).

The Headmaster was an active member of IAPS for the promotion and maintenance of preparatory school standards and was appointed the District 9 Representative for 2016/17. He reported into the IAPS Head Office termly.

The Charity also maintained strong links with local state schools, supporting them in a number of ways.

The Charity also continued to promote the use of its facilities by schools, other charities and groups in the community, particularly those involved in educational or child-related activities.

c. Risk management

The Governors as Trustees assessed the major risks to which the Charity was exposed, in particular those related to the operations and finances of the Charity, and are satisfied that systems and procedures were in place to mitigate exposure to major risks.

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TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2017

Despite the School's strong reputation, Governors were conscious that past performance in maintaining pupil numbers could not be depended upon and failure to attract pupils was accordingly identified as a key risk. Particular attention was paid to marketing and pupil recruitment in mitigation. Other key risks included risk to reputation due to adverse publicity, risk of not managing staff and other costs, and failure to meet the financial requirements for capital expenditure and support of bursaries.

Detailed considerations of risk were delegated to the Senior Management of the School. A risk register was considered as a weekly agenda item at Senior Management Team meetings. Risks were identified, assessed and controls established throughout the year. A regular review of the various aspects of the School's activities was carried out at each sub committee meeting in addition to Governors' meetings.

The strategic plan highlighted major opportunities for the Charity and the business risks and opportunities associated with achieving its objectives. Safety and the welfare of children continued to be a key focus. Procedures were in place to continuously review safety and welfare and to implement any necessary changes and recommendations identified in school inspections. The various risks to which the Charity and its pupils were exposed were closely monitored and formal procedures were in place to mitigate risk where identified.

The Charity's key controls included:

- detailed terms of reference for all Committees
- formal agendas for all Committee and Board activity
- written minutes of all Board and Committee meetings
- established School management structure
- clear lines of communication with parents
- formal written policies covering all important activities
- comprehensive management accounting and reporting
- strong emphasis placed on recruiting and retaining staff
- strict vetting procedures with respect to the employment of staff.

Through the risk management process established for the Charity, the Governors were satisfied that the major risks identified had been adequately mitigated. It was recognised that systems cannot provide absolute assurance that all possible risks have been identified or managed.

d. Governor recruitment and training

New Governors were appointed at a meeting of the board on the basis of recommendations made by the Nomination Committee. The Committee received suggestions from Governors, school officers, advisors and unsolicited requests. After an initial consideration of suitability on the basis of the existing board's known skills and needs, and confirmation of interest and eligibility, a detailed review of suitability was carried out together with an interview before recommendation was made to the board.

The Board conducted regular audits of the skill sets represented on the Board to ensure that there was a balanced membership with an appropriate range of skills and expertise. AGBIS recommendations were followed where possible in deciding the balance, expertise and number on the governing body.

New Governors received a detailed induction into the workings of the Charity and also of the Company as a registered charity, on-site from the Chairman, Headmaster and Finance Director. This induction was accompanied by extensive documentation, including Board Policy and Procedures. Further information was provided about the School by specific staff presentations at the start of each Governors meeting. General information about schools and charity administration was provided through relevant publications. Further opportunities to attend appropriate seminars and training events were offered when they occur. The Clerk to the Governors maintained a record of training received.

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TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2017

e. Employment policy

The Charity's Recruitment Policy, which was available on its website, made it clear that the Charity was committed to operating fair recruitment practices that will avoid discrimination. A transparent and open recruitment process was followed with the scope for reasonable adjustment to ensure parity of treatment for all applicants.

Governors placed considerable importance on informing staff of financial and other matters that affected them, consulting with them when appropriate. The Headmaster reported the outcome of Governors' meetings to staff through the formal management structure. All other such matters were briefed to staff as they arose through regular staff meetings.

MERGER WITH LANGLEY SCHOOL (1960) LIMITED

On 9 September 2016, a Collaboration Agreement was entered into between Langley Senior School (1960) Limited and Taverham Hall Educational Trust Limited. As a result of this Agreement Langley Prep School was closed and the majority of its pupils transferred across to the School.

As part of this Agreement investment was made in the Taverham site and the name of the School was changed to Langley Prep School at Taverham Hall.

The intention was then to proceed to full merger at some time in the future.

On 31 August 2017 Taverham Hall Educational Trust Limited entered into an Asset Transfer Agreement with Langley School (1960) Limited whereby the School including all of its assets, liabilities and staff were transferred to Langley School (1960) Limited.

The purpose of the merger was to:

- to secure the future sustainability of the School;
- to secure sufficient investment to ensure that its facilities can compete with the best;
- to retain and build on the reputation and ethos of the School by continuing to create a community of empowered learners within a family atmosphere;
- to work in partnership with the Senior School to enhance not only the educational provision for pupils but to provide staff with the opportunities to continuously improve their skills and personal development;
- to take advantage of economies of scale thus reducing costs;
- to access resources not available to stand alone prep schools thus enhancing education provision;
- to provide access to an all through school.

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TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2017

Trustees' responsibilities statement

The Trustees (who are also directors of Taverham Hall Educational Trust Limited for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charitable company's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable company's auditors are aware of that information.

This report was approved by the Trustees, on 24 May 2018 and signed on their behalf by:



C E Birch
Governor

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF TAVERHAM HALL EDUCATIONAL TRUST LIMITED

Opinion

We have audited the financial statements of Taverham Hall Educational Trust Limited (the 'charitable company') for the year ended 31 August 2017 set out on pages 15 to 35. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2017 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its trustees, as a body, for our audit work, for this report, or for the opinions we have formed.

Material uncertainty related to going concern

We draw attention to note 1.4 in the financial statements. The Trustees have prepared the financial statements using a break-up basis of accounting as they consider that the charitable company is not a going concern. Our opinion is not modified in respect of this matter.

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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF TAVERHAM HALL EDUCATIONAL TRUST LIMITED

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Auditors' report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Trustees' report is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF TAVERHAM HALL EDUCATIONAL TRUST LIMITED

Auditors' responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.



MA Partners LLP

Chartered Accountants
Statutory Auditor

7 The Close
Norwich
Norfolk
NR1 4DJ
25 May 2018

MA Partners LLP are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

**STATEMENT OF FINANCIAL ACTIVITIES INCORPORATING INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31 AUGUST 2017**

	Note	Unrestricted funds 2017 £	Restricted funds 2017 £	Continuing operations 2017 £	Discontin'd operations 2017 £	Total funds 2017 £	Continuing operations 2016 £	Discontin'd operations 2016 £	Total funds 2016 £
Income from:									
Donations and legacies	2	118,321	808,918	-	927,239	927,239	-	28,276	28,276
Charitable activities	3	3,435,395	(223,665)	-	3,211,730	3,211,730	-	2,806,174	2,806,174
Other trading activities:									
Fundraising	4	65,327	-	-	65,327	65,327	-	98,636	98,636
Investments	5	494	-	-	494	494	-	1,143	1,143
Total income		3,619,537	585,253	-	4,204,790	4,204,790	-	2,934,229	2,934,229
Expenditure on:									
Raising funds:									
Voluntary income	6	5,977	-	-	5,977	5,977	-	20,438	20,438
Charitable activities	7,8	3,447,597	146,037	-	3,593,634	3,593,634	-	2,783,997	2,783,997
Exceptional items	9	1,444,097	115,053	-	1,559,150	1,559,150	-	165,502	165,502
Total expenditure	10	4,897,671	261,090	-	5,158,761	5,158,761	-	2,969,937	2,969,937
Net income / (expenditure) before transfers		(1,278,134)	324,163	-	(953,971)	(953,971)	-	(35,708)	(35,708)
Transfers between Funds	19	324,163	(324,163)	-	-	-	-	-	-
Net expenditure before other recognised gains and losses		(953,971)	-	-	(953,971)	(953,971)	-	(35,708)	(35,708)
Net movement in funds		(953,971)	-	-	(953,971)	(953,971)	-	(35,708)	(35,708)
Reconciliation of funds:									
Total funds brought forward		953,971	-	-	953,971	953,971	-	989,679	989,679
Total funds carried forward		-	-	-	-	-	-	953,971	953,971

The notes on pages 18 to 35 form part of these financial statements.

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
(A company limited by guarantee)
REGISTERED NUMBER: 00910504

BALANCE SHEET
AS AT 31 AUGUST 2017

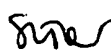
	Note	£	2017 £	£	2016 £
Fixed assets					
Tangible assets	14		-		2,289,046
Investments	15		-		2
			<u>-</u>		<u>2,289,048</u>
Current assets					
Stocks	16	-		4,354	
Debtors	17	-		174,827	
Cash at bank and in hand		-		5,274	
			<u>-</u>	<u>184,455</u>	
Creditors: amounts falling due within one year	18	-		(1,519,532)	
Net current			<u>-</u>		<u>(1,335,077)</u>
Net assets			<u>-</u>		<u>953,971</u>
Charity Funds					
Unrestricted funds	19		-		953,971
Total funds			<u>-</u>		<u>953,971</u>


The company's financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The Trustees consider that the company is entitled to exemption from the requirement to have an audit under the provisions of section 477 of the Companies Act 2006 ("the Act") and members have not required the company to obtain an audit for the year in question in accordance with section 476 of the Act. However, an audit is required in accordance with section 144 of the Charities Act 2011.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

The financial statements were approved and authorised for issue by the Trustees on 24 May 2018 and signed on their behalf, by:


.....
S L Turner, Governor


.....
C E Birch, Governor

The notes on pages 18 to 35 form part of these financial statements.

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
(A company limited by guarantee)

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 AUGUST 2017

	Note	2017 £	2016 £
Cash flows from operating activities			
Net cash (used in)/provided by operating activities	21	(47,989)	145,838
Cash flows from investing activities:			
Proceeds from the sale of tangible fixed assets		-	601
Purchase of tangible fixed assets		(391,544)	(46,844)
Cash transferred on merger		(28,841)	-
Capital income		463,100	-
Net cash provided by/(used in) investing activities		42,715	(46,243)
Cash flows from financing activities:			
(Decrease) / increase in overdraft		(920,000)	401,461
Repayment of borrowings		-	(497,252)
Cash inflows from new borrowing		920,000	-
Net cash used in financing activities		-	(95,791)
Change in cash and cash equivalents in the year		(5,274)	3,804
Cash and cash equivalents brought forward		5,274	1,470
Cash and cash equivalents carried forward	22	-	5,274

The notes on pages 18 to 35 form part of these financial statements.

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017**

1. Accounting Policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published on 16 July 2014 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

Taverham Hall Educational Trust Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

1.2 Company status

The company is a company limited by guarantee. The members of the company are the Trustees named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

1.3 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the company and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

1.4 Going concern

On 31 August 2017 Taverham Hall Educational Trust Limited entered into an Asset Transfer Agreement with Langley School (1960) Limited whereby the School including all of its assets, liabilities and staff were transferred to Langley School (1960) Limited. As a result the Charity is not a going concern and these financial statements have not been prepared on the going concern basis.

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017**

1. Accounting Policies (continued)

1.5 Income

All income is recognised once the company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

1.6 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Fundraising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities. Support costs are those costs incurred directly in support of expenditure on the objects of the company and include project management carried out at Headquarters. Governance costs are those incurred in connection with administration of the company and compliance with constitutional and statutory requirements.

Costs of generating funds are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

Charitable activities and Governance costs are costs incurred on the company's educational operations, including support costs and costs relating to the governance of the company apportioned to charitable activities.

All expenditure is inclusive of irrecoverable VAT.

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017**

1. Accounting Policies (continued)

1.7 Tangible fixed assets and depreciation

All assets costing more than £300 are capitalised.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities incorporating income and expenditure account.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is not charged on freehold land. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Freehold property	-	2% straight line
Plant and machinery	-	15% - 33% straight line
Motor vehicles	-	25% reducing balance
Fixtures and fittings	-	15% - 33% straight line
Grounds equipment	-	15% reducing balance

1.8 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance sheet date, unless fair value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and shown in the heading 'Gains/(losses) on investments' in the Statement of financial activities incorporating income and expenditure account.

Investments in subsidiaries are valued at cost less provision for impairment.

1.9 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the company; this is normally upon notification of the interest paid or payable by the Bank.

1.10 Leasing and hire purchase

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the Statement of financial activities incorporating income and expenditure account so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017**

1. Accounting Policies (continued)

1.11 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

1.12 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.13 Cash at Bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.14 Liabilities

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.15 Financial instruments

The company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.16 Pensions

The company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the year.

The company also contributes to the Teachers' Pension Scheme ("TPS"). The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the company in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quinquennial valuations using a prospective benefit method. The TPS is a multi-employer scheme and the company is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis. The TPS is therefore treated as a defined contribution scheme and the contributions recognised as they are paid each year.

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017**

1. Accounting Policies (continued)

1.17 Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The company makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

In assessing the carrying value of tangible fixed assets the Trustees estimate the anticipated useful lives and residual values of the assets.

2. Income from donations and legacies

	Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
Donations	118,321	-	118,321	28,276
Grants	-	383,452	383,452	-
Capital grants	-	425,466	425,466	-
Total donations and legacies	118,321	808,918	927,239	28,276
Total 2016	28,276	-	28,276	

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017**

3. Income from charitable activities

	Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
Fees receivable	4,004,535	-	4,004,535	3,214,349
Bursaries and other discounts	(716,170)	(223,665)	(939,835)	(544,659)
Other ancillary income	140,560	-	140,560	131,639
Registration fees	6,470	-	6,470	4,845
	<u>3,435,395</u>	<u>(223,665)</u>	<u>3,211,730</u>	<u>2,806,174</u>
<i>Total 2016</i>	<u>2,806,174</u>	<u>-</u>	<u>2,806,174</u>	

4. Fundraising income

	Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
Rent and lettings	65,327	-	65,327	76,168
Ball income	-	-	-	21,761
Other property income	-	-	-	707
	<u>65,327</u>	<u>-</u>	<u>65,327</u>	<u>98,636</u>
<i>Total 2016</i>	<u>98,636</u>	<u>-</u>	<u>98,636</u>	

5. Investment income

	Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
Investment income	494	-	494	1,143
<i>Total 2016</i>	<u>1,143</u>	<u>-</u>	<u>1,143</u>	

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017**

6. Costs of raising funds

	Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
Cost of lettings	5,977	-	5,977	3,554
Ball expenditure	-	-	-	16,884
	<u>5,977</u>	<u>-</u>	<u>5,977</u>	<u>20,438</u>
<i>Total 2016</i>	<u>20,438</u>	<u>-</u>	<u>20,438</u>	

7. Analysis of expenditure on charitable activities

	Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
School	2,003,863	146,037	2,149,900	1,583,309
Household	410,165	-	410,165	348,812
Establishment	506,651	-	506,651	382,180
Support costs of schooling	498,977	-	498,977	425,711
Other - donation of school uniforms	-	-	-	20,601
	<u>3,419,656</u>	<u>146,037</u>	<u>3,565,693</u>	<u>2,760,613</u>
<i>Total 2016</i>	<u>2,760,614</u>	<u>-</u>	<u>2,760,614</u>	

8. Governance costs

	Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
Governance Auditors' remuneration	8,748	-	8,748	11,740
Governance - professional fees	19,193	-	19,193	11,644
	<u>27,941</u>	<u>-</u>	<u>27,941</u>	<u>23,384</u>

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017**

9. Exceptional items

	Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
Merger expenditure	146,037	92,005	238,042	165,502
Merger - transfer of assets and liabilities	1,298,060	23,048	1,321,108	-
	<u>1,444,097</u>	<u>115,053</u>	<u>1,559,150</u>	<u>165,502</u>
<i>Total 2016</i>	<u>165,502</u>	<u>-</u>	<u>165,502</u>	

Merger expenditure: On 9 September 2016, a Collaboration Agreement was entered into between Langley Senior School (1960) Limited and Taverham Hall Educational Trust Limited. As a result of this Agreement Langley Prep School was closed and the majority of its pupils transferred across to the School.

As part of this Agreement investment was made in the Taverham site and the name of the School was changed to Langley Prep School at Taverham Hall.

These are the costs associated with the project. Within these costs are **£67,596** (2016: £624) in relation to temporary classrooms, **£18,866** (2016: £6,509) in relation to property repairs, **£2,443** (2016: £6,330) in relation to storage expenses, **£3,984** (2016: £8,707) in relation to redundancy costs, **£7,717** (2016: £972) in relation to sundry costs, **£12,963** (2016: £nil) in relation to staff costs and **£124,473** (2016: £142,360) in relation to legal and professional fees.

Merger - transfer of assets and liabilities: On 31 August 2017 Taverham Hall Educational Trust Limited entered into an Asset Transfer Agreement with Langley School (1960) Limited whereby the School including all of its assets, liabilities and staff were transferred to Langley School (1960) Limited.

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017**

10. Analysis of Expenditure by expenditure type

	Staff costs 2017 £	Depreciation 2017 £	Other costs 2017 £	Total 2017 £	Total 2016 £
Expenditure on raising voluntary income	-	-	5,977	5,977	20,438
Costs of generating funds	-	-	5,977	5,977	20,438
School	1,991,467	33,401	125,032	2,149,900	1,583,309
Household	280,853	-	129,312	410,165	348,812
Establishment	112,217	89,289	305,145	506,651	382,180
Support costs of schooling	357,368	-	141,609	498,977	425,711
Other - donation of school uniforms	-	-	-	-	20,601
Charitable activities	2,741,905	122,690	701,098	3,565,693	2,760,613
Expenditure on governance	-	-	27,941	27,941	23,384
Other expenditures	-	-	1,559,150	1,559,150	165,502
	2,741,905	122,690	2,294,166	5,158,761	2,969,937
Total 2016	2,094,553	85,654	789,730	2,969,937	

11. Net income/(expenditure)

This is stated after charging:

	2017 £	2016 £
Depreciation of tangible fixed assets:		
- owned by the charity	122,690	72,688
- held under finance leases	-	12,967
Auditors' remuneration - audit	8,748	11,740
Pension costs	218,885	173,376

During the year, no Trustees received any remuneration (2016 - £NIL).
During the year, no Trustees received any benefits in kind (2016 - £NIL).
During the year, no Trustees received any reimbursement of expenses (2016 - £NIL).

12. Auditors' remuneration

The Auditor's remuneration amounts to an Audit fee of **£8,748** (2016 - £11,740).

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017**

13. Staff costs

Staff costs were as follows:

	2017	2016
	£	£
Wages and salaries	2,321,275	1,778,480
Social security costs	201,745	142,697
Other pension costs	218,885	173,376
	<u>2,741,905</u>	<u>2,094,553</u>

The average number of persons employed by the company during the year was as follows:

	2017	2016
	No.	No.
Average employees	103	81

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2017	2016
	No.	No.
In the band £80,001 - £90,000	1	1

The total remuneration for key management personnel (including employer pension contributions) for the year totalled **£177,233** (2016: £169,608).

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017**

14. Tangible fixed assets

	Freehold property £	Plant and machinery £	Fixtures and fittings £	Total £
Cost				
At 1 September 2016	2,753,688	497,822	315,668	3,567,178
Additions	324,940	10,803	65,911	401,654
Disposals	(3,078,628)	(508,625)	(381,579)	(3,968,832)
At 31 August 2017	-	-	-	-
Depreciation				
At 1 September 2016	619,106	404,417	254,609	1,278,132
Charge for the year	54,628	36,613	31,449	122,690
On disposals	(673,734)	(441,030)	(286,058)	(1,400,822)
At 31 August 2017	-	-	-	-
Net book value				
At 31 August 2017	-	-	-	-
At 31 August 2016	2,134,582	93,405	61,059	2,289,046

Included in land and buildings is freehold land at cost of £nil (2016 - £218,504), which is not depreciated.

15. Fixed asset investments

	Shares in group undertakings £
Market value	
At 1 September 2016	2
Disposals	(2)
At 31 August 2017	-

16. Stocks

	2017 £	2016 £
Raw materials	-	4,354

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017**

17. Debtors

	2017	2016
	£	£
Trade debtors	-	36,117
Amounts owed by group undertakings	-	4,588
Other debtors	-	3,330
Prepayments and accrued income	-	130,792
	<u>-</u>	<u>174,827</u>

18. Creditors: Amounts falling due within one year

	2017	2016
	£	£
Bank overdraft	-	884,418
Payments received on account	-	119,688
Net obligations under finance leases and hire purchase contracts	-	2,752
Trade creditors	-	247,921
Amounts owed to group undertakings	-	2
Other taxation and social security	-	43,201
Other creditors	-	87,061
Accruals and deferred income	-	134,489
	<u>-</u>	<u>1,519,532</u>

Payments received on account totalling **£nil** (2016: £119,688) relate to school fees received in advance by the company for the forthcoming Autumn Term.

The bank overdraft was secured.

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017**

19. Statement of funds

Statement of funds - current year

	Balance at 1 September 2016 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 August 2017 £
Designated funds					
School fund	3,883	3,125	(7,008)	-	-
Development fund	-	-	(5,884)	5,884	-
	<u>3,883</u>	<u>3,125</u>	<u>(12,892)</u>	<u>5,884</u>	<u>-</u>
General funds					
General Funds	950,088	3,616,412	(4,884,779)	318,279	-
Total Unrestricted funds	<u>953,971</u>	<u>3,619,537</u>	<u>(4,897,671)</u>	<u>324,163</u>	<u>-</u>
Restricted funds					
	Balance at 1 September 2016 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 August 2017 £
Deed 1 - temp. classrooms and uniforms	-	94,475	(71,054)	(23,421)	-
Deed 2 - transition relief	-	1,536	(1,536)	-	-
Deed 3 - Sports Hall	-	425,466	(29,277)	(396,189)	-
Salary recharge	-	26,142	(26,142)	-	-
Collaboration agreement	-	37,634	(133,081)	95,447	-
	<u>-</u>	<u>585,253</u>	<u>(261,090)</u>	<u>(324,163)</u>	<u>-</u>
Total of funds	<u>953,971</u>	<u>4,204,790</u>	<u>(5,158,761)</u>	<u>-</u>	<u>-</u>

TAVERHAM HALL EDUCATIONAL TRUST LIMITED
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017**

19. Statement of funds (continued)

Statement of funds - prior year

	<i>Balance at 1 September 2015 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Transfers in/out £</i>	<i>Balance at 31 August 2016 £</i>
Designated funds					
School fund	-	8,914	(5,031)	-	3,883
	<u>-</u>	<u>8,914</u>	<u>(5,031)</u>	<u>-</u>	<u>3,883</u>
General funds					
General Funds	902,005	2,925,315	(2,964,906)	87,674	950,088
	<u>902,005</u>	<u>2,925,315</u>	<u>(2,964,906)</u>	<u>87,674</u>	<u>950,088</u>
Total Unrestricted funds	<u>902,005</u>	<u>2,934,229</u>	<u>(2,969,937)</u>	<u>87,674</u>	<u>953,971</u>
Restricted funds					
	<i>Balance at 1 September 2015 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Transfers in/out £</i>	<i>Balance at 31 August 2016 £</i>
J S Peel appeal fund	58,239	-	-	(58,239)	-
Hardship fund	29,435	-	-	(29,435)	-
	<u>87,674</u>	<u>-</u>	<u>-</u>	<u>(87,674)</u>	<u>-</u>
Total of funds	<u>989,679</u>	<u>2,934,229</u>	<u>(2,969,937)</u>	<u>-</u>	<u>953,971</u>

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19. Statement of funds (continued)

On 9 September 2016, a Collaboration Agreement was entered into between Langley Senior School (1960) Limited and Taverham Hall Educational Trust Limited. As a result of this Agreement Langley Prep School was closed and the majority of its pupils transferred across to the School and the company is entitled to reclaim general costs from Langley School (1960) Limited in relation to the merger of Taverham Hall Preparatory School and Langley Preparatory School.

On 9 September 2016, the company entered into three grant agreements with Langley School (1960) Limited whereby the company is entitled to reclaim costs from Langley School (1960) Limited in relation to the merger of Taverham Hall Preparatory School and Langley Preparatory School.

Deed 1 relates to the costs of works carried out on the Taverham Hall Preparatory School premises in order to improve and expand the Site's existing facilities to accommodate pupils transferred from Langley Preparatory School. £23,241 was transferred to unrestricted funds to reflect the expenditure which took place in 2015/16 on this project. The remaining fund balance of £8,333 was paid to Langley School (1960) Limited as part of the merger.

Deed 2 relates to the cost of school fees at Taverham Hall Preparatory School which were subsidised by Langley School (1960) Limited. During the year £225,201 of grant income is included in note 2, offset by £223,665 of bursaries in note 3. The remaining fund balance of £1,536 was paid to Langley School (1960) Limited as part of the merger.

Deed 3 relates to funding for building works carried out on the site of the Taverham Hall Preparatory School, paid for by Langley School (1960) Limited. £84,696 was transferred to unrestricted funds to reflect the expenditure which took place in 2015/16 on this project. A further £323,856 was transferred to unrestricted funds in respect of the Sports Hall costs which have been capitalised as part of the project, leaving a £12,363 deficit which was cleared by a transfer from unrestricted funds.

The salary recharge relates to the time spent by Taverham Hall Preparatory School staff on facilitating the merger. The remaining fund balance of £13,179 was paid to Langley School (1960) Limited as part of the merger.

The Collaboration agreement relates to the other costs of the merger, for which Taverham Hall Preparatory School is entitled to reclaim costs from Langley School (1960). A deficit of £95,447 was cleared by a transfer from unrestricted funds.

Summary of funds - current year

	Balance at 1 September 2016 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 August 2017 £
Designated funds	3,883	3,125	(12,892)	5,884	-
General funds	950,088	3,616,412	(4,884,779)	318,279	-
	<u>953,971</u>	<u>3,619,537</u>	<u>(4,897,671)</u>	<u>324,163</u>	<u>-</u>
Restricted funds	-	585,253	(261,090)	(324,163)	-
	<u>953,971</u>	<u>4,204,790</u>	<u>(5,158,761)</u>	<u>-</u>	<u>-</u>

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017**

19. Statement of funds (continued)

Summary of funds - prior year

	<i>Balance at 1 September 2015 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Transfers in/out £</i>	<i>Balance at 31 August 2016 £</i>
School fund	-	8,914	(5,031)	-	3,883
General funds	902,005	2,925,315	(2,964,906)	87,674	950,088
	<u>902,005</u>	<u>2,934,229</u>	<u>(2,969,937)</u>	<u>87,674</u>	<u>953,971</u>
Restricted funds	87,674	-	-	(87,674)	-
	<u>989,679</u>	<u>2,934,229</u>	<u>(2,969,937)</u>	<u>-</u>	<u>953,971</u>

20. Analysis of net assets between funds

Analysis of net assets between funds - current year

Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £
-	-	-

Analysis of net assets between funds - prior year

	<i>Unrestricted funds 2016 £</i>	<i>Restricted funds 2016 £</i>	<i>Total funds 2016 £</i>
Tangible fixed assets	2,289,045	-	2,289,045
Fixed asset investments	2	-	2
Current assets	184,455	-	184,455
Creditors due within one year	(1,519,531)	-	(1,519,531)
	<u>953,971</u>	<u>-</u>	<u>953,971</u>

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017**

21. Reconciliation of net movement in funds to net cash flow from operating activities

	2017 £	2016 £
Net expenditure for the year (as per Statement of Financial Activities)	(953,971)	(35,708)
Adjustment for:		
Depreciation charges	122,690	85,655
Loss/(profit) on the sale of fixed assets	869	(99)
Decrease in stocks	-	17,791
Decrease/(increase) in debtors	198,841	(9,492)
(Decrease)/increase in creditors	(274,426)	87,691
Capital income	(463,100)	-
Merger - transfer of assets and liabilities	1,321,108	-
Net cash (used in)/provided by operating activities	(47,989)	145,838

22. Analysis of cash and cash equivalents

	2017 £	2016 £
Cash in hand	-	5,274
Total	-	5,274

23. Capital commitments

At 31 August 2017 the company had capital commitments as follows:

	2017 £	2016 £
Contracted for but not provided in these financial statements	-	251,950

24. Pension commitments

The company contributes to a Teachers' Pension Scheme ("TPS") - see note 1.16. The pension cost charge represents contributions payable by the company to the fund and amounted to **£180,551** (2016 - £138,877).

The company also operates a defined contributions pension scheme for non-teaching employees. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to **£38,334** (2016 - £34,499).

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25. Operating lease commitments

At 31 August 2017 the total of the Charity's future minimum lease payments under non-cancellable operating leases was:

	2017 £	2016 £
Amounts payable:		
Within 1 year	-	6,238
Between 1 and 5 years	-	24,953
Total	<u>-</u>	<u>31,191</u>

26. Related party transactions

A Trustee, Mr M Newnham, is a partner of Birketts LLP. During the year, the Charity purchased services from Birketts LLP amounting to **£68,117** (2016: £139,391).

A Trustee, Mr C E Birch, has an interest in Brown & Co Property and Business Consultants LLP ("Brown & Co"). During the year, the Charity purchased services from Brown & Co amounting to **£11,809** (2016: £35,217).

The Charity employed the spouse of Mr M Crossley, the Headteacher, in a senior marketing role. During the year Mrs A Crossley received remuneration of **£29,392** (2016: £24,515).