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#### ALPHA THERM LIMITED

## (formerly Argos Building And Heating Supplies Limited)

Registered No. - 882439

### DIRECTORS' REPORT - YEAR ENDING 31st DECEMBER 1993

The Directors present their annual report and the audited accounts for the year ended 31st December 1993. This report should be read in conjunction with the statements on pages 3 to 7 of these accounts.

CHANGE OF NAME
OF 1st October 1993 the Company changed its name from Argos Building and Heating Supplies Limited to Alpha Therm Limited.

PRINCIPAL ACTIVITIES
The principal activity of the Company continues to be that of a specialist builders merchant.

BUSINESS REVIEW Turnover for the period was £21,618,000 (1992: £18,496,000) and the trading profit was £444,000 (1992: loss £124,000). Movements to and from reserves are shown on page 3.

DIVIDEND
The Directors recommend the payment of a final dividend of £250,000 (1992: nil).

DIRECTORS AND DIRECTORS' INTERESTS
The Directors of the Company during the year were as follows:

A D Sivill

W North

G J Nicholls

L G Vesey

(resigned 1st october 1993)

The Directors of the Company have no interests in the shares of the Company. Dr Sivill is also a Director of United House Group Limited, the Company's ultimate parent undertaking. His interests are disclosed in the accounts of that company as appropriate.

AUDITORS
In accordance with Section 385 of the Companies Act 1985, a resolution for the reappointment of KPMG Peat Marwick as auditors of the Company is to be proposed at the forthcoming annual general meeting.

By order of the Board

S Cross

Company Secretary



#### (formerly Argos Building And Heating Supplies Limited)

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the Directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the Company and the Group and of and the profit or loss for that period. In preparing those accounts the Directors are required to:

- select suitable accounting polices and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the accounts;
- prepare accounts on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the accounts comply with the Companies Act 1985. They have general responsibility for taking such steps as are open to them to safeguard the assets of the Group and to prevent and detect fraud and other irregularities.

#### REPORT OF THE AUDITORS, KPMG PEAT MARWICK, TO THE MEMBERS OF ALPHA THERM LIMITED

We have audited the accounts on pages 3 to 7.

Respective responsibilities of directors and auditors

As described above the Company's Directors are responsible for the preparation of accounts. It is our responsibility to form an independent opinion, based on our audit, on those accounts and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the adequacy of the presentation of information in the accounts.

Opinion

In our opinion the accounts give a true and fair view of the state of affairs of the Company and of the Group at 31st December 1993 and of the profit of the Group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Home Pear Marwich

LONDON 28th April 1994 Chartered Accountants Registered Auditors

# (formerly Argos Building And Heating Supplies Limited) CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31st DECEMBER 1993

TURNOVER Cost of sales	<u>Note</u> 2	1993 £000 21,818 (19,021)	1992 £000 18,496
GROSS PROFIT Distribution costs Administrative expenses Other operating income Interest receivable		2,597 (817) (1,358) 22	2,618 (1,083) (1,660)
PROFIT/(LOSS) ON ORDINARY ACTIVITIES  BEFORE TAXATION  Tax on profit/(loss) on ordinary activities  PROFIT/(LOSS) ON ORDINARY ACTIVITIES	3 6	444 (161)	(124)
Dividend  RETAINED PROFIT/(LOSS) FOR THE TANAMA		283 (250)	(105)
Retained profit brought forward  RETAINED PROFIT CARRIED FORWARD	12	33 126 159	(105) 231 126
•		<del></del>	120

### RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS FUNDS FOR THE YEAR ENDED 31st DECEMBER 1993

•	·) .	nt s	
Retained profit/(loss) r	4.5	<u>1993</u> £000	1992 £000
Retained profit/(loss) for	the financial year	33	(105)
Shareholders funds brought	Ş.,	126	231
Shareholders funds carried	forward	159	126
		=====	

Historical cost profits and losses are not materially different from those shown above. There are no recognised gains and losses other than those shown above.

The notes on pages 5 to 7 form part of these accounts.

# (<u>formerly Argos Building And Heating Supplies Limited</u>) CONSOLIDATED BALANCE SHEET AT 31st DECEMBER 1993

CURRENT ASSETS	Note	1993 £000	1992 £000
Stocks Debtors	9 10	1,301 2,784	1,613 1,974
		4,085	3,587
CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEA	AR 11	(3,861)	(3,405)
NET CURRENT ASSETS PROVISIONS FOR LIABILITIES AND CHARGES	12	224 (65)	182 (56)
NET ASSETS		159	126
CAPITAL AND RESERVES Called up share capital Profit and loss account	13	159 ———	126
•		159 	126
COMPANY BALANCE SHEET AT 3	tot DECEL	IDED 1002	
4	ISC DECEM	10EK 1990	
*	Note Note	1993	1992
FIXED ASSETS Investments		<del></del>	<u>1992</u> £000
FIXED ASSETS	<u>Note</u>	1993 £000 - 916 1,834	1,613 1,974
FIXED ASSETS Investments CURRENT ASSETS Stocks	<u>Note</u> 8 9 10	1993 £000 - 916 1,834 2,750	1,613 1,974 3,587
FIXED ASSETS Investments  CURRENT ASSETS Stocks Debtors	<u>Note</u> 8 9 10	1993 £000 - 916 1,834	1,613 1,974
FIXED ASSETS Investments  CURRENT ASSETS Stocks Debtors  CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	Note 8 9 10 R 11	1993 £000 - 916 1,834 2,750 (2,528)	1,613 1,974 3,587 (3,405)
FIXED ASSETS Investments  CURRENT ASSETS Stocks Debtors  CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR  NET CURRENT ASSETS PROVISIONS FOR LIABILITIES AND CHARGES  NET ASSETS  CAPITAL AND RESERVES Called up share capital	Note 8 9 10 R 11	1993 £000 - 916 1,834 2,750 (2,528) 222 (65) 157	1,613 1,974 3,587 (3,405) 182 (56) 126
FIXED ASSETS Investments  CURRENT ASSETS Stocks Debtors  CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR  NET CURRENT ASSETS PROVISIONS FOR LIABILITIES AND CHARGES  NET ASSETS  CAPITAL AND RESERVES	Note 8 9 10 R 11	1993 £000 - 916 1,834 2,750 (2,528) 222 (65)	1,613 1,974 3,587 (3,405) 182 (56)

These accounts were approved by the Board of Directors on 28th April 1994.

All

A D Sivill Director

The notes on pages 5 to 7 form part of these accounts.

## (<u>formerly Argos Building And Heating Supplies Limited</u>) NOTES TO THE ACCOUNTS

#### 1. PRINCIPAL ACCOUNTING POLICIES

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the Company's accounts:

- (a) Basis of accounting The consolidated accounts include the accounts of the Company and its subsidiary undertakings to 31st December of each year. In accordance with S230 of the Companies Act 1985 a separate profit and loss account dealing with the results of the Company has not been presented. The accounts have been prepared in accordance with applicable accounting standards and under the historical cost convention.
- (b) <u>Comparative figures</u> The Company acquired its only subsidiary undertaking during the year ended 31st December 1993 and so the comparative figures shown for 31st December 1992 are those for the Company only.
- (c) Stocks Stock is valued at the lower of cost and net realisable value.
- (d) Operating leases Operating leases are charged to the profit and loss account on a straight line basis over the lease term.
- (e) Pensions The Group operates a discretionary defined contribution scheme. This is a contracted out money purchase scheme and is operated on an individual employee basis by the Trustees. It is funded in accordance with the Trust Deed and the Company's contributions are charged to the profit and loss account in the year in which contributions are made.
- (f) <u>Cash flow statement</u> The Company is not required to present a cash flow statement as it is a wholly owned subsidiary undertaking of a parent undertaking that is registered in England and Wales.

#### 2. TURNOVER

Turnover represents the total amount of goods sold and services rendered in the year including those sold to other Group undertakings and is exclusive of VAT. The Group trades exclusively in the UK and turnover arises principally from the business of specialist builders merchants.

3.	PROFIT/(LOSS) BEFORE TAXATION	1993	1992 £000
	The profit/(loss) before taxation is stated after charging:	£000	£000
	Directors' emoluments: remuneration as executives	70	93
	Other operating lease rentals	120	144

The total auditor's remuneration and expenses for Alpha Therm Limited are included in the accounts of United House Group Limited.

#### 4. DIRECTORS! REMUNERATION

Excluding pension contributions, the emoluments of the highest paid Director were £33,506 (1992: £37,493). The emoluments of the Directors were within the following ranges:

	<u>1993</u>	<u> 1992</u>
£0 - £5,000	2	1
£15,001 - £20,000	<b></b>	1
£30,001 - £35,000	2	-
£35,001 - £40,000	_	2

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#### ALPHA THERM LIMITED

# (<u>formerly Argos Building And Heating Supplies Limited</u>) NOTES TO THE ACCOUNTS

#### 5. STAFF NUMBERS AND COSTS

The average number of persons employed by the Group (including Directors) during the year, was 52 (1992 : 61). The aggregate payroll costs of these persons were as follows:

	Wages and salaries Social security costs Other pension costs	1993 £000 804 45 9 858	1932 £000 819 48 13 680
6.	TAXATION  Taxation based on the profit/(loss) of the Group for the year:	<u>1993</u> £000	1992 £000
	Corporation tax at 33% (1992 : 33%) Under provision for previous year	159 2 161	(28) <u>9</u> <u>(19</u> )
7.	RETAINED PROFIT/(LOSS)	1993	1992
, ,	Retained by: Alpha Therm Limited Subsidiary undertakings	£000 31 2 33	£000 (105) - (105)

#### 8. <u>INVESTMENT IN SUBSIDIARY UNDERTAKINGS</u>

The Company's only investment in a subsidiary undertaking was made during the year at a cost of £100 and consists of 100% of the ordinary share capital of Argos Building and Heating Supplies Limited (formerly called Alpha Therm Limited, before that Prime Equipment Limited and before that Millaise Limited), a company registered in England and Wales. Argos Building and Heating Supplies Limited is a specialised builders merchant and its results and balance sheet are included in the consolidation. The effect of the acquisition on the consolidated results of Alpha Therm Limited is not material.

9.	STOCKS	1993	GROUP 1992	1993	COMPANY 1992
	Finished goods and goods	£000	<u>1992</u> £000	£000	1992 £000
	for resale	<u>1,301</u>	<u>1,613</u>	916	1,613
10.	DEBTORS	<u>1993</u>	GROUP 1992	<u>1993</u>	COMPANY 1992 £000
	Trade debtors	£000 1,826	£000 1,788	£000 1,826	£000 1,788
	Amounts owed by ultimate	-	.,,,,,,	1,020	1,700
	parent undertaking	950	-		_
	Taxation recoverable	-	20	-	20
	Other debtors	8	<u> 166</u>	8	166
		<u>2,784</u>	<u>1,974</u>	1,834	1,974

# (<u>formerly Argos Building And Heating Supplies Limited</u>) NOTES TO THE ACCOUNTS

11,	CREDITORS: AMOUNTS FALLING		GROUP			COMPAN	Y
	DUE WITHIN ONE YEAR	1993	1992		1993		<u> 1992</u>
	Trade creditors	£000 2,350	£000		£000		£000
	Amounts owed to ultimate	2,300	1,826		1,296		1,826
	parent undertaking	1,004	1,395		1,004		1,395
	Corporation tax	140	-		139		- 1
	Other taxes and social security	12	13		12		13
	Accruals and deferred income	355	171		77		<u> 171</u>
		<u>3,861</u>	<u>3,405</u>		2,528		<u>3,405</u>
12.	PROVISIONS FOR LIABILITIES AND CH	ARGES		1993			
	Group and Company			£000			
	Provision for repairs to goods so At 1st January 1993	1d:-					
	Charged to the profit and loss ac	count		56 9			
	and you to the profite and 1003 and	Count		<del></del>			
	At 31st December 1993			65			
13. •	SHARE CAPITAL			1002		1000	
				1993 £		1992 £	
	Authorised: 1,000 Ordinary Shares	of £1 ea	ach	1,000	1	1,000	
	Allohted pelled up and first		:		=		
	Allotted, called up and fully paid 100 Ordinary Shares of £1 each	J:		400		400	
	too ordinary onares of £1 each			100		100	

#### 14. ULTIMATE PARENT UNDERTAKING

The Company is a subsidiary undertaking of United House Limited, which is registered in England and Wales. The Company's ultimate parent undertaking is United House Group Limited, which is registered in England and Wales.

#### 15. FLOATING CHARGE

The Company has charged its assets by way of a fixed and floating charge to secure certain liabilities of the parent undertaking. At the 31st December 1993 the aggregate amount secured was NIL (1992: £870,000).

#### 16. <u>LEASING COMMITMENTS</u>

Operating lease payments to be made in the following year on motor vehicles are analysed between those for which the commitment expires as follows:

		CO	COMPANY		
	<u>1993</u> £000	1992	1993	1992	
	£000	£000	£000	1992 £000	
Within one year	19	25	14	25	
Two to five years	<u>27</u>	<u> 73</u>	16	73	
	<u>46</u>	98	30	98	