

Arbuthnot Latham & Co., Limited

Annual Report for the year ended 31 December 2018

Registered Number 00819519

TUESDAY



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# **Company Information**

### **Directors**

Sir Henry Angest (Chairman)

Andrew A Salmon (Chief Executive)

James R Cobb (Deputy Chief Executive)

Stephen Fletcher (Deputy Chief Executive)

Stephen P Kelly (Finance Director)

Angela A Knight (Independent Non-Executive Director)

Paul Marrow (Independent Non-Executive Director)

Sir Michael C G Peat (Independent Non-Executive Director)

### Secretary

Nicholas Jennings

### **Registered Office**

Arbuthnot House

7 Wilson Street

London

EC2M 2SN

### **Registered Number**

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### Auditor

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15 Canada Square

London

E14 5GL

# Strategic Report – Business Review

### **Business Review**

The principal business of Arbuthnot Latham & Co., Limited (the "Bank" or the "Company") and its subsidiaries (together referred to as the "Group") is private banking, commercial banking and asset financing. The Bank's strategy is to grow its existing business units, and continue to diversify its income streams into other areas of financial services.

Group Key Metrics	2018	2017
	£m	£m
Operating income	68.4	54.9
Other income	6.8	3.9
Operating expenses	59.0	48.9
Profit before tax	13.4	9.5
Customer loans	1,236.2	1,060.8
Customer deposits	1,744.0	1,439.8
Total Assets	2,170.7	1,783.7
Term Funding Scheme	225.0	188.0
Key Performance Indicators	•	
Assets under management	985.1	1,044.3
Average net margin	4.7%	4.5%
Loan to deposit ratio	70.9%	73.7%
Loan to total funding ratio*	62.8%	65.2%
Impairment loss rate on customer loans	0.21%	0.04%
Average LTV on property backed loans	50.8%	52.3%
Liquidity Coverage Ratio	282%	222%
Tier 1 capital ratio	15.7%	13.0%
Total capital ratio	15.7%	13.0%

<sup>\*</sup> Total funding includes deposits and Bank of England Term Funding Scheme

The Group has reported a profit before tax of £13.4m (2017: £9.5m), which is an increase of 41%. However, the underlying profit increased by 27%, when the impact of the one off adjustment to the management earn out liability for Renaissance Asset Finance ("RAF") and the investment made in our new business ventures are excluded.

When the acquisition of RAF was completed, the future liability for the earn out was estimated to be the maximum permitted under the sale and purchase agreement. This liability has now been reassessed and £2.6m released to profit. However, RAF continues to perform well and has increased its customer loan balances by 21% in 2018, even though this is below the level the RAF management team had anticipated at the time of agreeing the earn out contract.

Overall the Bank's leading indicators, namely customer balances, have shown good growth during the year. Customer loan balances increased by 16% and deposits grew by 21%. Assets under management declined by 6%, largely as a result of the market volatility experienced in the final quarter of the year, as the global markets declined by in excess of 6%.

The other important item in the profit of the Group is the revenue investment made in the new business ventures. This totalled £1.6m in the year and mainly represents the set up costs incurred by Asset Based Lending ("ABL") and the Arbuthnot Specialist Finance ("ASF") business. The ABL team commenced in January 2018 and made good-progress in establishing its operational processes. As a result of this and also of a growing customer demand, the business was able to start writing business in May, two

# Strategic Report – Business Review

months earlier than planned. At the end of the year the business had issued customer facilities of £43m with drawn balances of £25m. The business carried its momentum into the new year issuing a further £29m of facilities, being an increase of more than 50% on the December balance. This business will continue to be a drag on earnings of the Group in 2019, but is expected to breakeven towards the end of 2019.

ASF was established in August 2018 and has grown to be a team of seven. This team has now also set up its operating systems and has entered a soft launch in 2019, with its first customer loan being approved by Credit Committee in February 2019. It will still be in build out phase during 2019 and expects to breakeven in 2020.

The Group's credit losses in the year increased to £2.7m (2017: 0.4m), equating to 21 basis points (2017: 4bps) of year end customer loan balances, which continues to remain within our risk appetite. The increase in reported losses however is due to several underlying factors. Firstly, the increased size of the loan book leads to increased credit losses, despite a constant loss rate. Secondly, the introduction of IFRS9 has played a significant role in the higher impairments. The standard requires losses to be attributed to loans at the time of origination as a 12 month Expected Credit Loss ("ECL") in stage one. Consequently, a growing front book requires higher provision balances. Also, the definition of when loans are considered to be in default is clearly identified, where previously some element of judgement was exercised. It is therefore expected that for some of the stage three lending cases where provisions have been required, we expect to recover a large proportion of the amount outstanding.

### Private Banking (including Dubai)

The Private Bank customer loan balances increased by 3% as the competitive forces within the prime lending market developed during the year. It is clear that the ring fenced banks have been active in the mortgage markets as lending metrics have taken on an all too familiar picture, namely, lowering margins and increasing loan to value requirements. As a result of this, the Private Bank has refused to be drawn into this competition. Instead, we prefer to extend loans that we believe meet our return criteria, with volumes of loans being the resultant output rather than an input requirement. This can be seen from the loan origination volumes of the Private Bank that fell by 9% during 2018.

Throughout 2018 customer deposits in the Private Bank increased by 9% to close the year at £1,041m (2017: £955m). The Investment Management business started the year with funds under management of £1,044m and closed at £985m. The significant movements in this business saw £90m of gross inflows of new money, which was largely offset by transfers out. The market turbulence of the final quarter saw the funds being marked down by £79m, offsetting the gains made in the early part of the year to leave the net performance being a fall of £25m.

During the year the management structure in the Private Bank was reorganised. Given the competition in the lending markets the Private Bank has been realigned to focus on growing the Wealth Management sector of the Bank. This will re-emphasise the need to identify and establish banking relationships with criteria clients. Over time, this should increase the flow of customer balances into deposits, investment management and also provide wealth planning opportunities.

### Commercial Bank

The Commercial Bank continued to trade well during the year. Customer loan balances increased by £138m to close the year at £443m, a growth rate of 45%. Additionally, the Commercial Bank remained self-funding and was able to increase its customer deposits by £258m, an increase of 84%, to reach a year end balance of £567m. However, as noted in the 2017 Annual Report and Accounts, the Commercial Bank has targeted a higher return on its lending performance and has therefore accepted a lower flow of business, which resulted in lower volumes of business being completed. Lending new business volumes fell by 12% to £190m as compared to 2017, which generated volumes of £217m.

The Commercial Bank has continued to develop its transactional proposition and to that effect has been accepted into the RBS remedies Incentivised Switching Scheme and will be submitting a bid to the Capabilities and Innovation fund for a mid-tier grant. If successful, the Commercial Bank will continue to develop its SME offering while maintaining a personalised service. This along with technology powered by our partner Oracle, should prove to be successful in the SME banking market.

# Strategic Report – Business Review

### **Renaissance Asset Finance**

RAF continued to perform well during the year. Customer balances increased by 18% to close the year at £84m and written volumes seeing growth of 59% to reach £56m.

The salesforce of the business has been reinforced during the year and has spent time reengaging in some of the specialist broker markets. In particular the business has written deals to finance drainage tankers; these are larger and long term finance deals which should help to extend the term duration of the lending book.

The business also had some success in cross selling its products to the Private Bank network. In particular, the higher value and vintage car finance has proved popular.

### **New Ventures**

During the year the Group began developing four new lines of business.

Firstly, the Asset Based Lending Business which provides finance secured on either invoices, stock or other assets of the borrower. This business is performing ahead of expectations with issued facilities of £43m at the year end and drawn loan balances of £25m. The first year result was a loss of £0.9m net of revenues earned in the year.

Secondly, the Specialist Finance business, which provides short term secured lending solutions to professional and entrepreneurial property investors. This business commenced in August 2018 and after having set up the business platform has now entered a soft launch phase. The business cost £0.3m during 2018.

Thirdly, the Arbuthnot Direct deposits platform was developed during the year at a cost of £0.2m. This business will enable us to provide deposit products directly to the retail market via a newly created internet platform, with rates advertised on the best buy tables.

Finally, the Arbuthnot Real Estate Fund which was established in 2017, continued in its exploratory work to identify the sector of the investment market that will be the most suitable to receive the marketing of the funds products. Progress has been slow and a decision on the future viability of this fund will be concluded in the first half of 2019. Regardless of the outcome of this review, the ongoing cost of the fund was neutral in 2018.

### **Board Changes and Personnel**

During the year Ian Henderson departed from the Board on 31 August and Andrew Salmon was appointed as CEO in July 2018. Andrew has worked within the Parent Group (Arbuthnot Banking Group) for over 20 years. He has retained his Arbuthnot Banking Group responsibilities but is supported by two deputies: James Cobb, who also continues as Arbuthnot Group Finance Director, and Stephen Fletcher, previously the Head of the Commercial Bank. Additionally, Nick Jennings was appointed Company Secretary in July 2018 in succession to Nicole Smith, Head of Corporate Governance.

Arbuthnot Latham & Co adopts a pragmatic approach to risk taking and seeks to maximise long term revenues and returns. Given its relative size, it is nimble and able to remain entrepreneurial and capable of taking advantage of favourable market opportunities when they arise.

The Group provides a range of financial services to clients and customers in its chosen markets of Private and Commercial Banking and Specialist Lending. The Group's revenues are derived from a combination of net interest income from lending, deposit taking and treasury activities, fees for services provided and commission earned on the sale of financial products. The Group also earns rental income on its investment property and holds financial investments for income.

	2018	2017
Summarised Income Statement	000£	£000
Net interest income	55,654	41,402
Net fee and commission income	12,722	13,523
Operating income	68,376	54,925
Other income	6,758	3,870
Operating expenses	(59,029)	(48,924)
Impairment losses - loans and advances to customers	(2,731)	(394)
Profit before tax	13,374	9,477
Income tax expense	(396)	(540)
Profit for the year	12,978	8,937
	2018	2017
Underlying profit reconciliation		000£
Profit before tax from continuing operations	13,374	9,477
AL new ventures	1,579	-
RAF deferred consideration adjustment	(2,584)	_
AL investment in operating systems	<u>-</u>	78
AL acquisition costs	-	108
RAF - full year equivalent income*	-	466
Underlying profit	12,369	10,129

<sup>\*</sup> RAF profit contribution adjustment as if received from 1 January 2017 and not as currently included from 28 April 2017 (pro forma basis).

The Group has reported a profit before tax of £13.4m (2017: £9.5m). This is an increase on the prior year of 41%. The underlying profit before tax was £12.4m (2017: £10.1m), an increase of 22%.

This reflects the progress being made in the core banking business as the capital is deployed. However the reported results contain certain one off items that need explanation.

Firstly, the results contain an adjustment to the predicted future liability for the amount payable to the former RAF Shareholders. At the time of the acquisition, we anticipated that the business performance of RAF would be such, that the maximum amount payable of £6.5m would be achieved in the earn out period which ends in 2020. While the business continues to perform robustly, increasing its customer loan balances by 18% in the year, this will not be sufficient to attain the levels forecast in the earn out agreement. Accordingly, the liability has been reduced by £2.5m and the corresponding amount recorded in the Income Statement.

Finally, the Group continued its policy of diversification and further developed new businesses that have now started trading. The investment in Asset Based Lending, Specialist Finance and Arbuthnot Direct lowered the reported profits by £1.6m as the start-up costs of new staff and operating systems was absorbed by the profit of the Group. These businesses should move toward a breakeven point in 2019 or early 2020 and then return full profits in 2021.

Total operating income earned by the Group increased by 24%, largely due to the increased levels of customer loan balances as capital was deployed. The net margin of this lending was 4.7% (2017: 4.5%) as declines in the core bank margins of 4.1% (2017: 4.4%) were offset by the higher margins earned by the new lending businesses, which have become proportionally more

significant to the overall results. Fees and commissions declined due to the lower levels of Assets Under Management resulting from the global market volatility. Also wealth planning advisory fees were lower as the wealth management proposition was realigned.

The Group's expense base increased by 21% as the cost of the new businesses were absorbed along with natural inflationary increases and further growth in the core banking proposition. The net increases in growth of income and expenses resulted in positive operating leverage or "Jaws" of 7%.

Impairment losses increased to £2.7m (2017: £0.4m), with the previous loss rate of 4 basis points increasing to 21 basis points. The increase in the loss rate was largely as a result of the introduction of the IFRS9 accounting standard during the year. This has two changes, which will affect the results on an ongoing basis.

Firstly, the growth of the front book (Stage 1) requires provisions to be made on newly originated loans regardless of their performance, hence a growing loan book will require higher provisions.

Secondly, the standard requires future economic scenarios to be modelled with the results factored into the resultant provisions of loans.

### **Balance Sheet Strength**

	2018	2017
Summarised Balance Sheet	0003	£000
Assets	-	
Loans and advances to customers	1,236,157	1,060,769
Liquid assets	802,176	610,785
Other assets	132,372	112,121
Total assets	2,170,705	1,783,675
Liabilities		
Customer deposits	1,744,048	1,439,804
Other liabilities	249,615	210,934
Total liabilities	1,993,663	1,650,738
Equity	177,042	132,937
Total equity and liabilities	2,170,705	1,783,675

During the year total assets increased to £2.2bn (2017: £1.8bn), which was as a result of our ongoing growth of customer loan balances, while at the same time maintaining our conservative funding policy of relying only on retail deposits and targeting a loan to deposit ratio of between 65-75%. Included in other assets are the Group's investment properties which total £67m and are held at fair value. The most significant of these properties is 20 King Street which is valued at £53.3m. The valuation methodology is based on a discounted cash flow model, with the most important inputs being expected rentals for prime west end office space and yield values for similar properties. These inputs were reviewed and verified by leading surveyors. The methodology has used 4% as the yield, which is in the range of observed yields of 3.75% to 4.15%. The yield gave the property value of £53.9m which was in fact £0.6m higher than the previous fair value of £53.3m. Given the subjective nature of the model, we have taken the conservative view that the valuation should remain unchanged. Further analysis of the methodologies and sensitivities that the inputs may have on the valuation can be found in Note 4 of the Report and Accounts.

### Segmental Analysis

The Group is organised into four business lines as disclosed below:

- 1) Private Banking Provides traditional private banking services as well as offering financial planning and investment management services. This segment includes Dubai and the acquired Tay mortgage portfolio.
- 2) Commercial Banking Provides bespoke commercial banking services and tailored secured lending against property investments and other assets.
- 3) Renaissance Asset Finance Specialist asset finance lender mainly in high value cars but also business assets.
- 4) All other divisions All other smaller divisions: Arbuthnot Commercial Asset-Based Lending, Arbuthnot Direct, Arbuthnot Specialist Finance, Investment properties and central unallocated costs.

The analysis presented below, and in the business review, is before any consolidation adjustments to reverse the impact of the intergroup operating activities and also intergroup recharges and is a fair reflection of the way the Directors manage the Group.

### **Private Banking**

	2018	2017
Summarised Income Statement	£000£	£000
Net interest income	33,763	31,528
Net fee and commission income	11,494	12,977
Operating income	45,257	44,505
Other Income	2	-
Operating expenses	(37,492)	(36,268)
Impairment losses - loans and advances to customers	(1,966)	(308)
Profit before tax	5,801	7,929
Loans and advances to customers	670,464	650,245
Customer deposits	1,041,208	954,577

Private Banking reported a profit before tax of £5.8m (2017: £7.9m). This is a decrease of £2.1m or 27%.

This decrease is largely attributable to increased credit provisions, which rose by £1.7m, partially due to the introduction of IFRS 9.

Operating Income increased by 2% as increased competition in the prime loan markets caused margin compression. Also, volatility in the global markets resulted in reduced fee income from the wealth management division. Direct costs rose by nearly 10%, while allocated indirect costs were largely unchanged. The average customer yield was 4.9% (2017: 5.2%).

The customer loan balance of the Private Bank increased by £20m or 3% during the year, as the competitive forces in the markets left the bank unwilling to give up returns on lending and thus not chase loan volumes at any price. The average loan to value of the private banking loans was 52% (2017: 53%).

Customer deposits increased to £1,041m (2017: £955m).

Commercial Banking		
	2018	2017
Summarised Income Statement	£000	£000
Net interest income	16,384	6,720
Net fee and commission income	914	471
Operating income	17,298	7,191
Operating expenses	(14,534)	(9,254)
Impairment losses - loans and advance to customers	(278)	-
Profit/(Loss) before tax	2,486	(2,063)
Loans and advances to customers	443,108	305,055
Customer deposits	566,748	308,341

The Commercial Bank generated a profit before tax of £2.5m (2017: loss of £2.1m), an increase of £4.6m.

This is due to the increase in operating income as the business benefited from a full year of income from loans that were mainly generated in the second half of 2017.

The increase in income was partially offset by a higher level of allocated or indirect costs. This is a result of the increased significance of the business, but also a higher level of central costs to oversee and control the division. The average customer loan yield was 4.4 % (2017: 3.2%).

The customer loan book closed at £443m (2017: £305m), an increase of 45% with deposits increasing by 84% to £567m.

The average loan to value of the Commercial Bank loan portfolio was 50% (2017: 63%).

### **RAF**

	2018	2017
Summarised Income Statement	£000	£000
Net interest income	5,344	3,154
Net fee and commission income	137	75
Operating income	5,481	3,229
Other income	73	-
Operating expenses	(3,169)	(1,690)
Impairment losses - loans and advances to customers	(437)	(86)
Profit before tax	1,948	1,453
Loans and advances to customers	85,957	71,265

Renaissance Asset Finance recorded a profit before tax of £1.9m (2017: £1.5m). This represents an increase of £0.4m or 34%.

The purchase of RAF was completed on 28 April 2017. The 2018 results therefore include a full year for both operating income and direct costs. 2017 annualised numbers result in the comparatives being in line. An increase in customer loans were offset by a fall in customer yields, which on average for 2018 were 9.6% compared to 9.9 % in 2017.

The customer loan balances increased by 21% to close the year at £86m (£71m).

Other Divisions		
<del></del>	2018	2017
Summarised Income Statement	£000	£000
Net interest income	163	-
Net fee and commission income	177	-
Operating income	340	-
Other income	6,683	3,870
Operating expenses	(3,834)	(1,712)
Impairment losses - loans and advances to customers	(50)	-
Profit before tax	3,139	2,158
Loans and advances to customers	36,627	34,204
Treasury Assets	802,176	610,785
Investment Property	67,081	59,439
Other Assets	66,947	• 52,682
Total Assets	972,831	757,110
Customer deposits	136,092	176,886
Term Funding Scheme	225,000	188,000
Other liabilities	24,615	22,934
Total Liabilities	385,707	387,820

Reported within the other divisions was Investment Property income: £1.9m (2017: £1.9m), New Ventures cost of £1.6m (2017: £nil) and central items, which this year contains the £2.5m adjustment to the RAF management earn out liability and rental income earned on space in our Wilson Street offices.

### IFRS 9

The provisions of IFRS 9 – Financial Instruments have been applied by the Group for the year ended 31 December 2018. As a result of the implementation of IFRS 9, accounting for credit losses has fundamentally changed, moving from an "incurred" to an "expected" basis. This has required the development of credit loss models, which are used to estimate credit impairments by taking into account the composition of individual loan portfolios and the macro economic outlook at each reporting date. The future economic environment has been "stressed" in varying scenarios to ensure the provisions are appropriate.

The introduction of IFRS 9 has resulted in an initial increase in impairment provisions and may potentially increase volatility in the Group's Income Statement in the future (see note 2(f)).

Under new capital regulations, the impact of IFRS 9 on regulatory capital is being phased in over a period of 5 years. The Group and the parent (Arbuthnot Banking Group) have a strong capital position and the impact of IFRS 9 is not considered significant.

### Capital

The Group's capital management policy is focused on optimising shareholder value over the long term. There is a clear focus on delivering organic growth and ensuring capital resources are sufficient to support planned levels of growth. The Board regularly reviews the capital position.

The Group's lead regulator, the Prudential Regulation Authority ("PRA"), sets and monitors capital requirements for the Bank and the Group as a whole. The lead regulator adopted the Basel III capital requirements with effect from 1 January 2014. As a result, the Group's regulatory capital requirements have been based on Basel III since 2014.

In accordance with the EU's Capital Requirements Directive ("CRD") and the required parameters set out in the PRA Handbook, the Individual Capital Adequacy Assessment Process ("ICAAP") is embedded in the risk management framework of the Group and is subject to ongoing updates and revisions when necessary. However, as a minimum, the ICAAP is updated annually as part of the business planning process. The ICAAP is a process that brings together the management framework (i.e. the policies, procedures, strategies, and systems that the Group has implemented to identify, manage and mitigate its risks) and the financial disciplines of business planning and capital management.

Not all material risks can be mitigated by capital, but where capital is appropriate the Board has adopted a "Pillar I plus" approach to determine the level of capital the Group needs to hold. This method takes the Pillar I capital formula calculations (standardised approach for credit, market and operational risk) as a starting point, and then considers whether each of the calculations deliver a sufficient capital sum adequate to cover management's anticipated risks. Where the Board considers that the Pillar I capital does not reflect the risk, an additional capital add-on in Pillar II is applied, as per the Individual Capital Guidance ("ICG") issued by the PRA.

The Group's regulatory capital is divided into two tiers:

- Tier 1 comprises mainly shareholders' funds and revaluation reserves, after deducting goodwill, other intangible assets and significant investments in a financial institution (Secure Trust Bank PLC).
- Lower Tier 2 comprises qualifying subordinated loan capital. Lower Tier 2 capital cannot exceed 50% of Tier 1 capital.

The Group continues to be well capitalised with the Tier 1 and total capital ratios at 15.7% (2017: 13.0%). The parent company, Arbuthnot Banking Group PLC, made tier 1 capital contributions of £36.8m (2017: £43.2m) in the year to support growth.

The ICAAP includes a summary of the capital required to mitigate the identified risks from the Group's regulated activities and the amount of capital that the Group has available. The Group and Bank has complied with all of the externally imposed capital requirements to which it is subject to.

	2018	2017
Capital ratios	£000	£000
Core Tier 1 Capital	179,028	132,937
Deductions	(21,311)	(20,614)
Tier 1 capital after deductions	157,717	112,323
Total capital	157,717	112,323
Core Tier 1 capital ratio (Net Core Tier 1 capital/Basel III Total Risk exposure)	15.7%	13.0%
Total Capital Ratio (Capital/Basel III Total Risk Exposure)	15.7%	13.0%

### Liquidity

The Group's prudent approach to liquidity management continued with client loans at 62.8% of the Group's funding base which consists of client deposits and Bank of England Term Funding Scheme ("TFS") borrowings (2017: 65.2%). The Group's TFS drawings were £225m at the year end (2017: £188m). The TFS funding has a duration of four years, and is supported by property backed loan collateral and debt securities. Access to the TFS closed in early 2018.

The LCR increased to 282% as the year end (2017: 222%) against a regulatory requirement of 90%.

### Risks and Uncertainties

The Group regards the monitoring and controlling of risks and uncertainties as a fundamental part of the management process. Consequently, senior management are involved in the development of risk management policies and in monitoring their application. A detailed description of the risk management framework and associated policies is set out in note 6.

The principal risks inherent in the Group's business are strategic, credit, market, liquidity, operational, cyber, conduct, regulatory, and macroeconomic.

### Strategic risk

Strategic risk is the risk that may affect the Group's ability to achieve its corporate and strategic objectives. This risk is important to the Group as it continues its growth strategy. However, the Group seeks to mitigate strategic risk by focusing on a sustainable business model which is aligned to the Group's business strategy.

### Credit risk

Credit risk is the risk that a counterparty will be unable to pay amounts in full when due. This Group's loan book is currently £1,235m. The lending portfolio is extended to clients, the majority of which is secured against cash, property or other assets. Credit risk is managed through the Credit Committee.

### Market risk

Market risk arises in relation to movements in interest rates, currencies and equity markets. The Group's treasury function operates mainly to provide a service to clients and does not take significant unmatched positions in any market for its own account. As a result, the Group's exposure to adverse movements in interest rates and currencies is limited to interest earnings on its free cash and interest rate re-pricing mismatches. The Group actively monitors its exposure to future interest rate rises.

The Group is also exposed to changes in the market value of properties. The current carrying value of Investment Property is £67m. Any changes in the market value of the property will be accounted for in the Income Statement and as a result could have a significant impact on the profit or loss of the Group.

The Group has a 6.8% interest in STB. This is currently recorded in the Group's balance sheet as a Financial Investment. The carrying value is adjusted to market value at each balance sheet date, according to the share price of Secure Trust Bank. Any gains or losses that arise are recorded in Other Comprehensive Income.

### Liquidity risk

Liquidity risk is the risk that the Group cannot meet its obligations as they fall due. The Group takes a conservative approach to managing its liquidity profile. Retail client deposits and drawings from the Bank of England Term Funding Scheme fund the Bank. The loan to deposit ratio is maintained at a prudent level, and consequently the Bank maintains a high level of liquidity. The Arbuthnot Latham Board annually approves the Individual Liquidity Adequacy Assessment Process ("ILAAP"). The Directors model various stress scenarios and assess the resultant cash flows in order to evaluate the Bank's potential liquidity requirements. The Directors firmly believe that sufficient liquid assets are held to enable the Bank and the Group to meet its liabilities in a stressed environment.

### Operational risk

Operational risk is the risk that the Group may be exposed to financial losses from conducting its business. The Group is exposed to operational risks from its Information Technology and Operations platforms. There are additional internal controls in these processes that are designed to protect the Group from these risks. The Group's overall approach to managing internal control and financial reporting is described in the Corporate Governance section of the Annual Report.

### Cyber risk

Cyber risk is an increasing risk that the Group is subject to within its operational processes. This is the risk that the Group is subject to some form of disruption arising from an interruption to its IT and data infrastructure. The Group regularly test the infrastructure to ensure that it remains robust to a range of threats, and have continuity of business plans in place including a disaster recovery plan.

### Conduct risk

As a financial services provider we face conduct risk, including selling products to customers which do not meet their needs, failing to deal with customers' complaints effectively, not meeting customers' expectations, and exhibiting behaviours which do not meet market or regulatory standards.

The Bank and the Group adopts a zero risk appetite for any unfair customer outcomes. It maintains clear compliance guidelines and provides ongoing training to all staff. Periodic spot checks and internal audits are performed to ensure these guidelines are being followed. The Group also has insurance policies in place to provide some cover for any claims that may arise.

### Regulatory risk

Regulatory risk is the risk that the Group will have insufficient capital resources to support the business or does not comply with regulatory requirements. The Group adopts a conservative approach to managing its capital. The Board approves an Individual Capital Adequacy Assessment Process ("ICAAP") annually, which includes the performance of stringent stress tests to ensure that capital resources are adequate over a three year horizon. Capital and liquidity ratios are regularly monitored against the Board's approved risk appetite as part of the risk management framework.

Regulatory change also exists as a risk to the Bank's business. Notwithstanding the assessments carried out by the Bank to manage the regulatory risk, it is not possible to predict how regulatory and legislative changes may alter and impact the business. Significant and unforeseen regulatory changes may reduce the Bank's competitive situation and lower its profitability.

### Macroeconomic and competitive environment

The Group is also exposed to indirect risks that may arise from the macroeconomic and competitive environment. The economic environment is relatively stable in the UK. However, the international landscape is increasingly uncertain. The uncertain performance of the economies in the EU, the impact of Brexit and the increasingly protectionist stance being taken by other major economies may have an adverse effect on the UK. In particular, this may cause a further softening of central London property prices, which may spread out further to the South East.

The Group monitors its exposure to future interest rate rises and currently has minimal lending to customers in products that would be directly sensitive to interest rate rises. However, at the current levels of interest rates, the affordability enjoyed by the Bank's customers is beneficial.

### **Brexit**

Given the uncertainty that exists over Brexit with the UK due to the exit from the EU, the Group has tried to anticipate the risks that it may face if an economic shock arises as a result. It has also examined how business activities may be affected if free provision of services cross borders is prohibited.

The Group's only overseas operation is in Dubai, so the vast majority of the Group's income and expenditure is based in the UK. However, after leaving the EU we may no longer be able to provide financial advisory services to EU citizens in the EU. This amounts to an insignificant value of fees within the Income Statement. We have however made plans to be able to generate uninterrupted EU payments via the SEPA network.

Analysis is ongoing with our card service provides to ensure that data transfers made from the UK to EU and vice versa are compliant with the appropriate Data Protection Rules.

Finally, there are two significant business risks that may arise in an economic shock. Firstly, increased credit risk as borrowers are unable to continue to meet their interest obligations as they fall due. This would be alongside a significant fall in the collateral values of our security held against the loans. The average loan to value of our lending book is 53.9%, so to have any material impact this fall in collateral values would have to be severe and prolonged. In our ICAAP stress test scenarios, we are able to withstand a property value fall of 40% over an 18 month period alongside a doubling of our loss rates.

The second significant asset class that would be at risk in a down turn would be the Investment Properties, in particular 20 King Street. The sensitivity analysis of how a change in yields may affect the property values is shown in note 4. Any potential reduction in confidence in the West End prime office market would manifest itself in a lower valuation.

Finance Directo

27 March 2019

## Directors' Report

The Directors present their report for the year ended 31 December 2018.

### **Principal Activities and Review**

The principal activities of the Group are banking and financial services. Arbuthnot Latham & Co., Limited is a banking institution which is authorised by the Prudential Regulation Authority ("PRA") and regulated by the Financial Conduct Authority ("FCA") and the PRA. It provides full banking, investment management and wealth planning services. The business review and information about future developments, key performance indicators and principal risks are contained in the Strategic Report on pages 1 to 11.

### **Results and Dividends**

The results for the year are shown on page 28. The profit after tax for the year of £13.0m (2017: £8.9m) is included in reserves.

The Directors do not propose a final dividend (2017: 2p per share).

### **Going Concern**

After making appropriate enquiries which assessed strategy, profitability, funding, risk management (see note 6) and capital resources (see note 7), the directors are satisfied that the Company and the Group have adequate resources to continue in operation for the foreseeable future. The financial statements are therefore prepared on the going concern basis.

### **Financial Risk Management**

Details of how the Group manages risk are set out in in the Strategic Report and in note 6.

### **Articles of Association**

The Company adopted new articles of association by special resolution of the shareholders in September 2018.

### **Directors**

The Directors of the company during the year were as follows:

Sir Henry Angest

Chairman

AA Salmon

Chief Executive

JR Cobb

SJ Fletcher (appointed 24 August 2018)

IA Henderson (retired 31 August 2018)

SP Kelly

Finance Director

AA Knight P Marrow

Sir Michael Peat

Mr. S.J. Fletcher was appointed to the Board on 24 August 2018. Mr. I.A. Henderson retired from the Board on 31 August 2018. All other Directors were directors of the Company throughout the year.

Under the Company's new Articles of Association, a new director may be appointed by ordinary resolution of shareholders or by board resolution pursuant to article 17 of the Model Articles for private companies limited by shares, contained in Schedule 2 of the Companies (Model Articles) Regulations 2008 (SI 2008/3229) and there is no longer a requirement for Directors to be subject to retirement by rotation.

None of the Directors has a direct share interest in the Bank. Sir Henry Angest is the ultimate controlling party of the parent company, Arbuthnot Banking Group PLC.

No Director, either during or at the end of the financial year, was materially interested in any contract with the Company or any of its subsidiaries or associated companies, which was significant in relation to the Group's business.

At 31 December 2018, one Director had loans from Arbuthnot Latham & Co., Limited amounting to £0.5m, on normal commercial terms as disclosed in note 37 to the financial statements. At 31 December 2018, six Directors had deposits with Arbuthnot Latham & Co., Limited amounting to £2.5m, all on normal commercial terms as disclosed in note 37 to the financial statements.

# Directors' Report

Sir Henry Angest, Andrew Salmon and James Cobb are directors of the parent company, Arbuthnot Banking Group PLC, as was Ian Henderson up to 31 August 2018, and information on their shareholdings and remuneration in that company is contained in its Directors' Report.

### **Company Secretary**

On 11 July 2018, Nicholas Jennings was appointed Secretary in succession to Nicole Smith, Head of Corporate Governance.

### **Board Committees**

Information on the Audit, Nomination, Remuneration and Risk Committees is included in the Corporate Governance section of the Annual Report on pages 15 to 19.

The Group maintains insurance to provide liability cover for directors and officers of the Group.

### **Employees**

The Group gives due consideration to the employment of disabled persons and is an equal opportunities employer. It also regularly provides employees with information on matters of concern to them, consults on decisions likely to affect their interests and encourages their involvement in the performance of the Group through staff conferences and in other ways. Mr. Marrow, the Group's Whistleblowing Champion, is the Director designated by the Board to engage with the workforce.

### **Political Donations**

No political donations were made by the company during the year (2017: £nil).

### Branches outside of the UK

During the year, the Group operated a branch in Dubai which is regulated by the Dubai Financial Services Authority.

### Events after the balance sheet date

There were no material post balance sheet events.

### **Auditor**

A resolution for the re-appointment of KPMG LLP as auditor will be proposed at the forthcoming Annual General Meeting.

### Statement of Disclosure of Information to the Auditor

The Director's confirm that:

- so far as each director is aware, there is no relevant audit information of which the Group's auditor is unaware; and
- the Directors have taken all the steps they ought to have taken as directors to make themselves aware of any relevant audit information and to establish that the Group's auditor is aware of that information.

This confirmation is given and shall be interpreted in accordance with the provisions of section 418 of the Companies Act 2006.

# Directors' Report

### Statement of Directors' Responsibilities in Respect of the Strategic Report and the Directors' Report and the Financial Statements

The directors are responsible for preparing the Strategic Report, the Directors' Report and the Group and parent Company financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare Group and parent Company financial statements for each financial year. Under that law they have elected to prepare the Group and parent Company financial statements in accordance with International Financial Reporting Standards as adopted by the EU (IFRSs as adopted by the EU) and applicable law.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and parent Company and of their profit or loss for that period. In preparing each of the Group and parent Company financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable, relevant and reliable;
- state whether they have been prepared in accordance with IFRSs as adopted by the EU;
- assess the Group and parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the Group or the parent Company or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the parent Company's transactions and disclose with reasonable accuracy at any time the financial position of the parent Company and enable them to ensure that its financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Group and to prevent and detect fraud and other irregularities.

By order of the Board

N D Jennings Secretary

27 March 2019

### Introduction and Overview

Arbuthnot Latham & Co., Limited is a bank authorised by the PRA and regulated by the FCA and the PRA. Its subsidiary, Renaissance Asset Finance Limited, is regulated by the FCA and the Company's Dubai Branch is regulated by the Dubai Financial Services Authority. As such, the Group operates to the high standards of corporate accountability and regulatory compliance appropriate for such a business. Whilst, as an unlisted company, the Group is not subject to the UK Corporate Governance Code, the Board endorses the principles of openness, integrity and accountability which underlie good corporate governance, taking into account both the provisions of the UK Corporate Governance Code ("the Code"), published by the Financial Reporting Council in July 2018 in so far as they are considered appropriate to the Group's size and circumstances, and the role and overall holding of the ultimate majority shareholder.

This section of the Report and Accounts summarises key elements of the governance arrangements applicable to the Group and how it takes account of the Code. The Company is led by an effective Board, which since September 2018 has comprised the non-executive Chairman, together with four executive directors and three independent non-executive directors. The Board sets the long-term focus and customer oriented culture of the Group. The responsibilities of Sir Henry Angest as Chairman include leading the Board, ensuring its effectiveness in all aspects of its role, setting its agenda and ensuring that all Directors are encouraged to participate fully in the activities and decision-making process of the Board. As a wholly-owned subsidiary, the Board has determined that there is no need for a Senior Independent Director.

In 2016, an independent Board Effectiveness Review was carried out by an external consultant. In 2017, the Board commissioned an Internal Audit of Corporate Governance. The Directors were satisfied with the outcome of the review and have implemented all recommendations as applicable to a private company of the size and nature of Arbuthnot Latham & Co., Limited. In October 2018 a Board Effectiveness Review was carried out internally by means of a confidential questionnaire which assessed the performance of the Board and its Committees. The questions were set to explore the themes developed the previous year, including Board effectiveness, Board composition, Board dynamics, alignment of the Board and the executive team, induction, performance and training, Board Committees and the Secretariat. The feedback was collated by the Company Secretary and discussed by the Board in November 2018. The responses were positive, confirming that the Board was of the view that it receives the correct level of insight into and oversight of the Company, both directly to it and in terms of management information and oral updates provided during meetings. Directors also agreed that the Arbuthnot culture set out in the Arbuthnot Principles and Values manifests itself at Board level and in the external view of the Group as a whole.

### The Board

The Board meets regularly throughout the year, holding six scheduled meetings during the year, together within one ad-hoc meeting held to approve the implementation of succession planning arrangements. Separate sessions were also held to discuss the ILAAP and the ICAAP. Substantive agenda items have briefing papers, which are circulated in a timely manner before each formal meeting. The Board ensures that it is supplied with all the information that it requires and requests, in a form and of a quality to fulfil its duties.

In addition to approving strategy and overseeing management of the Group, the Board has determined certain items that are reserved for decision by itself. These matters include the acquisition and disposal of businesses, changes in strategic direction, cessation of business streams and formation of new ones and approval of the annual budget. In addition, the ICAAP and ILAAP are key control documents that receive its detailed consideration and approval.

The Company Secretary is responsible for ensuring that the Board processes and procedures are appropriately followed and support effective decision-making. All directors have access to the Company Secretary's advice and services. There is an agreed procedure for directors to obtain independent professional advice in the course of their duties, if necessary, at the Group's expense.

New directors receive induction training upon joining the Board comprising regulatory and compliance training provided by the Head of Compliance and/or an external firm of lawyers, risk management training (including in relation to the Internal Capital and Liquidity Adequacy Assessment Processes) provided by the Heads of Risk and the Finance Director. Additionally, the Chief Credit Officer provides an overview of the Group's governance and mitigation arrangements in relation to credit and its associated risks.

### **Internal Control and Financial Reporting**

The Board of directors has overall responsibility for the Group's system of internal control and for reviewing its effectiveness. Such a system is designed to manage rather than eliminate risk of failure to achieve business objectives and can only provide reasonable but not absolute, assurance against the risk of material misstatement or loss.

The Directors and senior management of the Group review and approve the Group's Risk Appetite Statement and Risk Management Policy. Risk appetite sets out the Board's attitude to risk and internal control and includes qualitative and quantitative measures which are reported to every Board meeting; the Risk Management Policy details how risks are monitored and controlled within the Bank. Key business risks and emerging risks are continuously identified, evaluated and managed by means of limits and controls set by and managed at an operational level by AL management and governed through Arbuthnot Latham Committees.

Significant risks identified in connection with the development of new activities are subject to consideration by the Board. There are well-established budgeting procedures in place and reports are presented regularly to the Board detailing the results, in relation to Arbuthnot Latham, of each principal business unit, variances against budget and prior year, and other performance data. The Board receives regular reports on any risk matters that need to be brought to its attention, enabling it to assess the Group's emerging and principal risks.

### **Shareholder Communications**

The Group maintains regular dialogue with its Shareholder, Arbuthnot Banking Group PLC, of which Sir Henry Angest, Andrew Salmon, and James Cobb are directors. <a href="https://www.arbuthnotgroup.com">www.arbuthnotgroup.com</a>

### **Board Committees**

The key governance committees established by the Board are the Audit, Nomination, Remuneration and Risk Committees, each with formally delegated duties and responsibilities and with written terms of reference, which require consideration of the committee's effectiveness. The Board keeps the governance arrangements under review. Further information in relation to these committees is set out below.

### **Audit Committee**

### Membership and meetings

The Audit Committee comprises three independent non-executive directors: Sir Michael Peat (as Chairman), Angela Knight and Paul Marrow; and also Baroness Finn, who joined the Audit Committee as an external independent member on 1 January 2018. The Company Secretary acts as its Secretary. The Committee met five times during the year.

The Audit Committee oversees on behalf of the Board the financial reporting, the appropriateness and effectiveness of systems and controls, the work of Internal Audit and the arrangements for and effectiveness of the external audit. The ultimate responsibility for reviewing and approving the annual report and accounts remains with the Board. The Audit Committee also reviews procedures for detecting fraud and preventing bribery, reviews whistleblowing arrangements for employees to raise concerns in confidence, and reviews, as necessary, arrangements for outsourcing significant operations.

### **External Audit**

The Senior Statutory Auditor of the external auditors, KPMG LLP, changed in April 2018, following a five-year association with the Company. The Committee assesses the independence and objectivity, qualifications and effectiveness of the external auditors on an annual basis as well as making a recommendation on their reappointment to the Board. The Committee received a report showing the level of non-audit services provided by the external auditors during the year and members were satisfied that the extent and nature of these did not compromise auditor independence. The Committee concluded that KPMG remain independent and that their audit is effective.

KPMG have held office since August 2009. Consequently, the Committee is required by the EU Audit Regulation 2014 to conduct a competitive audit tender in 2019. The Committee will oversee the tender process and is committed to ensuring a fair and transparent process is put in place including a clearly articulated set of selection criteria agreed by the Committee in advance. The tender is not expected to occur before the AGM to be held on 22 May 2019 at which a resolution to re-appoint KPMG LLP as the Company's auditor will be proposed.

### Activity in 2018

### **Internal Audit**

On behalf of the Board, the Audit Committee monitors the effectiveness of systems and controls. To this end, Internal Audit provides the Committee and the Board with detailed independent and objective assurance on the effectiveness of governance, risk management and internal controls. It additionally provides assurance to the Board that the culture throughout the business is aligned with the Group's values, incorporating within each internal audit a review of culture in the area under review.

The Audit Committee approves the Internal Audit risk based programme of work and monitors progress against the annual plan. The Committee reviews Internal Audit resources and the arrangements that ensure Internal Audit faces no restrictions or limitations to conducting its work that it continues to have unrestricted access to all personnel and information, and that Internal Audit remains objective and independent from business management.

The Head of Internal Audit reports directly to the Chairman of the Audit Committee. He provides reports on the outcomes of Internal Audit work directly to the Committee which monitors progress against actions identified in these reports.

The Committee received a Self-Assessment report on Internal Audit in September 2018 and it is satisfied with Internal Audit arrangements during 2018.

### Integrity of Financial Statements and oversight of external audit

The Committee:

- Received and agreed the Audit Plan prepared by the external auditors;
- Considered and formed a conclusion on the critical judgements underpinning the Financial Statements, as presented in papers prepared by management. In respect of all of these critical judgements, the Committee concluded that the treatment in the Financial Statements was appropriate;
- Received reports from the external auditors on the matters arising from their work, the key issues and conclusions they had reached;
- The Committee monitored the changes to financial reporting requirements which came into effect on 1 January 2018, principally IFRS 9;
- In addition, it considered changes to financial reporting requirements that are not yet effective but that are likely to affect the reported results or financial position of the Group and Company in future. The most notable change is IFRS 16, Leases, where the Committee has reviewed Management's methodology, and is satisfied with the disclosures as set out in Note 3.22.

The external auditors' reports, include details of internal control matters that they have identified as part of the annual statutory Financial Statements audit. Certain aspects of the system of internal control are also subject to regulatory supervision, the results of which are monitored closely by the Committee and by the Board.

The Committee approved the terms of engagement and made a recommendation to the Board on the remuneration to be paid to the external auditors in respect of their audit services.

### Significant areas of judgement

The Audit Committee considered the following significant issues and accounting judgements in relation to the Financial Statements:

### Impairment of loans and advances to customers

The Committee reviewed presentations from management detailing the provisioning methodology across the Group as part of the full year results process. The Committee considered and challenged the provisioning methodology applied by management, including timing of cash flows, valuation and recoverability of supporting collateral on impaired assets. The Committee concluded that the impairment provisions, including management's judgements, were appropriate.

The charge for impaired loans and advances totalled £2.7m for the year ended 31 December 2018. The disclosures relating to impairment provisions are set out in Note 4 to the financial statements.

### Valuation of Investment Properties

The three investment properties are held at fair value. The Committee reviewed and challenged the key assumptions used in the valuation of the properties including yields, rental income and refurbishment costs.

As at 31 December 2018, Arbuthnot Latham's property investment portfolio totalled £67.1m. The disclosures relating to the fair value of investment property are set out in Notes 4 and 28 to the financial statements.

### Effective Interest rate

Interest earned on loans and receivables is recognised using the Effective Interest Rate ("EIR") method. The EIR is calculated on the initial recognition of a loan through a discounted cash flow model that incorporates fees, costs and other premiums or discounts. There have been no changes to the EIR accounting policies during the year.

The Committee considered and challenged the EIR methodology applied by Management and specifically in relation to acquired loan portfolios. The Committee considered management assumptions, including expected future customer behaviours, and concluded that the EIR methodology was appropriate as at 31 December 2018.

The disclosures relating to EIR are set out in Note 4 to the financial statements.

### Going Concern

The financial statements are prepared on the basis that the Group and Company are each a going concern. The Audit Committee reviewed management's assessment, and is satisfied that the going concern basis is appropriate.

### Other Committee activities

In November 2018, Committee members contributed to the review of the Committee's effectiveness as part of its evaluation by the Board by completion of a questionnaire. The review did not highlight any material concerns.

In March 2019 the Committee met separately with each of Head of Internal Audit and the Senior Statutory Auditor without any other executives present. There were no issues or concerns raised by them in regard to discharging their responsibilities.

### **Nomination Committee**

### Membership and meetings

The Nomination Committee is chaired by Sir Henry Angest and its other members are Angela Knight, Paul Marrow and Sir Michael Peat. The Head of Corporate Governance acts as its Secretary. The Committee met three times during the year.

The Nomination Committee assists the Board in discharging its responsibilities relating to the composition of the Board. The Nomination Committee is responsible for and evaluates on a regular basis, the balance of skills, experience, independence and knowledge on the Board, along with its size, structure and composition, retirements and appointments of additional and replacement directors and will make appropriate recommendations to the Board on such matters. The Nomination Committee also considers succession planning, taking into account the skills and expertise that will be needed and beneficial to the Board and Senior Executive Committee members in the future.

### Activity in 2018

In April 2018, the Committee met to discuss succession planning following the decision of Ian Henderson to step down from his role as Chief Executive from 30 April 2018 for personal reasons. It subsequently met to propose to the Board a new structure whereby Mr. Salmon would be appointed as Chief Executive, that Messrs. Cobb and Fletcher would each be appointed as Deputy Chief Executive and that Mr. Fletcher would be appointed a Director. These appointments were duly made following, in the case of the appointment of Mr. Salmon as Chief Executive and of Mr. Fletcher as a Director, receipt of regulatory approval from the PRA.

In November 2018 the Committee reviewed policies on Board Diversity, Board Suitability and Board Training and Development. It also assessed and confirmed the collective and individual suitability of Board members. It confirmed that the Board's current composition provides the Company with a balanced, knowledgeable, diverse and informed group of directors, bringing strategic acumen, foresight and challenge to the executive, commensurate with the size of the business. The Committee reviewed succession planning and agreed that there was a sensible and strong plan in place. In terms of any new hires, it noted that account would be taken of provisions in the Board Diversity Policy. The Committee also agreed that it continued to operate effectively and, as such, no changes to its membership, composition or activities were proposed to the Board.

### Remuneration Committee

### Membership and meetings

The Remuneration Committee is chaired by Sir Henry Angest and its other members are Angela Knight, Paul Marrow and Sir Michael Peat. The Head of Corporate Governance acts as its Secretary. The Committee met four times during the year. It is required to meet formally at least once per year and otherwise as required.

The Remuneration Committee assists the Board in determining its responsibilities in relation to remuneration including, inter alia, in relation to the Group's policy on executive remuneration, determining the individual remuneration and benefits package of each of the Executive Directors, any termination arrangements for departing Executive Directors and the fees for Non-Executive Directors. It additionally approves the remuneration of the Heads of Compliance, Credit, Internal Audit and Risk and reviews the remuneration of all Material Risk Takers.

The Committee also deals with remuneration-related issues under the PRA's Remuneration Code applicable to the Group.

### Activity in 2018

In addition to its regular activity, the Committee met to agree the settlement terms for Ian Henderson. It approved the remuneration arrangement for Mr. Fletcher to reflect his new responsibilities. It also noted the incentive scheme previously agreed for Arbuthnot Commercial Asset Based Lending Limited and approved that for Arbuthnot Specialist Finance Limited.

### **Risk Committee**

### Membership and meetings

The Risk Committee is chaired by Paul Marrow and its other members are James Cobb, Stephen Fletcher (from July 2018) and Andrew Salmon. The Company Secretary acts as its Secretary. The Committee met seven times during the year.

The Risk Committee's primary responsibilities are to:

- review and recommend to the Board specific risk policies;
- oversee the development, implementation and maintenance of the Group's overall risk management framework, risk appetite, strategy, principles and policies;
- oversee the Group's risk exposures, risk and return and propose improvements to the Group's risk management framework;
- oversee adherence to any risk principles, policies and standards set by Arbuthnot Banking Group PLC; and
- to keep it regularly informed of any material risk issues or breaches.

The Risk Committee has six sub-committees, the Anti-Money Laundering Committee, the Assets and Liabilities Committee, the Conduct Risk Committee, the Information Security Group, the Fraud Committee and the Product Governance Committee which all meet regularly. The first three enable additional specialised focus on key elements of regulatory risk, with material issues reported as standard at all Risk Committee meetings. The Information Security Group reviews all matters relating to the management of operational resilience and information security within the Group.

### Activity in 2018

The Risk Committee (itself or via its sub-committees) reviewed and monitored, where appropriate for recommendation to the Board: capital and liquidity limits, including the relevant detail for inclusion in the ICAAP and the ILAAP; the Recovery Plan and Resolution Packs; the risk register and new risk management system and the control environment.

By order of the Board

N D Jennings

Secretary 27 March 2019



# Independent auditor's report

### to the members of Arbuthnot Latham & Co., Limited

### 1. Our opinion is unmodified

We have audited the financial statements of Arbuthnot Latham & Co., Limited ("the Company") for the year ended 31 December 2018 which comprise the consolidated statement of comprehensive income, consolidated statement of financial position, company statement of financial position, company statement of changes in equity, company statement of changes in equity, consolidated statement of cashflows, company statement of cashflows, and the related notes, including the accounting policies in notes 2 & 3. In our opinion:

- the financial statements give a true and fair view of the state of the Group's and of the parent Company's affairs as at 31 December 2018 and of the Group's profit for the year then ended;
- the Group financial statements have been properly prepared in accordance with International Financial Reporting Standards as adopted by the European Union (IFRSs as adopted by the EU);
- the parent Company financial statements have been properly prepared in accordance with IFRSs as adopted by the EU and as applied in accordance with the provisions of the Companies Act 2006; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion. Our audit opinion is consistent with our report to the audit committee.

We were first appointed as auditor by the shareholders on 11 August 2009. The period of total uninterrupted engagement is for the 10 financial years ended 31 December 2018. We have fulfilled our ethical responsibilities under, and we remain independent of the Group in accordance with, UK ethical requirements including the FRC Ethical Standard as applied to public interest entities. No non-audit services prohibited by that standard were provided.

Overview		
Materiality:	£540,000 (2017	: £515,000)
group financial statements as a whole	4.5% (2017: 5%) of (	Group profit before tax
Coverage	100% (2017:100° profi	%) of group t before tax
Risks of material misstatement vs 2017		
Event driven	New: Brexit	New,
Event driven	New: Brexit uncertainty	New, matter
Event driven Recurring risks		- •
	uncertainty	- •

### 2. Key audit matters: including our assessment of risks of material misstatement

Key audit matters are those matters that, in our professional judgment, were of most significance in the audit of the financial statements and include the most significant assessed risks of material misstatement (whether or not due to fraud) identified by us, including those which had the greatest effect on: the overall audit strategy; the allocation of resources in the audit; and directing the efforts of the engagement team. We summarise below the key audit matters in arriving at our audit opinion above, together with our key audit procedures to address those matters and, as required for public interest entities, our results from those procedures. These matters were addressed, and our results are based on procedures undertaken, in the context of, and solely for the purpose of, our audit of the financial statements as a whole, and in forming our opinion thereon, and consequently are incidental to that opinion, and we do not provide a separate opinion on these matters.

### **Brexit uncertainty**

Refer to page 11 (Strategic report)

### The risk

### **Group and Parent**

### **Unprecedented levels of uncertainty**

All audits assess and challenge the reasonableness of estimates, in particular as described in loan loss provisioning, revenue recognition: effective interest rate and investment properties below and related disclosures and the appropriateness of the going concern basis of preparation of the annual accounts. All of these depend on assessments of the future economic environment and the Group's future prospects and performance.

In addition, we are required to consider the other information presented in the Annual Report including the principal risks disclosure and to consider the directors' statement that the annual report and financial statements taken as a whole is fair, balanced and understandable and provides the information necessary for shareholders to assess the Group's position and performance, business model and strategy.

Brexit is one of the most significant economic events for the UK and at the date of this report its effects are subject to unprecedented levels of uncertainty of outcomes, with the full range of possible effects unknown.

### Our response

We have developed a standardised firm-wide approach to the consideration of the uncertainties arising from Brexit in planning and performing our audits. Our procedures included:

- Our Brexit knowledge We considered the directors' assessment of Brexit-related sources of risk for the Group's business and financial resources compared with our own understanding of the risks. We considered the directors' plans to take action to mitigate the risks.
- Sensitivity analysis When addressing loan impairment, recognition of revenue: effective interest rate, investment properties and other areas that depend on forecasts, we compared the directors' sensitivity analysis to our assessment of the full range of reasonably possible scenarios resulting from Brexit uncertainty.
- Assessing transparency As well as assessing individual disclosures as part of our procedures on loan loss provisioning, revenue recognition: effective interest rate and investment properties we considered all the Brexit related disclosures together, including those in the strategic report, comparing the overall picture against our understanding of the risks.

No audit should be expected to predict the unknowable factors or all possible future implications for a Group and this is particularly the case in relation to Brexit.



### Loan loss provisioning

Group - £6.8 million; 2017: £1.4 million

Refer to page 17 (Audit Committee Report), note 3.8 (accounting policy) and note 21 (financial disclosures).

#### The risk

### Group and parent Subjective estimate

IFRS 9 was implemented by the Group and parent on 1 January 2018. This new standard requires the Group and parent to recognise expected credit losses (ECL) on financial instruments which involves significant judgement and estimates to be made by the Group and parent.

The most significant areas where we identified greater levels of management judgement are:

- Significant increase in credit risk (SICR) and the Group's and parent's definition of default – the criteria selected to identify a SICR and the Group's and parent's definition of default are judgmental and can materially impact the ECL by determining whether a 12 month (stage 1) or lifetime (stage 2 or 3) provision is recorded.
- Economic scenarios IFRS 9 requires the Group and parent to measure ECL on a forward-looking basis, incorporating future macro-economic variables reflecting a range of future conditions.
- Complex ECL model inherently judgemental modelling techniques are used to estimate stage 1 ECLs which involves determining Probabilities of Default (PD) and Loss Given Default (LGD).
- Data capture the ECL model uses a combination of static (e.g. original collateral valuation) and dynamic data (e.g. current balance/interest rates) about the Group's and Parent's loans. Owing to the risk of associated with transferring system data to the impairment model (e.g. due to manual process) there is a risk that the data used in the ECL model is inaccurate.
- For loans classified as stage 2 or 3, these are individually assessed, an impairment assessment is required at an individual loan level, based on the probability of default and the estimated future cash flows discounted to present value at the loans effective interest rate ('EIR'). There are a number of data inputs and assumptions including the cost of obtaining and selling collateral and, probable sale proceeds.

The effect of these matters is that, as part of our risk assessment, we determined that the impairment of loans and advances to customers has a high degree of estimation uncertainty, with a potential range of reasonable outcomes greater than our materiality for the financial statements as a whole. Note 4 of the financial statements discloses the sensitivities estimated by the Group and parent.

### Disclosure quality

The disclosures regarding the Group's and parent's application of IFRS 9 are key to understanding the change from IAS 39 as well as explaining the key judgments and material inputs to the IFRS 9 ECL results.

### Our response

Our audit procedures over SICR and the Group's and parent's definition of default included:

- Methodology implementation: We compared the Group's and parent's SICR thresholds and definition of default with the relevant accounting standard.
- Benchmarking assumptions: We compared the Group's and parent's SICR thresholds and definition of default with other lenders.

Our audit procedures over the Group's and parent's economic scenarios included:

- Sensitivity analysis: We performed sensitivity analysis over the probability weightings attached to each economic scenario.
- Benchmarking assumptions: We compared the Group's and parent's probability weightings attached to each economic scenario to other lenders.

Our audit procedures over the Group's and parent's ECL model included:

- Data comparison: We checked a sample of the internal data used in the model back to the Group's and parent's underlying source. We also checked the external inputs of collateral valuations to supporting documentation.
- Methodology implementation: We assessed whether the model, if applied as designed, would perform the impairment calculation as intended.

Our audit procedures over the Group's and parent's stage 2 and 3 loans where impairment indicators had been identified included:

- Test of detail: We tested the completeness of the Group's and parent's listing of loans classified as stage 2 or 3 by assessing the accuracy of arrears reporting.
- Assessing valuers credential: We evaluated the competence of the valuers engaged by the directors to support the valuation of collateral. This included consideration of their qualifications and expertise.
- Sensitivity analysis: We performed sensitivity analysis over the collateral valuation, time to sell and probability of default assumptions.

Assessing transparency: We evaluated whether the disclosures appropriately reflect and address the uncertainty which exists when determining the expected credit losses. As a part of this, we assessed the sensitivity analysis that is disclosed. In addition, we challenged whether the disclosure of the key judgments and assumptions made was sufficiently clear.

### Our results

 We found the loan loss provisioning recognised and the related disclosures to be acceptable (2017; acceptable).



### Revenue recognition: effective interest rate

Group - 65.3 million; 2017: 47.6 million

Refer to page 18 (Audit Committee Report), note 3.3 (accounting policy) and note 8 (financial disclosures).

### The risk

### **Group and parent**

### Subjective estimate

Using models, interest and fees earned and incurred on loans are recognised using the effective interest rate ('EIR') method that spreads directly attributable expected cash flows over the expected lives of the loans. The expected lives of loans are uncertain.

The most significant areas where we identified greater levels of management judgement are:

- Accounting implications for originated loans, transaction costs are required to be spread over the EIR period. Given that transaction costs are often one-off costs, usually occurring either at the start or at the end of the contract, it is not uncommon for these to be overlooked when constructing EIR models.
- Calculation error the EIR model is complex and so open to the possibility of arithmetical errors and that modelling principles are not in accordance with accounting requirements.
- Data capture the EIR model uses data about the Group's and parent's loans that are sourced in other systems. The transfer of data from the underlying system to the EIR model is a manual process. There is a risk that the data used in the model is inaccurate.

The effect of these matters is that, as part of our risk assessment, we determined that revenue recognition; effective interest rate has a high degree of estimation uncertainty, with a potential range of reasonable outcomes greater than our materiality for the financial statements as a whole, and possibly many times that amount. Note 4 discloses the sensitivities estimated by the Group and parent.

### Our response

Our procedures included:

- Methodology implementation: We compared the application of the EIR methodology and the cash flows included in the models with the relevant accounting standard, checking that the model included the appropriate transaction costs.
- Tests of detail: Through sample testing we assessed whether the model performs the EIR calculation as designed.
- Control operations: We visited the servicer for the loan book not administered by the Group and parent to test the relevant controls over the recording of loan balances and interest at these entities.
- Data capture: We performed sample testing to assess the accuracy and consistency of the information provided by the servicer company to the Group and parent; and that this is appropriately captured in the models.
- Sensitivity analysis: We assessed the models for their sensitivity to changes in the key assumptions by considering different profiles to help us assess the reasonableness of the assumptions used and identify areas of potential additional focus.
- Historical comparison: We critically assessed the Group's and parent's cash flow forecasts by comparing them to current and past performance of the Group's and parent's portfolios, including recent cash collections.
- Assessing transparency: We evaluated whether the
  disclosures appropriately reflect and address the level of
  subjective estimation that exists when determining revenue
  recognition on the Group's and parent's loan portfolios. In
  addition, we challenged whether the disclosure of the key
  estimates and assumptions made was sufficiently clear.

### **Our results**

 We found the resulting revenue recognition: effective interest rate to be acceptable (2017: acceptable).



### Investment properties

Group - 67.1 million; 2017: 59.4 million

Refer to page 17 (Audit Committee Report), note 3.15 (accounting policy) and note 28 (financial disclosures).

### The risk

### Group and parent

### Subjective valuation

Investment property requires the directors to apply significant judgments and estimates to its fair value assessment. The directors have prepared models with input from professional advisors to calculate the fair value of the investment properties. As a result there is an inherent risk that the assumptions used in the calculations are not complete, accurate or appropriate.

The effect of these matters is that, as part of our risk assessment, we determined that investment properties have a high degree of estimation uncertainty, with a potential range of reasonable outcomes greater than our materiality for the financial statements as a whole, and possibly many times that amount. Note 4 discloses the sensitivities estimated by the Group and parent.

### Our response

Our procedures included:

- Assessing valuers' credentials: We evaluated the competence of the experts engaged by the Group and parent to support the valuation methodologies and key assumptions. This included consideration of their qualifications and expertise.
- Our property valuation expertise: With the assistance of our property valuation specialists, we challenged the valuation approaches and assumptions determined by the group and parent.
- Benchmarking assumptions: We compared the Group's and parent's key assumptions on yields taking into account market data and asset-specific considerations. We also considered whether other key assumptions applied by the Group and parent (i.e. estimated future rental value) were supported by available data.
- Sensitivity analysis: We have undertaken sensitivity analysis over the key valuation assumptions (i.e. yields, renovation costs and future rental value).
- Assessing transparency: We assessed the adequacy of the investment property disclosures by reference to the requirements in IAS 40.

### **Our results**

 We found the resulting investment properties to be acceptable (2017: acceptable).



### 3. Our application of materiality and an overview of the scope of our audit

Materiality for the Group financial statements as a whole was set at £540,000 (2017: £515,000) with reference to a benchmark of forecast Group profit before tax of which it represents 4.5% (2017; 5%).

Materiality for the parent Company financial statements as a whole was set at £530,000 (2017: £460,000), determined with reference to a benchmark of parent company profit before tax, of which it represents 5% (2017: 5% of parent Company profit before tax).

We reported to the Audit Committee any corrected or uncorrected identified misstatements exceeding £27,000 (2017: £26,000), in addition to other identified misstatements that warranted reporting on qualitative grounds.

### How we scoped our audit:

Of the Group's 5 (2017: 4) components, we subjected 5 (2017: 4) to full scope audits for group purposes. The components within the scope of our work accounted for the 100% (2017: 100%) of Group revenue, 100% (2017: 100%) of Group profit before tax and 100% of Group total assets (2017: 100%).

The Group team approved the component materialities which ranged from £40,000 to £530,000 (2017: £130,000 to £460,000), having regard to the mix of size and risk profile of the Group and components.

The audit of one (2017: one) component was performed by a UK component audit team. The audit of the remainder of the Group was performed by the Group audit team.

The Group team instructed the component auditor as to the significant areas to be covered, including the relevant risks detailed above and the information to be reported back.

Telephone conference meetings were held with the component auditor. At these meetings, the findings reported to the Group team were discussed in more detail, and any further work required by the Group team was then performed by the component auditor.

### Group profit before tax

£13,374,000 (2017: £9,477,000)

### Group Materiality £540,000 (2017: £515,000)

### £540,000

Whole financial statements materiality (2017: £515,000

### £530,000

Range of materiality at 5 components: £40,000 - £530,000 (2017: £130,000 - £460,000)

### £27,000

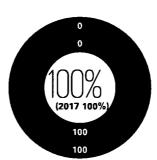
Misstatements reported to the audit committee (2017: £26,000)

### . \

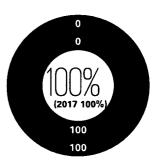
■ Group materiality

■ Group profit before tax

### Group revenue



### Group profit before tax



### **Group total assets**





### 4. We have nothing to report on going concern

The Directors have prepared the financial statements on the going concern basis as they do not intend to liquidate the Company or the Group or to cease their operations, and as they have concluded that the Company's and the Group's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over their ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

Our responsibility is to conclude on the appropriateness of the Directors' conclusions and, had there been a material uncertainty related to going concern, to make reference to that in this audit report. However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the absence of reference to a material uncertainty in this auditor's report is not a guarantee that the group or the company will continue in operation.

In our evaluation of the Directors' conclusions, we considered the inherent risks to the Group's and Company's business model and analysed how those risks might affect the Group's and Company's financial resources or ability to continue operations over the going concern period. The risks that we considered most likely to adversely affect the Group's and Company's available financial resources over this period was the impact of Brexit on the Group and Company's liquidity and capital resources, in particular:

- availability of funding and liquidity in the event of a market wide stress scenario including the impact of Brexit, and
- impact on regulatory capital requirements and resources in the event of an economic slowdown or recession.

As these were risks that could potentially cast significant doubt on the Group's and the Company's ability to continue as a going concern, we considered sensitivities over the level of available financial resources indicated by the Group's financial forecasts taking account of reasonably possible (but not unrealistic) adverse effects that could arise from these risks individually and collectively and evaluated the achievability of the actions the Directors consider they would take to improve the position should the risks

Based on this work, we are required to report to you if:

— we have anything material to add or draw attention to in relation to the directors' statement in Note 2e to the financial statements on the use of the going concern basis of accounting with no material uncertainties that may cast significant doubt over the Group and Company's use of that basis for a period of at least a year from the date of approval of the financial statements

We have nothing to report in these respects, and we did not identify going concern as a key audit matter.

### 5. We have nothing to report on the strategic report and the directors' report

The directors are responsible for the strategic report and the directors' report. Our opinion on the financial statements does not cover those reports and we do not express an audit opinion thereon.

Our responsibility is to read the strategic report and the directors' report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in those reports;
- in our opinion the information given in the strategic report and the directors' report for the financial year is consistent with the financial statements; and
- in our opinion those reports have been prepared in accordance with the Companies Act 2006.

### 6. We have nothing to report on the other matters on which we are required to report by exception

Under the Companies Act 2006, we are required to report to you if, in our opinion

- adequate accounting records have not been kept by the parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

### 7. Respective responsibilities

Directors' responsibilities

As explained more fully in their statement set out on page 14, the Directors are responsible for: the preparation of the financial statements including being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the Group and parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the Group or the parent Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or other irregularities (see below), or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud, other irregularities or error and are



considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at <a href="www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>.

### Irregularities - ability to detect

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the annual accounts from our general commercial and sector experience, through discussion with the directors (as required by auditing standards), and from inspection of the Group's regulatory correspondence and discussed with the directors the policies and procedures regarding compliance with laws and regulations. We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit. The potential effect of these laws and regulations on the annual accounts varies considerably.

Firstly, the Group is subject to laws and regulations that directly affect the annual accounts including financial reporting legislation (including related companies legislation, distributable profits legislation and taxation legislation), and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items.

Secondly, the Group is subject to many other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the annual accounts, for instance through the imposition of fines or litigation or the loss of the Group's licence to operate. We identified the following areas as those most likely to have such an effect: regulatory capital and liquidity, conduct, financial crime including money laundering and certain aspects of company legislation recognising the financial and regulated nature of the Group's activities.

Through these procedures we became aware of actual or suspected non-compliance and considered the effect as part of our procedures on the related financial statement items. The actual or suspected non-compliance was not sufficiently significant to our audit to result in our response being identified as a key audit matter.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the annual accounts, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statement, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

### 8. The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Pamela McIntyre

ameia

(Senior Statutory Auditor)

for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants

15 Canada Square

London

27 March 2019



# Consolidated Statement of Comprehensive Income

		Year ended 31	December
		2018	2017
	Note	£000	2000
Interest income	8	65,290	47,601
Interest expense	88	(9,636)	(6,199)
Net interest income	8	55,654	41,402
Fee and commission income	9	12,956	13,805
Fee and commission expense		(234)	(282)
Net fee and commission income		12,722	13,523
Operating income		68,376	54,925
Impairment loss	10	(2,731)	(394)
Other income	. 11	6,758	3,870
Operating expenses	12	(59,029)	(48,924)
Profit before tax		13,374	9,477
Income tax expense	13	(396)	(540)
Profit for the year		12,978	8,937
Other comprehensive income Items that may not be reclassified to profit or loss			
Movement in fair value reserve/available-for-sale reserve		(3,269)	128
Tax on other comprehensive income		(26)	(26)
Other comprehensive income for the period, net of tax		(3,295)	102
Total comprehensive income for the period		9,683	9,039

All amounts relate to continuing operations.

# Consolidated Statement of Financial Position

		At 31 December	At 31 December
		2018	2017
	Note	£000	£000
ASSETS			
Cash and balances at central banks	15	405,325	313,101
Loans and advances to banks	16	54,160	70,665
Debt securities at amortised cost	17	342,691	227,019
Current assets held for sale	18	8,002	2,915
Derivative financial instruments	19	1,846	2,551
Loans and advances to customers	20	1,236,157	1,060,769
Other assets	22	12,668	20,589
Financial investments	23	16,038	2,207
Deferred tax asset	24	1,377	886
Intangible assets	25	20,264	19,728
Property, plant and equipment	27	5,096	3,806
Investment property	28	67,081	59,439
Total assets		2,170,705	1,783,675
EQUITY AND LIABILITIES			
Equity attributable to owners of the parent	•		
Share capital	33	15,000	15,000
Retained earnings	34	44,163	33,575
Other reserves	34	117,879	84,362
Total equity		177,042	132,937
LIABILITIES	<del>-</del>		
Deposits from banks	29	232,675	195,097
Derivative financial instruments	19	188	931
Deposits from customers	30	1,744,048	1,439,804
Current tax liability		288	553
Other liabilities	31	16,464	14,353
Total liabilities		1,993,663	1,650,738
Total equity and liabilities		2,170,705	1,783,675

The financial statements on pages 28 to 116 were approved and authorised for issue by the Board of directors on 27 March 2019 and were signed on their behalf by:

AA Salmon, Director

CHINI

Registered Number: 00819519

# Company Statement of Financial Position

		At 31 December	At 31 December
		2018	2017
	Note	£000	£000
ASSETS			
Cash and balances at central banks	15	405,325	313,101
Loans and advances to banks	16	53,353	69,578
Debt securities at amortised cost	17	342,691	227,019
Current assets held for sale	18	8,002	2,915
Derivative financial instruments	19	1,846	2,551
Loans and advances to customers	20	1,230,114	1,058,388
Other assets	22	12,093	20,446
Financial investments	23	16,038	2,207
Deferred tax asset	24	1,139	864
Interests in subsidiaries	38	18,102	7,945
Intangible assets	25	14,754	14,024
Property, plant and equipment	27	5,057	3,795
Investment property	28	60,318	59,439
Total assets		2,168,832	1,782,272
EQUITY AND LIABILITIES			
Equity attributable to owners of the parent			
Share capital	33	15,000	15,000
Retained earnings	34	42,419	32,425
Other reserves	34	117,879	84,362
Total equity		175,298	131,787
LIABILITIES		-	
Deposits from banks	29	232,675	195,097
Derivative financial instruments	19	188	931
Deposits from customers	. 30	1,744,048	1,440,428
Current tax liability		-	38
Other liabilities	31	16,623	13,991
Total liabilities		1,993,534	1,650,485
Total equity and liabilities	-	2,168,832	1,782,272

The Group has elected to take the exemption under section 408 of the Companies Act 2006 not to present the Parent Company profit and loss account. The profit for the Parent Company for the year is presented in the Statement of Changes in Equity.

The financial statements on pages 28 to 116 were approved and authorised for issue by the Board of directors on 27 March 2019 and were signed on their behalf by:

AA Salmon, Director

SP Kell¶. Director

Registered Number: 00819519

# Consolidated Statement of Changes in Equity

	Share capital	Retained earnings	Capital contribution reserve	Available- for-sale reserve	Fair value reserve	Total
Balance at 1 January 2017	£000 15,000	£000 24,638	£000 41,000	£000	£000	£000 <b>80,698</b>
Total comprehensive income for the period						·
Profit for 2017	•	8,937	-	-	-	8,937
Other comprehensive income, net of tax						
Available-for-sale reserve - net change in fair value	-	-	-	128	•	128
Tax on other comprehensive income	-	-	-	(26)	-	(26)
Total other comprehensive income	-	-	_	102	-	102
Total comprehensive income for the period	-	8,937		102	-	9,039
Tunnesstiens with surrous recorded directly in equity						
Transactions with owners, recorded directly in equity						
Contributions by and distributions to owners Capital contribution			43,200			43,200
Total contributions by and distributions to owners	<u> </u>	-		<del>-</del>	<del></del>	
Balance at 31 December 2017		22.595	43,200	-	-	43,200
Balance at 31 December 2017	15,000	33,575	84,200	162	-	132,937
IFRS 9 Transition adjustment						
IFRS 9 adjustment net of tax (see note 2(d))	-	(2,090)	-	(162)	162	(2,090)
Restated balance at 1 January 2018	15,000	31,485	84,200	-	162	130,847
	-		-			
Total comprehensive income for the period						
Profit for 2018	-	12,978	•	-	-	12,978
•						
Other comprehensive income, net of tax						
Fair value reserve - net change in fair value*	-	-	-	-	(3,269)	(3,269)
Tax on other comprehensive income	-	-		-	(26)	(26)
Total other comprehensive income	-	-			(3,295)	(3,295)
		12,978	-	-	(3,295)	9,683
Total comprehensive income for the period	-	12,770				
	<u>-</u>	12,770				
Transactions with owners, recorded directly in equity	-	12,570				
Transactions with owners, recorded directly in equity Contributions by and distributions to owners		-	36 812	_	_	36.812
Transactions with owners, recorded directly in equity  Contributions by and distributions to owners  Capital contribution	- -	-	36,812	-	- -	
Transactions with owners, recorded directly in equity Contributions by and distributions to owners	-	(300)		- - -	- - -	36,812 (300) <b>36,512</b>

<sup>\*</sup> Decrease largely relates to the movement in the share price of the Secure Trust Bank investment. There are currently no tax implications to the movement as the shareholding qualifies for significant shareholding exemption.

# Company Statement of Changes in Equity

			Capital	Available	Fair	
	Share capital	Retained earnings	contribution reserve	-for-sale reserve	value reserve	Total
	0003	£000	£000	£000	£000	£000
Balance at 1 January 2017	15,000	24,638	41,000	60	-	80,698
Total comprehensive income for the period						
Profit for 2017	-	7,787	•	-	-	7,787
Other comprehensive income, net of tax						
Available-for-sale reserve - net change in fair value	-	-	-	128	-	128
Tax on other comprehensive income	<u> </u>	<del>-</del>	-	(26)	-	(26)
Total other comprehensive income	-	-	-	102	-	102
Total comprehensive income for the period	-	7,787	<del>-</del>	102		7,889
Transactions with owners recorded directly in equity						
Transactions with owners, recorded directly in equity  Contributions by and distributions to owners						•
Capital contribution		_	43,200	_		43,200
Total contributions by and distributions to owners	<u> </u>	<del>-</del>	43,200			43,200
Balance at 31 December 2017	15,000	32,425	84,200	162	-	131,787
IFRS 9 Transition Adjustment						
IFRS 9 adjustment net of tax (see note 2(d))	•	(2,054)	-	(162)	162	(2,054)
Restated balance at 1 January 2018	15,000	30,371	84,200	-	162	129,733
Total comprehensive income for the period						
Profit for 2018	-	12,348	-	-	_	12,348
		·				,
Other comprehensive income, net of tax						
Fair value reserve - net change in fair value*	-	-	-	-	(3,269)	(3,269)
Tax on other comprehensive income	<u>-</u>	•	-		(26)	(26)
Total other comprehensive income	-	-	-		(3,295)	(3,295)
Total comprehensive income for the period	<u>-</u>	12,348	-	<u>-</u>	(3,295)	9,053
Transactions with owners, recorded directly in equity						
Contributions by and distributions to owners			2			
Capital contribution	-	- (200)	36,812	-	-	36,812
Interim dividend relating to 2018	-	(300)			-	(300)
Total contributions by and distributions to owners	-	(300)	36,812	<u> </u>	<u>-</u>	36,512
Balance at 31 December 2018	15,000	42,419	121,012	-	(3,133)	175,298

<sup>\*</sup> Decrease largely relates to the movement in the share price of the Secure Trust Bank investment. There are currently no tax implications to the movement as the shareholding qualifies for significant shareholding exemption.

# Consolidated Statement of Cash Flows

		Year ended	Year ended
		31 December	31 December
	Nata	2018 £000	2017
Cash flows from operating activities	Note	£000	0003
Interest received		64,380	43,563
Interest paid		(7,803)	(5,958)
Fees and commissions received		13,669	11,113
Other income		6,758	3,870
Cash payments to employees and suppliers		(61,618)	(44,467)
Taxation paid		(815)	(355)
Cash flows from operating profit before changes in operating assets and liabilities		14,571	7,766
Changes in operating assets and liabilities:		14,571	7,700
- net increase in derivative financial instruments		(38)	(331)
- net increase in loans and advances to customers		(180,601)	(233,175)
- net increase in other assets		(3,929)	(9,191)
- net increase in amounts due to customers		304,244	340,060
- net increase/(decrease) in other liabilities		2,111	(1,425)
Net cash inflow from operating activities		136,358	103,704
Cash flows from investing activities		,	
Purchase of computer software	25	(2,287)	(2,641)
Purchase of property, plant and equipment	27	(2,388)	(666)
Investment property additions	28	(879)	(6,421)
Disposal of Tarn Crag (Holding) Limited		-	900
Purchase of Renaissance Asset Finance Limited			(2,072)
Cash balance acquired through Renaissance Asset Finance Limited acquisition		-	2,815
Purchase of debt securities		(467,772)	(211,080)
Proceeds from redemption of debt securities		356,883	90,410
Net cash outflow from investing activities		(116,443)	(128,755)
Cash flows from financing activities			
Increase in borrowings		37,578	132,928
Dividends Paid		(300)	-
Capital contribution received		18,526	43,200
Net cash inflow from financing activities		55,804	176,128
Net increase in cash and cash equivalents		75,719	151,077
Cash and cash equivalents at 1 January		383,766	232,689
Cash and cash equivalents at 31 December	36	459,485	383,766

# Company Statement of Cash Flows

		Year ended 31 December	Year ended 31 Decembe
		2018	2017
	Note	£000	£000
Cash flows from operating activities			
Interest received		60,727	42,287
Interest paid		(7,737)	(5,932
Fees and commissions received		13,476	11,038
Other income		6,139	3,870
Cash payments to employees and suppliers		(58,800)	(45,326
Taxation received/(paid)		(38)	32
Cash flows from operating profits before changes in operating assets and liabilities		13,767	5,969
Changes in operating assets and liabilities:			
- net increase in derivative financial instruments		(38)	(331
- net increase in loans and advances to customers		(176,561)	(288,317
- net increase in other assets		(6,891)	(10,389
- net increase in amounts due to customers		303,620	340,68
- net increase/(decrease) in other liabilities		2,632	(1,155
Net cash inflow from operating activities		136,529	46,46
Cash flows from investing activities			
Purchase of computer software	25	(2,219)	(2,641
Purchase of property, plant and equipment	27	(2,347)	(664
Investment property additions	28	(879)	(6,421
Disposal of Tarn Crag (holdings) Limited		-	900
Purchase of Renaissance Asset Finance Limited		-	(2,072
Purchase of debt securities		(467,772)	(211,080
Proceeds from redemption of debt securities		356,883	90,410
Net cash outflow from investing activities		(116,334)	(131,568
Cash flows from financing activities			
Increase in borrowings		37,578	191,897
Dividends Paid		(300)	
Capital contribution received		18,526	43,200
Net cash inflow from financing activities		55,804	235,09
Net increase in cash and cash equivalents		75,999	149,99
Cash and cash equivalents at 1 January		382,679	232,68
Cash and cash equivalents at 31 December	36	458,678	382,67

### 1. Reporting entity

Arbuthnot Latham & Co., Ltd is a company domiciled in the United Kingdom. The registered address of Arbuthnot Latham & Co., Ltd is 7 Wilson Street, London, EC2M 2SN. The consolidated financial statements of Arbuthnot Latham & Co., Ltd as at and for the year ended 31 December 2018 comprise Arbuthnot Latham & Co., Ltd and its subsidiaries (together referred to as the "Group" and individually as "subsidiaries"). The Bank is primarily involved in banking and financial services.

## 2. Basis of preparation

## (a) Statement of compliance

The Group's consolidated financial statements and the Company's financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs as adopted and endorsed by the EU) and the Companies Act 2006 applicable to companies reporting under IFRS.

#### (b) Basis of measurement

The consolidated and company financial statements have been prepared under the historical cost convention, as modified by investment property, derivatives and financial assets and financial liabilities measured at fair value through profit or loss or other comprehensive income.

#### (c) Functional and presentational currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The consolidated financial statements are presented in Pounds Sterling, which is the Company's functional and the Group's presentational currency.

#### (d) Use of estimates and judgements

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements, are disclosed in Note 4.

#### (e) Going concern

After making appropriate enquiries which assessed strategy, profitability, funding, risk management (see note 6) and capital resources (see note 7), the directors are satisfied that the Company and the Group have adequate resources to continue in operation for the foreseeable future. The financial statements are therefore prepared on the going concern basis.

### (f) Accounting developments

The accounting policies adopted are consistent with those of the previous financial year, except for the following:

# IFRS 9 'Financial Instruments'

IFRS 9 Financial Instruments is effective for annual periods beginning on or after 1 January 2018. It replaces IAS 39 Financial Instruments: Recognition and Measurement. The Group has adopted IFRS 9 on 1 January 2018. This results in changes in accounting policies previously recognised in the financial statements.

In accordance with the transitional arrangements of IFRS 9 comparative figures have not been restated. However, as required by the transitional arrangements if prior periods are not restated, any difference arising between IAS 39 carrying amounts and IFRS 9 carrying amounts at 1 January 2018 are recognised in opening retained earnings (or in other comprehensive income, as applicable) at 1 January 2018.

IFRS 9 introduces key changes in the following areas:

- Classification and measurement, that is based on the business model and contractual cash flow characteristics of the financial instruments.
- Impairment, introducing an expected credit loss model using forward looking information which replaces the incurred loss model. The expected loss model introduces a three stage approach to impairment.

### a) Classification and measurement

The Group classifies financial assets into one of the three following categories:

- Amortised cost, financial assets held in a business model in order to collect contractual cash flows, where the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest ("SPPI") on the principal amount outstanding.
- Fair value through other comprehensive income ("FVOCI"), financial assets held in a business model which collects contractual cash flows and sells financial assets where the contractual terms of the financial assets give rise on specified dates to cash flows that are solely payments of principal and interest ("SPPI") on the principal amount outstanding. The Group currently has no financial assets within this business model.
- Fair value through profit or loss ("FVPL"), assets not measured at amortised cost or FVOCI. There is an option to make an irrevocable election on initial recognition for non-traded equity investments to be measured at FVOCI, in which case dividends are recognised in profit or loss, but gains or losses are not reclassified to profit or loss upon de-recognition, and impairment is not recognised in the income statement. The election is made on an instrument by instrument basis.

IFRS 9 has not changed the classification or measurement of the Groups financial liabilities.

#### (b) Impairment

IFRS 9 replaced the IAS 39 "incurred loss" impairment recognition framework with a three stage expected credit loss approach ("ECL"). The three stages under IFRS 9 are as follows:

- Stage 1 entities are required to recognise a 12 month ECL allowance on initial recognition.
- Stage 2 a lifetime loss allowance is held for assets where a significant increase in credit risk has been identified since initial recognition for financial assets that are not credit impaired. The assessment of whether credit risk has increased significantly since initial recognition is performed for each reporting period for the life of the loan.
- Stage 3 a lifetime ECL allowance is required for financial assets that are credit impaired at the reporting date.

### Measurement of ECL

The assessment of credit risk and the estimation of ECL are unbiased and probability weighted. ECL is measured on either a 12 month (Stage 1) or lifetime (Stage 2) basis depending on whether a significant increase in credit risk has occurred since initial recognition or where an account meets the Group's definition of default (Stage 3).

The ECL calculation is a product of an individual loan's probability of default ('PD'), exposure at default ('EAD') and loss given default ('LGD') discounted at the effective interest rate ('EIR').

Significant increase in credit risk ("SICR") (movement to Stage 2)

The Group's transfer criteria determines what constitutes a significant increase in credit risk, which results in a financial asset being moved from Stage 1 to Stage 2. The Group has determined that a significant increase in credit risk arises when an individual borrower is more than 30 days past due or if forbearance measures have been put in place.

The Group monitors the ongoing appropriateness of the transfer criteria, where any proposed amendments will be reviewed and approved by the Groups Credit Committees at lease annually and more frequently if required.

A borrower will move back into stage 1 conditional upon both a minimum of 6 months' good account conduct and the improvement of the Client's situation to the extent that the probability of default has receded sufficiently and a full repayment of the loan, without recourse to the collateral, is likely.

### Definition of default (movement to Stage 3)

The Group uses a number of qualitative and quantitative criteria to determine whether an account meets the definition of default and as a result moves into Stage 3. The criteria are as follows:

- The rebuttable assumption that more than 90 days past due is an indicator of default. The Group therefore deems more than 90 days past due as an indicator of default except for cases where the customer is already within forbearance. This will ensure that the policy is aligned with the Basel/Regulatory definition of default.
- The Group has also deemed it appropriate to classify accounts where there has been a breach in agreed forbearance arrangements, recovery action is in hand or Bankruptcy proceedings or similar insolvency process of a client, or director of a company.

A borrower will move out of Stage 3 when their credit risk improves such that they are no longer past due and remain up to date for an internally approved period.

### Forward looking macroeconomic scenarios

IFRS 9 requires the entity to consider the risk of default and impairment loss taking into account expectations of economic changes that are reasonable.

The Group uses a bespoke macroeconomic model to determine the most significant factors which may influence the likelihood of an exposure defaulting in the future. At present, the most significant macroeconomic factor relates to property prices. The Group currently consider five probability weighted scenarios. The model adopts five probability weighted scenarios no change, severe, moderate, growth and decline. The Group has derived an approach for factoring probability weighted macroeconomic forecasts into ECL calculations, adjusting PD and LGD estimates.

### Expected life

IFRS 9 requires lifetime expected credit losses to be measured over the expected life. Currently the Group considers the loan's behavioural life is equal to the contractual loan term. This approach will continue to be monitored and enhanced if and when deemed appropriate.

#### Transition disclosures

Derivative financial liabilities

Total financial liabilities

The following table shows the original measurement categories in accordance with IAS 39 and the new measurement categories under IFRS 9 for the Group's financial assets and financial liabilities as at 1 January 2018:

Original classification under Carrying amount under IAS

	IAS 39	39 as at 31 Dec 2017	IFRS 9	1FRS 9 as at 1 Jan 2018
Financial assets		£000£		£000
Cash and balances at central banks	Loans and receivables	313,101	Amortised cost	313,101
Loans and advances to banks	Loans and receivables	70,665	Amortised cost	70,665
Loans and advances to customers	Loans and receivables	1,060,769	Amortised cost	1,058,189
Derivate financial assets	FVTPL	2,551	Mandatorily at FVTPL	2,551
Debt securities	Held to maturity	227,019	Amortised cost	227,019
Financial investments - Equity	Available for sale	710	Designated FVOCI	710
Financial investments - Debt	Available for sale	1,497	FVTPL	1,497
Total financial assets		1,676,312		1,673,732
	Original classification under IAS 39	Carrying amount under IAS 39 as at 31 Dec 2017	New classification under IFRS 9	
Financial liabilities		£000£.		0003
Deposits from customers	Amortised cost	1,439,804	Amortised cost	1,439,804
Deposits from banks	Amortised cost	195,097	Amortised cost	195,097

The following table sets out the impact of adopting IFRS 9 on the statement of financial position carrying amounts and retained earnings as at 1 January 2018. Only balances impacted by the transition to IFRS 9 are included in the table; all other balances are unchanged.

931

1,635,832

Mandatorily at FVTPL

**FVTPL** 

Retained Earnings Group Recognition of expected credit losses under IFRS 9 Related tax		£000 2,580 (490)
Impact at 1 January 2018		2,090
Retained Earnings Company Recognition of expected credit losses under IFRS 9 Related tax	; ;	£000 2,536 (482)
Impact at 1 January 2018		2,054

931

1,635,832

New classification under Carrying amount under

# Impact of adopting IFRS 9 on the impairment of the financial assets

The most significant impact on the Group's financial statements from the adoption of IFRS 9 results from the new impairment requirements. On the adoption of IFRS 9 on 1 January 2018, the increase in loss allowances (before tax) was £2.6m.

The following table reconciles the closing impairment for financial assets in accordance with IAS 39 as at 31 December 2017, to the opening ECL allowance determined in accordance with IFRS 9 as at 1 January 2018:

Group			_		Of which	
	IAS 39 carrying amount as at 31 Dec 2017	Re-measurement	IFRS 9 opening balance as at 1 Jan 2018	Stage 1	Stage 2	Stage 3
	£000	£000	£000	£000	£000	£000
Loans and advances to customers (gross) Impairment losses	1,062,131		1,062,131	1,003,752	29,502	28,877
on loans	(1,362)	(2,580)	(3,942)	(1,244)	(1,178)	(1,520)
Loans and advances to customers (net)	1,060,769	(2,580)	1,058,189	1,002,508	28,324	27,357

The ECL coverage as a percentage of gross loans and advances at 1 January 2018 was 0.37% and by Stage as follows: Stage 1-0.12%; Stage 2-3.99% and Stage 3-5.26%.

Company			_		Of which	
	IAS 39 carrying amount as at 31 Dec 2017	Re-measurement	IFRS 9 opening balance as at 1 Jan 2018	Stage 1	Stage 2	Stage 3
	£000	£000£	000£	£000	£000	£000
Loans and advances to customers (gross) Impairment losses	1,059,589		1,059,589	1,001,951	29,502	28,136
on loans	(1,201)	(2,536)	(3,737)	(1,168)	(1,178)	(1,391)
Loans and advances to customers (net)	1,058,388	(2,536)	1,055,852	1,000,783	28,324	26,745

The ECL coverage as a percentage of gross loans and advances at 1 January 2018 was 0.35% and by Stage as follows: Stage 1-0.12%; Stage 2-3.99% and Stage 3-4.94%.

### Forward looking information

The Group incorporates forward looking information (FLI) into the assessment of whether there has been a significant increase in credit risk and the calculation of ECLs.

IFRS 9 requires an unbiased and probability weighted estimate of credit losses by evaluating a range of possible outcomes that incorporates forecasts of future economic conditions. FLI is required to be incorporated into the measurement of ECL as well as the determination of whether there has been a significant increase in credit risk since origination. Measurement of ECLs at each reporting period should reflect reasonable and supportable information at the reporting date about past events, current conditions and forecasts of future economic conditions. Forecasts for key macroeconomic variables that most closely correlate with the Bank's portfolio are used to produce five economic scenarios, comprising of no change, upside case, downside case, moderate stress and severe stress, and the impacts of these scenarios are then probability weighted. The estimation and application of this forward looking information will require significant judgement. External information is used to produce the forecast information.

### Transition impact including impact on capital

The Group recorded an adjustment to its opening retained earnings as at 1 January 2018 to reflect the application of the new requirements at the adoption date, and has not restated comparative periods. The total adjustment to capital was £2.8m.

Under IFRS 9, the Group's CET1 ratio has reduced by approximately 1 basis points after transitional relief (23 basis points before transitional relief). This is mainly driven by the increase in IFRS 9 ECL for standardised portfolios that directly impacts CET1 as there is no regulatory deduction to absorb the increase.

#### CET 1 ratio

- 13.00% under IAS 39 at 31 December 2018;
- 12.76% under IFRS 9 at 1 January 2018 before transitional relief;
- 12.99% under IFRS 9 at 1 January 2018 after transitional relief.

Transitional relief relates to the phasing of the impact of the initial adoption of ECL as permitted by Regulation (EU) 2017/2395 of the European Parliament and Council. The Bank has adopted the transitional relief. Under this approach, the balance of ECL allowances in excess of the regulatory excess EL and standardised portfolios are phased into the CET1 capital base over 5 years. The proportion phased in for the balance at each reporting period is 2018: 5%; 2019 15%; 2020 30%; 2021 50%; 2022 75%. From 2023 onwards, there is no transitional relief.

#### Impact on Governance and Controls

The Bank plans to apply its existing governance framework to ensure that appropriate controls and validations are in place over key processes and judgments to determine the ECL. As part of the implementation, the Bank has refined existing internal controls and implemented new controls where required in areas that are impacted by IFRS 9, including controls over the development and probability weighting of macroeconomic scenarios, credit risk data and systems, and the determination of a significant increase in credit risk.

#### IFRS 15 Revenue from Contracts with customers

On 1 January 2018, the Group adopted the requirements of IFRS 15. IFRS 15 established a comprehensive framework for revenue recognition. It replaces existing revenue recognition guidance, including IAS 18 Revenue.

IFRS 15 establishes the principles to apply when reporting information about the nature, amount, timing and uncertainty of revenue and cash flows from a contract with a customer. The standard introduces a five step revenue recognition model to be applied to all contracts with customers to determine whether, how much, and when revenue is recognised.

The new standard replaces IAS 18 'Revenue', IAS 11 'Construction Contracts' and related interpretations. It applies to all revenue arising from contracts with customers but does not apply to insurance contracts, financial instruments or lease contracts, which fall under the scope of other IFRS standards. It also does not apply if two companies in the same line of business exchange nonmonetary assets to facilitate sales to other parties. Of particular note, interest income, the main source of revenue for the Group, falls outside the scope of IFRS 15.

The Group also generates fees from banking services, primarily management fees and commissions. Fees in respect of banking services are recognised in line with the satisfaction of performance obligations. This can be either at a point in time or over time, in line with the provision of the service to the customer. The majority of banking services are performed at a point in time and payment is due from a customer at the time a transaction takes place. For services performed over time, payment is generally due in line with the satisfaction of performance obligations. The costs of providing these banking services are incurred as the services are rendered. The price is usually fixed and always determinable.

The Group has adopted IFRS 15 using the cumulative effect method (without practical expedients), as such the standard is applied as of 1 January 2018 and comparative information is not restated. The cumulative effect of initially applying IFRS 15 is recognised as an adjustment to the opening balance of retained earnings. IFRS 15 is only applied retrospectively to contracts that are not completed contracts at 1 January 2018.

The Group assessed its non-interest revenue streams that fall under the scope of IFRS 15 and determined that there was no material impact on the amount or timing of revenue to be recognised as a result of the adoption of IFRS 15. As such there is no adjustment to the opening balance of retained earnings or related tax balances. Furthermore, there is no impact to the consolidated statement of financial position or the consolidated statements of profit and loss and other comprehensive income. Revenue is disaggregated by reportable segment as detailed in Note 9.

### 3. Significant accounting policies

The accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 3.1. Consolidation

#### (a) Subsidiaries

Subsidiaries are all investees (including special purpose entities) controlled by the Group. The Group controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date that control ceases.

The acquisition method of accounting is used to account for the acquisition of subsidiaries by the Group. The cost of an acquisition is measured as the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange. Identifiable assets acquired, liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date, irrespective of the extent of any non-controlling interest. The excess of the cost of acquisition over the fair value of the Group's shares of the identifiable net assets acquired is recorded as goodwill. If the cost of acquisition is less than the fair value of the net assets of the subsidiary acquired, the difference is recognised directly in the Statement of Comprehensive Income as a gain on bargain purchase. Contingent consideration related to an acquisition is initially recognised at the date of acquisition as part of the consideration transferred, measured at its acquisition date fair value and recognised as a liability. The fair value of a contingent consideration liability recognised on acquisition is remeasured at key reporting dates until it is settled, changes in fair value are recognised in the profit and loss.

The company's investments in subsidiaries are recorded at cost less, where appropriate, provisions for impairment in value.

Inter-company transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

## (b) Changes in ownership and non-controlling interests

Changes in ownership interest in a subsidiary that do not result in the loss of control are accounted for as equity transactions and no gain or loss is recognised. Adjustments to non-controlling interests are based on a proportionate amount of the net assets of the subsidiary.

When control of a subsidiary is lost, the Group derecognises the assets, liabilities, non-controlling interest and all other components of equity relating to the former subsidiary from the consolidated statement of financial position. Any resulting gain or loss is recognised in profit or loss. Any investment retained in the former subsidiary is recognised at its fair value at the date when control is lost.

# (c) Special purpose entities

Special purpose entities ("SPEs") are entities that are created to accomplish a narrow and well-defined objective such as the securitisation of particular assets or the execution of a specific borrowing or lending transaction. SPEs are consolidated when the investor controls the investee. The investor would only control the investee if it had all of the following:

- power over the investee;
- exposure, or rights, to variable returns from its involvement with the investee; and
- the ability to use its power over the investee to affect the amount of the investor's returns.

The assessment of whether the Group has control over an SPE is carried out at inception and the initial assessment is only reconsidered at a later date if there were any changes to the structure or terms of the SPE, or there were additional transactions between the Group and the SPE.

#### 3.2. Foreign currency translation

Foreign currency transactions are translated into the functional currency using the spot exchange rates prevailing at the dates of the transactions or valuation where items are remeasured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Statement of Comprehensive Income. Foreign exchange differences arising from translation of equity instruments in respect of which an election has been made to present subsequent changes in fair value in OCI are recognised in Other Comprehensive Income.

### 3.3. Interest income and expense

Interest income and expense are recognised in the Statement of Comprehensive Income for all instruments measured at amortised cost using the effective interest rate ("EIR") method.

The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument to:

- the gross carrying amount of the financial asset; or
- the amortised cost of the financial liability.

The 'gross carrying amount of a financial asset' is the amortised cost of a financial asset before adjusting for any expected credit loss allowance.

When calculating the effective interest rate, the Group takes into account all contractual terms of the financial instrument but does not consider expected credit losses.

The calculation includes all fees paid or received between parties to the contract that are an integral part of the effective interest rate, transaction costs and all other premiums or discounts. The carrying amount of the financial asset or financial liability is adjusted if the Group revises its estimates of payments or receipts. The adjusted carrying amount is calculated based on the original effective interest rate and the change in carrying amount is recorded as interest income or expense.

For financial assets that have become credit impaired following initial recognition, interest income is calculated by applying the effective interest rate to the amortised cost of the financial asset. If the asset is no longer credit impaired, then the calculation of interest income reverts to the gross basis.

The Group monitors the actual cash flows for each acquired book and where they diverge significantly from expectation, the future cash flows are reset. Expectation may diverge due to factors such as one-off payments or expected credit losses. In assessing whether to adjust future cash flows on an acquired portfolio, the Group considers the cash variance on an absolute and percentage basis. The Group also considers the total variance across all acquired portfolios. Where cash flows for an acquired portfolio are reset, they are discounted at the EIR to derive a new carrying value, with changes taken to profit or loss as interest income. The EIR rate is adjusted for events where there is a change to the reference interest rate (Bank of England base rate) affecting portfolios with a variable interest rate which will impact future cash flows. The revised EIR is the rate which exactly discounts the revised cash flows to the net carrying value of the loan portfolio.

### 3.4. Fee and commission income

Fee and commission income which is integral to the EIR on a financial asset are included in the effective interest rate. (See note 3.3)

All other fee and commission income is recognised as the related services are performed, under IFRS 15. Fee and commission income is reported in the below segments.

Types of fee	Description
Banking commissions	- Banking Tariffs are charged monthly for services provided.
Investment management fees	<ul> <li>Annual asset management fees relate to a single performance obligation that is continuously provided over an extended period of time.</li> </ul>
Wealth planning fees	<ul> <li>Provision of bespoke, independent Wealth Planning solutions to Arbuthnot Latham's clients to help them achieve their long-term financial goals.</li> </ul>
Forcign exchange fees	- Provides foreign currencies for our clients to purchase/sell.

The principles in applying IFRS 15 to fee and commission use the following 5 step model:

- Identify the contract(s) with a customer;
- identify the performance obligations in the contract;
- determine the transaction price;
- allocate the transaction price to the performance obligations in the contract; and
- recognise revenue when or as the Group satisfies its performance obligations.

Asset and other management, advisory and service fees are recognised, under IFRS 15, as the related services are performed. The same principle is applied for financial planning services that are continuously provided over an extended period of time.

The Group includes the transaction price, some or all of an amount of, variable consideration estimated only to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is subsequently resolved.

#### Policy applicable before 1 January 2018

Fees and commissions which are not considered integral to the effective interest rate are recognised on an accrual basis when the service has been provided.

Asset and other management, advisory and service fees are recognised on an accruals basis as the related services are performed. The same principle is applied for financial planning services that are continuously provided over an extended period of time.

#### 3.5. Rental income

Rental income is recognised on a straight line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental income over the term of the lease.

#### 3.6. Financial assets and financial liabilities

IFRS 9 requires financial assets and liabilities to be measured at amortised cost, fair value through other comprehensive income ("FVOCI") or fair value through the profit and loss ("FVTPL"). Liabilities are measured at amortised cost or FVTPL. The Group classifies financial assets and financial liabilities in the following categories: financial assets and financial liabilities at FVTPL; FVOCI, financial assets and liabilities at amortised cost and other financial liabilities. Management determines the classification of its financial instruments at initial recognition.

A financial asset or financial liability is measured initially at fair value plus, transaction costs that are directly attributable to its acquisition or issue with the exception of financial assets at FVTPL where these costs are debited to the income statement.

# (a) Financial instruments measured at amortised cost

Financial assets that are held to collect contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. A basic lending arrangement results in contractual cash flows that are solely payments of principal and interest on the principal amount outstanding. Financial assets measured at amortised cost are predominantly loans and advances and debt securities.

#### Loans and advances

Loans and advances are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the Group provides money, goods or services directly to a debtor with no intention of trading the receivable and the SPPI criteria are met. Loans are recognised when cash is advanced to the borrowers inclusive of transaction costs. Loans and advances, other than those relating to assets leased to customers, are carried at amortised cost using the effective interest rate method. The accounting for assets leased to customers is set out under note 3.16(a).

### Debt securities at amortised cost

Debt securities at amortised cost are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Group has determined meets the SPPI criteria. Debt security investments are carried at amortised cost using the effective interest rate method, less any impairment loss.

#### (b) Financial assets and financial liabilities at FVTPL

Financial assets and liabilities are classified at FVTPL where they do not meet the criteria to be measured at amortised cost or FVOCI or where financial assets are designated at FVTPL to reduce an accounting mismatch. They are measured at fair value in the statement of financial position, with fair value gains/losses recognised in the income statement.

Financial assets that are held for trading or managed within a business model that is evaluated on a fair value basis are measured at FVTPL, because the business objective is neither hold-to-collect contractual cash flows nor hold-to-collect-and-sell contractual cash flows.

This category comprises derivative financial instruments and financial investments. Derivative financial instruments utilised by the Group include structured notes and derivatives used for hedging purposes.

Financial assets and liabilities at FVTPL are initially recognised on the date from which the Group becomes a party to the contractual provisions of the instrument, including any acquisition costs. Subsequent measurement of financial assets and financial liabilities held in this category are carried at FVTPL until the investment is sold.

#### (c) Financial instruments at FVOCI

Financial instruments at FVOCI are those not classified as another category of financial assets. These include investments in special purpose vehicles and equity investments in unquoted vehicles. They may be sold in response to liquidity requirements, interest rate, exchange rate or equity price movements. Financial investments are initially recognised at cost, which is considered as the fair value of the investment including any acquisition costs. The securities are subsequently measured at fair value in the statement of financial position.

Fair value changes in the securities are recognised directly in equity (OCI).

A debt instrument is measured at fair value through other comprehensive income if it meets both of the following conditions:

- the asset is held within a business model whose objective is achieved by collecting contractual cash flows and selling financial assets; and
- the contractual terms of the financial asset meet the SPPI criterion.

There is a rebuttable presumption that all equity investments are FVTPL, however on initial recognition the Group may make an irrevocable election to present the fair value movement of equity investments that are not held for trading within OCI. The election can be made on an instrument by instrument basis.

For debt instruments, changes in fair value are recognised in OCI. As the asset is measured at fair value, any ECL does not adjust the carrying value of the asset, it is reflected in other comprehensive income.

For equity instruments, there are no reclassifications of gains and losses to the profit or loss statement on derecognition and no impairment recognised in the profit or loss. Equity fair value movements are not reclassified from OCI under any circumstances.

#### (d) Financial guarantees and loan commitments

Financial guarantees represent undertakings that the Group will meet a customer's obligation to third parties if the customer fails to do so. Commitments to extend credit represent unused portions of authorisations to extend credit in the form of loans, guarantees or letters of credit. The Group is theoretically exposed to loss in an amount equal to the total guarantees or unused commitments; however, the likely amount of loss is expected to be significantly less; most commitments to extend credit are contingent upon customers maintaining specific credit standards. Liabilities under financial guarantee contracts are initially recorded at their fair value, and the initial fair value is amortised over the life of the financial guarantee. Subsequently, the financial guarantee liabilities are measured at the higher of the initial fair value, less cumulative amortisation, and the best estimate of the expenditure to settle obligations.

### (e) Other financial liabilities

Other financial liabilities are non-derivative financial liabilities with fixed or determinable payments. Other financial liabilities are recognised when cash is received from the depositors. Other financial liabilities are carried at amortised cost using the effective interest rate method. The fair value of other liabilities repayable on demand is assumed to be the amount payable on demand at the Statement of Financial Position date.

# Basis of measurement for financial assets and liabilities

Amortised cost measurement

The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured at initial recognition, minus principal payments, plus or minus the cumulative amortisation using the effective interest rate method of any difference between the initial amount recognised and the maturity amount, less any reduction for impairment. Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

When available, the Group measures the fair value of an instrument using quoted prices in an active market for that instrument. A market is regarded as active if quoted prices are readily and regularly available and represent actual and regularly occurring market transactions on an arm's length basis.

If a market for a financial instrument is not active, the Group establishes fair value using a valuation technique. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same for which market observable prices exist, net present value and discounted cash flow analysis.

For measuring derivatives that might change classification from being an asset to a liability or vice versa such as interest rate swaps, fair values take into account both credit valuation adjustment (CVA) and debit valuation adjustment (DVA) when market participants take this into consideration in pricing the derivatives.

#### Derecognition

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or when the Group has transferred substantially all risks and rewards of ownership. Any interest in transferred financial assets that qualify for derecognition that is created or retained by the Group is recognised as a separate asset or liability in the Statement of Financial Position. In transactions in which the Group neither retains nor transfers substantially all the risks and rewards of ownership of a financial asset and it retains control over the asset, the Group continues to recognise the asset to the extent of its continuing involvement, determined by the extent to which it is exposed to changes in the value of the transferred asset. There have not been any instances where assets have only been partially derecognised.

The Group derecognises a financial liability when its contractual obligations are discharged, cancelled, expire, are modified or exchanged.

#### Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

Income and expenses are presented on a net basis only when permitted under IFRS, or for gains and losses arising from a group of similar transactions such as the Group's trading activity.

# 3.6.1 Financial assets and financial liabilities (Policy applicable before 1 January 2018)

The Group classifies financial assets and financial liabilities in the following categories: financial assets and financial liabilities at FVTPL; loans and receivables; held-to-maturity investments; available-for-sale financial assets and other financial liabilities. Management determines the classification of its investments at acquisition. A financial asset or financial liability is measured initially at fair value plus, for an item not at fair value through profit or loss, transaction costs that are directly attributable to its acquisition or issue.

### (a) Financial assets and financial liabilities at FVTPL (policy applicable before 1 January 2018)

This category comprises listed securities and derivative financial instruments. Derivative financial instruments utilised by the Group include embedded derivatives and derivatives used for hedging purposes. Financial assets and liabilities at fair value through profit or loss are initially recognised on the date from which the Group becomes a party to the contractual provisions of the instrument. Subsequent measurement of financial assets and financial liabilities held in this category are carried at fair value through profit or loss.

## (b) Loans and receivables (policy applicable before 1 January 2018)

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the Group provides money, goods or services directly to a debtor with no intention of trading the receivable. Loans are recognised when cash is advanced to the borrowers. Loans and receivables, other than those relating to assets leased to customers, are carried at amortised cost using the effective interest rate method.

### (c) Held-to-maturity (policy applicable before 1 January 2018)

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Group has the positive intent and ability to hold to maturity and that have not been designated at FVTPL or as available-for-sale investments. Held-to-maturity investments are carried at amortised cost using the effective interest rate method, less any impairment loss.

### (d) Available-for-sale (policy applicable before 1 January 2018)

Available-for-sale ("AFS") investments are those not classified as another category of financial assets. These include investments in special purpose vehicles and equity investments in unquoted vehicles. They may be sold in response to liquidity requirements, interest rate, exchange rate or equity price movements. AFS investments are initially recognised at cost, which is considered as the fair value of the investment including any acquisition costs. AFS securities are subsequently measured at fair value in the statement of financial position.

Fair value changes in the AFS securities are recognised directly in equity (AFS reserve) until the investment is sold or impaired. Once sold or impaired, the cumulative gains or losses previously recognised in the AFS reserve are recycled to the profit or loss.

#### (f) Other financial liabilities

Other financial liabilities are non-derivative financial liabilities with fixed or determinable payments. Other financial liabilities are recognised when cash is received from the depositors. Other financial liabilities are carried at amortised cost using the effective interest rate method. The fair value of other liabilities repayable on demand is assumed to be the amount payable on demand at the Statement of Financial Position date.

#### 3.7. Derivative financial instruments

All derivatives are recognised at their fair value. Fair values are obtained using recent arm's length transactions or calculated using valuation techniques such as discounted cash flow models at the prevailing interest rates, and for structured notes classified as financial instruments fair values are obtained from quoted market prices in active markets. Derivatives are shown in the Statement of Financial Position as assets when their fair value is positive and as liabilities when their fair value is negative.

## Embedded derivatives (policy applicable before 1 January 2018)

Embedded derivatives arise from contracts ("hybrid contracts") containing both a derivative (the "embedded derivative") and a non-derivative (the "host contract"). Where the economic characteristics and risks of the embedded derivatives are not closely related to those of the host contract, and the host contract is not at fair value through the profit or loss, the embedded derivative is bifurcated and reported at fair value and gains or losses are recognised in the Statement of Comprehensive income.

# 3.8. Impairment of financial assets

#### (a) Assets carried at amortised cost

The Group recognises loss allowances on an expected credit loss basis for all financial assets measured at amortised cost, including loans and advances, debt securities and loan commitments.

Credit loss allowances are measured as an amount equal to lifetime ECL, except for the following assets, for which they are measured as 12 month ECL:

- Financial assets determined to have a low credit risk at the reporting date
- Financial assets which have not experienced a significant increase in credit risk since their initial recognition.

### Impairment model

The IFRS 9 impairment model adopts a three stage approach based on the extent of credit deterioration since origination:

- Stage 1: 12-month ECL applies to all financial assets that have not experienced a significant increase in credit risk ("SICR") since origination and are not credit impaired. The ECL will be computed based on the probability of default events occurring over the next 12 months. This Stage 1 approach is different from the historic approach which estimates a collective allowance to recognise losses that have been incurred but not reported on performing loans. Stage 1 includes the current performing loans (up to date and in arrears of less than 10 days) and those within Heightened Business Monitoring ("HBM"). Accounts requiring HBM are classified as a short-term deterioration in financial circumstances and are tightly monitored with additional proactive client engagement, but not deemed SICR.
- Stage 2: When a financial asset experiences a SICR subsequent to origination, but is not in default, it is considered to be in Stage 2. This requires the computation of ECL based on the probability of all possible default events occurring over the remaining life of the financial asset. The Stage 2 lifetime ECL is the difference between the value of the recoverable amount (which is equal to the expected future cash flows discounted at the loan's original effective interest rate), and its carrying amount. Provisions are higher in this stage (except where the value of charge against the financial asset is sufficient to enable recovery in full) because of an increase in credit risk and the impact of a longer time horizon being considered (compared to 12 months in Stage 1).

Evidence that a financial asset has experienced a SICR includes the following considerations:

- A loan is in arrears between 31 and 90 days;
- Forbearance action has been undertaken:
- Stage 3: Financial assets that are credit impaired are included in this stage. Similar to Stage 2, the allowance for credit losses will continue to capture the lifetime expected credit losses. The Stage 3 lifetime ECL is the difference between the value of the recoverable amount, and its carrying amount. At each reporting date, the Group will assess whether financial assets carried at amortised cost are in default. A financial asset will be considered to be in default when an event(s) that has a detrimental impact on estimated future cash flows have occurred.

Evidence that a financial asset is within Stage 3 includes the following data:

- A loan is in arrears in excess of 90 days;
- Breach of terms of forbearance;
- · Recovery action is in hand; or
- Bankruptcy proceedings or similar insolvency process of a client, or director of a company.

The credit risk of financial assets that become credit impaired are not expected to improve such that they are no longer considered credit impaired.

Presentation of allowance for ECL in the statement of financial position

For financial assets measured at amortised cost, these are presented as the gross carrying amount of the assets minus a deduction for the ECL.

#### Write-off

Loans and debt securities are written off (either partially or in full) when there is no realistic prospect of recovery. This is the case when the Group determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the outstanding amount due.

# (b) Renegotiated loans

Loans that are neither subject to ECLs nor individually significant, and whose terms have been renegotiated, are no longer considered to be past due but are treated as new loans.

# (c) Forbearance

Under certain circumstances, the Group may use forbearance measures to assist borrowers who are experiencing significant financial hardship. Any forbearance support is assessed on a case by case basis in line with best practice and subject to regular monitoring and review. The Group seeks to ensure that any forbearance results in a fair outcome for both the customer and the Group.

# (d) Assets classified as financial investments

Equity instruments at fair value through other comprehensive income

Equity investments are not subject to impairment charges recognised in the income statement. Any fair value gains and losses are recognised in OCI which are not subject to reclassification to the income statement on derecognition.

# Debt instruments at FVOCI

Changes in fair value are recognised in OCI, the loss allowance will be recognised in OCI and shall not reduce the carrying amount of the financial asset in the statement of financial position. Impairment costs will be recognised in the profit or loss with a corresponding entry to OCI. On derecognition, cumulative gains and losses in OCI are reclassified to the profit or loss.

Impairments to financial assets carried at FVOCI are recognised in the Statement of Comprehensive Income.

Impairment of assets carried at amortised cost (Policy applicable before 1 January 2018)

On an ongoing basis the Group assesses whether there is objective evidence that a financial asset or group of financial assets is impaired. Objective evidence is the occurrence of a loss event, after the initial recognition of the asset, that impacts on the estimated contractual future cash flows of the financial asset or group of financial assets, and can be reliably estimated.

The criteria that the Group uses to determine whether there is objective evidence of an impairment loss include, but are not limited to the following:

- Delinquency in contractual payments of principal or interest;
- Cash flow difficulties experienced by the borrower;
- · Initiation of bankruptcy proceedings;
- Deterioration in the value of collateral;
- Deterioration of the borrower's competitive position.

If there is objective evidence that an impairment loss on loans and receivables or held-to-maturity investments carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the Statement of Comprehensive Income.

If a loan or held-to-maturity investment has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

The Group considers evidence of impairment for loans and advances at both a specific asset and collective level. All individually significant loans and advances are assessed for specific impairment. Those found not to be specifically impaired are then collectively assessed for any impairment that has been incurred but not yet identified. In assessing collective impairment, the Group uses historical trends of the probability of default, emergence period, the timing of recoveries and the amount of loss incurred, adjusted for management's judgement as to whether current economic and credit conditions are such that the actual losses are likely to be significantly different to historic trends.

When a loan is uncollectible, it is written off against the related provision for loan impairment. Such loans are written off after all the necessary procedures have been completed and the amount of the loss has been determined. Subsequent recoveries of amounts previously written off decrease the amount of the provision for loan impairment in the Statement of Comprehensive Income. A customer's account may be modified to assist customers who are in or have recently overcome financial difficulties and have demonstrated both the ability and willingness to meet the current or modified loan contractual payments. Loans that have renegotiated or deferred terms, resulting in a substantial modification to the cash flows, are no longer considered to be past due

but are treated as new loans recognised at fair value, provided the customers comply with the renegotiated or deferred terms.

#### 3.9. Impairment of non-financial assets

The carrying amounts of the Group's non-financial assets, other than inventories and deferred tax assets, are assessed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. Impairment for goodwill is discussed in more detail under note 3.13(a).

#### 3.10. Term Funding Scheme

The Term Funding Scheme (TFS) was announced by the Bank of England on 4 August 2016 and became effective from 19 September 2016. The scheme is now closed. The TFS allows participants to borrow central bank reserves in exchange for eligible collateral. Amounts drawn from the TFS are included within 'Deposits from banks' on the statement of financial position as detailed in Note 29.

### 3.11. Inventory

Land acquired through repossession of collateral which is subsequently held in the ordinary course of business with a view to develop and sell is accounted for as inventory.

Inventory is measured at the lower of cost or net realisable value. The cost of inventories comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

### 3.12. Assets classified as held for sale

Assets, or disposal groups comprising assets and liabilities, that are expected to be recovered primarily through sale rather than through continuing use, are classified as held for sale.

The criteria that the Group uses to determine whether an asset is held for sale under IFRS 5 include, but are not limited to the following:

- Management is committed to a plan to sell
- The asset is available for immediate sale
- An active programme to locate a buyer is initiated
- The sale is highly probable, within 12 months of classification as held for sale
- The asset is being actively marketed for sale at a sales price reasonable in relation to its fair value

Current assets held for sale are measured at the lower of their carrying amount and fair value less costs to sell except where measurement and remeasurement is outside the scope of IFRS 5. Where investments that have initially been recognised as current assets held for sale, because the Group has been deemed to hold a controlling stake, are subsequently disposed of or diluted such that the Group's holding is no longer deemed a controlling stake, the investment will subsequently be classified as fair value through profit or loss or fair value through other comprehensive income investments in accordance with IFRS 9. Subsequent movements will be recognised in accordance with the Group's accounting policy for the newly adopted classification.

Once classified as held for sale, intangible assets and property, plant and equipment are no longer amortised or depreciated.

#### 3.13. Intangible assets

# (a) Goodwill

Goodwill represents the excess of the cost of an acquisition over the fair value of the Group's share of the net identifiable assets of the acquired subsidiary or associate at the date of acquisition. Goodwill on acquisitions of subsidiaries or associates is included in 'intangible assets'. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

The Group reviews the goodwill for impairment at least annually, or more frequently when events or changes in economic circumstances indicate that impairment may have taken place, and carries goodwill at cost less accumulated impairment losses. Assets are grouped together in the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets (the "cash-generating unit" or "CGU").

For impairment testing purposes goodwill cannot be allocated to a CGU that is greater than a reported operating segment. CGUs to which goodwill has been allocated are aggregated so that the level at which impairment is tested reflects the lowest level at which goodwill is monitored for internal reporting purposes. Goodwill acquired in a business combination is allocated to groups of CGUs that are expected to benefit from the synergies of the combination. The test for impairment involves comparing the carrying value of goodwill with the present value of pre-tax cash flows, discounted at a rate of interest that reflects the inherent risks of the CGU to which the goodwill relates, or the CGU's fair value if this is higher.

#### (b) Computer software

Acquired computer software licences are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised on the basis of the expected useful lives (three to ten years).

Costs associated with maintaining computer software programs are recognised as an expense as incurred.

Costs associated with developing computer software which are assets in the course of construction, which management has assessed to not be available for use, are not amortised.

### (c) Other intangibles

Other intangibles include trademarks, customer relationships, broker relationships, technology and banking licences acquired. These costs are amortised on the basis of the expected useful lives (three to fourteen years).

#### 3.14. Property, plant and equipment

Plant and equipment is stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Depreciation is calculated using the straight-line method to allocate the cost to the residual values over the estimated useful lives, applying the following annual rates, which are subject to regular review:

Leasehold improvements

3 to 20 years

Office equipment

3 to 10 years

Computer equipment

3 to 5 years

Leasehold improvements are depreciated over the term of the lease (until the first break clause). Gains and losses on disposals are determined by deducting carrying amount from proceeds. These are included in the Statement of Comprehensive Income.

#### 3.15. Investment property

Investment property is initially measured at cost. Transaction costs are included in the initial measurement. Subsequently, investment property is measured at fair value, with any change therein recognised in profit and loss within other income.

If a change in use occurs and investment property is transferred to owner-occupied property, the property's deemed cost for subsequent reporting is its fair value at the date of change in use.

#### 3.16. Leases

#### (a) As a lessor

Assets leased to customers under agreements which transfer substantially all the risks and rewards of ownership, with or without ultimate legal title, are classified as finance leases. When assets are held subject to finance leases, the present value of the lease payments is recognised as a receivable. The difference between the gross receivable and the present value of the receivable is recognised as unearned finance income. Lease income is recognised over the term of the lease using the net investment method, which reflects a constant periodic rate of return.

Assets leased to customers under agreements which do not transfer substantially all the risks and rewards of ownership are classified as operating leases. When assets are held subject to operating leases, the underlying assets are held at cost less accumulated depreciation. The assets are depreciated down to their estimated residual values on a straight-line basis over the lease term. Lease rental income is recognised on a straight line basis over the lease term.

#### (b) As a lessee

Rentals made under operating leases are recognised in the Statement of Comprehensive Income on a straight-line basis over the term of the lease.

Leases in which the Group assumes substantially all the risks and rewards of ownership of the leased asset are classified as finance leases. Leased assets by way of finance leases are stated at an amount equal to the lower of their fair value and the present value of the minimum lease payments at inception of the lease, less accumulated depreciation. Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

## 3.17. Cash and cash equivalents

For the purposes of the Statement of Cash Flows, cash and cash equivalents comprises cash on hand and demand deposits, and cash equivalents are deemed highly liquid investments that are convertible into cash with an insignificant risk of changes in value with a maturity of three months or less at the date of recognition.

### 3.18. Employee benefits

# (a) Post-retirement obligations

The Group contributes to a defined contribution scheme and to individual defined contribution schemes for the benefit of certain employees. The schemes are funded through payments to insurance companies or trustee-administered funds at the contribution rates agreed with individual employees.

The Group has no further payment obligations once the contributions have been paid. The contributions are recognised as an employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

There are no post-retirement benefits other than pensions.

### (b) Share-based compensation- cash settled

The Group adopts a Black-Scholes valuation model in calculating the fair value of the share options as adjusted for an attrition rate for members of the scheme and a probability of pay-out reflecting the risk of not meeting the terms of the scheme over the vesting period. The number of share options that are expected to vest are reviewed at least annually.

The fair value of cash settled share-based payments is recognised as personnel expenses in the profit or loss with a corresponding increase in liabilities over the vesting period. The liability is remeasured at each reporting date and at settlement date based on the fair value of the options granted, with a corresponding adjustment to personnel expenses.

#### (c) Deferred cash bonus scheme

The Bank has a deferred cash bonus scheme for senior employees. The cost of the award is recognised to the income statement over the period to which the performance relates.

# (d) Short-term incentive plan

The Group has a short-term incentive plan payable to employees of one of its subsidiary companies. The award of a profit share is based on a percentage of the net profit of a Group subsidiary.

#### 3.19. Taxation

Current income tax which is payable on taxable profits is recognised as an expense in the period in which the profits arise. Income tax recoverable on tax allowable losses is recognised as an asset only to the extent that it is regarded as recoverable by offset against current or future taxable profits.

Deferred tax is provided in full on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax is not accounted for if it arises from the initial recognition of goodwill, the initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss, and differences relating to investments in subsidiaries to the extent that they probably will not reverse in the foreseeable future. Deferred tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the Statement of Financial Position date and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to taxes levied by the same tax authority on the same taxable entity, or on different tax entities, when they intend to settle current tax liabilities and assets on a net basis or the tax assets and liabilities will be realised simultaneously.

Deferred tax assets are recognised where it is probable that future taxable profits will be available against which the temporary differences can be utilised.

#### 3.20. Fiduciary activities

The Group commonly acts as trustee and in other fiduciary capacities that result in the holding or placing of assets on behalf of individuals, trusts, retirement benefit plans and other institutions. These assets and returns derived from the assets arising thereon are excluded from these financial statements, as they are not assets of the Group.

#### 3.21. Provisions and contingent liabilities

Provisions are recognised when the Group has a present legal or constructive obligation as a result of a past event, it is probable that an outflow of economic resources will be required from the Group and amounts can be reliably measured.

Onerous contract provisions are recognised for losses on contracts where the forecast costs of fulfilling the contract throughout the contract period exceed the forecast income receivable. In assessing the amount of the loss to provide on any contract, account is taken of the Group's forecast results which the contract is servicing. The provision is calculated based on discounted cash flows to the end of the contract.

Contingent liabilities are disclosed when the Group has a present obligation as a result of a past event, but the probability that it will be required to settle that obligation is more than remote, but not probable.

### 3.22. New standards and interpretations not yet adopted

The following standards, interpretations and amendments to existing standards have been published and are mandatory for the Group's accounting periods beginning on or after 1 January 2019 or later periods, but the Group has not early adopted them:

### • IFRS 16, 'Leases' (effective from 1 January 2019).

IFRS 16 'Leases'

IFRS 16 is effective for annual periods beginning on or after 1 January 2019. IFRS 16 replaces existing leases guidance, including IAS 17 Leases, IFRIC 4 Determining whether an Arrangement contains a Lease, SIC-15 Operating Leases – Incentives and SIC-27 Evaluating the Substance of Transactions Involving the Legal Form of a Lease. IFRS 16 removes the distinction between finance and operating leases and instead provides a single lessee accounting model. The Group, as a lessee, will be required to recognise lease liabilities and corresponding right-of-use assets for all applicable leases. The new standard also provides the option not to recognise 'short-term' leases and leases of 'low-value' assets. Where this exemption is taken, such leases will continue to be expensed to the income statement over the term of the lease.

The income statement recognition pattern for the Group's leases will differ from the current pattern for operating leases, with interest on the liabilities and depreciation expense on the right-of-use assets recognised separately. In the cash flow statement, lease payments will be categorised within financing activities rather than operating activities.

The Group will reassess the classification of sub-leases in which the Group is a lessor. Based on the information currently available the implementation of IFRS 16 is not expected to have a material impact on the financial statements.

IFRS 16 does not significantly change the accounting for finance leases or leases by lessors.

Management are currently reviewing all long-term contractual agreements to ensure all leases are correctly transitioned.

The Group continues to evaluate the full impact of IFRS 16, but expects to recognise right-of-use assets on its balance sheet at the adoption date in respect of property assets currently accounted for as operating leases. A corresponding lease liability will also be recognised, representing the future payments to be made under these leases, discounted at the rate implicitly defined in the lease or, where no rate is defined in the lease, the Group's incremental borrowing rate at lease inception.

#### Transition

The standard is effective for annual periods beginning on or after 1 January 2019. The Group plans to apply IFRS 16 initially on 1 January 2019, using the modified retrospective approach option 2. As a result there will be no impact to retained earnings on adoption of IFRS 16, with no restatement of comparative information.

Additionally, on transition, the Group will apply the practical expedient to grandfather the definition of a lease on transition. This means that it will apply IFRS 16 to all contracts entered into before 1 January 2019 and identified as leases in accordance with IAS 17 and IFRIC 4

The Bank has assessed the impact that the initial application will have on its business and will adopt the standard for the year ending 31 December 2019.

It estimates that the IFRS 16 transition amount will:

- increase assets and liabilities by approximately £21m as at 1 January 2019;
- reduce the Group's CETI ratio by 30bps; and
- increase operating expenditure by £0.4m in 2019.

### 4. Critical accounting estimates and judgements in applying accounting policies

The Group makes estimates and assumptions that affect the reported amounts of assets and liabilities within the next financial year. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### 4.1 Estimation uncertainty

(a) Expected credit losses ("ECL") on financial assets

The Group reviews its loan portfolios and debt security investments to assess impairment at least on a quarterly basis. The basis for evaluating impairment losses is described in accounting policy 3.8. The measurement of ECL required by the implementation of IFRS 9, from 1 January 2018, necessitates a number of significant judgements. Specifically judgements and estimation uncertainties relate to assessment of whether credit risk on the financial asset has increased significantly since initial recognition, incorporation of forward-looking information ("FLI") in the measurement of ECLs and key assumptions used in estimating recoverable cash flows. These estimates are driven by a number of factors that are subject to change which may result in different levels of ECL allowances.

The Group incorporates FLI into the assessment of whether there has been a significant increase in credit risk. Forecasts for key macroeconomic variables that most closely correlate with the Bank's portfolio are used to produce five economic scenarios, comprising of a no change, upside case, downside case, moderate stress and severe stress, and the impacts of these scenarios are then probability weighted. The estimation and application of this FLI will require significant judgement supported by the use of external information.

12 month ECLs on loans and advances (loans within Stage 1) are calculated using a statistical model. The key assumptions are the probability of default and the economic scenarios. Life time ECLs on loans and advances (loans within Stage 2 and 3) are calculated based on an individual valuation of the underlying asset and other expected cash flows.

For individually significant financial assets in Stage 2 and 3, ECL is calculated on an individual basis and all relevant factors that have a bearing on the expected future cash flows are taken into account. These factors can be subjective and can include the individual circumstances of the borrower, the realisable value of collateral, the Group's position relative to other claimants, and the likely cost to sell and duration of the time to collect. The level of ECL is the difference between the value of the recoverable amount (which is equal to the expected future cash flows discounted at the loan's original effective interest rate), and its carrying amount.

Management considered a range of variables in determining the level of future ECL. The two of the key judgements were in relation to "time to collect" and "collateral valuations". Sensitivity analysis was carried out based on what was considered reasonably possible in the current market conditions.

If time to collect increased by six months across all Stage 2 and 3 client exposures, this would lead to a negative £0.4m impact through the Profit or Loss. A six month reduction in time to collect would lead to a £0.3m favourable impact on the Profit or Loss.

If the collateral valuations increased by 10% across all Stage 3 client exposures, this would lead to a positive £1.3m impact through the Profit or Loss. If the collateral valuations decreased by 10% across all Stage 3 client exposures, this would lead to a £1.9m adverse impact on the Profit or Loss.

Another of the key judgements concerns the probability of the economic scenarios to the measurement of the ECL. The probability weighting and forward looking economic scenarios as at 31 December 2018 are as follows:

#### Probability weighted forward looking economic scenarios

	-					
	Highest Stress	Moderate Stress	No Change	Growth	Decline	
Probability of scenario	1.0%	3.0%	21.0%	25.0%	50.0%	
Impact of scenario						
- Change in collateral values						
London	-40.0%	-20.0%	-	0.5%	-2.0%	
Rest of UK	-40.0%	-20.0%	-	0.5%	-1.5%	
Overseas	-40.0%	-20.0%	-	2.3%	-1.0%	
- Movement in share prices*	•	-	-	4.0%	-4.0%	

<sup>\*</sup> for loans secured against equity portfolios.

Management assess a range of scenarios and in the current economic climate it is reasonably possible that the moderate scenario could increase to 9% probability, the decline scenario increase to 60% probability and the growth scenario reduce to 10% probability this would lead to a negative £0.2m impact through Profit or Loss.

#### (b) Effective Interest Rate

Acquired loan books are initially recognised at fair value. Subsequently, they are measured under the effective interest rate method, based on cash flow models which require significant judgement assumptions on prepayment rates, late payments, the probability and timing of defaults and the amount of incurred losses. Management review the expected cash flows against actual cash flows to ensure future assumptions on customer behaviour and future cash flows remain valid. If the estimates of future cash flows are revised, the gross carrying value of the financial asset is recalculated as the present value of the estimated future contractual cash flows discounted at the original effective interest rate, or in the case of the acquired books the credit-adjusted effective interest rate. The adjustment to the carrying value of the loan book is recognised in the Statement of Comprehensive Income.

Under both IFRS 9 and IAS 39, for the originated loan portfolio interest income is recorded using the effective interest rate method. The key assumptions applied by Management in the EIR methodology remain materially unchanged from the 2017 financial statements.

Management must therefore use judgement to estimate the expected life of each instrument. The accuracy of the effective interest rate would therefore be affected by unexpected market movements resulting in altered customer behaviour, inaccuracies in the models used compared to actual outcomes and incorrect assumptions.

If customer loans repaid 6 months earlier than anticipated on the originated loan book, interest income would increase by £0.8m (2017: £0.3m), due to acceleration of fee income.

In 2018 the Group recognised £0.9m (2017: £64k) of additional interest income to reflect actual cash flows received on the acquired mortgage books being in excess of forecast cash flows.

The key judgements in relation to calculating the net present value of the acquired mortgage books relate to the timing of future cash flows and loss rates on principal repayments. Management have considered an early and delayed 6 month sensitivity on the timing of repayment and a 10% increase and decrease of principal repayments to be to be reasonably possible.

If the acquired loan books were modelled to accelerate cash flows by 6 months, it would increase interest income in 2018 by £0.3.m (2017: £0.4m) while a 10% increase in principal repayments will increase interest income in 2018 by £0.3m (2017: £0.2m) through a cash flow reset adjustment. Additionally a 10% increase in credit losses would reduce interest income in 2018 by £0.3m (2017: £0.2m) through a cash flow reset adjustment.

### (c) Investment property

The valuations that the Group places on its investment properties are subject to a degree of uncertainty and are calculated on the basis of assumptions in relation to prevailing market rents and effective yields. These assumptions may not prove to be accurate, particularly in periods of market volatility. The current uncertainty due to Brexit has had the effect of reducing the activity in the property market, which, has in turn resulted in less market evidence being available for Management in making its judgement on the key assumptions of property yield and market rent. The Group currently owns three investment properties, as outlined in note 29.

The Group's in-house surveyors have valued all three investment properties utilising externally sourced market information and property specific knowledge.

### King Street, London (value at 2018 £53.3m; (2017: £53.3m))

The King Street property is currently fully tenanted, with the main lease ending in 2019 at which point the offices will be refurbished and re-let at prevailing market rents. The valuation assessment considers the net present value of net cash flows to be generated from the property, taking into account expected rental growth rate, void periods, occupancy rate, lease incentive costs such as rent-free periods and other costs not paid by tenants. The expected net cash flows are discounted using risk-adjusted discount rates. Among other factors, the discount rate estimation considers the quality of a building and its location, tenant quality and lease terms. Management judgement is required for the inputs used in the discounted cash flow model, which have been assessed as follows:

- yield: 4%
- future rent forecast (per square ft.) £102.50
- refurbishment period of 6 months: rent to be increased by 5% (every 5 years)
- estimated refurbishment costs: £2.2m

#### Revised fair value gain / (loss)

	Variable	£'m	%
Forecast yield	4.00%	•	
- Yield 0.25% lower	3.75%	5.2	10%
- Yield 0.15% lower	3.85%	3.3	6%
- Yield 0.15% higher	4.15%	(1.9)	-3%
- Yield 0.25% higher	4.25%	(3.4)	-6%
Future forecast rent (Per Square Foot)	£102.5		
- Positive +5%	£107.6	3.0	6%
- Negative -5%	£97.4	(1.8)	-3%
Forecast periodic Rent Increases (Every 5 years)	5%		
- Positive +25%	6%	3.6	7%
- Negative -25%	4%	(2.1)	-4%
Forecast refurbishment Costs	£2.2m		
Cost of refurbishment doubles	£4.5m		
- 5% increase to rental value per square foot (p.s.f.)		0.9	2%
- No impact to rental value		(1.4)	-3%
No refurbishment undertaken	£nil		
- Existing tenants rent p.s.f maintained and periodic rent increase 5%		0.8	2%
- Existing tenants rent p.s.f maintained and periodic rent increase 4%		(2.6)	-5%

4 St Philips Place, Birmingham (value at 2018: £6.98m; (2017: £6.1m))

The St Philips Place property was acquired on 24 November 2017. The property is currently undergoing comprehensive refurbishment and is therefore unoccupied at the end of the financial year. A development appraisal has been undertaken by estimating the gross development value and deducting the estimated costs to complete the refurbishment, arm's length financing costs and development profit margin.

The gross development has the following key considerations:

forecast yield: 6.25%

• forecast annual rent: £0.77m

• refurbishment costs: £3.2m

Revised fair value gain / (loss)

		£'m	%
Forecast yield	6.25%		
Yield 0.25% lower	6.00%	0.3	3.89%
Yield 0.25% higher	6.50%	(0.5)	-7.13%
Forecast net rental value (Total Annual £'m)	0.77		
Positive +5%	0.81	0.4	5.42%
Negative -5%	0.73	(0.6)	-9.61%
Forecast development costs	£3.2m		
Costs increase +10%	£3.5m	(0.4)	-6.15%
Costs decrease -10%	£2.9m	0.2	2.68%

Crescent Office Park, Bath (value at 2018: £6.76m; (2017: £6.76m))

In December 2017, the office building was acquired with the intention to be included within a new property fund initiative that the Group had planned to start-up. The property had tenants in situ with the Fund recognising rental income.

It was recognised as held for sale under IFRS 5 and therefore not consolidated in the financial statements in 2017. In 2018 the launch of the property fund was placed on hold and as a result it was reclassified as an investment property as the property no longer met the IFRS 5 criteria. The property remained occupied as at 31 December 2018 with the Group receiving rental income.

In accordance with IAS 40, the property is recognised at fair value, with its carrying value at year end of £6.8m equal to its fair value.

The valuation of the property has the following key considerations:

- yield: 6.50%
- future rent increases (every five years): 4.00%

Revised	fair	value	gain /	(loss)

		£'m	%
Model Yield	6.50%	_	
- Yield 0.25% lower	6.25%	0.2	2.3%
- Yield 0.25% higher	6.75%	(0.4)	-6.1%
Model Future Rent Increases (Every 5 Years)	4.00%		
- Positive +25%	5.00%	0.2	3.1%
- Negative -25%	3.00%	(1.0)	-2.1%

# 5. Maturity analysis of assets and liabilities

The table below shows the maturity analysis of assets and liabilities of the Group as at 31 December 2018:

	Due within one year	Due after more than one year	Total
At 31 December 2018	£000	£000	£000
ASSETS			
Cash and balances at central banks	405,325	-	405,325
Loans and advances to banks	54,160	-	54,160
Debt securities at amortised cost	203,211	139,480	342,691
Assets classified as held for sale	8,002	-	8,002
Derivative financial instruments	192	1,654	1,846
Loans and advances to customers	400,104	836,053	1,236,157
Other assets	8,209	4,459	12,668
Financial investments	14,976	1,062	16,038
Deferred tax asset	-	1,377	1,377
Intangible assets	-	20,264	20,264
Property, plant and equipment	-	5,096	5,096
Investment property	-	67,081	67,081
	1,094,179	1,076,526	2,170,705
LIABILITIES		<del></del>	
Deposits from banks	7,675	225,000	232,675
Derivative financial instruments	188	· -	188
Deposits from customers	1,654,740	89,308	1,744,048
Current tax liability	288	-	288
Other liabilities	16,464	-	16,464
	1,679,355	314,308	1,993,663

	Due within one year	Due after more than one year	Tota
At 31 December 2017	£000	£000	£000
ASSETS			
Cash and balances at central banks	313,101	-	313,101
Loans and advances to banks	70,665	•	70,665
Debt securities held-to-maturity	122,236	104,783	227,019
Assets classified as held for sale	2,915	-	2,915
Derivative financial instruments	950	1,601	2,551
Loans and advances to customers	236,454	824,315	1,060,769
Other assets	16,153	4,436	20,589
Financial investments	-	2,207	2,207
Deferred tax asset	· -	886	886
Intangible assets	-	19,728	19,728
Property, plant and equipment		3,806	3,806
Investment property	-	59,439	59,439
	762,474	1,021,201	1,783,675
LIABILITIES			
Deposits from banks	-	195,097	195,097
Derivative financial instruments	- 931	-	931
Deposits from customers	1,382,446	57,358	1,439,804
Current tax liability	. 553	-	553
Other liabilities	14,353		14,35
	1,398,283	252,455	1,650,738

The table below shows the maturity analysis of assets and liabilities of the Company as at 31 December 2018: Due after more than one year one year Total At 31 December 2018 £000 £000 £000 **ASSETS** Cash and balances at central banks 405,325 405,325 Loans and advances to banks 53,353 53,353 Debt securities at amortised cost 203,211 139,480 342,691 Assets classified as held for sale 8,002 8,002 Derivative financial instruments 192 1,654 1,846 Loans and advances to customers 384,986 845,128 1,230,114 Other assets 7,634 4,459 12,093 Financial investments 14,976 16,038 1,062 Deferred tax asset 1,139 1,139 Intangible assets 32,856 32,856 Property, plant and equipment 5,057 5,057 Investment property 60,318 60,318 1,077,679 1,091,153 2,168,832 LIABILITIES Deposits from banks 225,000 7,675 232,675 Derivative financial instruments 188 188 Deposits from customers 1,654,740 89,308 1,744,048

Other liabilities

16,623

1,993,534

16,623

314,308

1,679,226

The table below shows the maturity analysis of assets and liabilities of the Company as at 31 December 2017:

	Due within one year	Due after more than one year	Total
At 31 December 2017	£000	0003	£000
ASSETS		_	
Cash and balances at central banks	313,101	-	313,101
Loans and advances to banks	69,578	-	69,578
Debt securities held-to-maturity	122,236	104,783	227,019
Assets classified as held for sale	2,915	-	2,915
Derivative financial instruments	950	1,601	2,551
Loans and advances to customers	282,787	775,601	1,058,388
Other assets	16,010	4,436	20,446
Financial investments	-	2,207	2,207
Deferred tax asset	-	864	864
Intangible assets	-	21,969	21,969
Property, plant and equipment	-	3,795	3,795
Investment property	-	59,439	59,439
	807,577	974,695	1,782,272
LIABILITIES		_	
Deposits from banks	-	195,097	195,097
Derivative financial instruments	931	-	931
Deposits from customers	1,383,070	57,358	1,440,428
Current tax liability	38	•	38
Other liabilities	13,991	•	13,991
	1,398,030	252,455	1,650,485

## 6. Financial risk management

Strategy

By their nature, the Group's activities are principally related to the use of financial instruments. The Directors and senior management of the Group have formally adopted a Group Risk and Controls Policy which sets out the Board's attitude to risk and internal controls. Key risks identified by the Directors are formally reviewed and assessed at least once a year by the Board, in addition to which key business risks are identified, evaluated and managed by operating management on an ongoing basis by means of procedures such as physical controls, credit and other authorisation limits and segregation of duties. The Board also receives regular reports on any risk matters that need to be brought to its attention. Significant risks identified in connection with the development of new activities are subject to consideration by the Board. There are budgeting procedures in place and reports are presented regularly to the Board detailing the results of each principal business unit, variances against budget and prior year, and other performance data.

The principal non-operational risks inherent in the Group's business are credit, market, liquidity and capital risks.

#### (a) Credit risk

The Company and Group take on exposure to credit risk, which is the risk that a counterparty will be unable to pay amounts in full when due. Impairment provisions are provided for expected credit losses. Significant changes in the economy, or in the health of a particular industry segment that represents a concentration in the Company and Group's portfolio, could result in losses that are different from those provided for at the balance sheet date. Credit risk is managed through the Credit Committee.

The Company and Group structure the levels of credit risk it undertakes by placing limits on the amount of risk accepted in relation to products, and one borrower or groups of borrowers. Such risks are monitored on a revolving basis and subject to an annual or more frequent review. The limits are approved periodically by the Board of Directors and actual exposures against limits are monitored daily.

Exposure to credit risk is managed through regular analysis of the ability of borrowers and potential borrowers to meet interest and capital repayment obligations and by changing these lending limits where appropriate. Exposure to credit risk is also managed in part by obtaining collateral and corporate and personal guarantees.

The Group employs a range of policies and practices to mitigate credit risk. The most traditional of these is the taking of collateral to secure advances, which is common practice. The principal collateral types for loans and advances include, but are not limited to:

- · Charges over residential and commercial properties;
- · Charges over business assets such as premises, inventory and accounts receivable;
- Charges over financial instruments such as debt securities and equities;
- · Charges over other chattels
- · Personal guarantees.

Upon initial recognition of loans and advances, the fair value of collateral is based on valuation techniques commonly used for the corresponding assets. In order to minimise any potential credit loss the Group will seek additional collateral from the counterparty as soon as impairment indicators are noticed for the relevant individual loans and advances. Repossessed collateral, not readily convertible into cash, is made available for sale in an orderly fashion, with the proceeds used to reduce or repay the outstanding indebtedness, or held as inventory where the Group intends to develop and sell in the future. Where excess funds are available after the debt has been repaid, they are available either for other secured lenders with lower priority or are returned to the customer.

Commitments to extend credit represent unused portions of authorisations to extend credit in the form of loans, guarantees or letters of credit. With respect to credit risk on commitments to extend credit, the Group is potentially exposed to loss in an amount equal to the total unused commitments. However, the likely amount of loss is less than the total unused commitments, as most commitments to extend credit are contingent upon customers maintaining specific credit standards.

The Group incorporates forward-looking information into both its assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and its measurement of ECL. The key inputs into the measurement of the ECL are:

- -future economic scenarios
- -probability of default
- -loss given default
- -exposure at default

The below tables represent the maximum credit risk exposure (net of impairment) to the Group and Company at 31 December 2018 and 2017 without taking account of any collateral held or other credit enhancements attached. For on-balance-sheet assets, the exposures are based on the net carrying amounts as reported in the Statement of Financial Position.

2018

Comparative data for 2017 has been prepared under IAS 39.

Group credit risk exposures         Private failstage I, unless otherwise stated)         Private fails age I, unless otherwise stated)         Commercial stage I, unless otherwise stated)         Econo				2018		
On-balance sheet:         Cash and balances at central banks           405,204         404,306         50,20         54,600         54,600         50,00         50,00         50,00         50,628         12,11,102         50,20	Group credit risk exposures	Private Banking		RAF	Other	Total
Cash and balances at central banks           405,204         405,204           Loans and advances to banks            354         33,806         54,160           Debt securities held-to-maturity            1,846         1,346           Derivative financial instruments           1,846         1,346           Loans and advances to customers (net of ECL)         670,464         443,103         84,275         36,628         1,236,17           Stage 1         618,487         431,630         84,275         36,628         1,711,020           Stage 2         20,033         11,478         1,180          32,691           Other assets           443         2,527         2,970           Financial investments           43         2,527         2,970           Formancial investments          1,590          16,038         16,038           Off-balance sheet:           Guarantees          1,590         86,754         87,662         2146,812           Group credit risk exposures (under IAS 39) <td>(all stage 1, unless otherwise stated)</td> <td>£000</td> <td>£000</td> <td>£000</td> <td>£000</td> <td>£000</td>	(all stage 1, unless otherwise stated)	£000	£000	£000	£000	£000
Commercial investments   Commercial investme	On-balance sheet:					
Debt securities held-to-maturity	Cash and balances at central banks	-	_	-	405,204	405,204
Debt securities held-to-maturity Derivative financial instruments	Loans and advances to banks	-	_	354	53,806	54,160
Command advances to customers (net of ECL)	Debt securities held-to-maturity	•	-		•	•
Stage 1         618.487         431,630         84.275         36,628         1,171,020           Stage 2         20,033         11,478         1,180         -         32,691           Stage 3         31,944         -         502         -         32,446           Other assets         -         -         443         2,527         2,970           Financial investments         -         -         -         443         2,527         2,970           Off-balance sheet:           Guarantees         435         1,309         -         -         1,744           Loan commitments and other credit related liabilities         51,950         15,930         -         18,122         86,002           At 31 December         722,849         460,347         86,754         876,862         2,146,812           Group credit risk exposures (under IAS 39)         2007         2017         2017         2017           Group credit risk exposures (under IAS 39)         2000         2000         2000         2000         2000         2000         2000         2000         2000         2000         2000         2000         2000         2000         2000         2000         2000         2000 <td>Derivative financial instruments</td> <td>-</td> <td>-</td> <td>-</td> <td>1,846</td> <td>1,846</td>	Derivative financial instruments	-	-	-	1,846	1,846
Stage 1         618.487         431,630         84,275         36,628         1,171,020           Stage 2         20,033         11,478         1,180         —         32,691           Stage 3         31,944         —         502         —         32,446           Other assets         —         —         443         2,527         2,970           Financial investments         —         —         443         2,527         2,970           Off-balance sheet:           Gurantees         —         —         —         1,744           Loan commitments and other credit related liabilities         51,950         15,930         —         18,122         86,002           At 31 December         722,849         460,347         86,754         876,862         2,146,812           Group credit risk exposures (under IAS 39)	Loans and advances to customers (net of ECL)	670,464	443,108	85,957	36,628	1,236,157
Stage 2         20,033         11,478         1,180         — 32,691           Stage 3         31,944         — 502         — 32,446           Other assets         — 2         — 443         2,527         2,970           Financial investments         — 2         — 2         16,038         16,038           Off-balance sheet:           Guarantees         435         1,309         — 18,122         86,002           At 31 December         722,849         460,347         86,754         876,862         2,146,812           Group credit risk exposures (under IAS 39)         E000         E000 <td< td=""><td>Stage 1</td><td>618,487</td><td>431,630</td><td></td><td>36,628</td><td>1,171,020</td></td<>	Stage 1	618,487	431,630		36,628	1,171,020
Stage 3         31,944         -         502         -         32,446           Other assets         -         -         443         2,527         2,970           Financial investments         -         -         -         16,038         16,038           Off-balance sheet:           Guarantees         435         1,309         -         -         1,744           Loan commitments and other credit related liabilities         51,950         15,930         -         18,122         86,002           At 31 December         722,849         460,347         86,754         876,862         2,146,812           Group credit risk exposures (under IAS 39)         200         2007         2017         2017         2017         2017         2017         2017         2017         2016,812         2000	Stage 2	i		· ·	· -	
Other assets         -         -         443         2,527         2,970           Financial investments         -         -         16,038         16,038           Off-balance sheet:         -         -         -         1,744           Courantees         435         1,309         -         18,122         86,002           At 31 December         722,849         460,347         86,754         876,862         2,146,812           At 31 December         86,002         800         800         800         800         800         800         800	Stage 3				_	
Off-balance sheet:         Group credit related liabilities         1,008         16,039         2017         2017         2017         2017         2017         2017         2018         Colomercial Banking	Other assets ·	-	<u> </u>		2.527	
Off-balance sheet:         435         1,309         -         -         1,744           Loan commitments and other credit related liabilities         51,950         15,930         -         18,122         86,002           At 31 December         722,849         460,347         86,754         876,862         2,146,812           Group credit risk exposures (under IAS 39)         2017         2018         2018         2018         2018         2018         2018         2018         2018         2018         2018         2018         2018         2018         2018         2018         2018         2018         2019         2019         2019         2019         2019         2019         2019         2019         2019         2019         2019         2019         2019         2019         2019         2019         2	Financial investments	_	_		•	
Guarantees         435         1,309         -         -         1,744           Loan commitments and other credit related liabilities         51,950         15,930         -         18,122         86,002           At 31 December         722,849         460,347         86,754         876,862         2,146,812           Private Banking         Commercial Banking         RAF         Other         Total           Group credit risk exposures (under IAS 39)         £000 <t< td=""><td></td><td></td><td></td><td></td><td>,</td><td>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</td></t<>					,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Loan commitments and other credit related liabilities         51,950         15,930         -         18,122         86,002           At 31 December         722,849         460,347         86,754         876,862         2,146,812           Group credit risk exposures (under IAS 39)         Frivate Banking B	Off-balance sheet:					
Loan commitments and other credit related liabilities         51,950         15,930         -         18,122         86,002           At 31 December         722,849         460,347         86,754         876,862         2,146,812           Group credit risk exposures (under IAS 39)         Formercial Banking Bankin	Guarantees	435	1.309	-	-	1,744
Private Banking   Private Banking   RAF   Other   Total	Loan commitments and other credit related liabilities		,	_	18,122	*
Private Banking   Private Banking   RAF   Other   Total	At 31 December	722,849	460,347	86,754	876,862	2,146,812
Group credit risk exposures (under IAS 39)         Private Banking Ban			1-			
Group credit risk exposures (under IAS 39)         Banking £000         Banking £000         RAF £000         Cother £000         £000						
Group credit risk exposures (under IAS 39)         £000<				2017		
On-balance sheet:         Cash and balances at central banks         Image: contract of the contract						
Cash and balances at central banks       -       -       -       312,946       312,946         Loans and advances to banks       -       -       1,087       69,578       70,665         Debt securities held-to-maturity       -       -       -       227,019       227,019         Derivative financial instruments       -       -       -       2,551       2,551         Loans and advances to customers (net of impairment)       650,245       305,055       71,265       34,204       1,060,769         Other assets       -       -       -       51       11,915       11,966         Financial investments       -       -       -       2,207       2,207         Offf-balance sheet:       -       -       -       -       2,976         Loan commitments and other credit related liabilities       85,303       46,660       -       -       -       131,963		Banking	Banking	RAF		
Loans and advances to banks       -       -       1,087       69,578       70,665         Debt securities held-to-maturity       -       -       -       227,019       227,019         Derivative financial instruments       -       -       -       2,551       2,551         Loans and advances to customers (net of impairment)       650,245       305,055       71,265       34,204       1,060,769         Other assets       -       -       -       51       11,915       11,966         Financial investments       -       -       -       2,207       2,207         Offf-balance sheet:       -       -       -       2,976         Loan commitments and other credit related liabilities       85,303       46,660       -       -       -       131,963		Banking	Banking	RAF		
Debt securities held-to-maturity       -       -       -       227,019       227,019         Derivative financial instruments       -       -       -       2,551       2,551         Loans and advances to customers (net of impairment)       650,245       305,055       71,265       34,204       1,060,769         Other assets       -       -       -       51       11,915       11,966         Financial investments       -       -       -       2,207       2,207         Off-balance sheet:       -       -       -       2,533       -       -       2,976         Loan commitments and other credit related liabilities       85,303       46,660       -       -       131,963	On-balance sheet:	Banking	Banking	RAF	£000	£0003
Derivative financial instruments       -       -       -       2,551       2,551         Loans and advances to customers (net of impairment)       650,245       305,055       71,265       34,204       1,060,769         Other assets       -       -       -       51       11,915       11,966         Financial investments       -       -       -       2,207       2,207         Offf-balance sheet:       -       -       -       2,976         Loan commitments and other credit related liabilities       85,303       46,660       -       -       131,963	On-balance sheet: Cash and balances at central banks	Banking	Banking	RAF £000	£000	£0003
Loans and advances to customers (net of impairment)       650,245       305,055       71,265       34,204       1,060,769         Other assets       -       -       -       51       11,915       11,966         Financial investments       -       -       -       2,207       2,207         Offf-balance sheet:       -       -       2,533       -       -       2,976         Loan commitments and other credit related liabilities       85,303       46,660       -       -       131,963	On-balance sheet: Cash and balances at central banks Loans and advances to banks	Banking	Banking	RAF £000	£000 312,946 69,578	£000 312,946 70,665
Other assets       -       -       51       11,915       11,966         Financial investments       -       -       -       2,207       2,207         Off-balance sheet:         Guarantees       443       2,533       -       -       2,976         Loan commitments and other credit related liabilities       85,303       46,660       -       -       131,963	On-balance sheet: Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity	Banking	Banking	RAF £000	£000 312,946 69,578	312,946 70,665 227,019
Financial investments         -         -         -         2,207         2,207           Off-balance sheet:         -         -         -         2,976           Guarantees         443         2,533         -         -         2,976           Loan commitments and other credit related liabilities         85,303         46,660         -         -         131,963	On-balance sheet: Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity Derivative financial instruments	Banking £000 - - - -	Banking	RAF £000	312,946 69,578 227,019 2,551	312,946 70,665 227,019 2,551
Off-balance sheet: Guarantees 443 2.533 - 2.976 Loan commitments and other credit related liabilities 85,303 46,660 - 131,963	On-balance sheet: Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity Derivative financial instruments Loans and advances to customers (net of impairment)	Banking £000 - - - -	Banking £000 - - - -	RAF £000 - 1,087 -	312,946 69,578 227,019 2,551	312,946 70,665 227,019 2,551 1,060,769
Guarantees 443 2,533 - 2,976 Loan commitments and other credit related liabilities 85,303 46,660 - 131,963	On-balance sheet: Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity Derivative financial instruments Loans and advances to customers (net of impairment) Other assets	Banking £000 - - - -	Banking £000 - - - -	RAF £000	312,946 69,578 227,019 2,551 34,204	\$000 312,946 70,665 227,019 2,551 1,060,769 11,966
Guarantees 443 2,533 - 2,976 Loan commitments and other credit related liabilities 85,303 46,660 - 131,963	On-balance sheet: Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity Derivative financial instruments Loans and advances to customers (net of impairment) Other assets	Banking £000 - - - -	Banking £000 - - - -	RAF £000	\$12,946 69,578 227,019 2,551 34,204 11,915	\$000 312,946 70,665 227,019 2,551 1,060,769 11,966
Loan commitments and other credit related liabilities 85,303 46,660 - 131,963	On-balance sheet: Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity Derivative financial instruments Loans and advances to customers (net of impairment) Other assets Financial investments	Banking £000 - - - -	Banking £000 - - - -	RAF £000	\$12,946 69,578 227,019 2,551 34,204 11,915	\$000 312,946 70,665 227,019 2,551 1,060,769 11,966
05,500 10,000 151,500	On-balance sheet: Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity Derivative financial instruments Loans and advances to customers (net of impairment) Other assets Financial investments  Off-balance sheet:	Eanking £000  650,245	Eanking £000  305,055	RAF £000	\$12,946 69,578 227,019 2,551 34,204 11,915	\$000 312,946 70,665 227,019 2,551 1,060,769 11,966 2,207
At 31 December 735,991 354,248 72,403 660,420 1,823,062	On-balance sheet: Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity Derivative financial instruments Loans and advances to customers (net of impairment) Other assets Financial investments  Off-balance sheet: Guarantees	Eanking £000  650,245 443	Banking £000	RAF £000	\$12,946 69,578 227,019 2,551 34,204 11,915	£000 312,946 70,665 227,019 2,551 1,060,769 11,966 2,207
	On-balance sheet: Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity Derivative financial instruments Loans and advances to customers (net of impairment) Other assets Financial investments  Off-balance sheet: Guarantees Loan commitments and other credit related liabilities	Eanking £000  650,245 443	Banking £000	RAF £000	\$12,946 69,578 227,019 2,551 34,204 11,915	£000 312,946 70,665 227,019 2,551 1,060,769 11,966 2,207

Comparative data for 2017 has been prepared under IAS 39.

		2018		
	Private	Commercial		
Company credit risk exposures	Banking	Banking	Other	Total
(all stage 1, unless otherwise stated)	0003	£000	£000	£000
On-balance sheet:				
Cash and balances at central banks	•	-	405,204	405,204
Loans and advances to banks	•	-	54,160	54,160
Debt securities held-to-maturity	•	-	342,691	342,691
Derivative financial instruments	-	-	1,846	1,846
Loans and advances to customers (net of ECL)	670,464	443,108	116,542	1,230,114
Stage 1	618,487	431,630	116,542	1,166,659
Stage 2	20,033	11,478	-	31,511
Stage 3	31,944	-	-	31,944
Other assets	-	-	2,493	2,493
Financial investments	-	-	16,038	16,038
Off-balance sheet:				
Guarantees	1,744			1.744
Loan commitments and other credit related liabilities	51,950	15,930	-	67,880
At 31 December	724,158	459,038	938,974	2,122,170
	724,136	437,038	230,714	2,122,170
		2017		
	Private	Commercial		
	Banking	Banking	Other	Total
Company credit risk exposures	2000	£000	£000	£000
On-balance sheet:				
Cash and balances at central banks	-	-	312,946	312,946
Loans and advances to banks	-	-	70,665	70,665
Debt securities held-to-maturity	-	-	227,019	227,019
Derivative financial instruments	-	-	2,551	2,551
Loans and advances to customers (net of impairment)	650,245	305,055	103,088	1,058,388
Other assets	-	-	11,966	11,966
Financial investments	· .	•	2,207	2,207
Off-balance sheet:				
Guarantees	2,976	-	_	2,976
Loan commitments and other credit related liabilities	85,303	46,660	- -	131,963
At 31 December	738,524	351,715	730,442	1,820,681

The above tables represent the maximum credit risk exposure of financial assets to the Group and Company at 31 December 2018 which an ECL allowance is recognised, without taking account of any collateral held or other credit enhancements attached. For financial assets, the balances are based on gross carrying amounts as reported in the Statement of Financial Position. For guarantees and loan commitments, the amounts in the table represent the amounts for which the group is contractually committed.

The table below represents an analysis of the loan to values of the exposures secured by property for the Group and Company:

Private Banking Commercial Banking Total Loan Loan Loan Balance Balance Collateral Collateral Balance Collateral Group & Company £000 £000 £000 £000 £000 £000 Less than 60% 312,478 698,621 249,446 559,271 561,924 1,257,892 Stage 1 1,192,321 297,674 659,650 238,071 532,671 535,745 Stage 2 8,701 25,830 11,375 26,600 20,076 52,430 Stage 3 6,103 13,141 6,103 13,141 60%-80% 224,782 309,329 165,954 259,917 390,736 569,246 Stage 1 211,737 548,911 288,994 165,954 259,917 377,691 Stage 2 9,458 14,535 9,458 14,535 Stage 3 5,800 3,587 80%-100% 64,649 49,740 6,540 9,400 71,189 59,140 Stage 1 52,968 37,161 6,540 46,561 9,400 59,508 Stage 2 531 550 531 550 Stage 3 12,029 12,029 11,150 11,150 Greater than 100%\* 28,528 16,860 8,918 7,614 37,446 24,474 Stage 1 15,859 16,654 8,245 8,918 7,614 25,572 Stage 3 11,874 8,615 11,874 8,615

630,437

1,074,550

2017

836,202

1,061,295

1,910,752

430,858

	Private I	Banking	Commercia	al Banking	To	tal
	Loan Balance	Collateral	Loan Balance	Collateral	Loan Balance	Collateral
Group & Company	£000	£000	£000	0003	£000	£000
Less than 60%	. 288,734	740,812	166,666	367,550	455,400	1,108,362
.60%-80%	238,760	356,242	108,996	168,015	347,756	524,257
80%-100%	64,288	75,298	5,538	5,700	69,826	80,998
Greater than 100%	32,206	26,124	9,142	8,230	41,348	34,354
Total	623,988	1,198,476	290,342	549,495	914,330	1,747,971

Prior year numbers are presented under IAS 39 and therefore has no Staging.

Total

<sup>\*</sup>In addition to property, other security is taken, including charges over Arbuthnot Latham Investment Management portfolios, other chattels and personal guarantees. The increase in loan to values greater than 100% is due to an increase in exposures collateralised by other assets.

The table below represents an analysis of loan commitments compared to the values of properties for the Group (all Stage 1):

	2018					
	Private Banking		Commercial Banking		Total	
	Loan Balance	Collateral	Loan Balance	Collateral	Loan Balance	Collateral
Group	000£	£000	£000	£000	£000	£000
Less than 60%	30,289	83,603	14,880	32,097	45,169	115,700
60%-80%	15,467	23,295	1,050	1,615	16,517	24,910
Total	45,756	106,898	15,930	33,712	61,686	140,610

	2017						
	Private Banking		Commercia	al Banking	Total		
	Loan Balance	Collateral	Loan Balance	Collateral	Loan Balance	Collateral	
Group	£000	£000	£000	£000	£000	£000	
Less than 60%	62,294	218,643	481	56,000	62,775	274,643	
60%-80%	20,471	29,935	5,869	8,861	26,340	38,796	
80%-100%	28,825	31,982	754	754	29,579	32,736	
Greater than 100%	3,590	3,253	1,500	852	5,090	4,105	
Total	115,180	283,813	8,604	66,467	123,784	350,280	

## Renegotiated loans and forbearance

The contractual terms of a loan may be modified due to factors that are not related to the current or potential credit deterioration of the customer (changing market conditions, customer retention, etc.). In such cases, the modified loan may be derecognised and the renegotiated loan recognised as a new loan at fair value.

When modification results in derecognition, a new loan is recognised and allocated to Stage 1 (assuming it is not credit-impaired at that time).

The Group renegotiates loans to customers in financial difficulties (referred to as 'forbearance') to maximise collection opportunities and minimise the risk of default. Under the Group's forbearance policy, loan forbearance is granted on a selective basis if the debtors is currently in default on its debt, or if there is a high risk of default, there is evidence that the debtor made all reasonable efforts to pay under the original contractual terms and the debtor is expected to be able to meet the revised terms.

The revised terms can include a changing the timing of interest payments, extending the date of repayment of the loan, transferring a loan to interest only payments and a payment holiday. Both retail and corporate loans are subject to the forbearance policy. The Group Credit Committee regularly reviews reports on forbearance.

For financial assets modified as part of the Group's forbearance policy, the estimate of PD reflects whether the modification has improved or restored the Group's ability to collect interest and principal and the Group's previous experience of similar forbearance action. As part of this process, the Group evaluates the borrower's payment performance against the modified contractual terms and considers various behavioural indicators.

Generally, forbearance is a qualitative indicator of a SICR (see note 3.8).

As at 31 December 2018, loans for which forbearance measures were in place totalled 2.20% (2017: 2.91%) of total value of loans to customers for the Group. 2017 forbearance has been reclassified to align to current forbearance policy.

These are set out in the following tables:

	2018	2018		7	
	Number	Loan Balance	Number	Loan Balance	
Group		0003		£000	
Transfer to interest only	1	175	-		
Term extension	17	25,814	15	29,586	
Payment holiday	16	1,189	5	1,237	
Total forbearance	34	27,178	20	30,823	

	2018		2017	
	Number	Loan Balance	Number	Loan Balance
Company		0003		£000
Transfer to interest only		175	-	_
Term extension	17	25,814	15	29,586
Payment holiday	6	597	5	1,237
Total forbearance	24	26,586	20	30,823

#### Concentration risk

The tables below show the concentration in the loan book based on the most significant type of collateral held for each loan.

	Loans and advances to customers		Loan Commitments	
	2018	2017	2018	2017
Group	0003	£000	£000	£000
Concentration by collateral type				
Asset Based Lending*	25,128	-	18,122	-
Asset finance	. 85,958	71,425	-	-
Cash collateralised	16,880	29,247		-
Commercial lending	248,042	202,912	4,806	24,371
Investment portfolio secured	45,182	49,667	3,136	4,222
Residential mortgages	713,095	633,003	54,346	99,413
Mixed collateral**	91,167	70,954	4,867	3,957
Unsecured	10,705	3,561	725	
At 31 December	1,236,157	1,060,769	86,002	131,963

<sup>\*</sup> In 2018 Q1, the Group began its asset-based lending business including invoice discounting, supported by stock, plant & machinery, property and cash flow lending.

<sup>\*\*</sup> Mixed collateral is where there is no single, overall, majority collateral type.

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1 Onco	ntratiai	n hv l	ocation
Conce	nii ativi		ocation

At 31 December	1,236,157	1,060,769	86,002	131,963
Non-property collateral	176,887	146,725	25,200	34,863
Overseas	30,486	21,556	1,400	. <del>-</del>
Wales	7,521	8,002	426	-
South West	140,560	116,692	9,201	15,236
South East	219,890	203,305	15,522	23,462
Scotland .	10,793	10,988	-	-
Northern Ireland	2,813	2,903	-	-
North West	59,045	44,630	1,275	825
North East	18,448	25,741	1,050	-
Midlands	69,686	42,484	3,538	800
London	467,068	419,305	28,096	56,777
East Anglia	32,960	18,438	294	-

	•			•	
		Loans and advances to customers		Loan Commitments	
	· 2018	2017	2018	2017	
Company	£000	0003	£000	£000	
Concentration by collateral type	•	-			
Asset Based Lending*	24,412	-	-	-	
Asset Finance	80,631	69,044	-	-	
Cash collateralised	16,880	29,247	-		
Commercial Lending	248,042	202,912	4,806	24,371	
Investment portfolio secured	45,182	49,667	3,136	4,222	
Mixed Collateral**	91,167	70,954	4,867	3,957	
Residential mortgages	713,095	633,003	54,346	99,413	
Unsecured	10,705	3,561	725	-	
At 31 December	1,230,114	1,058,388	67,880	131,963	

<sup>\*</sup>In 2018 Q1 the company began its asset-based lending business including invoice discounting, supported by stock, plant & machinery, property and cash flow lending.

### Concentration by location

East Anglia	32,960	18,438	294	-
London	467,068	419,305	28,096	56,777
Midlands	69,686	42,484	3,538	800
North East	18,448	25,741	1,050	-
North West	59,045	44,630	1,275	825
Northern Ireland	2,813	2,903	-	-
Scotland	10,793	10,988	-	-
South East	219,890	203,305	15,522	23,462
South West	140,560	116,692	9,201	15,236
Wales	7,521	8,002	426	-
Overseas	30,486	21,556	1,400	-
Non-property collateral	170,844	144,344	7,078	34,863
At 31 December	1,230,114	1,058,388	67,880	131,963

## (b) Operational risk (unaudited)

The Group's objective is to manage operational risk so as to balance the avoidance of financial losses and damage to the Group's reputation with overall cost effectiveness and to avoid control procedures that restrict initiatives and creativity. The Group is exposed to operational risks from its Information Technology and Operations platforms.

There are additional internal controls in these processes that are designed to protect the Group from these risks. The Group's overall approach to managing internal control and financial reporting is described in the Corporate Governance section of the Annual Report.

Compliance with Group standards is supported by a programme of periodic reviews undertaken by Internal Audit.

The results of the Internal Audit reviews are discussed with senior management, with summaries submitted to the Arbuthnot Latham Audit Committee.

#### Cyber risk

Cyber risk is an increasing risk that the Group is subject to within its operational processes. This is the risk that the Group is subject to some form of disruption arising from an interruption to its IT and data infrastructure. The Group regularly test the infrastructure to ensure that it remains robust to a range of threats, and has continuity of business plans in place including a disaster recovery provision.

<sup>\*\*</sup> Mixed collateral is where there is no single, overall, majority collateral type.

## Conduct risk

As a financial services provider we face conduct risk, including selling products to customers which do not meet their needs; failing to deal with customers' complaints effectively; not meeting customers' expectations; and exhibiting behaviours which do not meet market or regulatory standards.

The Group adopts a zero risk appetite for any unfair customer outcomes. It maintains clear compliance guidelines and provides ongoing training to all staff. Periodic spot checks and internal audits are performed to ensure these guidelines are being followed. The Group also has insurance policies in place to provide some cover for any claims that may arise.

#### (c) Market risk

#### Price risk

The Company and Group are exposed to price risk from equity investments and derivatives held by the Group and classified in the Consolidated Statement of Financial Position either as fair value through other comprehensive income or at fair value through the profit and loss. The Group is not exposed to commodity price risk.

Based upon the financial investment exposure in Note 23, a stress test scenario of a 10% (2017: 10%) decline in market prices, would result in a £17k (2017: £11k) decrease in the Company and Group's income and a decrease of £1.6m (2017: £172k) in the Company and Group's equity. The Group considers a 10% stress test scenario appropriate after taking the current values and historic data into account.

#### Currency risk

The Group and Company take on exposure to the effects of fluctuations in the prevailing foreign currency exchange rates on its financial position and cash flows. This is managed through the Group entering into forward foreign exchange contracts. The Board sets limits on the level of exposure for both overnight and intra-day positions, which are monitored daily. The table below summarises the Group's exposure to foreign currency exchange rate risk at 31 December 2018. Included in the table below are the Group's assets and liabilities at carrying amounts, categorised by currency.

	GBP (£)	USD (\$)	Euro (€)	Other	Total
At 31 December 2018	£000	£000	£000	£000	£000
ASSETS					
Cash and balances at central banks	405,244	30	47	4	405,325
Loans and advances to banks	8,843	13,794	19,714	11,809	54,160
Debt securities at amortised cost	243,680	99,011	-	-	342,691
Derivative financial instruments	1,655	4	3	184	1,846
Loans and advances to customers	1,194,229	16,122	25,806	-	1,236,157
Other assets	2,855	-	115	-	2,970
Financial investments	14,906	954	178	-	16,038
	1,871,412	129,915	45,863	11,997	2,059,187
LIABILITIES					
Deposits from banks	232,675	-	-	-	232,675
Derivative financial instruments	3	4	1	180	188
Deposits from customers	1,556,385	130,061	46,068	11,534	1,744,048
Other liabilities	1,527	-	-	-	1,527
	1,790,590	130,065	46,069	11,714	1,978,438
Net on-balance sheet position	80,822	(150)	(206)	283	80,749
Credit commitments	67,880	_	<u> </u>		67,880

The table below summarises the Group's exposure to foreign currency exchange risk at 31 December 2017:

	GBP (£)	USD (\$)	Euro (€)	Other	Total
At 31 December 2017	0003	£000	£000	£000	£000
ASSETS					
Cash and balances at central banks	313,101	-	-	-	313,101
Loans and advances to banks	6,013	40,870	16,944	6,838	70,665
Debt securities held-to-maturity	170,723	56,296	-	-	227,019
Derivative financial instruments	2,525	1	25	-	2,551
Loans and advances to customers	1,021,894	14,912	23,963	-	1,060,769
Other assets	11,966	-	-	_	11,966
Financial investments		706	1,501	-	2,207
	1,526,222	112,785	42,433	6,838	1,688,278
LIABILITIES					
Deposits from banks	195,067	-	-	30	195,097
Derivative financial instruments	914	1	-	16	931
Deposits from customers	1,277,901	112,731	42,733	6,439	1,439,804
Other liabilities	957	-			957
	1,474,839	112,732	42,733	6,485	1,636,789
Net on-balance sheet position	51,383	53	(300)	353	51,489
Credit commitments	131,963	-		-	131,963

Derivative financial instruments (see note 19) are in place to mitigate foreign currency risk on net exposures for each currency. A 10% strengthening of the pound against the euro would lead to a £20k increase (2017: a £30k increase) in the Group's profits, while a 10% weakening of the pound against the euro would lead to the same increase in the Bank's profits. Similarly, a 10% strengthening of the pound against the US dollar would lead to a £8k increase (2017: a £5k decrease) in the Group's profits, while a 10% weakening of the pound against the US dollar would lead to the same decrease in the Bank's profits.

The table below summarises the Company's exposure to foreign currency exchange risk at 31 December 2018:

	GBP (£)	USD (\$)	Euro (€)	Other	Total
At 31 December 2018	£000	£000	£000	£000	£000
ASSETS					
Cash and balances at central banks	405,244	30	47	4	405,325
Loans and advances to banks	8,036	13,794	19,714	11,809	53,353
Debt securities at amortised cost	243,680	99,011	-	-	342,691
Derivative financial instruments	1,655	4	3	184	1,846
Loans and advances to customers	1,188,598	15,848	25,668	-	1,230,114
Other assets	2,378	-	115	-	2,493
Financial investments	14,906	954	178	-	16,038
	1,864,497	129,641	45,725	11,997	2,051,860
LIABILITIES					
Deposits from banks	232,675	-	-	-	232,675
Derivative financial instruments	3	4	1	180	188
Deposits from customers	1,556,872	129,717	45,925	11,534	1,744,048
Deposits from customers Other liabilities	1,556,872 2,370	129,717	45,925	11,534	1,744,048 2,370
•	,	,	,	•	
•	2,370	· •		•	2,370

•	GBP (£)	USD (\$)	Euro (€)	Other	Total
At 31 December 2017	£000	£000	£000	£000	£000
ASSETS					
Cash and balances at central banks	313,101	-	-	-	313,101
Loans and advances to banks	4,926	40,870	16,944	6,838	69,578
Debt securities held-to-maturity	170,723	56,296	-	_	227,019
Derivative financial instruments	2,525	l	25	-	2,551
Loans and advances to customers	1,019,513	14,912	23,963	-	1,058,388
Other assets	16,346	-	-	-	16,346
Financial investments	<del>-</del>	706	1,501		2,207
	1,527,134	112,785	42,433	6,838	1,689,190
LIABILITIES				_	
Deposits from banks	195,067	-	-	30	195,097
Derivative financial instruments	914	1	-	16	931
Deposits from customers	1,278,525	112,731	42,733	6,439	1,440,428
Other liabilities	925	-	_	-	925
	1,475,431	112,732	42,733	6,485	1,637,381

Net on-balance sheet position

Credit commitments

51,703

131,963

53

(300)

353

51,809

131,963

#### Interest rate risk

Interest rate risk is the potential adverse impact on the Company and Group's future cash flows from changes in interest rates, and arises from the differing interest rate risk characteristics of the Company and Group's assets and liabilities. In particular, fixed rate savings and borrowing products expose the Group to the risk that a change in interest rates could cause either a reduction in interest income or an increase in interest expense relative to variable rate interest flows. The Group seeks to "match" interest rate risk on either side of the Statement of Financial Position. However, this is not a perfect match and interest rate risk is present in: Money market transactions of a fixed rate nature, fixed rate loans and fixed rate savings accounts and floating rate products dependent on when they re-price at a future date.

Interest rate risk is measured throughout the maturity bandings of the book on a parallel shift scenario for a 200 basis points movement. Interest rate risk is managed to limit value at risk to be less than £1.5m. The current position of the balance sheet is such that it results in a favourable impact on the economic value of equity of £1.4m (2017: £0.9m) for a positive 200bps shift and an adverse impact of £0.5m (2017: £0.3m) for a negative 200bps movement capped at the Bank of England base rate (75bps).

The following tables summarise the re-pricing periods for the assets and liabilities in the Company and Group, including derivative financial instruments which are principally used to reduce exposure to interest rate risk. Items are allocated to time bands by reference to the earlier of the next contractual interest rate re-price and the maturity date.

Group	Within 3 months	More than 3 months but less than 6 months	More than 6 months but less than 1 year	More than 1 year but less than 5 years	More than 5 years	Non interest bearing	Total
As at 31 December 2018	0003	£000	£000	£000	£000	£000	£000
ASSETS		- 10					
Cash and balances at central banks	405,325	-	-	-	-	-	405,325
Loans and advances to banks	54,102	-	58	-	-		54,160
Debt securities at amortised cost	269,026	27,846	41,896	3,923	-	-	342,691
Derivative financial instruments	304	-	-	1,542	-	-	1,846
Loans and advances to customers	1,043,252	5,881	17,115	169,703	206	-	1,236,157
Other assets*	-	-	•	-	-	114,488	114,488
Financial investments	<u>-</u>	-	-	-	-	16,038	16,038
	1,772,009	33,727	59,069	175,168	206	130,526	2,170,705
LIABILITIES							
Deposits from banks	232,675	-	-	-	-		232,675
Derivative financial instruments	188	-	-	-			188
Deposits from customers	1,285,250	197,785	95,868	165,145	-		1,744,048
Other liabilities**	-	-	-	-	-	16,752	16,752
Equity	-	-	-		-	177,042	177,042
	1,518,113	197,785	95,868	165,145	-	193,794	2,170,705
Interest rate sensitivity gap	253,896	(164,058)	(36,799)	10,023	206	(63,268)	
Cumulative gap	253,896	89,838	53,039	63,062	63,268		

<sup>\*</sup>Other assets include all remaining assets in the Statement of Financial Position which are not shown above.

<sup>\*\*</sup>Other liabilities include all remaining assets in the Statement of Financial Position which are not shown above.

Group	Within 3 months	More than 3 months but less than 6 months	More than 6 months but less than 1 year	More than 1 year but less than 5 years	More than 5 years	Non interest bearing	Tota
As at 31 December 2017	0003	£000	£000	£000	£000	£000	£000
ASSETS							
Cash and balances at central banks	313,101	-	-		•		313,101
Loans and advances to banks	61,197	579	8,889	-	-	-	70,665
Debt securities held-to-maturity	185,926	35,093	6,000	-		-	227,019
Derivative financial instruments	950	-	-	1,601	-	-	2,551
Loans and advances to customers	892,322	6,938	10,774	143,979	-	6,756	1,060,769
Other assets*	-	-		-		107,363	107,363
Financial investments	-	-		•	•	2,207	2,207
	1,453,496	42,610	25,663	145,580	-	116,326	1,783,675
LIABILITIES							
Deposits from banks	195,097	-	_	-	-	-	195,097
Derivative financial instruments	931	-	_	-	-	-	931
Deposits from customers	1,110,465	162,503	109,478	57,358	-	_	1,439,804
Other liabilities**	-	-	_	_	-	14,906	14,906
Equity	<u> </u>		•	-		132,937	132,937
	1,306,493	162,503	109,478	57,358		147,843	1,783,675
Interest rate sensitivity gap	147,003	(119,893)	(83,815)	88,222	-	(31,517)	
Cumulative gap	147,003	27,110	(56,705)	31,517	31,517		

<sup>\*</sup>Other assets include all remaining assets on the Statement of Financial Position which are not shown above.

<sup>\*\*</sup>Other liabilities include all remaining liabilities on the Statement of Financial Position which are not shown above.

Company	Within 3 months	More than 3 months but less than 6 months	More than 6 months but less than 1 year	More than 1 year but less than 5 years	More than 5 years	Non interest bearing	Total
As at 31 December 2018	0003	£000	£000	£000	£000	£000	£000
ASSETS							
Cash and balances at central banks	405,325	-	-	-	-	•	405,325
Loans and advances to banks	53,295		58	-	-	-	53,353
Debt securities at amortised cost	269,026	27,846	41,896	3,923	-	-	342,691
Derivative financial instruments	304	-	-	1,542	-	-	1,846
Loans and advances to customers	1,115,035	-	471	114,608	-	-	1,230,114
Other assets*	-	-	-	-	-	119,465	119,465
Financial investments	-		-	-	-	16,038	16,038
	1,842,985	27,846	42,425	120,073	-	135,503	2,168,832
LIABILITIES							
Deposits from banks	232,675	-	-	-	•	•	232,675
Derivative financial instruments	188	-	-	-	-	-	188
Deposits from customers	1,361,801	197,785	95,868	88,594	-	-	1,744,048
Other liabilities**	•	•	-	-	-	16,623	16,623
Equity	-		-	-		175,298	175,298
	1,594,664	197,785	95,868	88,594	_	191,921	2,168,832
Interest rate sensitivity gap	248,321	(169,939)	(53,443)	31,479	-	(56,418)	
Cumulative gap	248,321	78,382	24,939	56,418	56,418	-	

<sup>\*</sup>Other assets include all remaining assets in the Statement of Financial Position which are not shown above.

<sup>\*\*</sup>Other liabilities include all remaining assets in the Statement of Financial Position which are not shown above.

Company	Within 3 months	More than 3 months but less than 6 months	More than 6 months but less than 1 year	More than 1 year but less than 5 years	More than 5 years	Non interest bearing	Total
As at 31 December 2017	£000	£000	2000	£000	£000		£000
ASSETS							
Cash and balances at central banks	313,101	-	-	-	-	•	313,101
Loans and advances to banks	60,110	579	8,889		•	-	69,578
Debt securities held-to-maturity	185,926	35,093	6,000		-	-	227,019
Derivative financial instruments	950	-	-	1,601	-	-	2,551
Loans and advances to customers	955,367	1,000	-	95,265		6,756	1,058,388
Other assets	-	-	-	-	-	109,428	109,428
Financial investments	-	<u>-</u>	-	-	-	2,207	2,207
	1,515,454	36,672	14,889	96,866	-	118,391	1,782,272
LIABILITIES	**						
Deposits from banks	195,097	-	-	-			195,097
Derivative financial instruments	931	-	-				931
Deposits from customers	1,111,089	162,503	109,478	57,358		-	1,440,428
Other liabilities**	· -	-	-		-	14,029	14,029
Equity	-	-	-	-		131,787	131,787
	1,307,117	162,503	109,478	57,358	٠	145,816	1,782,272
Interest rate sensitivity gap	208,337	(125,831)	(94,589)	39,508	-	(27,425)	
Cumulative gap	208,337	82,506	(12,083)	27,425	27,425		

<sup>\*</sup>Other assets include all remaining assets in the Statement of Financial Position which are not shown above.

<sup>\*\*</sup>Other liabilities include all remaining liabilities in the Statement of Financial Position which are not shown above.

(d) Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its obligations associated with its financial liabilities that are settled by delivering cash or another financial asset.

The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation. The liquidity requirements of the Group are met through withdrawing funds from its Bank of England reserve account to cover any short-term fluctuations and longer term funding to address any structural liquidity requirements.

The Group has formal governance structures in place to manage and mitigate liquidity risk on a day to day basis. The Board sets and approves the liquidity risk management strategy. The Assets and Liabilities Committee ("ALCO"), comprising senior executives of the Group, monitors liquidity risk. Key liquidity risk management information is reported by the finance teams and monitored by the Chief Executive Officer and Finance Director on a daily basis. The ALCO meets monthly to review liquidity risk against set thresholds and risk indicators including early warning indicators, liquidity risk tolerance levels and Individual Liquidity Adequacy Assessment Process ("ILAAP") metrics.

The PRA requires the Board to ensure that the Group has adequate levels of liquidity resources and a prudent funding profile and that it comprehensively manages and controls liquidity and funding risks. The Group maintains deposits placed at the Bank of England, and that highly liquid unencumbered assets that can be called upon to create sufficient liquidity to meet liabilities on demand, particularly in a period of liquidity stress.

The Group has a Board approved ILAAP, and maintains liquidity buffers in excess of the minimum requirements. The ILAAP is embedded in the risk management framework of the Group and is subject to ongoing updates and revisions when necessary. At a minimum, the ILAAP is undated annually. The Liquidity Coverage Ratio ("LCR") regime has applied to the Group from 1 October 2015, requiring management of net 30 day cash outflows as a proportion of high quality liquid assets. The actual LCR of 282% (2017: 222%) has significantly exceeded the regulatory minimum of 90% (2017: 80%) throughout the year.

The Group is exposed to daily calls on its available cash resources from current accounts, maturing deposits and loan draw-downs. The Group maintains significant cash resources to meet all of these needs as they fall due. The matching and controlled mismatching of the maturities and interest rates of assets and liabilities is fundamental to the management of the Group. It is unusual for banks to be completely matched, as transacted business is often of uncertain term and of different types.

The maturities of assets and liabilities and the ability to replace, at an acceptable cost, interest bearing liabilities as they mature are important factors in assessing the liquidity of the Group and its exposure to changes in interest rates.

The tables below show the undiscounted contractual cash flows of the Group's financial liabilities and assets as at 31 December 2018:

	Carrying amount	Gross nominal inflow/ (outflow)	Not more than 3 months	More than 3 months but less than 1 year	More than 1 year but less than 5 years	More than 5 years
At 31 December 2018	£000	£000	£000	£000	£000	£000
Financial liability by type						
Non-derivative liabilities						
Deposits from banks	232,675	(232,675)	(232,675)	-	-	-,
Deposits from customers	1,744,048	(1,749,362)	(1,303,952)	(355,512)	(89,898)	-
Other liabilities	1,527	(1,527)	(1,527)		-	-
Issued financial guarantee contracts	-	(1,744)	(1,744)	•	-	-
Unrecognised loan commitments	•	(86,002)	(86,002)	-	-	-
	1,978,250	(2,071,310)	(1,625,900)	(355,512)	(89,898)	-
Derivative liabilities						
Risk management:	188					
- Outflows		(188)	(188)	_	-	-
	188	(188)	(188)	-	-	-
	Carrying amount	Gross nominal inflow/ (outflow)	Not more than 3 months	More than 3 months but less than 1 year	More than 1 year but less than 5 years	More than 5 years
At 31 December 2018	£000	£000	0003	£000	£000	0003
Financial asset by type						
Non-derivative assets						
Cash and balances at central banks	405,325	405,325	405,325	-	-	-
Loans and advances to banks	54,160	54,160	54,102	58	-	-
Debt securities at amortised cost	342,691	346,694	129,604	101,449	115,641	-
Loans and advances to customers	1,236,157	1,394,358	58,147	173,077	1,038,465	124,669
Other assets	2,970	2,970	2,970	-		-
Financial investments	16,038	16,038	16,038	-	-	
·	2,057,341	2,219,545	666,186	274,584	1,154,106	124,669
Derivative assets						
Risk management:	1,846					
	1,846	1,846	<u>-</u>	<u>-</u>	<u>-</u>	1,846

The tables below show the undiscounted contractual cash flows of the Group's financial liabilities and assets as at 31 December 2017:

	Carrying amount	Gross nominal inflow/ (outflow)	Not more than 3 months	More than 3 months but less than 1 year	More than 1 year but less than 5 years	More than 5 years
At 31 December 2017	£000	£000	£000	£000	£000	£000
Financial liability by type Non-derivative liabilities						
Deposits from banks	195,097	(195,097)	(195,097)		_	-
Deposits from customers	1,439,804	(1,444,793)	(1,089,916)	(293,425)	(61,452)	
Other liabilities	957	(957)	(957)	-	-	_
Issued financial guarantee contracts	-	(2,976)	(2,976)		-	-
Unrecognised loan commitments	•	(131,963)	(131,963)	-	-	-
	1,635,858	(1,775,786)	(1,420,909)	(293,425)	(61,452)	_
Derivative liabilities						
Risk management:	931					
- Outflows		(931)	(931)		-	-
	931	(931)	(931)		-	-
,	Carrying amount	Gross nominal inflow/ (outflow)	Not more than 3 months	More than 3 months but less than 1 year	More than 1 year but less than 5 years	More than 5 years
At 31 December 2017	0003	£000	£000	£000	£000	£000
Financial asset by type						
Non-derivative assets						
Cash and balances at central banks	313,101	313,101	313,101	-	-	-
Loans and advances to banks	70,665	70,665	61,197	579	8,889	-
Debt securities held-to-maturity	227,019	227,166	22,886	101,277	103,003	-
Loans and advances to customers	1,060,769	1,199,165	138,189	121,493	800,091	139,392
Other assets	11,966	11,966	11,966	-	-	-
Financial investments	2,207	2,207	2,207		-	-
	1,685,727	1,824,270	549,546	223,349	911,983	139,392
Derivative assets						
Risk management:	2,551					
- Inflows		2,551	-		-	2,551
	2,551	2,551				2,551

The tables below show the undiscounted contractual cash flows of the Company's financial liabilities and assets as at 31 December 2018:

	Carrying amount	Gross nominal inflow/ (outflow)	Not more than 3 months	More than 3 months but less than 1 year	More than 1 year but less than 5 years	More than 5 years
At 31 December 2018	£000	£000	£00 <u>0</u>	£000	£000	£000
Financial liability by type						
Non-derivative liabilities						
Deposits from banks	232,675	(232,675)	(232,675)	-	-	-
Deposits from customers	1,744,048	(1,749,362)	(1,303,952)	(355,512)	(89,898)	-
Other liabilities	2,370	(2,370)	(2,370)	-	-	-
Issued financial guarantee contracts	-	(1,744)	(1,744)	-	-	-
Unrecognised loan commitments	_	(67,880)	(67,880)	-	-	•
	1,979,093	(2,054,031)	(1,608,621)	(355,512)	(89,898)	_
Derivative liabilities						
Risk management:	188					•
- Outflows		(188)	(188)	-	-	•
	188	(188)	(188)	-	-	
	Carrying amount	Gross nominal inflow/ (outflow)	Not more than 3 months	More than 3 months but less than 1 year	More than 1 year but less than 5 years	More than 5 years
At 31 December 2018	0003	£000	£000	£000	£000	£000
Financial asset by type						
Non-derivative assets						
Cash and balances at central banks	405,325	405,325	405,325	-	-	-
Loans and advances to banks	53,353	53,353	53,295	58	-	-
Debt securities at amortised cost	342,691	346,694	129,604	101,449	115,641	-
Loans and advances to customers	1,230,114	1,387,185	143,094	147,148	972,480	124,463
Other assets	2,493	2,493	2,493	-	-	-
Financial investments	16,038	16,038	16,038	-	-	
	2,050,014	2,211,088	749,849	248,655	1,088,121	124,463
Derivative assets						
Risk management:	1,846					
- Inflows		1,846		-	-	1,846
	1,846	1,846	-	_	-	1,846

The tables below show the undiscounted contractual cash flows of the Company's financial liabilities and assets as at 31 December 2017:

	Carrying amount	Gross nominal inflow/ (outflow)	Not more than 3 months	More than 3 months but less than 1 year	More than 1 year but less than 5 years	More than 5 years
At 31 December 2017	£000	£000	£000	£000	£000	£000
Financial liability by type						
Non-derivative liabilities						
Deposits from banks	195,097	(195,097)	(195,097)	-	-	-
Deposits from customers	1,440,428	(1,445,417)	(1,090,540)	(293,425)	(61,452)	-
Other liabilities	925	(925)	(925)	-		•
Issued financial guarantee contracts	-	(2,976)	(2,976)	-	•	-
Unrecognised loan commitments		(131,963)	(131,963)	-	-	-
	1,636,450	(1,776,378)	(1,421,501)	(293,425)	(61,452)	_
Derivative liabilities						
Risk management:	931					
- Outflows		(931)	(931)	-	_	_
	931	(931)	(931)	-		
	Carrying amount	Gross nominal inflow/ (outflow)	Not more than 3 months	More than 3 months but less than 1 year	More than 1 year but less than 5 years	More than 5 years
At 31 December 2017	£000	£000	£000	£000	£000	2000
Financial asset by type						
Non-derivative assets						
Cash and balances at central banks	313,101	313,101	313,101	-	-	-
Loans and advances to banks	69,578	69,578	60,110	579	8,889	-
Debt securities held-to-maturity	227,019	227,166	22,886	101,277	103,003	•
Loans and advances to customers	1,058,388	1,196,784	201,234	115,555	789,317	90,678
Other assets	11,910	11,910	11,910	-	•	-
Financial investments	2,207	2,207	2,207	-		
	1,682,203	1,820,746	611,448	217,411	901,209	90,678
Derivative assets						
Risk management:	2,551					
- Inflows	_,,	2,551	-	-	_	2,551
	2,551	2,551	-	-	-	2,551

	31 Decen	nber 2018	31 Decem	ber 2017
	Amount	Fair value	Amount	Fair value
Liquidity reserves	£000	£000	£000	£000
Cash and balances at central banks	405,325	405,325	313,101	313,101
Loans and advances to banks	54,160	54,160	70,665	70,665
Debt securities at amortised cost	342,691	344,001	227,019	227,951
	802,176	803,486	610,785	611,717
	302,170	003,400	010,783	011,717
The table below sets out the components of the Company's liquidity reserves:	31 Decem	,	31 Decem	·
The table below sets out the components of the Company's liquidity reserves:	,	,		·
	31 Decen	nber 2018	31 Decem	nber 2017
Liquidity reserves	31 Decen	nber 2018 Fair value	31 Decem	nber 2017 Fair value £000
Liquidity reserves  Cash and balances at central banks	31 Decen Amount £000	nber 2018 Fair value £000	31 Decem Amount £000	aber 2017 Fair value £000 313,101
The table below sets out the components of the Company's liquidity reserves:  Liquidity reserves  Cash and balances at central banks  Loans and advances to banks  Debt securities at amortised cost	31 Decen Amount £000 405,325	nber 2018 Fair value £000 405,325	31 Decem Amount £000 313,101	nber 2017 Fair value

### Assets pledged as collateral or encumbered

The total financial assets recognised in the statement of financial position that had been pledged as collateral for liabilities at 31 December 2018 were £308.9m (2017: £208.7m). Assets are encumbered due to TFS.

Financial assets are pledged as collateral as part of sales and repurchases, securities borrowing and securitisation transactions under terms that are usual and customary for such activities. In addition, as part of these transactions, the Group has received collateral that it is permitted to sell or repledge in the absence of default.

The maturities of assets and liabilities and the ability to replace, at an acceptable cost, interest-bearing liabilities as they mature are important factors in assessing the liquidity of the Group and its exposure to changes in interest rates and exchange rates.

### Fiduciary activities

The Group provides investment management and advisory services to third parties, which involve the Group making allocation and purchase and sale decisions in relation to a wide range of financial instruments. Assets under management that are held in a fiduciary capacity are not included in these financial statements. These services give rise to the risk that the Group may be accused of maladministration or underperformance. At the balance sheet date, the Group had investment management accounts amounting to approximately £985m (2017: £1.04bn). Additionally, the Group provides investment advisory services.

(e) Financial assets and liabilities

The tables below set out the Group's financial assets and financial liabilities into their respective classifications:

			Fair value through profit or loss	Fair value through other comprehensive income	Amortised cost	Total carrying amount	Fair value
At 31 December 2018			£000	0003	£000	£000	£000
ACCETTO							
ASSETS						40.5.20.5	105.005
Cash and balances at central banks			•	-	405,325	405,325	405,325
Loans and advances to banks			•	-	54,160	54,160	54,160
Debt securities at amortised cost			•		342,691	342,691	344,001
Derivative financial instruments			1,846	-	-	1,846	1,846
Loans and advances to customers			-	-	1,236,157	1,236,157	1,198,909
Other assets			=	-	2,970	2,970	2,970
Financial investments			165	15,873		16,038	16,038
		<del>.</del>	2,011	15,873	2,041,303	2,059,187	2,023,249
LIABILITIES							
Deposits from banks			_	-	232,675	232,675	232,675
Derivative financial instruments			188	_		188	188
Deposits from customers			-	_	1,744,048	1,744,048	1,744,048
Other liabilities			_	1,527	-	1,527	1,527
		-	188	1,527	1,976,723	1,978,438	1,978,438
						-, -, -,	., ,
<i>,</i>	Fair value through profit or loss	Held-to- maturity	Loans and receivables	Available-for- sale	Liabilities at amortised cost	Total carrying amount	Fair value
At 31 December 2017	£000	£000	£000	£000	£000	£000	£000
ASSETS							
Cash and balances at central banks		_	313,101			313,101	313,101
Loans and advances to banks	-	-	70.665	-		70,665	70,665
Debt securities held-to-maturity	-	227,019	70,003	-		227,019	227,951
Derivative financial instruments	2,551	227,019	-	-	-	2,551	2,551
Loans and advances to customers	2,331	-	1,060,770	_		1,060,770	1,034,316
Other assets	-	•	11,966	•	•	1,060,770	
Financial investments	-		11,900	2,207	-	2,207	11,966 2,207
T Manoral M Youmonio	2,551	227,019	1,456,502	2,207		1,688,279	1,662,757
		,		<del></del>			
LIABILITIES  Description from books							
Deposits from banks	-	-	-	-	195,097	195,097	195,097
Derivative financial instruments	931	-	-	-	-	931	931
Deposits from customers	-	-	-	-	1,439,804	1,439,804	1,439,804
Other liabilities	•	<del>-</del> .	957	-		957	957
	931	•	957	-	1,634,901	1,636,789	1,636,789

The tables below set out the Company's financial assets and financial liabilities into the respective classifications:

			Fair value through profit or loss	Fair value through other comprehensive income	Amortised cost	Total carrying amount	Fair value
At 31 December 2018			£000	0003	£000	£000	£000
ASSETS							
Cash and balances at central banks			-	-	405,325	405,325	405,325
Loans and advances to banks			-	-	53,353	53,353	53,353
Debt securities at amortised cost			-		342,691	342,691	344,001
Derivative financial instruments	)		1,846	-	•	1,846	1,846
Loans and advances to customers			-	-	1,230,114	1,230,114	1,192,866
Other assets			-	-	2,493	2,493	2,493
Financial investments			165	15,873	-	16,038	16,038
			2,011	15,873	2,033,976	2,051,860	2,015,922
LIABILITIES							
Deposits from banks					222 (75	222 (75	222 675
Derivative financial instruments			-	-	232,675	232,675	232,675
Deposits from customers			188	-	-	188	188
Other liabilities			-	-	1,744,048	1,744,048	1,744,048
Other Habilities				<del>-</del>	2,370	2,370	2,370
			188	<u>-</u>	1,979,093	1,979,281	1,979,281
	Fair value through profit or loss	Held-to- maturity	Loans and receivables	Available-for- sale	Liabilities at amortised cost	Total carrying amount	Fair value
At 31 December 2017	through				at amortised	carrying	Fair value £000
	through profit or loss	maturity	receivables	sale	at amortised cost	carrying amount	
ASSETS	through profit or loss	maturity	receivables £000	sale	at amortised cost	carrying amount £000	£000
ASSETS Cash and balances at central banks	through profit or loss	maturity	£000 313,101	sale	at amortised cost	carrying amount £000	£000 313,101
ASSETS Cash and balances at central banks Loans and advances to banks	through profit or loss	maturity £000 - -	receivables £000	sale	at amortised cost	carrying amount £000 313,101 69,578	\$13,101 69,578
ASSETS Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity	through profit or loss £000 - - -	maturity £000	£000 313,101	sale	at amortised cost	carrying amount £000	313,101 69,578 227,951
ASSETS Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity Derivative financial instruments	through profit or loss	maturity £000 - -	receivables £000 313,101 69,578	sale	at amortised cost	2000 313,101 69,578 227,019 2,551	313,101 69,578 227,951 2,551
ASSETS Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity Derivative financial instruments Loans and advances to customers	through profit or loss £000 - - -	maturity £000	313,101 69,578	sale	at amortised cost	227,019	313,101 69,578 227,951
ASSETS Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity Derivative financial instruments Loans and advances to customers Other assets	through profit or loss £000 - - -	maturity £000	receivables £000 313,101 69,578	sale £000	at amortised cost £000	carrying amount £000 313,101 69,578 227,019 2,551 1,058,388 20,783	313,101 69,578 227,951 2,551 1,031,935 16,346
ASSETS Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity Derivative financial instruments Loans and advances to customers	through profit or loss £000 - - -	maturity £000	313,101 69,578 - 1,058,388	sale	at amortised cost £000	2,551	313,101 69,578 227,951 2,551 1,031,935
ASSETS Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity Derivative financial instruments Loans and advances to customers Other assets	through profit or loss £000 - - -	maturity £000	313,101 69,578 - 1,058,388	sale £000	at amortised cost £000	carrying amount £000 313,101 69,578 227,019 2,551 1,058,388 20,783	313,101 69,578 227,951 2,551 1,031,935 16,346
ASSETS Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity Derivative financial instruments Loans and advances to customers Other assets Financial investments	through profit or loss £000	maturity £000  227,019	313,101 69,578 - 1,058,388 20,783	sale £000	at amortised cost £000	2000 313,101 69,578 227,019 2,551 1,058,388 20,783 2,207	\$13,101 69,578 227,951 2,551 1,031,935 16,346 2,207
ASSETS Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity Derivative financial instruments Loans and advances to customers Other assets Financial investments  LIABILITIES	through profit or loss £000	maturity £000  227,019	313,101 69,578 - 1,058,388 20,783	sale £000	at amortised cost £000	carrying amount £000  313,101 69,578 227,019 2,551 1,058,388 20,783 2,207 1,693,627	\$13,101 69,578 227,951 2,551 1,031,935 16,346 2,207 1,663,669
ASSETS Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity Derivative financial instruments Loans and advances to customers Other assets Financial investments  LIABILITIES Deposits from banks	through profit or loss £000	maturity £000  227,019	313,101 69,578 - 1,058,388 20,783	sale £000	at amortised cost £000	carrying amount £000  313,101 69,578 227,019 2,551 1,058,388 20,783 2,207 1,693,627	\$13,101 69,578 227,951 2,551 1,031,935 16,346 2,207 1,663,669
ASSETS Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity Derivative financial instruments Loans and advances to customers Other assets Financial investments  LIABILITIES Deposits from banks Derivative financial instruments	through profit or loss £000	maturity £000  227,019	receivables £000 313,101 69,578 - - 1,058,388 20,783 - 1,461,850	sale £000	at amortised cost £000	carrying amount £000  313,101 69,578 227,019 2,551 1,058,388 20,783 2,207 1,693,627	\$13,101 69,578 227,951 2,551 1,031,935 16,346 2,207 1,663,669
ASSETS Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity Derivative financial instruments Loans and advances to customers Other assets Financial investments  LIABILITIES Deposits from banks Derivative financial instruments Deposits from customers	through profit or loss £000	maturity £000  227,019	receivables £000 313,101 69,578 - - 1,058,388 20,783 - 1,461,850	sale £000	at amortised cost £000	carrying amount £000  313,101 69,578 227,019 2,551 1,058,388 20,783 2,207 1,693,627	\$13,101 69,578 227,951 2,551 1,031,935 16,346 2,207 1,663,669
ASSETS Cash and balances at central banks Loans and advances to banks Debt securities held-to-maturity Derivative financial instruments Loans and advances to customers Other assets Financial investments  LIABILITIES Deposits from banks Derivative financial instruments	through profit or loss £000	maturity £000  227,019	receivables £000 313,101 69,578 - - 1,058,388 20,783 - 1,461,850	sale £000	at amortised cost £000	carrying amount £000  313,101 69,578 227,019 2,551 1,058,388 20,783 2,207 1,693,627	\$13,101 69,578 227,951 2,551 1,031,935 16,346 2,207 1,663,669

The Group's accounting policies on the classification of financial instruments under IFRS 9 are set out in Note 3.6. The application of these policies resulted in reclassifications set out in Note 2(e).

#### Fair value

Valuation of financial instruments

The Group measures the fair value of an instrument using quoted prices in an active market for that instrument. A market is regarded as active if quoted prices are readily and regularly available and represent actual and regularly occurring market transactions. If a market for a financial instrument is not active, the Group establishes fair value using a valuation technique. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same for which market observable prices exist, net present value and discounted cash flow analysis. The objective of valuation techniques is to determine the fair value of the financial instrument at the reporting date as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. In the event that fair values of assets and liabilities cannot be reliably measured, they are carried at cost.

The Group measures fair value using the following fair value hierarchy that reflects the significance of the inputs used in making measurements:

- Level 1: Quoted prices in active markets for identical assets or liabilities.
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using: quoted market prices in active markets for similar instruments; quoted prices for identical or similar instruments in markets that are considered less than active; or other valuation techniques in which all significant inputs are directly or indirectly observable from market data.
- Level 3: Inputs that are unobservable. This category includes all instruments for which the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation. This category includes instruments that are valued based on quoted prices for similar instruments for which significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

The consideration of factors such as the magnitude and frequency of trading activity, the availability of prices and the size of bid/offer spreads assists in the judgement as to whether a market is active. If, in the opinion of management, a significant proportion of the instrument's carrying amount is driven by unobservable inputs, the instrument in its entirety is classified as valued using significant unobservable inputs. 'Unobservable' in this context means that there is little or no current market data available from which to determine the level at which an arm's length transaction would be likely to occur. It generally does not mean that there is no market data available at all upon which to base a determination of fair value (consensus pricing data may, for example, be used).

Group and Company	Level 1	Level 2	Level 3	Total
At 31 December 2018	£000	£000	£000	£000
ASSETS				
Derivative financial instruments	-	1,846	-	1,846
Financial investments	14,910	•	1,128	16,038
	14,910	1,846	1,128	17,884
LIABILITIES				
Derivative financial instruments	•	188	•	188
	-	188	-	188

Group and Company At 31 December 2017	Level I	Level 2	Level 3	Total
At 31 December 2017	£000	£000	£000	£000
ASSETS				
Derivative financial instruments	-	2,551	-	2,551
Financial investments	4	-	2,203	2,207
	4	2,551	2,203	4,758
LIABILITIES				
erivative financial instruments	-	931	-	931
		931	-	931

The tables above analyse the financial instruments measured at fair value by the level in the fair value hierarchy into which the measurement is categorised.

There were no transfers between level 1 and level 2 during the year for the Group or the Company.

The following table reconciles the Group's movement in level 3 financial instruments measured at fair value (financial investments) during the year:

Group and Company	2018	2017
Movement in level 3	£000	£000
At 1 January	2,203	2,012
Purchases	163	-
Distribution received	(1,403)	-
Movements recognised in Other Comprehensive Income	135	136
Movements recognised in the Income Statement	30	55
At 31 December	1,128	2,203

### Secure Trust bank investment

Arbuthnot Latham currently holds equity shares in Secure Trust Bank plc, valued at £14.9m (2017: £nil) During the year, the parent company of Arbuthnot Latham transferred 1.25m shares in their investment in Secure Trust Bank to, by way of a capital contribution. The shares were recognised at fair value using quoted prices on the London Stock Exchange. This is classified as a level one investment.

### Visa Inc. investment

Arbuthnot Latham currently holds preference shares in Visa Inc., valued at £863k (2017: £706k) as at 31 December 2018. These shares have been valued at their future conversion value into Visa Inc. common stock. The valuation includes a 31% haircut, comprising 25% due to a contingent liability disclosed in Visa Europe's accounts in relation to litigation and 6% based on a liquidity discount.

#### Investment in overseas property company

Arbuthnot Latham currently holds a debt and equity investment classified as FVTPL in a property company which owns an office building through its 100% owned subsidiary. During 2018 the subsidiary company was sold under the terms of the sale agreement the buyer agreed to purchase 100% of the share capital and reimburse all outstanding loans. The proceeds of the sale have been distributed to the investors, except for the amount withheld for the general and specific warranties (which will be released in three instalments at 18 month intervals) included as a condition of the sale agreement. A distribution of £1.6m has been received and a gain of £75k has been recognised in profit or loss during the year. The investment has been valued at £165k as at 31 December 2018. The investment has been valued as the discounted consideration outstanding less 11% hair cut for the warranties.

Hetz Ventures, L.P..

Arbuthnot Latham currently holds an equity investment in Hetz Ventures, L.P. which was a launched in January 2018 with the primary objective to generate attractive risk-adjusted returns for its Partners, principally through long-term capital appreciation, by making, holding and disposing of equity and equity-related investments in early stage revenue generating Israeli technology companies, primarily in cyber, fin-tech and the disruptive software sectors. The company has committed to a capital contribution of USD \$1.0m of the total closing fund capital of USD\$55.0m. At 31 December 2018 the company had made capital contributions into the Fund of \$168k.

The investment is classified as FVOCI and is valued at fair value by Hetz Ventures, L.P. at £0.1m as at 31 December 2018. As at year end the fair value is deemed to be cost less management fees due to the immature stage of investments that have been made by the Fund.

The tables below analyse financial instruments not measured at fair value by the level in the fair value hierarchy:

Group	Level 1	Level 2	Level 3	Total
At 31 December 2018	£000	0003	£000	£000
ASSETS				
Cash and balances at central banks	•	405,325	-	405,325
Loans and advances to banks	-	54,160	-	54,160
Debt securities at amortised cost	-	342,691	-	342,691
Loans and advances to customers*	•	996,198	239,959	1,236,157
Other assets	-	-	2,970	2,970
	-	1,798,374	242,929	2,041,303
LIABILITIES				
Deposits from banks	•	232,675	-	232,675
Deposits from customers	-	1,744,048	-	1,744,048
Other liabilities	-	-	1,527	1,527
	•	1,976,723	1,527	1,978,250

<sup>\*</sup>On transition to IFRS 9 at 1 January 2018, all loans on a variable rate are now recognised as Level 2 financial instruments.

Group	Level 1	Level 2	Level 3	Total
At 31 December 2017	0003	0003	0003	£000
ASSETS				
Cash and balances at central banks	-	313,101	-	313,101
Loans and advances to banks	-	70,665	-	70,665
Debt securities held-to-maturity		227,019	-	227,019
Loans and advances to customers	•	-	1,060,769	1,060,769
Other assets	-	-	11,966	11,966
	-	610,785	1,072,735	1,683,520
LIABILITIES				
Deposits from banks	•	195,097	• -	195,097
Deposits from customers	-	1,439,804	-	1,439,804
Other liabilities	•		957	957
:	- -	1,634,901	957	1,635,858

Company	Level 1	Level 2	Level 3	Total
At 31 December 2018	£000	£000	£000	£000
ASSETS				
Cash and balances at central banks	•	405,325	-	405,325
Loans and advances to banks	-	53,353	-	53,353
Debt securities at amortised cost	-	342,691	-	342,691
Loans and advances to customers*	• •	996,198	233,916	1,230,114
Other assets	· -	-	2,493	2,493
	. •	1,797,567	236,409	2,033,976
LIABILITIES			-	
Deposits from banks	-	232,675	•	232,675
Deposits from customers	-	1,744,048	-	1,744,048
Other liabilities	-	•	2,370	2,370
	-	1,976,723	2,370	1,979,093

<sup>\*</sup>On transition to IFRS 9 at 1 January 2018, all loans on a variable rate are now recognised as Level 2 financial instruments.

Company	Level 1	Level 2	Level 3	Total
At 31 December 2017	£000	£000	£000	£000
ASSETS				
Cash and balances at central banks	-	313,101	-	313,101
Loans and advances to banks	-	69,578	-	69,578
Debt securities held-to-maturity	-	227,019	• -	227,019
Loans and advances to customers	-	-	1,058,388	1,058,388
Other assets	-	-	16,346	16,346
	-	609,698	1,074,734	1,684,432
LIABILITIES				
Deposits from banks	-	195,097	-	195,097
Deposits from customers	-	1,440,428	•	1,440,428
Other liabilities	-	<u>-</u>	925	925
	-	1,635,525	925	1,636,450

### 7. Capital management

The Group's capital management policy is focused on optimising shareholder value. There is a clear focus on delivering organic growth and ensuring capital resources are sufficient to support planned levels of growth. The Board regularly reviews the capital position.

The Group's lead regulator, the Prudential Regulatory Authority ("PRA"), sets and monitors capital requirements for the Bank. In accordance with the EU's Capital Requirements Directive ("CRD"), the Individual Capital Adequacy Assessment Process ("ICAAP") is embedded in the risk management framework of the Group and is subject to ongoing updates and revisions when necessary. However, at a minimum, the ICAAP is updated annually as part of the business planning process. The ICAAP is a process that brings together the management framework (i.e. the policies, procedures, strategies, and systems that the Group has implemented to identify, manage and mitigate its risks) and the financial disciplines of business planning and capital management.

Not all material risks can be mitigated by capital, but where capital is appropriate the Board has adopted a "Pillar I plus" approach to determine the level of capital the Group needs to hold. This method takes the Pillar I capital formula calculations (standardised approach for credit, market and operational risk) as a starting point, and then considers whether each of the calculations delivers a sufficient capital sum adequately to cover management's anticipated risks. Where the Board considered that the Pillar I calculations did not reflect the risk, an additional capital add-on in Pillar II is applied, as per the Total Capital Requirement (TCR) issued by the PRA.

The Group's regulatory capital is currently made up of only Tier 1 capital, which comprises mainly shareholders' funds and revaluation reserves, after deducting goodwill, the IFRS capital adjustment and other intangible assets.

The following table shows the regulatory capital resources as managed by the Group:

	2018	2017
	0003	£000
Tier 1		
Share capital	15,000	15,000
Retained earnings	44,163	33,575
Fair value reserve/AFS Reserve	(3,133)	162
Capital contribution reserve	121,012	84,200
IFRS 9 transitional add back	1,986	•
Deduction for goodwill	(8,935)	(8,935)
Deduction for other intangibles	(11,329)	(10,793)
Deduction for deferred tax asset	(1,022)	(886)
Deduction for prudent valuation	(25)	-
Total tier 1 capital resources	157,717	112,323
Total tier 1 capital resources	157,717	112,323
Core Tier 1 capital ratio (Net Core Tier capital/Basel III Total Risk Exposure	15.7%	13.0%
Total Capital Ratio (Capital Basel III Total Risk Exposure)	15.7%	13.0%

The ICAAP includes a summary of the capital required to mitigate the identified risks in its regulated entities and the amount of capital that the Group has available. The ICAAP is a key input into the PRA's Individual Capital Guidance ("ICG") setting process, which addresses the requirements of Pillar II of the Basel III framework. The PRA's approach is to issue an Individual Capital Guidance ("ICG") and then monitor the available capital resources in relation to it. The Group maintains an extra internal buffer and capital ratios are reviewed on a monthly basis to ensure that external requirements are adhered to. During the period no breaches of externally imposed capital requirements have been reported.

8. Net interest income		
	2018	2017
	. 0003	£000
Cash and balances at central banks	2,264	801
Loans and advances to banks	2,703	258
Debt securities at amortised cost	3,303	1,353
Loans and advances to customers	57,020	45,189
Total interest income	65,290	47,601
Deposits from banks	(1,517)	(35)
Deposits from customers	. (8,119)	(6,164)
Total interest expense	(9,636)	(6,199)
Net interest income	55,654	41,402

### 9. Fee and commission income

Fee and commission income is disaggregated below and includes a total for fees in scope of IFRS 15, Revenues from Contracts with Customers:

Group	Private Banking	Commercial Banking	RAF	Other	Total
At 31 December 2018	£000	£000	£000	£000	£000
Banking commissions	747	617	151	220	1,735
Foreign exchange fees	558	232	-	537	1,327
Investment management fees	8,177	-	-	1	8,178
Wealth planning Fees	1,404	•	-	312	1,716
Total fee and commission income	10,886	849	151	1,070	12,956
Group	Private Banking	Commercial Banking	RAF	Other	Total
At 31 December 2017	0003	£000	0003	£000	£000
Banking and services fees	1.487	374		402	2,263
Foreign exchange fees	545	161	_	356	1,062
Investment management Fees	7,870		_	17	7,887
Wealth planning Fees	2,593	-	-	-	2,593
Total fee and commission income	12,495	535		775	13,805

10. Net impairment loss on financial assets		
	2018	2017
	£000	£000
Net impairment losses on loans and advances to customers	2,731	394
Of which:		
Stage 1	821	
Stage 3	1,910	
·	2,731	394

The provision charge in 2018 has increased largely due to the transition to IFRS 9, if 2017 was restated on an IFRS 9 basis the charge would have been £3.0m.

During the year, the Bank recovered £41k (2017: £116k) of loans which had previously been written-off.

### 11. Other income

Other income consists of a fair value adjustment of £2.6m (2017: £nil), to the contingent consideration for the acquisition of Renaissance Asset Finance Ltd. The fair value adjustment is based on management's assessment of the underlying performance of the business and reflects a reduction in the estimated future liability payable under the sale and purchase agreement.

Rental income from the investment property (see note 28) of £2.6m (2017: £2.1m), re-charges to the Arbuthnot Banking Group for the shared use of premises and information technology infrastructure of £0.9m (2017: £0.9m) and premises recharge of £0.7m (2017: £0.7m) to Secure Trust Bank for office space occupied.

12. Operating expenses	·	
12. Operating expenses	2018	. 2017
Operating expenses comprise:	£000	£000
Staff costs, including Directors:		
Wages, salaries and bonuses	31,815	26,189
Social security costs	3,467	2,922
Pension costs	1,704	1,444
Amortisation of intangibles (note 25)	1,751	1,036
Depreciation (note 27)	1,098	1,482
Operating lease rentals	3,143	3,087
Operating expenses for investment property	282	230
Parent company management charge	1,200	1,483
Other administrative expenses	14,569	11,051
Total operating expenses from continuing operations	59,029	48,924
	. 2018	2017
Remuneration of the auditor and its associates, excluding VAT, was as follows:	· £000	£000
Fees payable to the Group's auditor for the audit of the Group's annual accounts	253	125
Fees payable to the Group's auditor and its associates for other services:		
Audit of the accounts of subsidiaries	70	-
Audit related assurance services	148	109
Taxation compliance services	-	15
Other assurance services	10	15
Other non-audit services	10	-
Total fees payable	491	264

Other assurance services include regulatory assessments.

13. Income tax expense	·	
	2018	2017
United Kingdom corporation tax at 19% (2017: 19.25%)	£000	£000
Current taxation		
Corporation tax charge - current year	522	320
Corporation tax charge - adjustments in respect of prior years	39	(141)
	561	179
Deferred taxation		
Origination and reversal of temporary differences	(178)	109
Adjustments in respect of prior years	13	252
	(165)	361
Income tax expense	396	540
Tax reconciliation		
Profit before tax	. 13,374	9,477
Tax at 19% (2017: 19.25%)	2,541	1,824
Tax transfer pricing	(2,085)	(1,626)
Group relief	187	99
Permanent differences	(299)	134
Tax rate change	-	(2)
Adjustments in respect of prior years	52	111
Corporation tax charge for the year	396	540

On 26 October 2015 the Government substantively enacted a reduction in the UK corporation tax rate from 20% to 19% (effective from 1 April 2017). An additional reduction to 17% (effective from 1 April 2020) was substantively enacted on 6 September 2016. This will reduce the Bank's future current tax charge accordingly. The deferred tax asset at 31 December 2018 has been calculated based on the rate of 19%.

### 14. Average number of employees

	2018	2017
Private banking	135	136
Commercial banking	46	38
Renaissance Asset Finance	26	13
Operations and support staff	182	161
	389	348_

### 15. Cash and balances at central banks

•	Group & C	Company
•	2018	2017
	0003	£000
Cash and balances at central banks	405,325	313,101

ECL has been assessed to be immaterial.

Surplus funds are mainly held in the Bank of England reserve account, with the remainder held in certificates of deposit, fixed rate notes and money market deposits in investment grade banks (the majority held in UK clearing banks).

### 16. Loans and advances to banks

	Group		Group Company		ny ·
	2018	2017	2018	2017	
	£000	£000	£000	£000	
Placements with banks included in cash and cash equivalents (note 36)	54,160	70,665	53,353	69,578	

The table below presents an analysis of loans and advances to banks by rating agency designation as at 31 December, based on Moody's long term ratings:

	Group	Group		пу
•	2018	2017	2018	2017
	0003	0003	£000	£000
Aaa	709	-	256	-
Aa3	42,230	39,871	42,230	39,871
Al	8,874	20,547	8,874	20,547
A2	1,907	10,012	1,553	8,925
A3 .	10		10	-
Baal	430	235	430	235
•	54,160	70,665	53,353	69,578

None of the loans and advances to banks are past due (2017: £nil).

ECL has been assessed to be immaterial.

### 17. Debt securities at amortised cost/held to maturity

The movement in debt securities at amortised cost for the Group may be summarised as follows:

	Group & Co	ompany
	. 2018	2017
	0003	£000
At 1 January	227,019	107,300
Exchange difference	4,783	(951)
Additions	467,772	211,080
Redemptions	. (356,883)	(90,410)
At 31 December	342,691	227,019

The table below presents an analysis of debt securities for the Group by rating agency designation at 31 December, based on Moody's long term ratings:

	342,691	227,019
A3	<u>-</u>	33,007
A2	18,164	-
Al	75,657	18,187
Aa3	56,046	18,384
Aa2	32,325	5,946
Aal	84,218	51,389
Aaa	76,281	100,106
	0003	£000
	2018	2017
	Group & Co	mpany

ECL has been assessed to be immaterial.

None of the debt securities at amortised cost are past due. (2017: £nil)

#### 18. Current assets held for sale

	Group & Cor	mpany
	2018	2017
	0003	£000
Repossessed property held for sale	8,002	. 2,915
	8,002	2,915

All assets have been assessed at Stage 1 at 1 January and 31 December 2018. ECL has been assessed to be immaterial.

### Repossessed property held for sale

In the prior year, a property in Spain held as collateral on a loan was repossessed. As at the time of repossession, it was expected that the property would be sold in 12 months, it was recognised as held for sale. A sale was not possible within during the year, due to factors outside of the Group's control, however as a sale is assessed to be probable within 12 months, it has been recognised as held for sale with a carrying value of £3.1m (2017: £2.9m)

During the year, a further property in Spain held as collateral on a loan, valued at £4.9m at year end was repossessed. The Group's policy is to pursue timely realisation of the collateral in an orderly manner. The property is recognised as an asset held for sale.

All repossessed property is expected to be sold within 12 months.

### Seed capital investments held for sale

The Group considers itself a sponsor of an investment fund when it facilitates the establishment of a fund in which the Group is the investment manager. The Group ordinarily provides seed capital in order to provide initial scale and facilitate marketing of the funds to third-party investors. The fund is then financed through the issue of units to investors. Aggregate interests held by the Group include seed capital, management fees and performance fees. The Group generates management and performance fee income from managing the assets on behalf of third-party investors.

The Group has an investment of £nil (2017: £1) in the share capital of the SPV created to administer the fund. At 31 December 2018, the Group has a receivable of £nil (2017: £6.8m) from the SPV, which is reflected in note 22.

In 2017, the Fund was classified as held for sale, the criteria required for this classification have not been met in 2018 and therefore has been consolidated in 2018.

### 19. Derivative financial instruments

		2018			2017	
	Contract/ notional amount	Fair value assets	Fair value liabilities	Contract/ notional amount	Fair value assets	Fair value liabilities
Group & Company	£000	£000	£000	£000	£000	£000
Currency swaps	4,929	192	188	9,614	950	931
Interest rate swaps	25.762	112	-	17,824		
Structured notes	1,607	1,542	<u> </u>	1,607	1,601	-
	32,298	1,846	188	29,045	2,551	931

The principal derivatives used by the Group are over the counter exchange rate contracts. Exchange rate related contracts include currency swaps and interest rate swaps.

A forward foreign exchange contract is an agreement to buy or sell a specified amount of foreign currency on a specified future date at an agreed rate. Currency swaps generally involve the exchange of interest payment obligations denominated in different currencies; exchange of principal can be notional or actual. The currency swaps are settled net and therefore the fair value is small in comparison to the contract/notional amount. Interest rate swaps are used to hedge against the Profit or Loss impact resulting from the movement in interest rates, due to some exposures having fixed rate terms.

Also included in derivative financial instruments are structured notes. Group invested in the structured notes, which are maturing in 2021.

The Group only uses investment graded banks as counterparties for derivative financial instruments. None of the contracts are collateralised.

The table below presents an analysis of derivative financial instruments contract/notional amounts by rating agency designation of counterparty bank at 31 December, based on Moody's long term ratings:

	Group	Group		ny
	2018	2017	2018	2017
	0003	0003	£000	£000
A1	29,601	26,521	29,601	26,521
A2	2,635	2,524	2,635	2,524
Baal	62		62	-
	32,298	29,045	32,298	29,045

			2018		
·	IAS 39	Stage 1	Stage 2	Stage 3	Total
Group loans and advances to customers		£000	£000	£000	£000
At 31 December 2017	1,062,131	•	•	•	1,062,131
IFRS 9 reclassification	(1,062,131)	1,003,752	29,502	28,877	
Restated at 1 January 2018		1,003,752	29,502	28,877	1,062,131
Originations*		458,826	_	_	458,826
Repayments and write-offs		(266,890)	(8,809)	(2,526)	(278,225)
To Stage 1	,	7,975	(7,975)	-	-
To Stage 2		(27,929)	28,975	(1,046)	-
To Stage 3		(3,109)	(8,993)	12,102	-
At 31 December 2018		1,172,625	32,700	37,407	1,242,732
Less allowances for ECLs (see note 21)	· -	(1,606)	(8)	(4,961)	(6,575)
Net loans and advances at 31 December 2018		1,171,019	32,692	32,446	1,236,157
			2018		
	IAS 39	Stage 1	Stage 2	Stage 3	Total
Company loans and advances to customers	£000	£000	£000	£000	£000
At 31 December 2017	1,059,589		~	•	1,059,589
IFRS 9 reclassification	(1,059,589)	1,001,951	29,502	28,136	-
Restated at 1 January 2018	<u> </u>	1,001,951	29,502	28,136	1,059,589
Originations*	-	411,815	_	-	411,815
Repayments and write-offs		(224,818)	(8,809)	(1,627)	(235,254)
To Stage 1		8,820	(8,820)	-	_
To Stage 2	-	(26,749)	27,795	(1,046)	-
To Stage 3		(2,903)	(8,148)	11,051	
At 31 December 2018	-	1,168,116	31,520	36,514	1,236,150
Less allowances for ECLs (see note 21)	-	(1,458)	(8)	(4,570)	(6,036)
Net loans and advances at 31 December 2018	<del></del> -	1,166,658	31,512	31,944	1,230,114

<sup>\*</sup>Originations include further advances and drawdowns on existing commitments.

Comparative data for 2017 has been prepared under IAS 39. 2018 Private Commercial Group Loans and advances to customers by division (net of Banking RAF Other ECL) £000 £000 £000 £000 £000 Stage 1 618,486 431,630 84,276 36,627 1,171,019 Stage 2 20,034 11,478 1,180 32,692 Stage 3 31,944 502 32,446 At 31 December 2018 443,108 670,464 85,958 36,627 1,236,157 2017 Private Commercial Group loans and advances to customers under IAS 39 (net of RAF Other Banking Banking Total impairment) £000 £000 £000 £000 £000 At 31 December 2017 650,245 305,055 71,265 34,204 1,060,769 Comparative data for 2017 has been prepared under IAS 39 Company 2018 Private Commercial Other Total Banking Banking Loans and advances to customers split by division (net of ECL) £000 £000 £000 £000 Stage 1 618,486 431,630 116,542 1,166,658 Stage 2 20,034 11,478 31,512 Stage 3 31,944 31,944 At 31 December 2018 670,464 443,108 116,542 1,230,114 Company 2017 Private Commercial Loans and advances to customers split by division under IAS Banking Other Total Banking 39 (net of impairment) £000 £000 £000 £000

650,245

305,055

103,088

1,058,388

For a maturity profile of loans and advances to customers, refer to note 5.

At 31 December 2017

Analysis of past due loans and advances to customers by division					
Analysis of past due loans and advances to editorners by division			2018		•
	Private Banking	Commercial Banking	RAF	All Other Divisions	Total
Group loans and advances in arrears	£000	£000	£000	£000	£000
Up to 30 days	47,766	20,784	2,519	-	71,069
Stage 1	47,766	20,784	2,078	-	70,628
Stage 2	-	-	154	-	154
Stage 3	-		287	-	287
30 - 60 days	662	2,300	775	-	3,737
Stage 2	662	2,300	565	-	3,527
Stage 3	-	-	210	-	210
60 - 90 days	385	4,177	297	-	4,859
Stage 2	385	4,177	175	_	4,737
Stage 3	-	-	122	•	122
Over 90 days	49,415	-	546	-	49,961
Stage 2	12,901	-	272	-	13,173
Stage 3	36,514	-	274	-	36,788
At 31 December	98,228	27,261	4,137	-	129,626
	,		2017		
	Private Banking	Commercial Banking	RAF	Other	Total
Group loans and advances in arrears (under IAS 39)	£000	2000	£000	£000	£000
Past due:					
Up to 30 days	90,527	24,599	-	•	115,126
30 - 60 days	11,043	-	-	-	11,043
60 - 90 days	5,078	-	-	<u> </u>	5,078
At 31 December 2017	106,648	24,599	-	-	131,247

Anal	lysis (	of p	ast o	due	loans	and	ad	vances	to	customers	by (	division:	
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		2018			
		Private Banking	Commercial Banking	Other	Total
Company loans and advances in arrears	<u> </u>	£000	£000	£000	£000
Up to 30 days		47,766	20,784		68,550
Stage 1		47,766	20,784		68,550
30 - 60 days		662	2,300	-	2,962
Stage 2	•	662	2,300	-	2,962
60 - 90 days		385	4,177		4,562
Stage 2		385	4,177	<u>-</u>	4,562
Over 90 days		49,415	-	-	49,415
Stage 2		12,901	-	-	12,901
Stage 3		36,514	-	-	36,514
At 31 December		98,228	27,261	-	125,489

•		2017					
	Private Banking	Commercial Banking	Other	Total			
Company loans and advances in arrears (under IAS 39)	£000	£000	£000	£000			
Past due:							
Up to 30 days	89,265	24,599	-	113,864			
30 - 60 days	10,901	-	-	10,901			
60 - 90 days	4,600	-	-	4,600			
At 31 December 2017	104,766	24,599	-	129,365			

Loans and advances to customers include finance lease receivables as follows:

	Group		Company	у
	2018	2017	2018	2017
	£000	£000	£000	£000
Gross investment in finance lease receivables:				
- No later than 1 year	36,608	28,911	-	-
- Later than 1 year and no later than 5 years	62,541	53,766	-	-
- Later than 5 years	214	<u> </u>	-	
	99,363	82,677	· <u>-</u>	-
Unearned future finance income on finance leases	(13,406)	(11,412)	-	-
Net investment in finance leases	85,957	71,265	-	-
The net investment in finance leases may be analysed as follows:				
- No later than 1 year	30,657	23,170	-	-
- Later than 1 year and no later than 5 years	55,095	48.095	-	-
- Later than 5 years	206	<u> </u>	-	-
	85,958	71,265	<u>.</u> .	-

### (b) Loans and advances renegotiated

Restructuring activities include external payment arrangements, modification and deferral of payments. Following restructuring, a previously overdue customer account is reset to a normal status and managed together with other similar accounts. Restructuring policies and practices are based on indicators or criteria which, in the judgement of management, indicate that payment will most likely continue. These policies are kept under continuous review. Renegotiated loans that would otherwise be past due or impaired totalled £nil (2017: £nil).

### (c) Collateral held

Collateral is measured at fair value less costs to sell.

Most of the loans are secured by property. The fair value of collateral held against loans and advances in Stage 3 is £43.0m (2017: £42.5 m – collateral of loans and advances recognised as IAS 39 impaired), against loans (net of ECL) of £37.4m (2017: £29.7m – collateral of loans and advances recognised as IAS 39 impaired). The average loan-to-value of loans and advances in Stage 3 is 72.9% (2017: 50%).

Stage 1

Stage 2

Stage 3

Total

### 21. Allowances for impairment of loans and advances

Group		£000	£000	£000	£000
Loans and advances to customers		1,606	8	4,961	6,575
At 31 December 2018		1,606	8	4,961	6,575
An analysis of movements in the allowance for ECLs under IFRS 9:					
	Stage 1	Stage 2	Stage 3	IAS 39	Total
Group	£000	£000	£000	£000	£001
At 31 December 2017	-	-	-	1,362	1,362
IFRS 9 transitional adjustment	1,244	1,178	1,520	(1,362)	2,580
Restated balance as at 1 January 2018	1,244	1,178	1,520	-	3,942
Transfer to Stage 2	(378)	378	-	_	-
Transfer to Stage 3	(81)	(1,548)	1,629	-	-
Current year charge	821	-	1,871	-	2,692
Adjustment due to variation in expected future cash flows	-	-	78	-	78
Repayments and write-offs	<u>-</u>	-	(137)		(137)
At 31 December 2018	1,606	8	4,961	•	6,575

		Stage 1	Stage 2	Stage 3 -	Total
Company		£000	£000	£000	£000
Loans and advances to customers		1,458	8	4,570	6,036
At 31 December 2018		1,458	8	4,570	6,036
An analysis of movements in the allowance for ECLs under IFRS	9:				
	Stage 1	Stage 2	Stage 3	IAS 39	Total
Company	£000	£000	0003	£001	£000
At 31 December 2017				1,201	1,201
IFRS 9 Transitional adjustment	1,168	1,178	1,390	(1,201)	2,535
Restated at 1 January 2018	1,168	1,178	1,390	-	3,736
Transfer to Stage 2	(68)	68	_		-
Transfer to Stage 3	-	(1,238)	1,238	•	*
Current year charge	358		1,871		2,229
Adjustment due to variation in expected future cash flows	-	-	78		78
Repayments and write-offs		-	(7)		(7)
At 31 December	1,458	8_	4,570	-	6,036

Allowances for impairment of loans and advances - IAS 39 Comparative

Reconciliation of specific allowance for impairments:

	Group	Company
	2017	2017
	£000	£000
At 1 January	973 ·	973
Impairment losses	329	308
On acquisition	51	-
Loans written off during the year as uncollectible	(15)	36
Amounts recovered during the year	(116)	(116)
At 31 December	1,222	1,201

Reconciliation of collective allowance for impairments:

	Group	Company
	. 2017	2017
	£000	£000
Impairment losses	65	-
On acquisition	7.5	-
At 31 December	140	-

#### 22. Other assets

	Group		Company	
	2018	2017	2018	2017
	0003	£000	£000	£000
Trade receivables	2,970	5,200	2,493	5,149
Receivable from Pinnacle Universal	-	-	4,058	4,436
Receivable from investment fund held for sale (see note 18)	-	6,756	-	6,756
Repossessed collateral - held as inventory	4,058	4,436	-	-
Prepayments and accrued income	5,640	4,187	5,542	4,100
Amount due from group companies	-	10		5
	12,668	20,589	12,093	20,446

As allowed by IFRS 9, the Group utilises the practical expedient for the stage allocation of particular financial instruments which are deemed 'low credit risk'. This practical expedient permits the Group to assume, without more detailed analysis, that the credit risk on a financial instrument has not increased significantly since initial recognition if the financial instrument is determined to have 'low credit' at the reporting date. The Group allocates such assets to Stage 1.

The low credit risk exemption is applied to Trade receivables. ECL has been assessed to be immaterial.

Pinnacle Universal is a special purpose vehicle, 100% owned by the Bank, which owns land that is currently in the process of being redeveloped with a view to selling off as individual residential plots. The proceeds from the sale of these plots will be used to repay the outstanding loans.

#### 23. Financial investments

	Group & Con	npany
	2018	2017
	0003	£000
Designated at fair value through profit or loss		
- Debt securities	165	
Designated at fair value through other comprehensive income		
- Listed securities	14,910	4
- Debt securities		1,497
- Unlisted securities	963	706
Total financial investments	16,038	2,207

#### Listed securities

The Group holds investments in listed securities which are valued based on quoted prices.

During the year, AL received shares in a listed investment in Secure Trust Bank plc were transferred by the parent company, Arbuthnot Banking Group. They were designated as FVOCI for strategic purposes. The carrying value at year end is £14.9m and no dividends were received in the year.

#### Debt securities

The Group has made an investment in an unlisted special purpose vehicle, set up to acquire and enhance the value of a commercial property through its 100% owned subsidiary. During 2018 the subsidiary company was sold under the terms of the sale agreement the buyer agreed to purchase 100% of the share capital and reimburse all outstanding loans. The proceeds of the sale have been distributed o the investors, except for the amount withheld for the general and specific warranties (which will be released in three instalments at 18 month intervals included as a condition of the sale agreement. A distribution of £1.6m has been received and a gain of £75k has been recognised in profit or loss during the year. The investment has been valued at £165k as at 31 December 2018 (see note 6. (e)).

#### Unlisted securities

All unlisted securities have been designated as FVOCI as they are held for strategic reasons.

On 23 June 2016 Arbuthnot Latham received £1.3m cash consideration following Visa Inc.'s completion of the acquisition of Visa Europe. As part of the deal Arbuthnot Latham also received preference shares in Visa Inc., these have been valued at their future conversion value into Visa Inc. common stock. Management has assessed the fair value of the Group's investment as £863k (2017: £706k). This valuation includes a 31% haircut.

On adoption of IFRS 9 at 1 January 2018, the Group designated its investment in the security as FVOCI. Previously, this investment was classified as available for sale and measured at fair value through other comprehensive income. Dividends received during the year amounted to £7k (2017: £2k).

A further investment in an unlisted VC investment vehicle was a made in the year. The carrying value at year end is £100k and no dividends were received in the year.

### 24. Deferred taxation

The deferred tax asset comprises:

_	Group		Company	
	2018	2017	2018	2017
	£000	£000	£000	£000
Accelerated capital allowances and other short-term timing differences	(70)	26	(177)	4
Movement in fair value of Financial investments at fair value through other				
comprehensive income	(66)	(40)	(66)	(40)
Unutilised tax losses	1,023	900	900	900
IFRS 9 adjustment	. 490	<u> </u>	482	-
Deferred tax asset	1,377	886	1,139	864
At 1 January	886	1,268	. 864	1,268
On acquisition of RAF	-	5	-	-
Revaluation reserve	_	. (26)	-	(26)
Other Comprehensive Income	(26)	164	(26)	164
Profit and loss account - accelerated capital allowances and other short-term				
timing differences	(96)	17	(181)	-
Profit and loss account - tax losses	123	(542)	-	. (542)
IFRS 9 adjustment	490		482	-
Deferred tax asset at 31 December	1,377	886	1,139	864

Deferred tax assets are recognised for tax losses to the extent that the realisation of the related tax benefit through future taxable profits is probable.

25. Intangible assets					<u>-</u>
		Goodwill	Computer software	Other intangibles	Total
Group		. £000	£000	£000	£000
Cost					
At 1 January 2017 Additions		5,415	8,465	213	14,093
On acquisition of subsidiaries		2.520	2,641	2.240	2,641
At 31 December 2017		3,520	•	2,348	5,868
Additions	· ·	8,935	11,106	2,561	22,602
At 31 December 2018			2,287		2,287
At 31 December 2018		8,935	13,393	2,561	24,889
Accumulated amortisation					
At 1 January 2017		-	(1,689)	(149)	(1,838)
Amortisation charge		-	(830)	(206)	(1,036)
At 31 December 2017		- -	(2,519)	(355)	(2,874)
Amortisation charge		-	(1,483)	(268)	(1,751)
At 31 December 2018		<u>-</u>	(4,002)	(623)	(4,625)
Net book amount			•		
At 31 December 2017		8,935	8,587	2,206	19,728
At 31 December 2018		8,935	9,391	1,938	20,264
		Goodwill	Computer software	Other intangibles	Total
Company		£000	£000	£000	£000
Cost					
At 1 January 2017		5,415	8,465	213	14,093
Additions	·	-	2,641	<u> </u>	2,641
At 31 December 2017		5,415	11,106	213	16,734
Additions	· ·	-	2,219	•	2,219
At 31 December 2018		5,415	13,325	213	18,953
Accumulated amortisation					
At 1 January 2017			(1.400)	(1.10)	(1.020)
Amortisation charge		-	(1,689) (830)	(149)	(1,838)
At 31 December 2017		· · · · · · · · · · · · · · · · · · ·		(42)	(872)
Amortisation charge		-	(2,519)	(191)	(2,710)
At 31 December 2018		<del></del>	(1,467)	(22)	(1,489)
At 31 December 2018		-	(3,986)	(213)	(4,199)
Net book amount					
At 31 December 2017		5,415	8,587	22	14,024
At 31 December 2018		5,415	9,339	-	14,754
· · · · · · · · · · · · · · · · · · ·		- 1	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	· · · · · · · · · · · · · · · · · · ·	*

The accounting policy for goodwill is described in note 3.13 (a). The Group reviews the goodwill for impairment at least annually or when events or changes in economic circumstances indicate that impairment may have taken place. Significant management judgements are made in estimations, to evaluate whether an impairment of goodwill is necessary. Impairment testing is performed at CGU level and the following two items, with judgements surrounding them, have a significant impact on the estimations used in determining the necessity of an impairment charge:

- Future cash flows Cash flow forecasts reflect management's view of future business forecasts at the time of the assessment. A detailed three year budget is done every year and management also uses judgement in applying a growth rate. The accuracy of future cash flows is subject to a high degree of uncertainty in volatile market conditions. During such conditions, management would perform impairment testing more frequently than annually to ensure that the assumptions applied are still valid in the current market conditions.
- Discount rate Management also apply judgement in determining the discount rate used to discount future expected cash flows. The discount rate is derived from the cost of capital for each CGU.

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. There are currently two CGUs (2017: one) with goodwill attached; the core Arbuthnot Latham CGU (£5.4m) and RAF CGU (£3.5m).

Management considers the value in use for the core Arbuthnot Latham CGU to be the discounted cash flows over 3 years with a terminal value (2017: 3 years with a terminal value). The 3 year discounted cash flows with a terminal value are considered to be appropriate as the goodwill relates to an ongoing, well established, business and not underlying assets with finite lives. The terminal value is calculated by applying a discounted perpetual growth model to the profit expected in 2021 as per the approved 3 year plan. A growth rate of 8.9% (2017: 12.5%) was used for income and 6.9% (2017: 18%) for expenditure from 2019 to 2021 (these rates were the best estimate of future forecasted performance), while a 3% (2017: 3%) growth rate for income and expenditure (a more conservative approach was taken for later years as these were not budgeted for in detail as per the three year plan approved by the Board of Directors) was used for cash flows after the approved three year plan.

Management considers the value in use for the RAF CGU to be the discounted cash flows over 5 years with a terminal value. The 5 year discounted cash flows with a terminal value are considered to be appropriate as the goodwill relates to an ongoing, well established, business and not underlying assets with finite lives. The terminal value is calculated by applying a discounted perpetual growth model to the profit expected in 2023 as per the approved budget. A growth rate of 3% (2017: 5%) was used (this rate was the best estimate of future forecasted performance).

The growth rates used are above the forecast UK growth rate of 1.3% to reflect the Bank's current growth strategy enabled by capital available at parent level.

Cash flows were discounted at a pre-tax rate of 12% (2017: 12%) to their net present value. The discount rate of 12% is considered to be appropriate after evaluating current market assessments of the time value of money and the risks specific to the assets or CGUs.

Currently, the value in use and fair value less costs to sell of both CGUs exceed the carrying values of the associated goodwill.

#### 26. Acquisition of Renaissance Asset Finance Ltd

On 28 April 2017, Arbuthnot Latham & Co. Ltd completed the acquisition of 100% of the share capital of Renaissance Asset Finance Limited ("RAF") from its founders following receipt of regulatory approval.

RAF is a provider of finance for a range of specialist assets which includes vintage and expensive cars and SME business assets. The acquisition supported the Bank's strategy to diversify its proposition within the specialist financial services sector.

The consideration was paid in four staged amounts, all of which was in cash. The first payment was equal to the net assets at completion of £2.1m. The remaining three payments were performance related and will be based on the profits of RAF in each of the three calendar years 2018 to 2020. The maximum amount payable for the performance based payments is limited to £6.5m.

The assets acquired and resulting goodwill on acquisition are set out in the table below. The fair value of intangibles acquired included £0.4m relating to customer relationships, £1.5m relating to broker relationships and £0.4m for the brand. The resultant goodwill represented the assembled specialist workforce, established process and control environment, cross selling opportunities between the two companies and the opportunity cost of a fully operational company within the sector.

	. Acquired		Recognised
	assets /	Fair value	values on
	liabilities	adjustments	acquisition
	£000	£000	0003
Loans and advances to banks	2,815	_	2,815
Loans and advances to customers	57,684	_	57,684
Other asset	1,341	-	1,341
Deferred tax assets	. 5	_	5
Intangible assets	-	2,348	2,348
Property, plant and equipment	23	-	23
Total assets	61,868	2,348	64,216
Deposits from banks	58,969	_	58.969
Current tax liability	195	· <u>-</u>	195
Other liabilities	632	-	632
Total liabilities	59,796		59,796
Net identifiable assets	2,072	2,348	4,420
Consideration			7,940
Goodwill			3,520

### 27. Property, plant and equipment

	Leasehold improvements	Computer and other equipment	Total
Group	£000	£000	£000
Cost or valuation			
At 1 January 2017	4,587	2,528	7,115
Additions	408	258	666
On acquisition of RAF (note 26)	20	52	72
Disposals		(10)	(10)
At 31 December 2017	5,015	2,828	7,843
Additions	1,764	624	2,388
At 31 December 2018	6,779	3,452	10,231
At 1 January 2017	· (1,217)	(1,299)	(2,516)
Depreciation charge	(944)	(538)	(1,482)
Disposals	-	10	10
On acquisition of RAF (note 26)	. (16)	(33)	(49)
At 31 December 2017	(2,177)	(1,860)	(4,037)
Depreciation charge	(823)	(275)	(1,098)
At 31 December 2018	(3,000)	(2,135)	(5,135)
Net book amount			
At 31 December 2017	2,838	968_	3,806
At 31 December 2018	3,779	1,317	5,096

Included within the depreciation charge for the year is £nil (2017: £78k) of additional depreciation in relation to the early termination of a property lease.

	Leasehold improvements	Computer and other equipment	Total
Company	5000	£000	£000
Cost or valuation			
At 1 January 2017	4,587	2,528	7,115
Additions	408	256	664
Disposals	· · · · · · · · · · · · · · · · · · ·	(10)	(10)
At 31 December 2017	4,995	2,774	7,769
Additions	1,747	600	2,347
At 31 December 2018	6,742	3,374	10,116
At 1 January 2017	(1,217)	(1,299)	(2,516)
Depreciation charge	(940)	(528)	(1,468)
Disposals		10	10
At 31 December 2017	(2,157)	(1,817)	(3,974)
Depreciation charge	(822)	(263)	(1,085)
At 31 December 2018	(2,979)	(2,080)	(5,059)
Net book amount			
At 31 December 2017	2,838	957	3,795
Att 51 Becomber 2017		, , , ,	

### 28. Investment property

	2018	2017
Group	0003	£000
Opening balance	59,439	53,339
Additions	879	6,421
Transfer	6,763	-
Fair value adjustment	<u>-</u>	(321)
At 31 December	67,081	59,439
	. 2018	2017
Company	£000 <u></u>	£000
Opening balance	59,439	53,339
Additions	879	6,421
Fair value adjustment	<u></u>	(321)
At 31 December	. 60,318	59,439

£879k of additions in 2018 relate to development costs of the St Philips Place property.

### King Street London

The Group acquired premises in the West End of London (namely 20 King Street/10 St James's Street) on 23 June 2016. The property comprises 22,450 square feet of office space and approximately 7,000 square feet of retail space. The property is held by way of leasehold from The Crown Estate Commissioners that expires in 2136 and with a rent review every five years.

The property is currently fully tenanted, with the main lease ending in 2019. It is accounted for as investment property and the Group has elected to apply the fair value model. It was therefore initially recognised at cost and then subsequently at fair value. The fair value is determined using the rental income on the property and the associated effective yield of similar properties in the surrounding area (see note 4.1(c)). At 31 December 2018 there was no material difference between the cost of the property and the fair value. No property interests are held under operating leases and accounted for as investment property. Independent market commentary of the prime London property market was undertaken at year end to support the valuation.

The Group received £2.1m (2017: £2.1m) rental income during the year and incurred £0.2m (2017: £0.2m) of direct operating expenses.

#### St Philips Place Birmingham

On 24 November 2017, the Bank acquired leasehold premises in Birmingham (St Philips House, 4 St Philips Place). The property comprises 24,286 square feet of office space.

The property is unoccupied and is currently undergoing comprehensive refurbishment at an estimated cost of £3.2m. After refurbishment the property will be let out. It is accounted for as investment property and the Group has elected to apply the fair value model. It was therefore initially recognised at cost and then subsequently at fair value (see note 4.1(c)).

A development appraisal has been completed by estimating the gross development value and deducting the estimated costs to complete the refurbishment, arm's length financing costs and development profit margin.

### Crescent Office Park, Bath

In November 2017, a Property Fund, based in Jersey and owned by the Group, acquired a freehold office building in Bath. The property comprises 25,526 square ft. over ground and two upper floors with parking spaces. The property was acquired for £6.35m. On the date of acquisition, the property was being multi-let to tenants and was at full capacity.

In 2017, the Fund was recognised as an asset held for sale under IFRS 5 and therefore not consolidated in the financial statements. At 31 December 2018 it was consolidated into the Group as it no longer met the IFRS 5 criteria and is recognised as an investment property. The Group has elected to apply the fair value model (see note 4.1(c))

The Group recognised £0.5m rental income during the year and incurred £0.02m of direct operating expenses.

29. Deposits from banks		
	. 2018	2017
Group & Company	0003	£000
Deposits from other banks	232,675	195,097

Deposits from banks include £225m (2017: £188m) obtained through the Bank of England Term Funding Scheme ("TFS"). For a maturity profile of deposits from banks, refer to Note 5.

### 30. Deposits from customers

	2018	2017
Group	0003	£000
Current/demand accounts	974,326	917,878
Notice accounts	75,879	101,909
Term deposits	693,843	420,017
	1,744,048	1,439,804
	2018	2017
Company	0003	£000
Current/demand accounts	974,326	918,502
Notice accounts	75,879	101,909
Term deposits	693,843	420,017
	1,744,048	1,440,428

Included in customer accounts are deposits of £24.5m (2017: £29.2m) held as collateral for loans and advances. The fair value of these deposits approximates their carrying value.

For a maturity profile of deposits from customers, refer to Note 5.

### 31. Other liabilities

	Group	Group		าy
	2018	2017	2018	2017
	0003	£000	0003	£000
Trade payables	1,503	938	917	906
Amount due to Group companies	24	19	1,453	19
Accruals and deferred income	14,937	13,396	14,253	13,066
· · · · · · · · · · · · · · · · · · ·	16,464	14,353	16,623	13,991

### Financial Services Compensation Scheme Levy

In common with all regulated UK deposit takers, AL pays levies to the Financial Services Compensation Scheme ("FSCS") to enable the FSCS to meet claims against the Scheme. The FSCS levy consists of two parts: a management expenses levy and a more significant compensation levy. The management expenses levy covers the costs of running the scheme and the compensation levy covers the amount of compensation and associated interest the Scheme pays, net of any recoveries it makes using the rights that have been assigned to it.

The Group's FSCS provision reflects market participation up to the reporting date and the accrual of £nil (2017: £0.2m) relates to the interest levy for the Scheme year 2019/20 which was paid in 2018. This amount was calculated on the basis of the Group's share of protected deposits and the FSCS's estimate of total interest levies payable for each Scheme year.

### 32. Contingent liabilities and commitments

#### Contingent liabilities

The Group is subject to extensive regulation in the conduct of its business. A failure to comply with applicable regulations could result in regulatory investigations, fines and restrictions on some of the Group's business activities or other sanctions. The Group seeks to minimise this risk through the adoption and compliance with policies and procedures, continuing to refine controls over business practices and behaviour, employee training, the use of appropriate documentation, and the involvement of outside legal counsel where appropriate.

### Capital commitments

At 31 December 2018, the Group had capital commitments of US\$653k (2017: £nil) in respect of a contribution in an equity investment.

### Credit commitments

The contractual amounts of the Group's off-balance sheet financial instruments that commit it to extend credit to customers are as follows:

•	Group	Group		Company	
	2018	2017	2018	2017	
	£000	0003	0003	£000	
Guarantees and other contingent liabilities	1,744	2,976	1,744	2,976	
Commitments to extend credit:					
- Original term to maturity of one year or less	86,002	131,963	67,880	131,963	
	87,746	134,939	69,624	134,939	

#### Operating lease commitments

Where a Group company is the lessee, the future aggregate lease payments under non-cancellable operating leases are as follows:

	Group	Group		Company			
	2018		2018 2017	2018 2017 201	2018 2017 2018	2018	2017
	£000		000£	£000			
Expiring:	•						
Within 1 year	2,129	2,330	2,129	2,330			
Later than 1 year and no later than 5 years	10,787	10,943	10,787	10,943			
Later than 5 years	2,661	5,384	2,661	5,384			
	15,577	18,657	15,577	18,657			

In 2013, the company entered into a 16 year lease on 7 Wilson Street, London (the principal location for the Bank), with a break at 11 years and rent reviews after 5, 10 and 15 years. The initial rent is £1.75m per annum. This lease forms the most significant part of the operating leases disclosed in the table above.

In 2015, the company entered into a 10 year lease to occupy part of the ground floor of The Senate, Southernhay Gardens, Exeter, with a break clause and rent review after 5 years. The initial rent is £0.1m per annum.

In 2017, the company entered into a 10 year lease to occupy part of the eighth floor of 82 King Street, Manchester, with a break clause and rent review after 5 years. The initial rent is £0.1m per annum.

On 3 January 2018, Arbuthnot Latham entered into a 12 year lease (up to 16 October 2029) to occupy the first, second and third floor of 10 Dominion Street, London, with a break clause on 16 October 2024. The initial rent is £0.7m per annum.

In addition to the above commitments, ground rent of £230k per annum is payable for the remaining term of 118 years of the King Street investment property.

33. Share capital		
	Number of shares	Ordinary share capital
Group and Company		£000.
At 1 January 2017	15,000,000	15,000
At 31 December 2017 & December 2018	15,000,000	15,000

The Ordinary shares have a par value of £1 per share (2017: £1 per share).

### 34. Reserves and retained earnings

	Group	Group ·		Company	
	2018	2017	2018	2017	
	0003	£000	£000	£000	
Retained earnings	44,163	33,575	42,419	32,425	
Capital contribution reserve	121,012	84,200	121,012	84,200	
Fair value reserve/Available-for-sale reserve	(3,133) .	162	(3,133) .	162	
Total reserves at 31 December	162,042	117,937	160,298	116,787	

To assist in the growth of the Group, the parent company of the Group, Arbuthnot Banking Group, made a capital contribution in the year of £33.4m (2017: £43.2m).

### 35. Share-based payment options

### Company - cash settled

On 14 June 2016, Mr. Henderson was granted phantom options pursuant to the Phantom Option Scheme to acquire 100,000 ordinary 1p shares in Arbuthnot Banking Group PLC ("ABG") at 1591p exercisable in respect of 50% on or after 15 June 2019 and in respect of the remaining 50% on or after 15 June 2021 when a cash payment would be made equal to any increase in market value. The fair value of the options at grant date was £327k. As outlined on page 3, Mr. Henderson was not an employee of the Group as at 31 December 2018. As a result, in accordance with the scheme rules, he is no longer entitled to benefit from this scheme. As a result the 2017 liability has been credited to the Income Statement in 2018.

### 36. Cash and cash equivalents

For the purposes of the Statement of Cash Flows, cash and cash equivalents are comprised of the following balances with less than three months' maturity from the date of acquisition.

	Grou	Group		Company	
	2018	2017	2018	2017 £000	
	2000	£000	£000		
Cash and balances at central banks (Note 15)	405,325	313,101	405,325	313,101	
Loans and advances to banks (Note 16)	54,160	70,665	53,353	69,578	
	459,485	383,766	458,678	382,679	

### 37. Related party transactions

Related parties of the Group include Arbuthnot Banking Group PLC and its Directors, subsidiaries, key management personnel, close family members of key management personnel and entities which are controlled, jointly controlled or significantly influenced, or for which significant voting power is held, by key management personnel or their close family members. Key management personnel are defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group.

A number of banking transactions are entered into with related parties in the normal course of business on normal commercial terms. These include loans and deposits. The volumes of related party transactions, outstanding balances at year end, and related expense and income for the year are as follows:

expense and medite for the year are as follows.					
	Gro	up	Company		
	2018	2017	2018	2017	
	£000	£000	£000	£000	
Loans					
Loans outstanding at 1 January	11,499	11,499	80,382	11,499	
Loans advanced during the year	-	-	293,108	102,30	
Loan repayments during the year	-	-	(256,948)	(33,420	
Loans to group companies deconsolidated in the year	-	<u>-</u> _	(5,051)	· <u>-</u>	
Loans outstanding at 31 December	11,499	11,499	111,491	80,382	
Interest income earned	193	164	1,656	1,169	
	Grou	p	Compa	any	
	2018	2017	2018	2017	
	£000	£000 <u> </u>	0003	£000	
Deposits					
Deposits at 1 January	54,045	107,002	54,045	107,002	
Deposits placed during the year	14,563	150,717	14,563	150,717	
Deposits repaid during the year	(33,798)	(203,674)	(33,798)	(203,674)	
Deposits at 31 December	34,810	54,045	34,810	54,045	
Interest expense on deposits	113	192	113	192	
	Gro	Group		Company	
	2018	2017	2018	2017	
Amounts recharged	£000	£000	£000	£000	
Amounts recharged to the parent company	840	997	840	997	
Amounts recharged to fellow subsidiaries and associates	550	670	550	670	
Amounts recharged from the parent company	1,200	1,493	937	1,483	
	Gro	up	Comp	any	
	2018	2017	2018	2017	
Intergroup balances	0003	£000	0003	£000	
Balances due from fellow subsidiaries and associates	<u>-</u>		544	11	
	Groo	nb	Сотр	any	
	2018	2017	2018	2017	
Intergroup balances	£000	0003	£000	£000	
Balances due to the parent company	24	19	24	19	

The Bank paid dividends of 2p per share (2017: £nil) during the year to Arbuthnot Banking Group PLC.

	Group	Group		Company	
	2018	2017	2018	2017	
Directors and Key Management	£000	£000	£000	£000	
Loans					
Loans outstanding at 1 January	3,725	1,958	3,725	1,958	
Loans advanced during the year	303	2,261	303	2,261	
Loan repayments during the year	(3,511)	(494)	(3,511)	(494)	
Loans outstanding at 31 December	517	3,725	517	3,725	
Interest income earned	15	20	15	20	

•	Group		Company	
	2018	2017	2018	2017
Directors and Key Management	£000	£000	0003	£000
Deposits				
Deposits at 1 January	6,830	6,829	6,830	6,829
Deposits placed during the year	27,740	2,248	27,740	2,248
Deposits repaid during the year	(26,540)	(2,247)	(26,540)	(2,247)
Deposits at 31 December	8,030	6,830	8,030	6,830
Interest expense on deposits	48	48	48	48

The loans to directors are mainly secured on property, shares or cash and bear interest at rates linked to base rate. No provisions have been recognised in respect of loans given to related parties (2017: £nil).

Emoluments for Directors (including pension contributions and benefits in kind) for the year were as follows:

	Group & Com	Group & Company	
	2018	2017 £000	
	£000		
Salary payments	2,654	1,615	
Payments in lieu of notice	-	226	
Pension contributions	88	78	
	2,742	1,919	

Emoluments for Key Management Personnel (including pension contributions and benefits in kind) for the year were as follows:

	Group	& Company
	201	8 2017
	£003	000£ 000
Salary payments	2,85	2,678
Pension contributions	19	171
	3,04	5 2,849

Pension contributions are being accrued under money purchase schemes for 3 directors (2017: 3 directors) in respect of qualifying service. The emoluments of Sir Henry Angest, JR Cobb, and AA Salmon were paid by the Parent Company. Their total emoluments are disclosed in the financial statements of the Parent Company. An allocation of these costs are included in this disclosure to reflect the efforts incurred by these individuals in exercising their roles as executive directors of Arbuthnot Latham & Co., Limited.

Remuneration paid to Directors and Key Management includes amounts paid to the highest paid person in respect of:

	Group & Company	
	2018	2017
	£000	£000
Salary payments	703	804
Pension contributions	31	35
·	734	839

### Other related party transactions

Sir Michael CG Peat is an independent non-executive board member of Deloitte LLP. During 2018 the Bank was invoiced 255k (2017: £349k) by Deloitte LLP in relation to professional fees. As at 31 December 2018, there were no payments outstanding.

### 38. Interests in subsidiaries

	Investment at cost	Impairment provisions	Net
Company	£000	£000	£000
At 1 January 2017	5	-	5
Purchase of Renaissance Asset Finance Limited	7,940	-	7,940
At 31 December 2017	7,945	-	7,945
Capital contribution to Arbuthnot Real Estate Fund	6,657		6,657
Incorporation of Arbuthnot Commercial Asset Based Lending	3,500		3,500
At 31 December 2018	18,102	-	18,102

### (a) List of subsidiaries

The table below provides details of the subsidiaries of Arbuthnot Latham & Co., Ltd at 31 December:

	% shareholding	Country of incorporation	Principal activity_
Direct shareholding			
Arbuthnot Latham (Nominees) Limited	100.0%	UK	Dormant
Arbuthnot Securities Limited	100.0%	UK	Dormant
Artillery Nominees Limited (Dissolved 16 January 2018)	100.0%	UK	Dormant
John K Gilliat & Co., Limited	100.0%	UK	Dormant
Arbuthnot Specialist Finance Limited	100.0%	UK	Dormant
Pinnacle Universal Limited	100.0%	UK	Property development
Pinnacle Universal	100.0%	BVI	Property development
Renaissance Asset Finance Limited	100.0%	UK	Asset finance
Arbuthnot Commercial Asset Based Lending Ltd	100.0%	UK	Property investment
Arbuthnot Latham Real Estate Holdings Ltd	100.0%	UK	Property investment
Arbuthnot Latham Real Estate Investors Ltd (Jersey)	100.0%	Jersey	Property investment
Arbuthnot Latham Real Estate Capital GPI Ltd (Jersey)	100.0%	Jersey	Property investment
Arbuthnot Latham Real Estate Capital Fund 1 LP (Jersey)	100.0%	Jersey	Property investment
Arbuthnot Latham Real Estate Holdco Ltd (Jersey)	100.0%	Jersey	Property investment
Arbuthnot Latham Real Estate PropCo 1 Ltd (Jersey)	100.0%	Jersey	Property investment

All the subsidiary and related undertakings above are unlisted and none are banking institutions. All entities are included in the consolidated financial statements and have an accounting reference date of 31 December. All the above interests relate wholly to ordinary shares. No investments in subsidiary undertakings are impaired.

All Jersey entities have their registered office as 26 New Street, St Helier, Jersey, JE2 3RA. Pinnacle Universal's registered office is 9 Columbus Centre, Pelican Drive, Road Town, Tortola, BVI. All other entities listed above have their registered office as 7 Wilson Street, London, EC2M 2SN.

### (b) Non-controlling interests in subsidiaries

There are no subsidiaries with non-controlling interests.

### 39. Country by Country Reporting

Article 89 of the EU Directive 2013/36/EU otherwise known as the Capital Requirements Directive IV ('CRD IV') was implemented into UK domestic legislation through statutory instrument 2013 No. 3118, the Capital Requirements (Country-by-Country Reporting) Regulations 2013 (the Regulations), which were laid before the UK Parliament on 10 December 2013 and which came into force on 1 January 2014.

Article 89 requires credit institutions and investment firms in the EU to disclose annually, specifying, by Member State and by third country in which it has an establishment, the following information on a consolidated basis for the financial year: name, nature of activities, geographical location, turnover, number of employees, profit or loss before tax, tax on profit or loss and public subsidies received.

31 December 2018	Turnover	Number FTE	Profit/(loss)	Tax paid
Location	(£m)	employees	before tax (£m)	(£m)
UK	68.0	406	16.3	0.8
Dubai	-	14	(2.9)	-
31 December 2017	Turnover	Number FTE	Profit/(loss)	Tax paid
Location	(£m)	employees	before tax (£m)	(£m)
UK Dubai	54.9	350	9.8	-
Dubai	-	16	(2.7)	-

The Dubai branch income is booked through the UK; hence the turnover is nil in the above analysis. Offsetting this income against Dubai branch costs would result in a £1.6m profit (2017: £1.8m). No public subsidies were received during 2018 or 2017.

### 40. Ultimate controlling party

The Directors regard Arbuthnot Banking Group PLC, a company registered in England and Wales, as the ultimate parent company. Sir Henry Angest, the Group Chairman and CEO has a beneficial interest in 56.1% of the issued share capital of Arbuthnot Banking Group PLC and is regarded by the Directors as the controlling entity. A copy of the consolidated financial statements of Arbuthnot Banking Group PLC may be obtained from 7 Wilson Street, London, EC2M 2SN.

### 41. Events after the balance sheet date

There were no material post balance sheet events to report.