AMPHENOL LIMITED
REPORT AND ACCOUNTS
YEAR ENDED 31 DECEMBER 1996

Registered number: 784278



#### REPORT OF THE DIRECTORS

The directors have pleasure in presenting their report and the financial statements of the company for the year ended 31 December 1996.

#### **PRINCIPAL ACTIVITIES**

The principal activities of the company consists of the design, development, manufacturing and marketing of connectors and connector systems, flat cable and unit assemblies for diversified markets.

#### **REVIEW OF BUSINESS**

During 1996 Amphenol UK Group focused on its key markets of aerospace, telecommunications, computers and networks. With specific attention to the philosophy of key account management throughout the organisation, Amphenol has become a more focused, planned and measured business through the adoption of this concept.

The total company is committed to producing the right product at the right time and at the lowest cost ultimately giving our customers 100% satisfaction.

#### SUBSEQUENT EVENTS

A special meeting of Amphenol Corporation (the ultimate parent undertaking - see note 19) stockholders has been scheduled for Wednesday 14 May 1997 to vote on a proposed merger with Kholberg Kravis Roberts and Co.

#### **RESULTS AND DIVIDENDS**

The profit for the year of Amphenol Limited after taxation amounted to £4,037,000 (1995: profit of £2,655,000). Dividends of £4,097,000 were paid during the year (1995: nil). The retained loss for the year of £60,000 (1995: profit of £2,655,000) has been transferred to reserves.

#### RESEARCH AND DEVELOPMENT

During 1996 the Company continued its research and development in both the commercial/industrial and military/avionics field.

#### **FIXED ASSETS**

Changes in fixed assets are shown in Note 9 to the financial statements.

#### **DIRECTORS AND THEIR INTERESTS**

The following were directors of the company during the year and up to the date of this report: Lawrence J DeGeorge

#### Martin H Loeffler

#### John B Backhouse

No director has any interest in the share capital of the company. As the company is ultimately wholly owned by a body corporate incorporated outside Great Britain, the directors are not required to notify the company of interests in shares or debentures of that or any other member of the group incorporated outside Great Britain.

#### **EMPLOYMENT POLICY**

#### 1 Disabled persons

The company's policy in relation to the employment of disabled persons is:

- (1) Full consideration is given to job applications received from disabled persons. Where disabled persons have the aptitudes and abilities necessary for the job, sympathetic consideration is given to their application.
- Where an employee becomes disabled whilst employed by the group, arrangements are made wherever possible for retraining in order to perform a job identified as appropriate to the aptitudes and abilities of the individual concerned.
- (3) Encouragement is given in the retraining, career development and promotion of all employees including disabled employees.

#### 2 Employees' involvement in company affairs

The company has expanded its communication methods to inform, advise, consult and negotiate on the different aspects of the business. These include:

- (1) A complete briefing structure for all levels of employees on a monthly basis where information is given regarding the group's results and forecasts covering overall functions and departmental issues.
- (2) Consultations with trade unions.
- (3) Regular meetings with elected and non-affiliated staff representatives.

#### **CHARITABLE DONATIONS**

During the year the company made charitable donations amounting to £1,522 (1995: £1,365).

## **REPORT OF THE DIRECTORS (Continued)**

#### **DIRECTOR'S RESPONSIBILITIES**

The directors are required by the Companies Act 1985 to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company as at the end of the financial year and of the profit for the year.

The directors consider that in preparing the financial statements on pages 5 to 16, the company has used appropriate accounting policies, consistently applied and supported by reasonable and prudent judgements and estimates, and that all accounting standards which they consider to be applicable have been followed.

The directors have responsibility for ensuring that the company keeps accounting records which disclose with reasonable accuracy the financial position of the company which enable them to ensure that the financial statements comply with the Companies Act 1985.

The directors have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

#### **AUDITORS**

The auditors, Price Waterhouse, have indicated their willingness to continue in office and a resolution proposing their re-appointment will be put forward at the next annual general meeting.

By order of the Board

JB Backhouse

Director

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Telephone: 0171-939 3000 Telex: 884657 PRIWAT G Facsimile: 0171-403 5265

## Price Waterhouse



#### **AMPHENOL LIMITED**

# AUDITORS' REPORT TO THE MEMBERS OF AMPHENOL LIMITED

We have audited the financial statements on pages 5 to 16 which have been prepared under the historical cost convention and the accounting policies set out on pages 8 and 9.

#### Respective responsibilities of directors and auditors

As described on page 3, the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 December 1996, and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants and Registered Auditors

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14 May

1997

## **PROFIT AND LOSS ACCOUNT**

## FOR THE YEAR ENDED 31 DECEMBER 1996

|                                     | <u>Notes</u> | <u>1996</u><br>£'000 | <u>1995</u><br>£'000 |
|-------------------------------------|--------------|----------------------|----------------------|
| Turnover                            | 2            | 38,898               | 33,921               |
| Cost of sales                       |              | (28,318)             | (25,022)             |
| Gross profit                        |              | 10,580               | 8,899                |
| Distribution costs                  |              | (2,198)              | (2,210)              |
| Administrative expenses             |              | (2,390)              | (2,339)              |
| Other operating income/(expense)    |              | 145                  | <u>(210</u> )        |
| Operating profit                    | 3            | 6,137                | 4,140                |
| Interest payable                    | 6            | (20)                 | (113)                |
| Profit before taxation              |              | 6,117                | 4,027                |
| Taxation charge                     | 7            | (2,080)              | <u>(1,372</u> )      |
| Profit after tax for the year       |              | 4,037                | 2,655                |
| Dividends                           |              | (4,097)              |                      |
| Retained (loss)/profit for the year |              | (60)                 | 2,655                |
| Retained profit brought forward     |              | <u>8,441</u>         | <u>5,786</u>         |
| Retained profit carried forward     |              | 8,381                | 8,441                |
|                                     |              | <del></del>          |                      |

All profit and loss account items relate to continuing operations and the company has no recognised gains or losses other than its result for the period.

The notes on pages 8 to 16 form an integral part of these financial statements.

## **BALANCE SHEET AT 31 DECEMBER 1996**

|   | <u>Notes</u> | <u>1996</u><br>£'000                                    | <u>1995</u><br>£'000         |
|---|--------------|---|------------------------------|
| FIXED ASSETS  |              | 2,000   | 2.000                        |
| Intangible assets Tangible assets                                     | 8<br>9       | <u>4.920</u>  | 119<br><u>4,721</u>          |
|   |              | 4,920   | 4,840                        |
| CURRENT ASSETS  |              |   |                              |
| Stocks Debtors Cash at bank and in hand                               | 11<br>12     | 5,562<br>10,089<br>———————————————————————————————————— | 5,643<br>9,338<br><u>633</u> |
|   |              | 15,651  | 15,614                       |
| CREDITORS - Amounts falling due within one year                       | 13           | (7.462)   | <u>(7,285</u> )              |
| NET CURRENT ASSETS  |              | 8,189   | 8,329                        |
| TOTAL ASSETS LESS CURRENT LIABILITIES                                 |              | 13,109  | 13,169                       |
| PROVISIONS FOR LIABILITIES AND CHARGES                                |              |   |                              |
| Deferred taxation   | 14           | <u>(509</u> )   | <u>(509</u> )                |
| NET ASSETS  |              | 12,600  | 12,660                       |
| CAPITAL AND RESERVES  |              | <del></del>   | <del></del>                  |
| Called up share capital Share premium account Profit and loss account | 15           | 4,079<br>140<br><u>8,381</u>                            | 4,079<br>140<br><u>8,441</u> |
| SHAREHOLDERS' FUNDS   |              | 12,600  | 12,660                       |
|   |              |   |                              |

Approved by the Board of Directors on 14 May 199

JB Backhouse

The notes on pages 8 to 16 form an integral part of these financial statements.

# MOVEMENT IN SHAREHOLDERS' FUNDS FOR THE YEAR ENDED 31 DECEMBER 1996

|  | <u>1996</u> | <u>1995</u> |
|--|-------------|-------------|
|  | £'000       | £'000       |
|  |             |             |
| Profit attributable to shareholders for the year | 4,037       | 2,655       |
| Dividend paid                                    | (4,097)     | :           |
| (Reduction in)/addition to shareholders' funds   | (60)        | 2,655       |
| Shareholders' funds at 1 January                 | 12,660      | 10,005      |
| Shareholders' funds at 31 December               | 12,600      | 12,660      |
|  | <del></del> | <del></del> |

The notes on pages 8 to 16 form an integral part of these financial statements.

#### NOTES TO THE ACCOUNTS - 31 DECEMBER 1996

#### 1 ACCOUNTING POLICIES

The financial statements have been prepared in accordance with the historical cost convention and in accordance with applicable accounting standards. The principal accounting policies adopted are set out below:

#### (1) Turnover

Turnover represents the invoiced value of sales excluding value added tax.

#### (2) Depreciation

Depreciation is provided on all tangible fixed assets, other than freehold land, at rates calculated to write off the cost, less estimated residual value, of each asset over its expected useful life as follows:

Freehold buildings

- over 40 years

Leasehold improvements

- over the period of the lease

Plant and machinery

- between 4 and 10 years

Fixtures and fittings

- between 4 and 10 years

Assets in the course of construction are stated at cost and are not depreciated until brought into commission.

#### (3) Stocks

Stocks are stated at the lower of cost and net realisable value as follows:

Raw materials

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Work in progress and finished goods

- purchase cost on a first-in, first-out basis.
- cost of direct materials and labour plus attributable overheads based on normal level of activity.

#### (4) Research and development

Research and development expenditure is written off as incurred except that development expenditure incurred on individual projects which commenced prior to 1 January 1993 is carried forward and is amortised in line with sales from the related project.

#### (5) Deferred taxation

Full provision is made for deferred taxation arising from timing differences between profits stated in the financial statements and profits computed for tax purposes.

### NOTES TO THE ACCOUNTS - 31 DECEMBER 1996 (Continued)

#### 1 ACCOUNTING POLICIES (Continued)

#### (6) Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rate of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction.

#### (7) Leases

Rentals payable under operating leases are charged to the profit and loss account in the period in which the rentals fall due.

#### (8) Pensions

The expected cost of pensions in respect of the company's defined benefit pension scheme is charged to the profit and loss account so as to spread the cost of pensions over the service lives of employees in the scheme. Variations from the regular cost are spread over the expected remaining service lives of current employees in the scheme. The pension cost is assessed in accordance with the advice of qualified actuaries.

#### 2 TURNOVER

An analysis of turnover by geographical market is given below:

|        | <u>1996</u><br>£'000 | <u>1995</u><br>£'000                    |
|--------|----------------------|---|
| UK     | 30,006               | 27,189                                  |
| Europe | 7,136                | 5,359                                   |
| Other  | <u>1,756</u>         | <u>1,373</u>                            |
|        | 38,898               | 33,921                                  |
|        | <del></del>          | *************************************** |

## NOTES TO THE ACCOUNTS - 31 DECEMBER 1996 (Continued)

#### 3 **OPERATING PROFIT**

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Operating profit is stated after charging/(crediting):

|   | <u>1996</u><br>£'000   | <u>1995</u><br>£'000   |
|---|------------------------|------------------------|
| Depreciation Amortisation of intangible assets Auditors' remuneration- audit fees - other professional fees | 747<br>119<br>50<br>35 | 673<br>103<br>47<br>14 |
| Rental income Foreign exchange (gain)/loss  | (136)<br><u>(131)</u>  | (150)<br><u>52</u>     |
| DIRECTORS' EMOLUMENTS   |                        |                        |
|   | <u>1996</u>            | <u>1995</u>            |
|   | £'000                  | £'000                  |
| Emoluments of the directors   | 117                    | 86                     |

The Chairman received no emoluments from the company during the year (1995: nil).

The emoluments of the highest paid director excluding pension contributions were £98,744 (1995: £71,699). Directors' emoluments, excluding pension contributions, fell within the following ranges:

|   |  | <u>1996</u><br>No    | <u>1995</u><br>No    |
|---|--|----------------------|----------------------|
|   | £0 - £5,000<br>£70,000 - £75,000<br>£95,000 - £100,000       | 2<br>-<br>1          | 2<br>1<br>-          |
| 5 | STAFF COSTS  |                      |                      |
|   |  | <u>1996</u><br>£'000 | <u>1995</u><br>£'000 |
|   | Wages and salaries<br>Social security costs<br>Pension costs | 7,574<br>584<br>23   | 6,750<br>524<br>24   |
|   |  | 8,181                | 7,298                |

# NOTES TO THE ACCOUNTS - 31 DECEMBER 1996 (Continued)

## 5 STAFF COSTS (Continued)

The average number of employees during the year was made up as follows:

|            |  | ·                    |                      |
|------------|--|----------------------|----------------------|
|            |  | <u>1996</u><br>No    | <u>1995</u><br>No    |
|            | Office and management Manufacturing  | 195<br>333           | 202<br><u>301</u>    |
|            |  | 528                  | 503                  |
|            |  |                      | <del></del>          |
| <b>6</b> . | INTEREST PAYABLE   |                      |                      |
|            |  | <u>1996</u><br>£'000 | <u>1995</u><br>£'000 |
|            | Bank   | 14                   | 65                   |
|            | Group undertakings   | 6                    | 48                   |
|            |  | 20                   | 113                  |
|            |  |                      |                      |
| 7          | TAXATION   |                      |                      |
|            |  | <u>1996</u><br>£'000 | <u>1995</u><br>£'000 |
|            | Corporation tax based on the profit for the year at 33% (1995 - 33%) Deferred taxation (Note 14) | (2,023)              | (1,359)<br>(51)      |
|            | Adjustments in respect of prior years  | (57)                 | <u>`38</u>           |
|            |  | (2,080)              | (1,372)              |
|            |  | <del></del>          | <del></del>          |

# AMPHENOL LIMITED NOTES TO THE ACCOUNTS - 31 DECEMBER 1996 (Continued)

## 8 INTANGIBLE FIXED ASSETS

At 31 December 1995

|   |                    |                          |               |                | de<br>       | Product<br>evelopment<br>costs<br>£'000 |
|---|--------------------|--------------------------|---------------|----------------|--------------|---|
| Cost  |                    |                          |               |                |              |   |
| At 1 January 1996<br>Less: Amortisation for the | year               |                          |               |                |              | 119<br><u>(119</u> )                    |
| At 31 December 1996                             |                    |                          |               |                |              |   |
|   |                    |                          |               |                |              | <u>-</u>                                |
|   |                    |                          |               |                |              |   |
| TANGIBLE FIXED ASSE                             | TS                 |                          |               |                |              |   |
|   | <b>.</b>           |                          |               |                |              | •                                       |
|   | Freehold land and  | l acachald               | Dlant and     | Fixtures       | Assets in    |   |
|   |                    | Leasehold<br>mprovements | Plant and     | and            | course of    | <b>**</b> - 4 - 1                       |
|   | <u>bundings</u> ji | inprovements             | machinery     | nungs          | construction | <u>Total</u>                            |
|   | £'000              | £'000                    | £'000         | £'000          | £'000        | £'000                                   |
| Cost  |                    |                          |               |                |              |   |
| At 31 December 1995                             | 3,958              | 297                      | 12,039        | 352            | 202          | 40.000                                  |
| Transfers                                       | -                  | 207                      | 293           | 332            | 293<br>(293) | 16,939                                  |
| Additions                                       | 44                 | 2                        | 584           | 20             | 296          | 946                                     |
| Disposals                                       |                    |                          | (196)         |                | =            | <u>(196</u> )                           |
| At 31 December 1996                             | 4,002              | 299                      | 12,720        | 372            |              |   |
|   |                    | 200                      | 12,720        | <u>312</u>     | <u>296</u>   | <u>17,689</u>                           |
|   |                    |                          |               |                |              |   |
| Depreciation                                    |                    |                          |               |                |              |   |
| At 31 December 1995                             | 2,025              | 201                      | 0.705         | 207            |              | 10.010                                  |
| Provided during the year                        | 187                | 26                       | 9,785<br>495  | 207<br>39      | -            | 12,218                                  |
| Disposals                                       |                    |                          | (196)         | _ <del>_</del> | <u>-</u>     | 747<br><u>(196</u> )                    |
|   |                    | <del></del>              | **·····       |                |              |   |
| At 31 December 1996                             | <u>2,212</u>       | <u>227</u>               | <u>10,084</u> | <u>246</u>     | <u>-</u>     | <u>12,769</u>                           |
| Net book value                                  |                    |                          |               |                |              |   |
| At 31 December 1996                             | <u>1,790</u>       | <u>72</u>                | <u>2,636</u>  | <u>126</u>     | <u>296</u>   | <u>4,920</u>                            |
|   |                    | _                        |               |                |              |   |

<u>96</u>

<u>2,254</u>

<u>145</u>

<u> 293</u>

<u>4,721</u>

<u>1,933</u>

# NOTES TO THE ACCOUNTS - 31 DECEMBER 1996 (Continued)

### 10 INVESTMENT IN SUBSIDIARY

The company's investment in its wholly owned subsidiary undertaking, Spectra Strip Limited, is stated at cost of £139. Spectra Strip Limited is registered in England.

#### 11 STOCKS

|    |   | <u>1996</u><br>£'000                           | <u>1995</u><br>£'000                           |
|----|---|--|--|
|    | Raw materials and consumables Work in progress Finished goods and goods for resale  | 223<br>3,333<br><u>2,006</u>                   | 183<br>594<br><u>4,866</u>                     |
|    |   | 5,562  | 5,643  |
| 12 | DEBTORS   | -  |  |
|    |   | <u>1996</u><br>£'000                           | <u>1995</u><br>£'000                           |
|    | Trade debtors Amounts owed by group undertakings Other debtors Prepayments and accrued income   | 5,831<br>3,324<br>14<br><u>920</u><br>10,089   | 6,108<br>2,103<br>125<br><u>1,002</u><br>9,338 |
| 13 | CREDITORS - amounts falling due within one year:  | ·  |  |
|    | Bank overdraft Trade creditors Amounts owed to parent and fellow subsidiary undertakings Amounts owed to subsidiary undertaking (Spectra Strip) | 1996<br>£'000<br>77<br>2,064<br>1,134<br>1,777 | 1995<br>£'000<br>-<br>2,185<br>1,641<br>1,777  |
|    | Other creditors including taxation and social security Corporation tax Accruals   | 177<br>2,111<br><u>122</u>                     | 274<br>1,359<br><u>49</u>                      |
|    |   | 7,462<br>——                                    | 7,285<br>——                                    |

At 31 December 1996 and 1995

## NOTES TO THE ACCOUNTS - 31 DECEMBER 1996 (Continued)

#### 14 DEFERRED TAXATION

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The movement in deferred taxation is as follows:

|   | <u>1996</u><br>£'000 | <u>1995</u><br>£'000               |
|---|----------------------|------------------------------------|
| Balance at 1 January<br>Movement in year                        | 509<br>——-           | 458<br>_ <u>51</u>                 |
| Balance at 31 December  | 509                  | 509                                |
|   | <del></del>          | _                                  |
|   |                      |                                    |
| Deferred taxation consists of the following timing differences: |                      |                                    |
|   | <u>1996</u><br>£'000 | <u>1995</u><br>£'000               |
|   |                      |                                    |
| Accelerated capital allowances Other                            | 466<br><u>43</u>     | 519<br><u>(10</u> )                |
|   | 509                  | 509                                |
|   |                      | <del>-</del>                       |
| SHARE CAPITAL   |                      |                                    |
|   |                      | Ordinary shares<br>of £1 each<br>£ |
| Authorised:<br>At 31 December 1996 and 1995                     |                      | <u>4,129,000</u>                   |
| issued and fully paid:  |                      |                                    |

4,079,139

## NOTES TO THE ACCOUNTS - 31 DECEMBER 1996 (Continued)

#### 16 PENSIONS

The Company participates in the Amphenol Pension Plan which is managed by the Scottish Widows' Fund and Life Assurance Society. The scheme is a defined benefit plan providing benefits to certain employees within the group based on final pensionable pay. The assets are held separately from the group's assets.

Pension costs in 1996 were £5,900 (1995 - £42,000). The pension cost for the year was reduced by a credit of £358,000 representing the amortisation of the actuarial surplus over 19 years, the average remaining service life of current employees in the scheme. Pension costs are assessed in accordance with the advice of a qualified actuary using the projected unit credit method.

The latest actuarial valuation of the Amphenol Pension Plan was at 1 January 1996 which assessed the market value of the pension scheme assets to be £10,216,000. The assumptions which have the most significant effects on the results of the valuation are those relating to the rate of return on investments and the rates of increases in salaries and pensions. It was assumed that the investment rate would be 9% per annum, that salary increases would average 7% per annum compounded annually and that future pensions would not increase.

No contributions were made during 1996 as the Company is currently undergoing a contribution holiday. Accordingly, a prepayment of £25,800 (1995: £19,900) is recorded at 31 December 1996 representing the excess of previous years' contributions over the pension cost charged to the profit and loss account.

#### 17 CAPITAL COMMITMENTS

|                             | <u>1996</u><br>£'000 | <u>1995</u><br>£'000 |
|-----------------------------|----------------------|----------------------|
| Contracted                  | 232                  | 19                   |
|                             |                      | ······               |
| Authorised by the directors |                      |                      |
| but not contracted          | 127                  | 304                  |
|                             |                      | <del></del>          |

#### NOTES TO THE ACCOUNTS - 31 DECEMBER 1996 (Continued)

#### 18 OPERATING LEASE COMMITMENTS

The minimum annual rentals under operating leases are as follows:-

|  | <u>1996</u><br>£'000 | <u>1995</u><br>£'000 |
|--|----------------------|----------------------|
| Operating leases which expire:                           |                      |                      |
| - within 1 year<br>- within 2-5 years<br>- After 5 years | 58<br>825<br>—-      | 255<br>270<br>—-     |
|  | 883                  | 525                  |
|  |                      |                      |

#### 19 OWNERSHIP

The Company, incorporated and registered in England, is a wholly owned subsidiary of Amphenol-Borg Limited, and as such is included in the consolidated group accounts prepared by Amphenol-Borg Limited. The ultimate parent undertaking is Amphenol Corporation, a company incorporated in the United States of America. A copy of the financial statements may be obtained from Corporate Headquarters, 358 Hall Avenue, PO Box 5030 Wallingford, Connecticut, USA.

#### 20 CASH FLOW STATEMENT

The Company has taken advantage of an exemption contained within Financial Reporting Standard 1 (Revised) and has not published a cash flow statement. A consolidated cash flow is included within the accounts of the ultimate parent undertaking, Amphenol Corporation.

#### 21 RELATED PARTY TRANSACTIONS

The Company has taken advantage of the exemptions within Financial Reporting Standard 8: "Related Party Disclosures" not to disclose transactions with other group entities.