LEWMAR MARINE LIMITED REPORT AND ACCOUNTS 31 DECEMBER 1994



COMPANY NUMBER 620277

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 1994

The Directors present their report on the affairs of the Company, together with the accounts and auditors' report, for the financial year ended 31 December 1994.

1. Activities:

The principal activity of the Company continues to be the design, manufacture and marketing of sophisticated equipment for racing and cruising yachts.

2. Review of Developments and Future Prospects:

The Company will continue to seek opportunities in its own field of expertise and to develop its business by the introduction of new products and processes.

3. Research and Development:

The Company continues to work towards the development of new products and manufacturing techniques so as to keep the Company at the forefront of its field of expertise.

4. Results and Dividends:

The results for the year are shown in the profit and loss account on page 5.

The profit for the year of £1,228,622 (1993 £218,924) has been transferred to retained earnings.

The Directors do not recommend the payment of a dividend (1993: £Nil).

5. Statement of Directors Responsibilities:

Company law requires the Directors' to prepare accounts for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that year. In preparing those accounts, the Directors are required to:

- * select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- * state whether applicable accounting standards have been followed; subject to any material departures disclosed and explained in the accounts; and
- * prepare the accounts on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 1994 (Continued)

5. Statement of Directors Responsibilities (Continued):

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company, and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

6. Statement of Auditors Responsibilities:

The auditors are required to form an independent opinion on the accounts prepared by the Directors, based on their audit, and to report their opinion to the shareholders. The Companies Act 1985 also requires the auditors to report to shareholders if the following requirements are not met:

- * that the Company has maintained proper accounting records;
- * that the accounts are in agreement with the accounting records;
- * that Director's emoluments and other transactions with Directors are properly disclosed in the accounts; and
- * that the auditors have obtained all the information and explanations which, to the best of their knowledge and belief, are necessary for the purpose of their audit.

The auditors' opinion does not encompass the Director's report on pages 1 to 3. However the Companies Act 1985 requires auditors to report to the shareholders if the matters contained in the Directors' report are inconsistent with the accounts.

7. Directors and their Respective Shareholdings:

The Directors who served during the year were as follows:

R D J Huggett (Resigned 19 April 1994)

S A Hartley

D P Carter (South African)

J Blackwood (Resigned 19 April 1994)

JED Grunow Jnr (American) (Resigned 22 April 1994)

I M Sidey (Resigned 26 May 1994)

M F Stauff
M M Fajt
S L Champtaloup

(American) (Removed 14 October 1994)
(American) (Resigned 22 April 1994)
(Australian) (Resigned 31 March 1994)

H K Holt (Appointed 27 January 1994)

J J Nolan (Appointed 27 January 1994; Resigned 10 May 1994)

H Appleby
E Wong
A Bonetti
M Quaglini

(American) (Appointed 1 September 1994)
(American) (Appointed 1 September 1994)
(Italian) (Appointed 1 September 1994)

No director had any interest in the shares of the Company at any time during the year that is required to be disclosed under schedule 7, paragraph 2 of the Companies Act 1985.

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 1994 (Continued)

8. Fixed Assets:

Information relating to changes in tangible fixed assets and investments is given in Note 9 and Note 10 to the accounts.

9. Employment of Disabled Persons:

The Company has continued its policy regarding the employment of disabled persons. Full and fair consideration is given to applications for employment made by disabled persons having regard to their particular aptitudes. During the year, no disabled persons were employed compared to none in the preceding year.

10. Auditors:

In accordance with Section 384(1) of the Companies Act 1985, a resolution concerning the re-appointment of Arthur Andersen will be proposed at the forthcoming Annual General Meeting.

Approved by the Board of Directors and signed on behalf of the Board

HEIENHOUT

H K HOLT Secretary

Colmore Gate 2 Colmore Row Birmingham B3 2BN

9 June 1995

AUDITORS' REPORT TO THE MEMBERS OF LEWMAR MARINE LIMITED

To the shareholders of Lewmar Marine Limited

We have audited the financial statements on pages 5 to 18 which have been prepared under the historical cost convention, as modified by the revaluation of certain fixed assets, and the accounting policies set out on pages 7 to 9.

Respective Responsibilities of Directors and Auditors:

As described on pages 1 and 2 the Company's Directors are responsible for the preparation of the financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of Opinion:

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion:

In our opinion the financial statements give a true and fair view of the state of affairs of the Company as at 31 December 1994 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Arthur Andersen Chartered Accountants & Registered Auditors Abbots House Abbey Street Reading RG1 3BD

9 June 1995

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 1994

Notes	£	1994 £	£	1993 £
2		16,051,220 (12,160,098)		13,068,250 (10,341,664)
		3,891,122		2,726,586
	(294,503) (1,908,935)		(203,672) (2,247,292)	
		(2,203,438)	· ·	(2,450,964)
7 3 4 5	80,335 (7,323)	1,687,684	(180,462) 182,462 233,171 (125,629)	275,622
		73,012		109,542
ES 6		1,760,696		385,164
8		(532,074)		(166,240)
AR		1,228,622		218,924
g		8,362,970		8,126,547
		39,415		17,499
		9,631,007		8,362,970
	7 3 4 5	2 (294,503) (1,908,935) ————————————————————————————————————	£ £ £ 2	16,051,220 (12,160,098) 3,891,122 (294,503) (1,908,935) (2,203,438) (2,203,438) (2,203,438) (1,687,684) (180,462) 182,462 233,171 5 (7,323) (125,629) 73,012 (ES) 6 1,760,696 8 (532,074) AR 1,228,622 8,362,970 39,415

There are no recognised gains or losses other than those shown in the Profit and Loss Account and no other movements in shareholders funds.

The profit for the year on a historical cost basis would be greater than that shown above by £39,415 due to the revaluation of certain leasehold properties.

The accompanying notes are an integral part of this Profit and Loss Account.

BALANCE SHEET AT 31 DECEMBER 1994

	<u>Notes</u>	1994 £	1993 £
FIXED ASSETS			ı
Tangible assets	9	3,272,259	3,585,612
Investments	10	1,308,765	6,194,395
		4,581,024	9,780,007
CURRENT ASSETS		·	
Stocks	11	5,626,643	4,213,433
Debtors	12	6,784,714	7,093,767
Cash at bank		798,886	574,088
		13,210,243	11,881,288
CREDITORS: Amounts falling due			. ,
within one year	13	(7,403,501)	(5,654,543)
NET CURRENT ASSETS		5,806,742	6,226,745
TOTAL ASSETS LESS CURRENT L	IABILITIES	10,387,766	16,006,752
	II IDICI I I IDO	10,507,700	10,000,732
CREDITORS: Amounts falling due			
after more than one year	14	(61,713)	(6,688,913)
Provision for Liabilities and Charges	15	(100,000)	(320,408)
		10,226,053	8,997,431
CAPITAL AND RESERVES			
Called up share capital	16	75,000	75 000
Revaluation reserve	17	520,046	75,000 559,461
Profit and loss account	18	9,631,007	8,362,970
WALL TO THE VIEW OF THE STATE OF THE S	10		
		10,226,053	8,997,431
Helen tout			

Heren trout

H K Holt (Director)

D P Carter (Director)

The accounts were approved by the Board of Directors on 9 June 1995. The accompanying notes are an integral part of this Balance Sheet.

NOTES TO ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1994

1. Accounting Policies:

The financial statements have been prepared in accordance with applicable accounting standards. The principle accounting policies, all of which have been applied consistently throughout the year and the preceding year, are described below:

a. Basis of Accounting

The accounts are prepared under the historical cost convention modified to include the revaluation of certain leasehold properties.

b. Consolidated Accounts

Consolidated accounts have not been prepared as the Company is a subsidiary undertaking within the context of Section 228 Companies Act 1985. The Company's UK parent company is International Marine Systems plc, a company registered in England and Wales.

c. Depreciation

Depreciation is provided at rates calculated to write off the cost or valuation of fixed assets on a straight-line basis over their estimated useful lives as follows:

Freehold land - Nil depreciation

Leasehold land - Over remaining life of lease

Freehold buildings - 25 years

Long leasehold buildings - Over the lower of 25 years or remaining

life of lease

Machinery and equipment - 7 years

Motor vehicles - 5 years

Furniture and fittings - 5-10 years

d. Fixed Asset Investments

Investments are shown at cost less provisions for any permanent diminution in value.

e. Stocks

Stocks are valued at the lower of cost and net realisable value.

Cost comprises direct materials, direct labour and appropriate overhead expenditure.

NOTES TO ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1994 (Continued)

1. Accounting Policies (Continued):

f. Deferred Taxation

Deferred taxation is provided, at the anticipated tax rates, on differences arising from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the financial statements to the extent that it is probable that a liability or asset will crystalise in the future.

g. Pension Costs

The Company operates a contributory defined pension scheme covering the majority of its permanent employees. The funds are administered by trustees and are independent of the Company's finances. Contributions are paid to the defined benefit scheme in accordance with the recommendation of independent actuaries.

The Company's contributions are charged against profits in the year so as to spread the cost over the service lives of employees in the scheme.

h. Foreign Currency

Trading transactions denominated in foreign currencies are recorded in sterling at the actual exchange rates as at the date of related forward exchange contracts. Monetary assets and liabilities denominated in foreign currencies at the year end are reported at the rate of exchange prevailing at the year end or, where appropriate, at the rate of exchange in a related forward exchange contract. Any gain or loss arising from a change in exchange rates subsequent to the date of the transaction is reflected in the profit and loss account.

Non-monetary assets and liabilities denominated in foreign currencies at the year end are recorded at the historical exchange rate prevailing at the date of transaction.

i. Research and Development

Expenditure on research and development is written off as incurred.

i. Leased Assets

Assets acquired under finance leases are included in tangible fixed assets and the outstanding future lease obligations are shown in creditors. Payments under operating leases are charged to revenue in the year in which they are incurred.

k. Cash Flow Statement

The Company is exempt from preparing a cash flow statement as required by Financial Reporting Standard 1 as it is a wholly owned subsidiary undertaking within the context of 8(c) of the Standard. A consolidated group cash flow statement is included in the financial statements of International Marine Systems plc, the Company's ultimate UK parent company.

NOTES TO ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1994 (Continued)

1. Accounting Policies (Continued):

l. Group Relief

The taxation liabilities of certain group companies are reduced wholly or in part by the surrender of losses by fellow group companies. Payments made to group companies for losses surrendered are reflected in the tax charge for the year.

2. Turnover:

Turnover consists of sales from continuing operations less returns and allowances after excluding Value Added Tax.

The analysis of turnover by geographical area is as follows:

		<u>1994</u> £	<u>1993</u> £
	United Kingdom Europe (EU) Europe (Non EU) USA Other	2,769,438 5,861,957 1,735,934 4,509,204 1,174,687	2,026,610 5,352,712 905,758 3,613,831 1,169,339
		16,051,220	13,068,250
3.	Investment Income: Dividend from Subsidiary	-	182,462
4.	Interest Receivable:	4 - 2 - 2 - 2	
	Interest due on deposit accounts Interest due from group companies	27,621 52,714	22,084 211,087
		80,335	233,171
5 .	Interest Payable:		
	Bank overdrafts repayable within 5 years Interest due to group companies Finance charges on finance leases	(7,323)	(61,308) (54,570) (9,751)
		(7,323)	(125,629)

NOTES TO ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1994 (Continued)

6. Profit on Ordinary Activities Before Taxation:

1 TORE ON ORGINALLY FIGURALIES BOIOTO TANA	1994	<u>1993</u>
The profit on ordinary activities before taxation is stated after charging:	T.	r
a. Directors' remuneration		
Emoluments (including pension contributions)	202,708	230,773
Compensation for loss of office	216,365	Nil

Included within compensation for loss of office costs is £17,693 of benefits in kind relating to pension service credits, and £5,980 in relation to company cars retained by the directors.

The Directors' remuneration disclosed above (excluding pension contributions) includes amounts paid to:

Chairman	Nil	Nil
		and the second second
Highest paid Director	54,798	69,781
		

Other Directors received emoluments (excluding pensions and pension contributions) in the following ranges:

			Number	Number
£Nil	-	£5,000	9	5
£10.001	_	£15,000	1	_
£15,001	_	£20,000	Ī	
£45,001	_	£50,000	1	2.
£50,001	-	£55,000	$\bar{1}$	$\tilde{1}$

Ten of the Directors who served during the period performed their duties outside the United Kingdom.

b. Staff Costs

The average number of persons employed by the Company (including Directors) during the period was as follows:

during the period was as follows.	<u>1994</u> Number	<u>1993</u> Number
Management Sales Administration Production	25 6 63 136	27 6 57 140
	230	230

NOTES TO ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1994 (Continued)

6. Profit on Ordinary Activites Before Taxation (Continued):

7.

8.

11116	aggregate payroll costs of these persons compr	nsea: <u>1994</u>	<u>199</u>
Wao	ges and Salaries	£ 4,287,798	2 500 92
Soci	al Security Costs		3,500,83
Dane	sion Costs	300,923	284,04
r Ciis	Sion Costs	230,389	176,32
		4,819,110	3,961,20
c.	Auditors' remuneration for audit	31,500	33,000
d.	Auditors' remuneration for other services		**************************************
u.		<u>-</u>	
e.	Rentals under operating leases: Hire of plant and machinery	1,656	72,374
	Other operating leases	155,504	152,029
	o that operating rounds		152,027
f.	Research & Development	531,883	630,218
g.	Depreciation	648,602	682,419
Prov	eptional Item: ision made against investment permanent diminution in value	-	180,462
	ation on Profit on Ordinary Activities: poration tax at 33 % based		
	on taxable profit for the year	(1,050,357)	(327,584)
Defe	erred taxation	350,675	161,344
		(699,682)	(166,240)
Adju	stments to prior years:		, , ,
Corp	poration tax	123,477	84,895
pete	erred taxation	44,131	(84,895)
		(532,074)	(166,240)
		(332,011)	(100,4 ,4 0)
			(100,240)

NOTES TO ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1994 (Continued)

9. Tangible Fixed Assets:

	Freehold Land & Buildings £	Long Leasehold Buildings £	Plant and Machinery £	Total £
COST/VALUATION At 1 January 1994 Additions Disposals	597,885 467,779 (579,998)	1,376,028	6,543,825 445,397	8,517,738 913,176
Reclassifications	10,931		(33,020) (10,931)	(613,018)
At 31 December 1994	496,597	1,376,028	6,945,271	8,817,896
DEPRECIATION At 1 January 1994 Provision for year Disposals	7,776 238 (8,014)	137,889 45,962	4,786,461 602,402 (27,077)	4,932,126 648,602 (35,091)
At 31 December 1994	<u>-</u>	183,851	5,361,786	5,545,637
NET BOOK VALUES At 31 December 1994	496,597	1,192,177	1,583,485	3,272,259
At 31 December 1993	590,109	1,238,139	1,757,364	3,585,612
Comparable amounts determ	ined accordi	ng to historical co	onvention:	
Cost	496,597	1,131,511	6,945,271	8,573,379
Accumulated Depreciation	-	(542,936)	(5,361,786)	(5,904,722)
NET BOOK VALUE At 31 December 1994	496,597	588,575	1,583,485	2,668,657
At 31 December 1993	544,145	624,646	1,757,364	2,926,155

Freehold land and buildings includes £496,597 of land which is not subject to depreciation.

NOTES TO ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1994 (Continued)

10. Investments:

a. The following are included in the cost of investments:

		1994 £	<u>1993</u> £
Ordinary shares companies	in subsidiary	662,366	3,304,676
Loans to subsidia	ary companies	646,399	2,889,719
b. The movement i	n the period was as follows:	1,308,765	6,194,395
o. The movement	Ordinary shares in subsidiary companies	Loans to subsidiary companies	Total
COST	£	£	£
At 1 January 1994	3,304,676	2,889,719	6,194,395
Additions Sold in year Repayments	(2,642,310)	15,160 (2,018,545) (239,935)	15,160 (4,660,855) (239,935)
At 31 December 1994	662,366	646,399	1,308,765
			

On 27 January 1994 as part of a group restructuring the company's investment in and loans to Brookes and Gatehouse Limited were transferred to International Marine Systems plc, a fellow group company, at book value.

NOTES TO ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1994 (Continued)

10. Investments (Continued):

c. Principal Company Investments

Details of the principal subsidiaries of the Company are set out below. All subsidiaries are wholly owned private companies. Shares of subsidiaries marked * are held by Lewmar Marine Limited and shares of all other companies are held by subsidiaries.

Country of incorporation/ registration & main operations

Principal activity

Subsidiaries

IMM Sweden AB*

Sweden

Distribution

IMM Sud Europe SARL*

France

Distribution

Waterford Engineering Ltd

Ireland

Manufacturing

Lewmar Mid Europe BV*

Netherlands

Distribution

11. Stocks:

	1994 f.	1993 £
Raw materials and consumables	619,963	465,854
Work in progress Finished goods	2,443,015 2,563,665	1,743,876
1 mished goods	2,303,003	2,003,703
	5,626,643	4,213,433

NOTES TO ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1994 (Continued)

12. Debtors:

		<u>1994</u> £	1993 £
	Trade debtors	880,725	681,673
	Other debtors Prepayments and accrued income	109,689	118,367
	Amounts owed by parent and fellow	92,143	73,057
	subsidiary undertakings	3,229,245	3,522,754
	Amounts owed by subsidiary undertakings	2,298,514	2,697,916
	Deferred tax asset	174,398	· · ·
			W-748-
		6,784,714	7,093,767
13.	Creditors: Amounts falling due within one year		
	Trade creditors	1,377,930	918,854
	Amounts owed to parent and fellow subsidiary undertakings	1,279,512	1 571 722
	Amounts owed to subsidiary undertakings	1,110,884	1,571,722 1,043,192
	Corporation tax	530,502	101,754
	Group relief payable	1,727,294	1,229,161
	Other taxes & social security	92,176	106,862
	Accruals	1,258,003	658,235
	Finance lease creditor	27,200	24,763
		7,403,501	5,654,543
14.	Creditors: Amounts falling due after more than one year		
	Amounts owed to parent companies	-	6,600,000
	Finance lease creditor	61,713	88,913
		61 712	6 600 012
		61,713	6,688,913

NOTES TO ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1994 (Continued)

15. Provision for Liabilities and Charges:

	Warranty £	Deferred Taxation £	Total £
At 1 January 1994 Charge/(credit) for the period	100,000	220,408 (220,408)	320,408 (220,408)
At 31 December 1994	100,000		100,000
Credit for the period		(174,398)	
Included within debtors		(174,398)	

The amount provided for deferred taxation is as follows:

		Provided		<u>Unprovided</u>	
		<u>1994</u> £	1993 £	1994 £	1993 £
	Due to capital allowances Due to other timing differences	(85,636) (88,762)	(79,005) 299,413	392,031	392,395
		(174,398)	220,408	392,031	392,395
16.	Called up Share Capital:			<u>1994</u>	<u>1993</u>
	Authorised Ordinary Shares of £1 each	ch		80,000	80,000
	Issued and fully paid Ordinary				-
Shares of £1 each			75,000	75,000	
					

17. Revaluation Reserve:

On May 23, 1991 the long leasehold properties of the Company were revalued to £1,265,000 by Lambert, Smith & Hampton (Consultant Surveyors and Valuers) to their values at March 29, 1991. The properties were revalued on the basis of an Open Market valuation.

The excess of the revaluation of properties over the book value of these properties has been credited to the revaluation reserve.

NOTES TO ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1994 (Continued)

18. Reserves:

All reserves are considered by the directors to be distributable, except for the revaluation reserve of £520,046 (December 1993: £559,461)

19. Guarantees and Other Financial Commitments:

a. Capital Commitments

At the end of the year, capital commitments were:

	<u>1994</u> £	1993 £
Contracted for Authorised but not contracted for	125,941 997,140	99,785
	van	
	1,123,081	99,785

b. Foreign Currency Commitments

At the end of the year, a subsidiary undertaking had entered into contracts totalling £1,711,482 (1993 £2,288,928) to sell foreign currencies up to seven months into the future as a hedge against foreign currency fluctuations.

c. Pension arrangements

The Company operates a defined benefit pension scheme for all qualified employees. The assets of this scheme are held in separate trustee administered funds. The scheme is subject to triennial valuation by independent actuaries, the last valuation being carried out as at 6th April 1993 using the projected unit method in which the actuarial liability is calculated by summing the present value of all benefits accrued at the valuation date. The following actuarial assumptions were applied:

Investment returns 10.0% per annum 8.0% per annum 8.0% per annum

Pensions increase the lower of RPI or 5% per annum

At the last actuarial valuation date the market value of the assets of the scheme was £2,107,000 and the actuarial value was sufficient to cover 96% of the benefits which had accrued to members, after allowing for expected future increases in earnings. To overcome this deficit the Company's contribution rate was increased from 1 January 1994.

NOTES TO ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1994 (Continued)

19. Guarantees and Other Financial Commitments (Continued):

d. Leasing Commitments

The company leases certain land and buildings. The minimum annual rentals under these leases are as follows:

		Property
Operating leases which expire:	<u>1994</u>	<u>1993</u>
	£	£
within 1 yearwithin 2 - 5 years	53,670	80,500
- within 2 - 5 years	_	.
- after 5 years	75,000	75,000
	128,670	155,500

e. Other Guarantees

The Company has guaranteed the lease of the premises occupied by Brookes & Gatehouse Limited; the annual rental being £142,000 per annum.

20. Ultimate Parent Company:

The ultimate parent company is Ferrruzzi Finanziaria S.p.A., a company incorporated in Italy. The parent company of the smallest group for which group accounts are prepared is International Marine Systems plc, a company registered in England. The immediate parent holding company is Lewmar Ltd, a company registered in England.

Copies of the financial statements of the latter two companies can be obtained from Companies House, Crown Way, Maindy, Cardiff, CF4 3UZ.

Copies of the Ferruzzi Finanziaria S.p.A. Group financial statements can be obtained from the Tribunal of Ravenna, Italy.