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or in bold black capitals.

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# 363a

## Annual Return

Company Number

590083

Company Name in full

British Airways Associated Companies Limited



\* F363AD40 \*

### Date of this return (See note 1)

The information in this return is made up to

Day Month Year

13 10 1996

### Date of next return (See note 2)

If you wish to make your next return  
to a date earlier than the anniversary  
of this return please show the date here.  
Companies House will then send a form  
at the appropriate time.

Day Month Year

13 10 1997

### Registered Office (See note 3)

Show here the address at the date of  
this return.

Any change of  
registered office  
must be notified  
on form 287.

Post town

County / Region

Postcode

SPEEDBIRD HOUSE

HEATHROW AIRPORT

HOUNSLOW

TW6 2JA

### Principal business activities

(See note 4)

Show trade classification code number(s)  
for the principal activity or activities.

7099

If the code number cannot be determined,  
give a brief description of principal activity.

When you have completed and signed the form please send it to the  
Registrar of Companies at:

**Companies House, Crown Way, Cardiff, CF4 3UZ** DX 33050 Cardiff  
for companies registered in England and Wales

or

**Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB**

for companies registered in Scotland

**DX 235 Edinburgh**

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COMPANIES HOUSE 19/10/96

**Register of members** (See note 5)

If the register of members is not kept at the registered office, state here where it is kept.

Post town

County / Region

SPEEDBIRD HOUSE

HEATHROW AIRPORT

HOUNSLOW

Postcode

TW6 2JA

**Register of Debenture holders**

(See note 6)

If there is a register of debenture holders and it is not kept at the registered office, state here where it is kept.

Post town

County / Region

SPEEDBIRD HOUSE

HEATHROW AIRPORT

HOUNSLOW

Postcode

TW6 2JA

**Company type** (See note 7)

Public limited company

Private company limited by shares

Private company limited by guarantee without share capital

Private company limited by shares exempt under section 30

Private company limited by guarantee exempt under section 30

Private unlimited company with share capital

Private unlimited company without share capital

☐☒☐☐☐☐☐

Please mark the appropriate box

**Company Secretary** (see notes 1-5)

(Please photocopy this area to provide details of joint secretaries).

Name \* Style / Title

Forename(s)

Surname

Previous forename(s)

Previous surname(s)

Address

\* Voluntary details.

**Usual residential**

**address** must be given. In the case of a corporation, give the registered or principal office address.

Post town

County / Region

Country

**Details of a new company secretary must be notified on form 288a.**

MR

\*Honours etc

PAUL HENRY

JARVIS

FOXDALE

195 AMBLESIDE ROAD

LIGHTWATER

SURREY

Postcode

GU18 5UW

**Directors** (see notes 1 to 5)

Please list directors in alphabetical order.

**Details of new directors must be notified on form 288a**

<b>Name</b>	* Style / Title	SIR		
		Day	Month	Year
	* Honours etc	Date of birth		
		16	11	1933
	Forename(s)	COLIN MARSH		
	Surname	MARSHALL		
	Previous forename(s)			
	Previous surname(s)			
<b>Address</b>	21 MONTPELIER SQUARE			
<b>Usual residential address</b> must be given. In the case of a corporation, give the registered or principal office address.	Post town	LONDON		
	County / Region	Postcode	SW7 1JR	
	Country	Nationality	BRITISH	
<b>Business occupation</b>	CHAIRMAN			
<b>Other directorships</b>	See attached list			
* Voluntary details.				

<b>Name</b>	* Style / Title	MRS		
		Day	Month	Year
	* Honours etc	Date of birth		
		03	01	1949
	Forename(s)	GAIL FELICITY		
	Surname	REDWOOD		
	Previous forename(s)			
	Previous surname(s)			
<b>Address</b>	HERREWAY, FINCHAMPSTEAD RIDGES			
<b>Usual residential address</b> must be given. In the case of a corporation, give the registered or principal office address.	Post town	WOKINGHAM		
	County / Region	Postcode	RG40 3SU	
	Country	Nationality		
<b>Business occupation</b>	BARRISTER			
<b>Other directorships</b>	See attached list			

**Directors** (see notes 1-5)

Please list directors in alphabetical order

Details of new directors must be notified on form 288a.

Name	* Style / Title	MR	Day	Month	Year	
	* Honours etc		Date of birth	13	11	1938
Forename(s)	DEREK MAURICE					
Surname	STEVENS					
Previous forename(s)						
Previous surname						
Address	62 DUKES AVENUE, CHISWICK					
Post town	LONDON					
County / Region		Postcode	W4 2AF			
Country						
Nationality	BRITISH					
Business occupation	COMPANY DIRECTOR					
Other directorships	See attached list					

**Usual residential address** must be given. In the case of a corporation, give the registered or principal office address.

Name	* Style / Title		Day	Month	Year	
	* Honours etc		Date of birth			
Forename(s)						
Surname						
Previous forename(s)						
Previous surname						
Address						
Post town						
County / Region		Postcode				
Country						
Nationality						
Business occupation						
Other directorships						

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\* Voluntary details.

## Other relevant directorships

**Company Number** 590083

**Company Name** British Airways Associated Companies Limited

**Directors Name** MARSHALL COLIN MARSH

† Directors only.

† Other directorships

ACADEMY OF CULINARY ARTS PLC

BRITISH AIRWAYS PLC

BRITISH CALEDONIAN GROUP PLC

BRITISH TELECOMMUNICATIONS PLC

BRITISH TOURIST AUTHORITY

CONFEDERATION OF BRITISH INDUSTRY (PRESIDENT)

FINANCIAL REPORTING COUNCIL (DEPUTY CHAIRMAN)

GRAND METROPOLITAN PLC

GREEN GLOBE

HSBC HOLDINGS PLC

IBM UNITED KINGDOM HOLDINGS LIMITED

INCHCAPE PLC

MIDLAND BANK PLC

NEW YORK STOCK EXCHANGE INC

QANTAS AIRWAYS LIMITED

THE GALILEO COMPANY LIMITED

THE PLIMSOLL LINE LIMITED

## NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:  
- for a married woman, the name by which she was known before marriage need not be given.

- for names not used since the age of 18 or for at least 20 years

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or preceded to it.

## Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.

Other relevant directorships

Company Number 590083

Company Name British Airways Associated Companies Limited

Directors Name MARSHALL COLIN MARSH

† Directors only.

† Other directorships

THE WALPOLE COMMITTEE LIMITED

US AIR GROUP INC

USAIR INC

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## Other relevant directorships

**Company Number** 590083

**Company Name** British Airways Associated Companies Limited

**Directors Name** REDWOOD GAIL FELICITY

† Directors only.

† Other directorships

AIRPORT CO-ORDINATION LIMITED

AVIATION INSURANCE CONSULTANTS LIMITED

AVIATION SUPPORT SERVICES LIMITED

BLUE SKY HOLIDAYS LIMITED

BOAC LIMITED

BRITISH AIR SERVICES LIMITED

BRITISH AIRWAYS (ESPANA) LIMITED

BRITISH AIRWAYS AVIONIC ENGINEERING LIMITED

BRITISH AIRWAYS HELICOPTERS LIMITED

BRITISH AIRWAYS PENSION TRUSTEES LIMITED

BRITISH AIRWAYS REGIONAL LIMITED

BRITISH ASIA AIRWAYS LIMITED

BRITISH CALEDONIAN AIRWAYS LIMITED

BRITISH CALEDONIAN GROUP PLC

CALEDONIAN AIR LEASING LIMITED

CALEDONIAN AVIATION INVESTMENTS LIMITED

CALEDONIAN AVIATION SERVICES LIMITED

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Other relevant directorships

Company Number 590083

Company Name British Airways Associated Companies Limited

Directors Name REDWOOD GAIL FELICITY

† Directors only.

† Other directorships

CALEDONIAN LEISURE HOLDINGS LIMITED

CALEDONIAN LEISURE LIMITED

CALEDONIAN RISK MANAGEMENT LIMITED

DME PROJECTS LIMITED

GLOBAL AVIATION FUNDING LIMITED

MIDDLE EAST VISITORS SERVICES LIMITED

PROSHARE BOARD

REMOTEREPORT TRADING LIMITED

SOVEREIGN HOLIDAYS LIMITED

SPEEDBIRD HOLIDAYS LIMITED

TRAVICOM LIMITED

WEST DRIVE (SONNING) RESIDENTS LIMITED

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- dormant
- a parent company which wholly owned the company making the return, or
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## Other relevant directorships

**Company Number** 590083

**Company Name** British Airways Associated Companies Limited

**Directors Name** STEVENS DEREK MAURICE

† Directors only.

† Other directorships

AIR RUSSIA

BRITAIR ACQUISITIONS INC

BRITISH AIRWAYS (EUROPEAN OPERATIONS AT GATWICK) LIMITED

BRITISH AIRWAYS PENSION TRUSTEES LIMITED

BRITISH AIRWAYS PENSION TRUSTEES LIMITED

BRITISH AIRWAYS PLC

BRITISH CALEDONIAN GROUP PLC

COMMERCIAL UNION

DAN-AIR ASSOCIATED SERVICES LIMITED

DAN-AIR AVIATION LIMITED

DAN-AIR INTERCONTINENTAL LIMITED

DAN-AIR SERVICES LIMITED

DAVIES AND NEWMAN OFFSHORE SERVICES LIMITED

DAVIES AND NEWMAN TRAVEL LIMITED

DISTRIBUTION SYSTEMS INC

GALILEO INTERNATIONAL PARTNERSHIP

LEGAL & GENERAL RECOVERY INVESTMENT TRUST PLC

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Other relevant directorships

Company Number 590083

Company Name British Airways Associated Companies Limited

Directors Name STEVENS DEREK MAURICE

† Directors only.

† Other directorships

QANTAS AIRWAYS LIMITED

REMOTEREPORT TRADING LIMITED

ROMANIC TRADING LIMITED

THE GALILEO COMPANY LIMITED

US AIR GROUP INC

USAIR INC

NOTES

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- dormant

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- another wholly owned subsidiary of the same parent company.

**Issued share capital** (see note 9)  
Enter details of all the shares in issue at the date of this return.

Class (e.g. Ordinary/Preference)	Number of shares issued	Aggregate Nominal Value (i.e. Number of shares issued multiplied by nominal value per share)
ORDINARY £1	675,000	£ 675,000.00
Totals	675,000	£ 675,000.00

**List of past and present members**  
(Use attached schedule where appropriate)

A full list is required if one was not included with either of the last two returns.  
(see note 10)

There were no changes in the period

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on paper in another format

A list of changes is enclosed

☐
☐

A full list of members is enclosed

☒
☐

**Elective resolutions**  
(Private companies only)  
(See note 11)

If at the date of this return an election is in force to dispense with annual general meetings, mark this box

☒

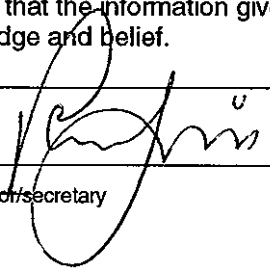
If at the date of this return an election is in force to dispense with laying accounts in general meetings, mark this box

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**Certificate**

I certify that the information given in this return is true to the best of my knowledge and belief.

Signed



Date

14/10/96

† Please delete as appropriate.

† a director/secretary

When you have signed the return send it with the fee to the Registrar of Companies. Cheques should be made payable to **Companies House**.

This return includes

(enter number)

continuation sheets.

Please give the name, address, telephone number, and if available, a DX number and Exchange, for the person Companies House should contact if there is any query.

MR P H JARVIS, SPEEDBIRD HOUSE, HEATHROW AIRPORT (LONDON), HOUNSLOW, TW6 2JA	
Tel	
DX number	DX exchange



Please complete in typescript,  
or in bold black capitals.

## List of past and present members Schedule to form 363a, 363b

Company Number

590083

Company Name in full

British Airways Associated Companies Limited

Name and address	Number of shares or amount of stock held by existing members at date of this return.	Particulars of shares or stock transferred since the date of the last return (or in the case of the first return, since the incorporation of the company) by			Remarks
	Number or amount currently held	Number or amount Transferred	Date of registration of transfer		
BRITISH AIRWAYS PLC SPEEDBIRD HOUSE, HEATHROW AIRPORT, HOUNSLOW, TW6 2JA	Ordinary £1 674,997				
COLIN MARSH MARSHALL 21 MONTEPELIER SQUARE, LONDON, SW7 1JR	Ordinary £1 1				
DEREK MAURICE STEVENS 62 DUKES AVENUE, CHISWICK, LONDON, W4 2AF	Ordinary £1 1				
GAIL FELICITY REDWOOD HERREWAY, FINCHAMPSTEAD RIDGES, WOKINGHAM, BERKSHIRE, RG40 3SU	Ordinary £1 1				