

Registered Company No: 582579
Registered Charity No: 306054



THE LORD'S TAVERNERS LIMITED
(A company limited by guarantee and not having
a share capital)

**Trustees' Annual Report and
Consolidated Financial Statements
For the year ended
31 December 2003**

THE LORD'S TAVERNERS LIMITED

Year ended 31 December 2003

Contents	Pages
Trustees and Council Members	1
Other Legal and Administrative Information	2
Report of the Trustees	3-4
Facts and Figures	5-7
Independent Auditors' Report	8-9
Summary Income and Expenditure Accounts	10
Consolidated Statement of Financial Activities	11
Charity Statement of Financial Activities	12
Balance Sheets	13
Consolidated Cash Flow Statement	14
Notes to the Financial Statements	15-23

THE LORD'S TAVERNERS LIMITED

Trustees and Council Members

Trustees

John Ayling	Chairman
Bob Bevan	
Neil Durden-Smith OBE	
Barrie Gill	(died 22 January 2003)
Timothy Graveney	
Richard Groom	
Jonathan Hoffman FCA, FCCA	Honorary Treasurer, Company Secretary
Keith Hollinshead	
John Hooper CBE	(appointed 28 April 2003)
Peter Johnson	
Roger Oakley	(appointed 28 April 2003)
Christopher Oldham	(resigned 2 October 2003)
Nicholas Parsons OBE LLD	
Robert Powell	
John Price	
Jonathan Rice	Chairman – Audit Committee
Budge Rogers OBE	
Nigel Seale	(resigned 28 April 2003)
Roger Smith	
Richard Stilgoe OBE, DL	President

Other members of Council

Peter Jackson	Chairman, Golf Committee
Christopher Lawrence	Chairman, Music Committee
John Duncan	Chairman, Cricket Committee
Mark Williams	Chief Executive, The Lord's Taverners
Rachael Heyhoe Flint, MBE, DL	President, The Lady Taverners
Margaret Price	Director, The Lady Taverners
Dulcie Quinell	Chairman, The Lady Taverners
Neil Hunt / Robin James	Chairmen, The Young Lord's Taverners

Ex-Officio Members of Council

Derrin Gill	Secretary to the Council
Paul Maxlow-Tomlinson	Honorary Legal Advisor

THE LORD'S TAVERNERS LIMITED

Other legal and administrative information

Registered office:

10 Buckingham Place
London
SW1E 6HX

Registered Company no. 582579 (registered in England and Wales)

Registered Charity no: 306054

Bankers:

National Westminster Bank plc
St James's and Piccadilly Branch
208 Piccadilly
London
W1A 2DG

Auditors:

Chantrey Vellacott DFK
Russell Square House
10-12 Russell Square
London
WC1B 5LF

Honorary Treasurer:

Jonathan Hoffman FCA, FCCA
16 Dalkeith Grove
Stanmore
Middlesex
HA7 4SG

Honorary Legal Advisor:

Paul Maxlow-Tomlinson
2 Arlebury Park Mews
Alresford
Hampshire
SO24 9ER

THE LORD'S TAVERNERS LIMITED

Report of the Trustees (including the Report of the Directors) for the year ended 31 December 2003

The Trustees of The Lord's Taverners Limited have pleasure in presenting their report and the audited consolidated financial statements for the year ended 31 December 2003. This report should be read in conjunction with the information on pages 1 and 2, and 5 to 7.

Principal activities and charitable mission

The Lord's Taverners was formed in 1950, incorporated in 1957 and is governed by its Memorandum and Articles of Association (adopted pursuant to Special Resolutions passed on 24 April 1994 and 19 April 1999). The Articles of Association require the Charity to be managed by the Trustees, which body shall comprise not less than ten or more than eighteen members. One third of the elected Trustees shall resign each year but may be eligible for re-election. Trustees are nominated and elected by full members of the Club.

The principal activities and charitable mission continue to be "To give young people particularly those with special needs, a sporting chance".

- by providing incentives to play cricket in schools and clubs;
- by encouraging young people with special needs to participate in sporting activities;
- by supplying minibuses to special needs' organisations; and
- by creating recreational facilities in conjunction with the National Playing Fields' Association

The Lord's Taverners is accredited by the England and Wales Cricket Board (ECB) as the official national charity for recreational cricket. Most cricket grants are distributed on the recommendation of the ECB. An annual grant is also made to the English Schools Cricket Association.

The Lord's Taverners operate a trading subsidiary, Lord's Taverners Enterprises Limited.

Trustees

The Members who have served during the year and to the date of this report are set out on page 1.

Financial results and summary

The net income before grant aid for the Group in 2003 as disclosed on page 10 was £2,761,911 (2002 : £2,127,308). £2,737,723 (2002 : £2,083,355) has been allocated as grant aid in accordance with the charity's principal activities and in line with the budget for the year, the balance being transferred to unrestricted funds. These figures include the self-help donations from minibus recipients and the minibus rebate. The tangible fixed asset movements are shown in note 11.

Facts and figures

Details of the activities of the Charity are set out on pages 5 to 7.

Future developments

The prospects for 2004 look very promising, and the Trustees hope that the funds available for grant giving in the year will be at least the same as in 2003.

THE LORD'S TAVERNERS LIMITED

Report of the Trustees (including the Report of the Directors) for the year ended 31 December 2003

Statement of Trustees' responsibilities

The Trustees are required by the Companies Act 1985 to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and the Group as at end of the financial year and the incoming resources and application of resources for that year.

In preparing those financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable accounting standards have been followed; subject to any material departure disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity or Group will continue in business.

The Trustees are also responsible for keeping proper accounting records which disclose with reasonable accuracy, at any time, the financial position of the Charity and the Group and which enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Charity and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Risk assessment

The Trustees continually assess the risks to which the Charity is exposed, in particular those related to the staging of events and other fundraising initiatives. They are satisfied that the systems in place mitigate exposure to major risk. The charity has an Audit Committee that reports to the Trustees.

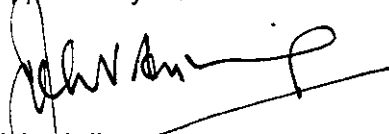
Reserves policy

The Reserves Policy of the Trustees is, as far as is prudently possible, to commit all the funds that are raised by the Charity in the year in which they are received, having regard to the need for funds to cover a normal level of working capital.

Auditors

A resolution to re-appoint Chantrey Vellacott DFK as auditors will be proposed at the Annual General Meeting.

Approved by the Trustees on 23 March 2004 and signed on their behalf by:



John Ayling
Chairman

THE LORD'S TAVERNERS LIMITED

Facts and Figures 2003

Club and Charity – This unique combination continues to be of crucial significance to us.

Founded in 1950 at the Old Tavern at Lord's by a group of actors, the Charity has made grants of over £30 million in 52 years – from £15,000 in year one to £2,737,723 in the year 2003.

HRH The Prince Philip has been Patron and Twelfth Man since the founding of The Lord's Taverners in 1950. Sir John Mills was the first President and Mr Richard Stilgoe is our 33rd President.

There are now 25 regions throughout the UK, and 21 Lady Taverners Regions. They are run on an entirely voluntary basis and play an increasingly important role in our fundraising activities.

Membership

Members of The Lord's Taverners are drawn from the world of entertainment, sport, the professions, commerce and the arts. There are over 1,800 Members.

Lady Taverners: The President is Rachael Heyhoe-Flint MBE DL. There are over 950 Members. The Ladies have now raised over £5 million, true to their statement '*We raise more than a smile*'.

Young Lord's Taverners: Over 150 Members. Started in 1991 for the 18-35 age group, including students.

Associate Members: There are over 800 Associate Members throughout the country who receive mailings and are encouraged to support our events.

Fundraising activities

Charitable fundraising events include:

- Lunches, dinners, cocktail parties, gala balls, concerts
- Cricket matches, golf events, snooker, motor sport, racing – horse and greyhound
- Sports forums, balloon debates, evenings of magic

and many more imaginative and innovative happenings! A team representing The Lord's Taverners, The Lady Taverners and The Young Lord's Taverners runs every year in the London Marathon.

Income

The significant rise in income for the year is in part due to the legacies received during the year and to changes in the financing of minibus donations.

THE LORD'S TAVERNERS LIMITED

Facts and Figures 2003

Grant aid

In 2003 our Foundation Committee awarded charitable grants totalling £2.74 million (2002 : £2.08 million). The Chairman of the Foundation Committee is Roger Smith.

The Trustees have confirmed that our grants, net of minibus self-help and rebates, should normally be allocated under the following guidelines. The amount allocated to minibus grants is calculated after deducting specific donations that are included as donations in the Statement of Financial Activities.

- 50% Cricket
- 34% Minibuses
- 15% Sport and recreation for young people with special needs
- £25,000 pa to The National Playing Fields Association

Cricket

We are accredited by the England and Wales Cricket Board (ECB) as the national charity for the recreational game. To ensure that we retain firm links with the aims of the Founder Members, the Council maintains a policy that 50% of our grants are directed to youth cricket.

We actively support The Lord's Taverners Colts Trophy for Schools, Portman Building Society Under 15 and the MCC Spirit of Cricket Under 13 Club Championships. These are the largest competitions of their kind in the world. We also run the annual Lord's Taverners Under 14 Inner Cities Cricket Cup with the finals at Arundel in August. 2003 saw the second year of Street Cricket, an initiative to encourage the playing of cricket by inner city children.

Minibuses

Since 1976 we have donated 669 minibuses. In the year 2003 we placed 52 minibuses on the road.

Sport and Recreation for Young People with Special Needs

From more than 500 applications received last year, the Foundation awarded grants totalling £256,278 (2002 : £189,750) to such wide-ranging projects as the purchase of multi-sensory equipment, pool hoists, gym and sporting equipment and the provisions of grants towards the cost of sports wheelchairs. 2003 saw the second year of the National Table Cricket Competition in partnership with The Youth Sports Trust and the ECB.

National Playing Fields Association

Close links are maintained with the NPFA and we give an annual grant of £25,000.

THE LORD'S TAVERNERS LIMITED

Facts and Figures 2003

The Brian Johnston Memorial Trust

The Lord's Taverners is the sole Corporate Trustee of The Brian Johnston Memorial Trust, which raises funds to enable financial support to be given to the young cricketers with potential to succeed in the game, as well as to cricket for the blind. We gave the Trust a grant of £15,000 in 2003 (2002 : £15,000).

Management and Administration

The Trustees of the Lord's Taverners are responsible for the management of the Club through our Committee and Regional Structure. This voluntary commitment is supported by full time staff based at Buckingham Place. The administration costs of The Lord's Taverners have been calculated at 5p in the £. Costs directly attributable to fundraising add a further 11p in the £. Thus overheads for running the Club and Charity were 16p in the £ (2002 : 18p) as a proportion of our overall income.

Summary

The key components of The Lord's Taverners will continue to be a well-balanced mix of *Club and Charity* and *Fun and Fundraising*.

THE LORD'S TAVERNERS LIMITED

Independent Auditors' Report to the members of The Lord's Taverners Limited

We have audited the financial statements of The Lord's Taverners Limited for the year ended 31 December 2003 which comprise the Summary Income and Expenditure Accounts, Statements of Financial Activities, Balance Sheets, Cash Flow Statement and related notes. These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain fixed assets, and the accounting policies set out therein.

This report is made solely to the charitable company's members, as a body, in accordance with section 235 of the Companies Act 1985 and section 43 of the Charities Act 1993. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As described in the Statement of Trustees' Responsibilities, the Trustees, who are also the directors for the purposes of company law, are responsible for the preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Report of the Trustees is not consistent with the financial statements, if the charitable company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding trustees' remuneration and transactions with the charitable company is not disclosed.

We read other information contained in the Trustees' Annual Report and consider whether it is consistent with the audited financial statements. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. Our responsibilities do not extend to any other information.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board of the Accountancy Foundation. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

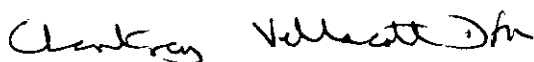
We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

THE LORD'S TAVERNERS LIMITED

Independent Auditors' Report to the members of The Lord's Taverners Limited

Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the charitable company and the group as at 31 December 2003 and of their incoming resources and application of resources, including their income and expenditure for the year then ended, and have been properly prepared in accordance with the Companies Act 1985.



CHANTREY VELLACOTT DFK

Chartered Accountants
Registered Auditors

LONDON

23 March 2004

Chantrey Vellacott DFK

THE LORD'S TAVERNERS LIMITED

Summary income and expenditure accounts For the year ended 31 December 2003

	Notes	Group 2003 £	Charity 2003 £	Group 2002 £	Charity 2002 £
Gross income from continuing operations		5,563,745	5,561,690	4,915,883	4,911,586
Total expenditure before grant aid		<u>(2,801,834)</u>	<u>(2,778,791)</u>	<u>(2,788,575)</u>	<u>(2,746,459)</u>
Net income for the year before grant aid		2,761,911	2,782,899	2,127,308	2,165,127
Grant aid	6	<u>(2,737,723)</u>	<u>(2,737,723)</u>	<u>(2,083,355)</u>	<u>(2,083,355)</u>
Net income/(expenditure) for the year – continuing operations		<u>24,188</u>	<u>45,176</u>	<u>43,953</u>	<u>81,722</u>

Chantrey Vellacott DFK

The summary income and expenditure accounts are derived from the statements of financial activities on pages 11 and 12 which together with the notes to the financial statements provides full information on the movements during the year on all funds of the Group and the Charity. The result of the trading subsidiary for the period ended 31 December 2003 was a loss of £20,989 (2002 : loss of £37,819). There were no other recognised gains or losses during the year.

The notes on pages 15 to 23 form part of these financial activities.

THE LORD'S TAVERNERS LIMITED

Consolidated statement of financial activities For the year ended 31 December 2003

	Notes	Unrestricted funds £	Restricted funds £	Total 2003 £	Total 2002 £
Incoming resources					
Donations, legacies and similar incoming resources		1,396,795	48,500	1,445,295	773,761
Incoming resources from operating activities of the charity:					
Subscriptions and entrance fees		184,843	-	184,843	189,806
Activities for generating funds	3	3,857,358	-	3,857,358	3,872,275
Investment and other income	4	76,249	-	76,249	80,041
Total incoming resources		5,515,245	48,500	5,563,745	4,915,883
Resources expended					
Cost of generating funds	5	2,495,482	-	2,495,482	2,497,903
Charitable expenditure					
Grant aid	6	2,689,223	48,500	2,737,723	2,083,355
Management and administration	7	306,352	-	306,352	290,672
Total charitable expenditure		2,995,575	48,500	3,044,075	2,374,027
Total resources expended	8	5,491,057	48,500	5,539,557	4,871,930
Net incoming resources for the year, being net movement in funds		24,188	-	24,188	43,953
Balances brought forward at 1 January		2,164,822	-	2,164,822	2,120,869
Balances carried forward at 31 December	18	2,189,010	-	2,189,010	2,164,822

The consolidated accounts reflect the activities of the Charity and its subsidiary company.

There are no recognised gains and losses for the current financial year and the preceding financial year other than the surplus shown above.

The notes on pages 15 to 23 form part of these financial statements.

THE LORD'S TAVERNERS LIMITED

Charity statement of financial activities For the year ended 31 December 2003

	Notes	Unrestricted funds £	Restricted funds £	Total 2003 £	Total 2002 £
Incoming resources					
Donations, legacies and similar incoming resources		1,396,795	48,500	1,445,295	773,761
Gift aid donation from subsidiary	13	47,656	-	47,656	50,900
Incoming resources from operating activities of the charity:					
Subscriptions and entrance fees		184,843	-	184,843	189,806
Activities for generating funds	3	3,857,358	-	3,857,358	3,872,275
Investment and other income		26,538	-	26,538	24,844
Total incoming resources		5,513,190	48,500	5,561,690	4,911,586
Resources expended					
Cost of generating funds		2,464,591	-	2,464,591	2,456,374
Charitable expenditure					
Grant aid	6	2,689,223	48,500	2,737,723	2,083,355
Management and administration		314,200	-	314,200	290,085
Total charitable expenditure		3,003,423	48,500	3,051,923	2,373,440
Total resources expended		5,468,014	48,500	5,516,514	4,829,814
Net incoming resources for the year, being net movement in funds		45,176	-	45,176	81,772
Balances brought forward at 1 January		2,106,467	-	2,106,467	2,024,695
Balances carried forward at 31 December		2,151,643	-	2,151,643	2,106,467

There are no recognised gains and losses for the current financial year and preceding financial year other than the surplus shown above.

The notes on pages 15 to 23 form part of these financial statements.

THE LORD'S TAVERNERS LIMITED

Charity statement of financial activities For the year ended 31 December 2003

	Notes	Unrestricted funds £	Restricted funds £	Total 2003 £	Total 2002 £
Incoming resources					
Donations, legacies and similar incoming resources		1,396,795	48,500	1,445,295	773,761
Gift aid donation from subsidiary	13	47,656	-	47,656	50,900
Incoming resources from operating activities of the charity:					
Subscriptions and entrance fees		184,843	-	184,843	189,806
Activities for generating funds	3	3,857,358	-	3,857,358	3,872,275
Investment and other income		26,538	-	26,538	24,844
Total incoming resources		5,513,190	48,500	5,561,690	4,911,586
Resources expended					
Cost of generating funds		2,464,591	-	2,464,591	2,456,374
Charitable expenditure					
Grant aid	6	2,689,223	48,500	2,737,723	2,083,355
Management and administration		314,200	-	314,200	290,085
Total charitable expenditure		3,003,423	48,500	3,051,923	2,373,440
Total resources expended		5,468,014	48,500	5,516,514	4,829,814
Net incoming resources for the year, being net movement in funds		45,176	-	45,176	81,772
Balances brought forward at 1 January		2,106,467	-	2,106,467	2,024,695
Balances carried forward at 31 December		2,151,643	-	2,151,643	2,106,467

There are no recognised gains and losses for the current financial year and preceding financial year other than the surplus shown above.

The notes on pages 15 to 23 form part of these financial statements.

THE LORD'S TAVERNERS LIMITED

Balance Sheets as at 31 December 2003

	Notes	Group 2003 £	Charity 2003 £	Group 2002 £	Charity 2002 £
Fixed assets					
Tangible fixed assets	11	2,191,795	63,795	2,212,698	55,809
Investments	12	24,000	1,924,100	20,000	1,920,100
		<u>2,215,795</u>	<u>1,987,895</u>	<u>2,232,698</u>	<u>1,975,909</u>
Current assets					
Stock	14	25,329	7,623	25,093	6,975
Debtors	15	713,489	921,728	349,713	565,184
Cash at bank and in hand		1,033,422	1,033,422	330,351	330,351
		<u>1,772,240</u>	<u>1,962,773</u>	<u>705,157</u>	<u>902,510</u>
Current liabilities					
Creditors: amounts falling due within one year	16	(1,659,025)	(1,659,025)	(633,033)	(631,951)
Net current assets		<u>113,215</u>	<u>303,748</u>	<u>72,124</u>	<u>270,559</u>
Total assets less current liabilities		<u>2,329,010</u>	<u>2,291,643</u>	<u>2,304,822</u>	<u>2,246,467</u>
Creditors: amounts falling due after more than one year					
Grants payable in over one year	17	(140,000)	(140,000)	(140,000)	(140,000)
Net assets		<u>2,189,010</u>	<u>2,151,643</u>	<u>2,164,822</u>	<u>2,106,467</u>
Represented by:					
Unrestricted funds – general funds		2,030,177	2,151,643	2,005,989	2,106,467
Unrestricted funds - Revaluation Reserve		158,833	-	158,833	-
	18	<u>2,189,010</u>	<u>2,151,643</u>	<u>2,164,822</u>	<u>2,106,467</u>

Approved by the Trustees on 23 March 2004 and signed on their behalf by:

JOHN AYLING

: Chairman

JONATHAN HOFFMAN FCA, FCCA

: Treasurer

The notes on pages 15 to 23 form part of these financial statements.

THE LORD'S TAVERNERS LIMITED

Consolidated cash flow statement For the year ended 31 December 2003

	Notes	2003 £	2002 £
Net cash inflow/(outflow) from operating activities	20	<u>704,844</u>	<u>(79,730)</u>
Returns on investments and servicing of finance			
Interest received		<u>16,539</u>	<u>9,844</u>
Capital expenditure			
Payments to acquire fixed assets	11	14,312	4,954
Payments to acquire investments	12	<u>4,000</u>	<u>-</u>
		<u>(18,312)</u>	<u>(4,954)</u>
Increase/(decrease) in cash in period	21	<u><u>703,071</u></u>	<u><u>(74,840)</u></u>

Reconciliation of net cash flow to movements in net funds

		2003 £	2002 £
Increase/(decrease) in cash in period		703,071	(74,840)
Net funds brought forward		<u>330,351</u>	<u>405,191</u>
Net funds carried forward	21	<u><u>1,033,422</u></u>	<u><u>330,351</u></u>

THE LORD'S TAVERNERS LIMITED

Notes to the financial statements For the year ended 31 December 2003

1. Accounting policies

a) Basis of accounting

The financial statements are prepared under the historical cost convention, as modified by the revaluation of certain fixed assets, and in accordance with applicable accounting standards, the Companies Act 1985 and the Statement of Recommended Practice "Accounting and Reporting by Charities", issued in October 2000.

The consolidated financial statements comprise the financial statements of the charity and its subsidiary, Lord's Taverners Enterprises Limited, on a line by line basis.

b) Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donors or which have been raised by the charity for specific purposes.

c) Incoming resources

Annual subscriptions are treated as income when they are received: entrance fees are recognised as income in the year of receipt: income from events and regions is treated as income when the events actually occur: donations and all other receipts from fundraising are reported gross, and are recognised on receipt. Related gift aid is recognised when received from the Inland Revenue.

Legacies notified by the balance sheet date are included as income for the year, provided that they have either been received or otherwise are known and can be measured with certainty. Other material legacies to which the charity is likely to be entitled, whether notified before or after the balance sheet date, are disclosed in note 2 to the financial statements.

All other income is recognised in the Statement of Financial Activities when the conditions for receipt have been met and there is reasonable assurance of receipt.

Where a claim for repayment of income tax has or will be made, such income is grossed up to incorporate the recoverable tax. Investment income is accounted for when receivable and includes the related tax recoverable.

d) Resources expended

The charity's operating costs includes staff costs, rent and other related costs. Such costs are allocated between cost of generating funds (including fundraising) and management and administration. Staff costs are allocated according to the costs of staff working directly in the relevant department. Where costs are not directly applicable to any department, they have been apportioned according to the total of all other costs relating to each department.

THE LORD'S TAVERNERS LIMITED

Notes to the financial statements For the year ended 31 December 2003

1. Accounting policies

d) Resources expended (contd.)

Cost of generating funds comprises expenditure directly attributable to fundraising events and the staff costs directly attributable to fundraising.

Charitable expenditure comprises all expenditure directly related to the objects of the charity and includes grants payable, which are recognised at the time they are approved. Management and administration costs represent expenditure incurred in the management of the charity's assets, organisational administration and compliance with constitutional and statutory requirements.

e. Tangible fixed assets

Where the Trustees consider it appropriate, property and gifted art is revalued to market value and depreciation charged on the revalued amount.

Depreciation has been provided to write off tangible fixed assets over their expected useful lives. No depreciation is charged on freehold land. The rates of depreciation applied to other assets are:

Freehold buildings	-	2% per annum
Gifted art	-	2% per annum
Fixtures and fittings	-	25% per annum
Computer hardware	-	25% per annum
Computer software	-	33.3% per annum

f. Investments, stock and donated assets

Investments are held at market value. Investments in subsidiary undertakings are held at cost less any impairment in value. Stock is stated at the lower of cost and net realisable value. The value of assets donated for use at events is recognised when the related income is received.

g. Leases

Rental costs on operating leases are charged to the Statement of Financial Activities over the period of the lease.

h. Pensions

The Charity contributes to the personal pension schemes of its employees. The charge in the year represents contributions paid during the year.

2. Legacies

In accordance with the accounting policy shown in note 1(c), income from legacies during the year amounted to £194,851 (2002 : £50,027).

In addition, the charity has been notified of potential legacies amounting to approximately £NIL (2002 : £20,000) which will, when appropriate, be recognised as income in future accounting periods.

THE LORD'S TAVERNERS LIMITED

Notes to the financial statements For the year ended 31 December 2003

3. Activities for generating funds Group and charity	Unrestricted funds	Restricted funds	Total funds 2003	Total funds 2002
	£	£	£	£
Central and National Regions	1,412,243	-	1,412,243	1,500,749
Lady Taverners	1,464,674	-	1,464,674	1,286,391
Young Lord's Taverners	928,445	-	928,445	1,031,207
	51,996	-	51,996	53,928
	<u>3,857,358</u>	<u>-</u>	<u>3,857,358</u>	<u>3,872,275</u>

4. Investment and other income Group	Unrestricted funds	Restricted funds	Total funds 2003	Total funds 2002
	£	£	£	£
Bank interest and investment income	16,539	-	16,539	9,844
Rental and other income	59,710	-	59,710	70,197
	<u>76,249</u>	<u>-</u>	<u>76,249</u>	<u>80,041</u>

The investment income arose wholly in the United Kingdom.

5. Cost of generating funds Group	Unrestricted funds	Restricted funds	Total funds 2003	Total funds 2002
	£	£	£	£
Central and National Regions	612,165	-	612,165	793,937
Lady Taverners	776,067	-	776,067	622,420
Young Lord's Taverners	426,223	-	426,223	445,549
Headquarters	40,218	-	40,218	31,362
	640,809	-	640,809	604,635
	<u>2,495,482</u>	<u>-</u>	<u>2,495,482</u>	<u>2,497,903</u>

6. Grant aid Group and charity	Unrestricted funds	Restricted funds	Total funds 2003	Total funds 2002
	£	£	£	£
The Lord's Taverners Foundation Grants:				
ECB	509,075	48,500	557,575	473,617
English Schools Cricket Association	25,000	-	25,000	100,000
Direct Cricket Grants	314,795	-	314,795	209,531
Kwik Cricket	897	-	897	20,000
Total cricket	<u>849,767</u>	<u>48,500</u>	<u>898,267</u>	<u>803,148</u>
National Playing Fields Association	25,000	-	25,000	25,000
Minibuses	1,557,878	-	1,557,878	1,015,575
Sports & Recreation for young people with special needs	256,578	-	256,578	239,632
	<u>2,689,223</u>	<u>48,500</u>	<u>2,737,723</u>	<u>2,083,355</u>

THE LORD'S TAVERNERS LIMITED

Notes to the financial statements For the year ended 31 December 2003

7.	Management and administration of the charity Group	Unrestricted funds	Restricted funds	Total funds 2003	Total funds 2002	
		£	£	£	£	
	Auditors' fees - for audit	17,500	-	17,500	17,000	
	- for non audit	2,625	-	2,625	-	
	Rentals under operating leases of office equipment	-	-	-	841	
	Office costs	297,447	-	297,447	284,606	
		317,572	-	317,572	302,447	
	Less: reallocated to cost of generating funds	(11,220)	-	(11,220)	(11,775)	
		306,352	-	306,352	290,672	
8.	Total resources expended	Staff costs (Note 9)	Other costs	Depreciation (Note 11)	Total 2003	Total 2002
		£	£	£	£	£
	Group					
	Cost of generating funds	357,386	2,114,854	23,242	2,495,482	2,497,903
	Grant aid	-	2,737,723	-	2,737,723	2,083,355
	Management and administration	184,108	110,271	11,973	306,352	290,672
		541,494	4,962,848	35,215	5,539,557	4,871,930
	Charity					
	Cost of generating funds	357,386	2,103,030	4,175	2,464,591	2,456,374
	Grant aid	-	2,737,723	-	2,737,723	2,083,355
	Management and administration	184,108	127,941	2,151	314,200	290,085
		541,494	4,968,694	6,326	5,516,514	4,829,814
9.	Staff costs				2003	2002
					£	£
	Wages and salaries				474,850	487,287
	Social security costs				48,938	46,417
	Other pension costs (Note 1(h))				17,706	14,842
					541,494	548,546

The average number of persons employed by the Charity during the year was 16 (2002 : 17). No staff member works exclusively in fundraising or administration. It is considered that 66% (2002 : 66%) of staff costs are attributable to fundraising and 34% (2002 : 34%) to administration. The remuneration of one employee fell within £70,000 to £80,000 p.a. (2002 : £60,000 - £70,000 one employee).

THE LORD'S TAVERNERS LIMITED

Notes to the financial statements For the year ended 31 December 2003

10. Trustee remuneration and expenses

The Trustees of the Charity did not receive any remuneration during the year (2002 : nil).

The charity made a contribution of £2,506 (2002 : £1,941) towards the travel expenses of 5 Trustees (2002 : 4 Trustees).

Trustee indemnity insurance was purchased for £1,522.

11. Tangible fixed assets

Group

	Gifted art £	Computer equipment £	Fixtures and fittings £	Freehold property £	Fixtures and fittings £	Group Total £
Cost or valuation						
At 1 January 2003	54,640	68,976	30,765	2,240,000	103,810	2,498,191
Additions	-	14,312	-	-	-	14,312
At 31 December 2003	<u>54,640</u>	<u>83,288</u>	<u>30,765</u>	<u>2,240,000</u>	<u>103,810</u>	<u>2,512,503</u>
Depreciation						
At 1 January 2003	3,276	64,531	30,765	89,600	97,321	285,493
Charge for the year	1,092	5,234	-	22,400	6,489	35,215
At 31 December 2003	<u>4,368</u>	<u>69,765</u>	<u>30,765</u>	<u>112,000</u>	<u>103,810</u>	<u>320,708</u>
Net book value						
At 31 December 2003	<u>50,272</u>	<u>13,523</u>	<u>-</u>	<u>2,128,000</u>	<u>-</u>	<u>2,191,795</u>
At 31 December 2002	<u>51,364</u>	<u>4,445</u>	<u>-</u>	<u>2,150,400</u>	<u>6,489</u>	<u>2,212,698</u>

Charity

	Gifted art £	Computer equipment £	Fixtures and fittings £	Charity Total £
Cost or valuation				
At 1 January 2003	54,640	68,976	30,765	154,381
Additions	-	14,312	-	14,312
At 31 December 2003	<u>54,640</u>	<u>83,288</u>	<u>30,765</u>	<u>168,693</u>
Depreciation				
At 1 January 2003	3,276	64,531	30,765	98,572
Charge for the year	1,092	5,234	-	6,326
At 31 December 2003	<u>4,368</u>	<u>69,765</u>	<u>30,765</u>	<u>104,898</u>
Net book value				
At 31 December 2003	<u>50,272</u>	<u>13,523</u>	<u>-</u>	<u>63,795</u>
At 31 December 2002	<u>51,364</u>	<u>4,445</u>	<u>-</u>	<u>55,809</u>

THE LORD'S TAVERNERS LIMITED

Notes to the financial statements For the year ended 31 December 2003

11. Tangible fixed assets

The freehold property was revalued by George Trollope, Surveyors, on 31 December 1999. The valuation of £2,240,000 was based on the unencumbered freehold interest subject to outstanding lease agreements at the time. The trustees are not aware of any material change in value and therefore the valuation has not been changed.

The depreciation charged in the year attributable to the excess of the revaluation over the cost of the property amounted to £3,176 (2002 : £3,176). The gifted art was valued at 31 December 2001 by Bonhams, Auctioneers and Valuers. The basis of valuation was the cost of commissioning similar artwork by the same artist. In the opinion of the Trustees it was not considered necessary to change the net book value as at 31 December 2003.

12. Investments

UK investments are held as follows:

	Unlisted	Group Total	Investment in subsidiary undertaking (Note 13)	Charity Total
	£	£	£	£
Market value at 1 January 2003	20,000	20,000	1,900,100	1,920,100
Additions	4,000	4,000	-	4,000
31 December 2003	<u>24,000</u>	<u>24,000</u>	<u>1,900,100</u>	<u>1,924,100</u>

At 31 December 2003, The Charity owned a debenture of 6 seats at Lord's Cricket Ground which cost £24,000. In the opinion of the Trustees the market value of the debenture was also £24,000.

13. Subsidiary undertaking

The charity owns 100% of the ordinary and preference share capital of the Lord's Taverners Enterprises Limited, a company registered in England and Wales, whose principal activity is commercial trading.

The subsidiary undertaking's audited financial statements, which will be filed with the Registrar of Companies, are summarised below:

	2003 £	2002 £
Turnover	145,431	145,917
Cost of sales	(46,471)	(40,388)
Gross profit	<u>98,960</u>	<u>105,529</u>
Administrative expenses	(72,202)	(92,416)
Interest payable and similar charges	(91)	(32)
Payment under Gift Aid	(47,656)	(50,900)
Retained loss for the year	<u>(20,989)</u>	<u>(37,819)</u>
Retained loss brought forward	(100,480)	(62,661)
Retained loss carried forward	<u>(121,469)</u>	<u>(100,480)</u>
Net assets	<u>1,937,464</u>	<u>1,958,453</u>

THE LORD'S TAVERNERS LIMITED

Notes to the financial statements For the year ended 31 December 2003

14.	Stock	Group 2003 £	Charity 2003 £	Group 2002 £	Charity 2002 £
	Merchandise for resale	<u>25,329</u>	<u>7,623</u>	<u>25,093</u>	<u>6,975</u>
15.	Debtors	Group 2003 £	Charity 2003 £	Group 2002 £	Charity 2002 £
	Amounts due from subsidiary undertaking	-	218,436	-	215,471
	Debtors from events	67,990	67,990	74,309	74,309
	Debtors in respect of regions	93,488	93,488	58,972	58,972
	Other debtors	393,357	383,160	58,971	58,971
	Prepayments and accrued income	158,654	158,654	157,461	157,461
		<u>713,489</u>	<u>921,728</u>	<u>349,713</u>	<u>565,184</u>
16.	Creditors: amounts falling due within one year	Group 2003 £	Charity 2003 £	Group 2002 £	Charity 2002 £
	Grant creditors	1,207,774	1,207,774	398,029	398,029
	Other creditors	131,206	131,206	124,780	124,780
	Taxation and social security	-	-	1,082	-
	Accruals and deferred income	320,045	320,045	109,142	109,142
		<u>1,659,025</u>	<u>1,659,025</u>	<u>633,033</u>	<u>631,951</u>
17.	Creditors: amounts falling due after more than one year	Group 2003 £	Charity 2003 £	Group 2002 £	Charity 2002 £
	Grants payable in over one year	<u>140,000</u>	<u>140,000</u>	<u>140,000</u>	<u>140,000</u>

THE LORD'S TAVERNERS LIMITED

Notes to the financial statements For the year ended 31 December 2003

18. Funds

	Balance at 1 January 2003 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 December 2003 £
Group					
Unrestricted funds	2,164,822	5,515,245	5,491,057	-	2,189,010
Restricted funds	-	48,500	48,500	-	-
Total funds	2,164,822	5,563,745	5,539,557	-	2,189,010

Group net assets between funds

All assets and liabilities at 31 December 2003 are represented by unrestricted funds.

19. Taxation

As the Lord's Taverners Limited is a registered charity under the Charities Act 1993 it is entitled to the exemptions from tax afforded by sections 505 ICTA 1988 and 256 TCGA 1992 so far as its income and gains are applied for charitable purposes.

20. Reconciliation of operating income to net cash inflow/(outflow) from operating activities

	2003 £	2002 £
Net incoming resources for the year	24,188	43,953
Depreciation	35,215	63,904
(Increase)/decrease in stock	(236)	(681)
(Increase)/decrease in debtors	(363,776)	165,554
(Decrease)/increase in creditors	1,025,992	(290,616)
(Decrease)/increase in long term creditors	-	(52,000)
Interest (received)/paid	(16,539)	(9,844)
Net cash inflow/(outflow) from operating activities	704,844	(79,730)

21. Analysis of net funds

	2002 £	Cashflow £	2003 £
Cash at bank and in hand	330,351	703,071	1,033,422

THE LORD'S TAVERNERS LIMITED

Notes to the financial statements For the year ended 31 December 2003

22. Lease commitments

The Group has no lease commitments at 31 December 2003 (2002 : nil).

23. Related party transactions

Advantage has been taken under the Financial Reporting Standard No. 8 not to disclose transactions between entities, 90% or more of whose voting rights are controlled within the Lord's Taverners Limited Group.

24. Constitution

The Lord's Taverners Limited is a company limited by guarantee with 18 members. The maximum liability on winding up for each member is £1. The members of the company are the Trustees named on page 1. In the event of the charity being wound up the liability in respect of the guarantee is limited to £1 per member.