

Registered Company No: 582579
Registered Charity No: 306054

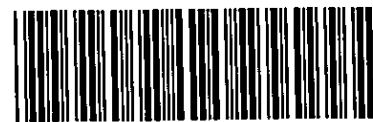
Chantrey Vellacott DFK LLP

THE LORD'S TAVERNERS LIMITED

(A company limited by guarantee and not having
a share capital)

**Trustees' Annual Report and
Consolidated Financial Statements
For the year ended
31 December 2006**

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THE LORD'S TAVERNERS LIMITED

Year ended 31 December 2006

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THE LORD'S TAVERNERS LIMITED

Reference and Administrative Details

Patron and Twelfth Man

HRH The Duke of Edinburgh KG KT

Presidents

The Lord's Taverners	Mike Gatting OBE
The Lady Taverners	Rachael Heyhoe Flint MBE DL
The Young Lord's Taverners	Andrew Flintoff MBE

Trustees

Jonathan Rice	Chairman
John Ayling	Resigned 24 April 2006
John Barnes FCA	Honorary Treasurer, Company Secretary
Geoffrey Cleaver	Appointed 24 April 2006
Michael Clinch	Chairman, Audit Committee
Matthew Fleming	
Mike Gatting OBE	Appointed 24 April 2006
Timothy Graveney	
Richard Groom	
Jonathan Hoffman	Resigned 24 April 2006
Keith Hollinshead	Resigned 24 April 2006
John Hooper CBE	Chairman, Cricket Giving Committee
Peter Johnson	Chairman, Regions
Christopher Laing OBE DL	Chairman, Foundation
Roger Oakley	Chairman, Cricket Committee
Robert Powell	
Les Rowland	
Martin Smith	
Richard Stilgoe OBE, DL	
Nigel Wray	Appointed 24 April 2006
Anthony Wreford	Appointed 24 April 2006

Ex-officio

Maggie Smith	Chairman, The Lady Taverners
Judith Chalmers OBE	President Emeritus, The Lady Taverners
Jack Leonard	Honorary Legal Advisor

Senior Staff

Mark Williams	Chief Executive, The Lord's Taverners
Margaret Price	Director, The Lady Taverners
Derrin Gill	Secretary to the Trustees

THE LORD'S TAVERNERS LIMITED

Reference and Administrative Details

Registered office

10 Buckingham Place
London
SW1E 6HX

Registered Company no 582579 (registered in England and Wales)

Registered Charity no 306054

Bankers

National Westminster Bank plc
St James's and Piccadilly Branch
208 Piccadilly
London
W1A 2DG

Auditor

Chantrey Vellacott DFK LLP
Russell Square House
10-12 Russell Square
London
WC1B 5LF

Honorary Treasurer and Company Secretary

John Barnes FCA

Honorary Legal Advisor

Jack Leonard
Stewarts
63 Lincoln's Inn Fields
London
WC2A 3LW

THE LORD'S TAVERNERS LIMITED

Report of the Trustees (incorporating the Report of the Directors) for the year ended 31 December 2006

The Trustees of The Lord's Taverners Limited have pleasure in presenting their report and the audited consolidated financial statements for the year ended 31 December 2006. This report should be read in conjunction with the information on pages 1 and 2.

Structure, Governance and Management

Club and Charity

Founded as a Club in 1950 at the Old Tavern at Lord's by a group of actors, who wished to put something back into the game of cricket, we have evolved over 56 years into a Club and Charity. Our fundraising is principally events-led through our 4,000 strong membership. We have three fundraising groups – Lord's Taverners, Lady Taverners and Young Lord's Taverners. Our 16 staff drive our London-based national events. A significant proportion of our fundraising each year is attributable to our all-volunteer 27 Lord's Taverners Regions and 22 Lady Taverners Regions.

We aim to give away in the form of grants most of the money we raise each year. For the past five years this has amounted to between £1.5 million and £2 million each year; the Charity also receives donations and grants for specific purposes which are not included in these figures. Since 1950 our total grants have exceeded £40 million.

Membership

Our Members are drawn from the world of entertainment, sport, the professions, commerce and the arts. There are approximately 2,000 Lord's Taverners, 1,000 Lady Taverners, 200 Young Lord's Taverners and 800 Associate members.

HRH The Prince Philip has been Patron and Twelfth Man since our founding in 1950. Mr Mike Gatting OBE is our 34th President. Mr Bill Tidy MBE will succeed Mr Gatting in May 2007. Rachael Heyhoe Flint MBE is President of The Lady Taverners and Mr Andrew Flintoff MBE is President of the Young Lord's Taverners.

Constitution and Trustees

We are governed by our Memorandum and Articles of Association (most recently those adopted pursuant to Special Resolutions passed on 24 April 2006). They can be viewed via a link on the Home Page of our website www.lordstaverners.org. The Articles of Association require the Charity to be managed by the Trustees. The Trustees, who are elected by full members of The Lord's Taverners in annual elections, serve for a three year term. One third of the elected Trustees retires each year but is eligible for re-election up to a maximum of three consecutive terms. The Trustees who have served during the year are listed on page 1.

THE LORD'S TAVERNERS LIMITED

Report of the Trustees (incorporating the Report of the Directors) for the year ended 31 December 2006

Induction and Training of Trustees

Trustees receive details of the responsibilities of charity Trustees on nomination for election. On election Trustees are briefed by the Chairman and receive an induction briefing by the Chief Executive.

Organisational Structure and Decision-making Process

The Trustees of The Lord's Taverners are responsible for the management of the Club through an Executive Committee, which meets monthly. The Chief Executive and senior executive staff report to the Executive Committee. Supporting the fundraising and grant making work of the charity are volunteer committees serviced by the Executive staff.

The Executive Committee delegates day to day administrative responsibility to the Chief Executive and his team but, in keeping with the Club ethos, there is a tradition of hands-on oversight by the volunteer-led committees.

The administrative costs of our charitable activities have been calculated at 4p in the £ (2005 5p). Costs directly attributable to fundraising add a further 11p (2005 14p) and governance costs were 1p (2005 1p). Thus the overheads for running the Club and the Charity were 16p in the £ (2005 20p) as a proportion of our overall income.

Risk Management

The Trustees continually assess the risks to which the Charity is exposed, in particular those related to the staging of events and other fundraising initiatives. They are satisfied that there are systems in place to manage exposure to major risk. The charity has an Audit Committee, chaired by a Trustee, which reports to the Trustees following the annual audit of the accounts as well as at each meeting of the Trustees.

Objectives and Activities, including Achievement and Performance

Charitable Mission

"Giving young people, particularly those with special needs, a sporting chance"

- by providing incentives to play cricket in schools and clubs,
- by enabling young people with special needs to participate in sporting activities,
- by supplying minibuses to special needs' organisations, and
- by creating recreational facilities in conjunction with the National Playing Fields' Association

The Lord's Taverners is recognised by the England and Wales Cricket Board (ECB) as the official national charity for recreational cricket.

THE LORD'S TAVERNERS LIMITED

Report of the Trustees (incorporating the Report of the Directors) for the year ended 31 December 2006

Fundraising Activities

The Club, both centrally and in the Regions, puts on around 300 fundraising events each year. Many of these are annual events where the income is able to be predicted with some certainty. These form the core of the annual budget, which in recent years has forecast a net income of about £1.5 million. The charity constantly strives to achieve higher surpluses than this through the ingenuity and commitment of both volunteer Members and the executive staff.

The range of events put on includes Lunches and Dinners, Cricket Matches and Golf days, and Concerts. We are also alert to opportunities both to be nominated as charity of the year by companies and other organisations and to be nominated as the charitable beneficiary of commercial and other events. We seek, wherever possible, to engage commercial partners for all our fundraising activities.

The role of our volunteer Members is crucial to all our fundraising activity both with central events and, especially, in the Regions which are 100% volunteer-led.

Fundraising Highlights in 2006

One-off events during the year (with approximate funds raised in brackets) included a concert at the Royal Albert Hall (£7,000), a dinner during the Football World Cup (£22,000), Tribute Dinners to Mike Gatting at the Tower of London (£35,000), Jim Laker at The Savoy (£70,000) and Sir David Frost at the Mansion House (£42,000). The Lady Taverners put on a lunch at Trinity House with HRH Princess Royal (£9,000) and a Ball at Cliveden House (£35,000). We were also nominated as a charity beneficiary of the cricketer, Andrew Flintoff's Benefit year, with the promise of a donation of at least £50,000.

Grants Policy and Committee – The Foundation

The Foundation, which meets four times a year, is invited by the Trustees to give away each year as grants an amount approximately equal to the net funds raised. The Trustees have determined that for the time being grants are made on the following basis:

- 50% to Youth Cricket,
- £30,000 of the balance to The National Playing Fields Association,

with the balance being distributed as follows,

- 70% to supplying minibuses to special needs' organisations, and
- 30% to supplying sports and play equipment to organisations looking after young people with special needs.

Recommendations to Foundation are made by three sub-committees, each chaired by a volunteer Member, which cover the three principal areas of our giving – Cricket, Minibuses and 'Sport and Recreation for Young People with Special Needs'.

THE LORD'S TAVERNERS LIMITED

Report of the Trustees (incorporating the Report of the Directors) for the year ended 31 December 2006

Grant Giving Highlights in 2006

Cricket

Grants to Youth Cricket in 2006, excluding the restricted grants made possible by the England & Wales Cricket Trust, The National Sports Foundation (see below) and others, totalled £738,608

In 2005 the Trustees committed, subject to certain conditions, the charity to spending 20% of our Cricket grants each year on the Cricket Foundation Appeal's *Chance to shine* project to take cricket back to our state schools, up to a total of £1 million on the project. In 2006 we made grants totalling £175,000 to *Chance to shine*, bringing the total donated to date to £350,000

Following the unprecedented interest in cricket in the wake of England's Ashes victory in the summer of 2005, we found ourselves, for the first time, unable to meet the demand for our grants of cricket equipment bags and towards Non-Turf Pitch installations. We are grateful to the newly constituted England & Wales Cricket Trust, which helped us alleviate this situation by making a grant to us of £177,500 and to the even newer National Sports Foundation, which provided matched funding for this grant

Minibuses

In 2006 we spent £511,297 towards the provision of 46 Minibuses. This figure excludes the donations from recipient self help and supplier rebate

In November 2006, our Patron and Twelfth Man, HRH The Duke of Edinburgh, presented our 800th Minibus to the Holyport Manor School, Maidenhead at Windsor Castle

Sport and Recreation for Young People with Special Needs

In 2006 we made 58 grants of special needs sports and play equipment and 73 grants towards the purchase of Sports Wheelchairs. These totalled £232,772. This figure excludes donations from recipient self help

In January 2006 we made a grant of £25,000 to Green Park School, a special needs school in Wolverhampton, towards the installation of a multi sensory play room

Subsidiary Companies

The Lord's Taverners operate a trading subsidiary, Lord's Taverners Enterprises Limited, through which trading income in respect of merchandise and property leases are managed. Profit from this company is gift aided to the charity each year

THE LORD'S TAVERNERS LIMITED

Report of the Trustees (incorporating the Report of the Directors) for the year ended 31 December 2006

In addition, The Lord's Taverners is the sole Corporate Trustee of The Brian Johnston Memorial Trust, which raises funds to enable financial support to be given to young cricketers with potential to succeed in the game, who are in financial need, as well as to cricket for the blind. The Lord's Taverners assist the Trust with a grant of £15,000 each year.

The results of both subsidiary companies are consolidated in these financial statements. Further details are provided in the notes.

Financial Review and Outlook

The overall surplus before unrestricted grant aid for the Group was in line with Budget at £1,822,320 (2005 £1,627,584). Further details are shown on page 11 in the Statement of Financial Activities, but a summary is set out below.

	2006 £	2005 £
Incoming resources	4,867,564	4,241,477
Cost of generating funds	(2,973,198)	(2,504,866)
Governance costs	(65,917)	(85,815)
Losses on investments	(6,129)	(23,212)
	<u>1,822,320</u>	<u>1,627,584</u>

During the year the fundraising activities of The Lady Taverners raised £702,511 (2005 £717,712) before any overhead allocation, and The Young Lord's Taverners raised £16,950 (2005 £20,965) on the same basis. The Budget target surplus for 2007 has been again set at £1.5 million.

Reserves Policy

The Reserves Policy of the Trustees is, as far as is prudently possible, to commit all the funds that are raised by the Charity in the year in which they are received, having regard to the need for funds to cover a normal level of working capital. The reserves of the Group are almost entirely represented by the freehold building occupied by the Charity and the subsidiary companies, which cost £2.08m and has been revalued to £2.75m. This sum is not, therefore, currently available to be given away.

Investment policy and performance

The only investments held by the charity in recent years have been gifted shares. Trustee policy is to liquidate such investments as soon as they can be sold.

Plans for the Future

The Trustees are proposing to review our governance structure during 2007 with a view to streamlining it if possible.

The key components of The Lord's Taverners will continue to be a well-balanced mix of Club and Charity, ensuring the enjoyment of our Members and their friends at our events and thereby maximising our fundraising.

THE LORD'S TAVERNERS LIMITED

Report of the Trustees (incorporating the Report of the Directors) for the year ended 31 December 2006

Statement of Trustees' Responsibilities

Company and charity law require the trustees, who are also the directors of the charitable company, to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and the group as at the end of the financial year, and of the surplus or deficit for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and the group and enable them to ensure that the financial statements comply with the Companies Act 1985 and the Statement of Recommended Practice Accounting and Reporting by Charities 2005. They are also responsible for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Each trustee, who was a director of the company at the date that this report was approved, has taken all steps that they ought to have taken as a director in order to

- make themselves aware of any relevant audit information (as defined by the Companies Act 1985), and
- ensure that the auditors are aware of all relevant audit information (as defined)

As far as each director is aware, there is no relevant audit information of which the charity's auditors are unaware.

The maintenance and integrity of the corporate and financial information included on the charity's website is the responsibility of the trustees. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislations in other jurisdictions.

Auditors

A resolution to re-appoint Chantrey Vellacott DFK LLP as auditors will be proposed at the Annual General Meeting.

Approved by the Trustees on 27 March 2007 and signed on their behalf by


Jonathan Rice
Chairman

THE LORD'S TAVERNERS LIMITED

Independent Auditor's Report to the members of The Lord's Taverners Limited

We have audited the financial statements of The Lord's Taverners Limited for the year ended 31 December 2006 which comprise the Consolidated Statement of Financial Activities, Consolidated Balance Sheet, Charity Balance Sheet, Consolidated Cash Flow Statement and related notes. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the charitable company's members, as a body, in accordance with section 235 of the Companies Act 1985 and section 43 of the Charities Act 1993. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As described in the Statement of Trustees' Responsibilities, the Trustees, who are also the directors for the purposes of company law, are responsible for the preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Report of the Trustees is not consistent with the financial statements, if the charitable company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding trustees' remuneration and transactions with the charitable company is not disclosed.

We read the Report of the Trustees and consider whether it is consistent with the audited financial statements. We consider the implications for our report if we become aware of any apparent misstatement within it.

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the trustees in the preparation of the financial statements, and of whether the accounting policies are appropriate to the circumstances of the charitable company and the group, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

THE LORD'S TAVERNERS LIMITED

Independent Auditor's Report to the members of The Lord's Taverners Limited

Opinion

In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of affairs of the charitable company and the group as at 31 December 2006, and of their incoming resources and application of resources, including their income and expenditure, in the year then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the Report of the Trustees (incorporating the Directors' Report) is consistent with the financial statements

Chantrey Vellacott DM LLP

Chantrey Vellacott DFK LLP

Chartered Accountants
Registered Auditor

LONDON

Date: *27 March 2007*

Chantrey Vellacott DFK LLP

THE LORD'S TAVERNERS LIMITED

Consolidated Statement of Financial Activities (incorporating an Income and Expenditure account) For the year ended 31 December 2006

	Notes	Unrestricted funds £	Restricted funds £	Total 2006 £	As restated Total 2005 £
Incoming resources					
Incoming resources from generated funds					
Activities for generating funds	2	4,590,328	-	4,590,328	3,703,736
Voluntary income					
Donations	3	46,129	1,415,773	1,461,902	1,124,869
Legacies		10,000	-	10,000	-
Subscriptions and entrance fees		201,369	-	201,369	224,007
Investment and other income	4	19,738	-	19,738	30,977
Total incoming resources		4,867,564	1,415,773	6,283,337	5,083,589
Resources expended					
Costs of generating funds					
Costs of activities for generating funds	5	2,973,198	-	2,973,198	2,504,866
Charitable activities					
Grants to cricket		874,277	280,685	1,154,962	749,849
National Playing Fields Association		30,000	-	30,000	30,000
Minibuses		606,265	910,331	1,516,596	1,441,911
Sports and Recreation for young people with special needs		273,473	15,800	289,273	314,747
Brian Johnston Memorial Trust		-	72,134	72,134	76,230
	6	1,784,015	1,278,950	3,062,965	2,612,737
Governance costs	7	65,917	-	65,917	85,815
Total resources expended		4,823,130	1,278,950	6,102,080	5,203,418
Net incoming/(outgoing) resources for the year		44,434	136,823	181,257	(119,829)
Realised loss on listed investments		(4,317)	-	(4,317)	-
Net income/(expenditure) for the year		40,117	136,823	176,940	(119,829)
Unrealised loss on listed investments		(1,812)	-	(1,812)	(23,212)
Net movement in funds carried forward		38,305	136,823	175,128	(143,041)

THE LORD'S TAVERNERS LIMITED

Consolidated Statement of Financial Activities (incorporating an Income and Expenditure account) For the year ended 31 December 2006

	Notes	Unrestricted funds £	Restricted funds £	Total 2006 £	As restated Total 2005 £
Net movement in funds brought forward		38,305	136,823	175,128	(143,041)
Balances brought forward at 1 January					
As previously stated		-	-	-	2,870,509
Prior year adjustment	21	-	-	-	47,906
As restated		<u>2,742,290</u>	<u>33,084</u>	<u>2,775,374</u>	<u>2,918,415</u>
Balances carried forward at 31 December	16	<u><u>2,780,595</u></u>	<u><u>169,907</u></u>	<u><u>2,950,502</u></u>	<u><u>2,775,374</u></u>

Chantrey Vellacott DFK LLP

The consolidated accounts reflect the activities of the Charity and its subsidiaries. All amounts relate to continuing activities.

There are no recognised gains and losses for the current financial year and the preceding financial year other than as shown above.

The notes on pages 15 to 23 form part of these financial statements.

THE LORD'S TAVERNERS LIMITED

Balance Sheets as at 31 December 2006

	Notes	Group 2006 £	As restated Group 2005 £	Charity 2006 £	Charity 2005 £
Fixed assets					
Tangible fixed assets	10	2,799,349	2,810,934	49,349	60,934
Investments	11	44,762	71,275	1,944,764	1,971,277
		<u>2,844,111</u>	<u>2,882,209</u>	<u>1,994,113</u>	<u>2,032,211</u>
Current assets					
Stock	13	42,038	39,118	24,320	20,440
Debtors	14	721,993	459,652	927,441	670,374
Cash at bank and in hand		352,700	176,333	310,660	104,463
		<u>1,116,731</u>	<u>675,103</u>	<u>1,262,421</u>	<u>795,277</u>
Current liabilities					
Creditors amounts falling due within one year	15	(1,010,340)	(781,938)	(1,009,028)	(760,490)
Net current (liabilities)/assets		<u>106,391</u>	<u>(106,835)</u>	<u>253,393</u>	<u>34,787</u>
Total assets less current liabilities, being net assets		<u>2,950,502</u>	<u>2,775,374</u>	<u>2,247,506</u>	<u>2,066,998</u>
Represented by					
Unrestricted funds – general funds		2,111,762	2,073,457	2,095,678	2,066,998
Unrestricted funds - Revaluation Reserve		668,833	668,833	-	-
Restricted funds		169,907	33,084	151,828	-
	16	<u>2,950,502</u>	<u>2,775,374</u>	<u>2,247,506</u>	<u>2,066,998</u>

Approved by the Trustees on 27 March 2007 and signed on their behalf by


 JONATHAN RICE Chairman

 JOHN BARNES FCA Treasurer

The notes on pages 15 to 23 form part of these financial statements

THE LORD'S TAVERNERS LIMITED

Consolidated cash flow statement For the year ended 31 December 2006

	Notes	2006 £	As restated 2005 £
Net cash inflow/(outflow) from operating activities		<u>168,747</u>	<u>(827,315)</u>
Returns on investments and servicing of finance			
Interest received		<u>10,432</u>	<u>24,674</u>
Capital expenditure			
Payments to acquire fixed assets	10	<u>(2,812)</u>	<u>-</u>
Payments to acquire investments		<u>-</u>	<u>(3,000)</u>
		<u>(2,812)</u>	<u>(3,000)</u>
Increase/(Decrease) in cash in period		<u><u>176,367</u></u>	<u><u>(805,641)</u></u>

Reconciliation of net cash flow to movements in net funds

	2006 £	2005 £
Increase / (decrease) in cash in period	<u>176,367</u>	<u>(805,641)</u>
Net funds brought forward	<u>176,333</u>	<u>981,974</u>
Net funds carried forward	<u><u>352,700</u></u>	<u><u>176,333</u></u>

Reconciliation of operating income to net cash (outflow)/inflow from operating activities

	2006 £	2005 £
Net incoming/(outgoing) resources for the year	<u>181,257</u>	<u>(119,829)</u>
Depreciation	<u>14,397</u>	<u>14,889</u>
(Increase) in stock	<u>(2,920)</u>	<u>(5,601)</u>
(Increase)/decrease in debtors	<u>(262,341)</u>	<u>214,820</u>
Increase/(decrease) in creditors	<u>228,403</u>	<u>(906,920)</u>
Interest received	<u>(10,432)</u>	<u>(24,674)</u>
Disposal of investment	<u>20,383</u>	<u>-</u>
Net cash inflow/(outflow) from operating activities	<u><u>168,747</u></u>	<u><u>(827,315)</u></u>

THE LORD'S TAVERNERS LIMITED

Notes to the financial statements For the year ended 31 December 2006

1 Accounting policies

a) Basis of accounting

The financial statements are prepared under the historical cost convention, as modified by the revaluation of certain fixed assets, and in accordance with applicable accounting standards, the Companies Act 1985 and the Statement of Recommended Practice "Accounting and Reporting by Charities", issued in March 2005

The consolidated financial statements comprise the financial statements of the charity and its subsidiary undertakings, Lord's Taverners Enterprises Limited and the Brian Johnston Memorial Trust, on a line by line basis. The Lord's Taverners is the sole member of Brian Johnston Memorial Trust; the Trust has been consolidated in these financial statements for the first time in 2006. 2005 figures have been restated accordingly.

b) Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donors or which have been raised by the charity for specific purposes.

c) Incoming resources

Donations are recognised when the charity is entitled to the money and the amount receivable is certain. All other receipts from fundraising are reported gross, and are recognised in the period to which the fundraising event related. Annual subscriptions and entrance fees are treated as income when they are received. Related gift aid is recognised when a claim is made to Her Majesty's Revenue & Customs.

Legacies notified by the balance sheet date are included as income for the year, provided that they have either been received or otherwise are known and can be measured with certainty.

Income from events and regions is recognised in the period in which the event occurs.

Investment income is accounted for when receivable and includes the related tax recoverable.

All other income is recognised in the Statement of Financial Activities when the conditions for receipt have been met and there is reasonable assurance of receipt.

The value of assets donated for use at events is recognised when the related income is received.

THE LORD'S TAVERNERS LIMITED

Notes to the financial statements For the year ended 31 December 2006

1 Accounting policies

d) Resources expended

Resources expended are recognised on an accruals basis, and exclude recoverable VAT

Costs of generating funds comprise expenditure directly attributable to fundraising events, the costs of fundraising staff and a proportion of attributable overhead costs

Expenditure on charitable activities comprises all expenditure directly related to the objects of the charity and includes grants payable, which are recognised at the time they are approved. Charitable activities also includes the costs of staff directly involved with the grant making process as well as a proportion of attributable overhead costs

Governance costs comprise expenditure relating to the governance and strategic management of the charity and its subsidiaries, and include the costs of statutory compliance, audit fees, trustees' expenses, legal fees where these are related to strategic issues and a proportion of overhead costs where these can be attributed to the governance arrangements of the group. Governance costs also include the costs of the meetings of trustees, and the awards and other committees

The charity's overhead costs include staff costs, premises and other related costs. Such costs are allocated between the categories of costs of generating funds (including fundraising), charitable activities and governance costs. Staff costs are allocated according to the costs of staff working directly in the relevant department. Where costs are not directly applicable to any department, they have been apportioned according to the total of all other costs relating to each department

e) Tangible fixed assets

Where the Trustees consider it appropriate, property and gifted art is revalued to market value and depreciation charged on the revalued amount

Depreciation has been provided to write off tangible fixed assets evenly over their expected useful lives. The rates of depreciation applied to other assets are

Gifted art	-	2% per annum
Fixtures and fittings	-	25% per annum
Computer equipment	-	33 3% per annum

Freehold property is not depreciated as it is held as an investment in the subsidiary undertaking and as such its valuation is considered by the Trustees every year. Therefore any depreciation is considered to be immaterial

f) Investments

Investments are held at market value at the year end. Any realised and unrealised gains or losses are recognised in the Statement of Financial Activities. Investments in subsidiary undertakings are held at cost less any impairment in value

g) Stock

Stock is stated at the lower of cost and net realisable value

h) Leases

Rental costs on operating leases are charged to the Statement of Financial Activities over the period of the lease

THE LORD'S TAVERNERS LIMITED

Notes to the financial statements For the year ended 31 December 2006

1 Accounting policies

i Pensions

The Lord's Taverners contributes to the personal pension schemes of its employees
The charge in the year represents contributions paid during the year

j Charity Statement of Financial Activities

No separate statement of financial activities or income and expenditure account has been presented for the charity alone as permitted by section 230 of the Companies Act 1985 and paragraph 397 of the 2005 Charities SORP. The charity had total incoming resources in the year of £6,265,230 (2005 £5,090,375) and total resources expended of £6,113,584 (2005 £5,195,382) giving net income / expenditure for the year of £151,646 (2005 net expenditure of £119,829). The net movement in funds, after investment gains / losses was £184,951 (2005 loss of £128,219)

2 Activities for generating funds

	Total 2006 £	Total 2005 £
Ticket sales to events	732,733	569,497
Auctions	521,970	462,856
Raffles	137,862	134,130
External support	212,066	151,579
Other fundraising activities	676,227	713,281
Brian Johnston Memorial Trust	26,878	33,878
Central fundraising	2,307,736	2,065,221
Regional fundraising	2,282,592	1,638,515
	4,590,328	3,703,736

3 Donations

	Unrestricted £	Restricted £	Total 2006 £	Total 2005 £
Minibus self help and supplier rebate	-	910,331	910,331	812,124
Cricket	-	432,513	432,513	53,500
Wheelchair self help	-	15,800	15,800	-
Other	46,129	57,129	103,258	259,245
	46,129	1,415,773	1,461,902	1,124,869

4 Investment and other income

	2006 £	2005 £
Bank interest and investment income	10,432	24,674
Rental and other income	9,306	6,303
	19,738	30,977

The investment income arose wholly in the United Kingdom

THE LORD'S TAVERNERS LIMITED

Notes to the financial statements For the year ended 31 December 2006

5 Costs of activities for generating funds

	Central	Regions	Total 2006	Total 2005
	£	£	£	£
Direct costs of events	1,067,688	1,171,893	2,239,581	1,841,873
Fundraising staff costs	462,913	-	462,913	437,776
Premises costs	34,289	-	34,289	26,114
Depreciation	10,510	-	10,510	10,869
Other overhead costs	225,905	-	225,905	188,234
	<u>1,801,305</u>	<u>1,171,893</u>	<u>2,973,198</u>	<u>2,504,866</u>

6 Charitable activities - Grant aid

	Grant aid	Staff and Support costs	Total 2006	Total 2005
	£	£	£	£
Grants to cricket	1,019,293	135,669	1,154,962	749,849
National Playing Fields Association	30,000	-	30,000	30,000
Minibuses	1,421,628	94,968	1,516,596	1,441,911
Sports & Recreation for young people with special needs	248,572	40,701	289,273	314,747
Brian Johnston Memorial fund	72,134	-	72,134	76,230
	<u>2,791,627</u>	<u>271,338</u>	<u>3,062,965</u>	<u>2,612,737</u>

7 Governance costs

	2006 £	2005 £
Auditor's fees - for audit	20,000	18,500
- for other services	3,717	8,606
Trustees' meetings and other costs	5,453	13,883
Costs of statutory compliance and legal costs	1,747	10,826
Attributable staff time	35,000	34,000
	<u>65,917</u>	<u>85,815</u>

8 Staff costs

	2006 £	2005 £
Wages and salaries	542,530	525,533
Social security costs	57,848	56,061
Other pension costs (Note 1(i))	12,437	20,032
	<u>612,815</u>	<u>601,626</u>

The remuneration of one employee fell within the range £70,000 to £80,000 (2005 £70,000 - £80,000 one) Pension contributions for this employee totalled £5,181 (2005 £5,000)

THE LORD'S TAVERNERS LIMITED

Notes to the financial statements For the year ended 31 December 2006

The average number of staff employed during the year (fulltime equivalent) was

	2006	2005
Fundraising, regional support and administration	12	13
Administration of grant aid	2	2
Governance and strategy	2	2
Total	16	17

9 Trustee remuneration and expenses

The Trustees of the Charity did not receive any remuneration during the year (2005 nil)

Costs relating to trustees' meetings and travel costs were £5,453 (2005 £13,883) Travel costs related to 5 trustees (2005 4 trustees)

10 Tangible fixed assets

Group

	Freehold property £	Gifted art £	Computer equipment £	Group Total £
Cost or valuation				
At 1 January 2006	2,750,000	54,640	41,811	2,846,451
Additions	-	-	2,812	2,812
At 31 December 2006	2,750,000	54,640	44,623	2,849,263
Depreciation				
At 1 January 2006	-	6,552	28,965	35,517
Charge for the year	-	1,092	13,305	14,397
At 31 December 2006	-	7,644	42,270	49,914
Net book value				
At 31 December 2006	2,750,000	46,996	2,353	2,799,349
At 31 December 2005	2,750,000	48,088	12,846	2,810,934

THE LORD'S TAVERNERS LIMITED

Notes to the financial statements For the year ended 31 December 2006

Charity

	Gifted art £	Computer equipment £	Charity Total £
Cost or valuation			
At 1 January 2006	54,640	41,811	96,451
Additions	-	2,812	2,812
At 31 December 2006	54,640	44,623	99,263
Depreciation			
At 1 January 2006	6,552	28,965	35,517
Charge for the year	1,092	13,305	14,397
At 31 December 2006	7,644	42,270	49,914
Net book value			
At 31 December 2006	46,996	2,353	49,349
At 31 December 2005	48,088	12,846	60,934

The property was revalued by George Trollope Chartered Surveyors on 31 December 2004. The valuation of £2,750,000 was based on the market value of the unencumbered freehold interest subject to outstanding lease agreements at that date. The directors consider that this valuation remains reasonable.

11 Investments

	2006 £	2005 £
UK Investments are held as follows		
Listed investments	17,762	44,275
Unlisted investments	27,000	27,000
Group total	44,762	71,275
Investments in subsidiary undertakings (note 12) at cost	1,900,002	1,900,002
Charity total	1,944,764	1,971,277

Listed Investments

	2006 £
Market value at 1 January 2006	44,275
Disposals at opening market value	(24,701)
Unrealised loss on revaluation	(1,812)
Market value at 31 December 2006	17,762

Unlisted investments

At 31 December 2006, the Charity owned a debenture of 6 seats at Lord's Cricket Ground which cost £27,000 (2005 £27,000). In the opinion of the Trustees the market value of the debenture was also £27,000 (2005 £27,000).

THE LORD'S TAVERNERS LIMITED

Notes to the financial statements For the year ended 31 December 2006

12 Subsidiary undertakings

- a) The charity owns 100% of the ordinary and preference share capital of the Lord's Taverners Enterprises Limited, a company registered in England and Wales, whose principal activity is commercial trading

The audited financial statements of Lord's Taverners Enterprises Limited which will be filed with the Registrar of Companies, are summarised below

	2006 £	2005 £
Turnover	139,924	134,251
Cost of sales	(39,898)	(38,876)
Gross profit	100,026	95,375
Administrative expenses	(57,159)	(52,515)
Interest payable and similar charges	-	(12)
Payment under Gift Aid	(39,434)	(38,404)
Retained profit for the year	3,433	4,444
Retained profit brought forward	10,900	6,456
Retained profit carried forward	14,333	10,900
Net assets	683,168	679,735

- b) The charity is the corporate trustee and sole member of the Brian Johnston Memorial Trust. The Trust has been consolidated in these financial statements for the first time in 2006, and 2005 figures have therefore been restated accordingly

The Trust's audited financial statements, which will be filed with the Registrar of Companies, are summarised below

	2006 £	2005 £
Incoming resources	57,129	61,408
Resources expended	(72,134)	(76,230)
Net outgoing resources for the year	(15,005)	(14,822)
Funds brought forward at 1 January 2006	33,084	47,906
Funds carried forward at 31 December 2006	18,079	33,084

13	Stock	Group 2006 £	Group 2005 £	Charity 2006 £	Charity 2005 £
	Merchandise for resale	42,038	39,118	24,320	20,440

THE LORD'S TAVERNERS LIMITED

Notes to the financial statements For the year ended 31 December 2006

14	Debtors	Group 2006 £	Group 2005 £	Charity 2006 £	Charity 2005 £	
	Amounts due from subsidiary undertakings	-	-	212,752	194,836	
	Debtors from events	163,453	116,286	163,453	116,286	
	Debtors in respect of regions	214,302	99,758	214,302	99,758	
	Other debtors	312,759	158,982	305,455	174,868	
	Prepayments and accrued income	31,479	84,626	31,479	84,626	
		<u>721,993</u>	<u>459,652</u>	<u>927,441</u>	<u>670,374</u>	
15	Creditors amounts falling due within one year	Group 2006 £	Group 2005 £	Charity 2006 £	Charity 2005 £	
	Grant creditors	643,992	451,644	643,992	451,644	
	Other creditors	300,462	219,916	300,901	218,268	
	Taxation and social security	17,021	17,842	17,021	17,842	
	Accruals and deferred income	48,865	92,536	47,114	72,736	
		<u>1,010,340</u>	<u>781,938</u>	<u>1,009,028</u>	<u>760,490</u>	
16 a)	Funds	As Restated Balance at 31 December 2005 £	Incoming resources £	Resources expended £	Loss on investments £	Balance at 31 December 2006 £
	Group					
	Unrestricted funds					
	- General	2,073,457	4,867,564	(4,823,130)	(6,129)	2,111,762
	- Revaluation reserve	668,833	-	-	-	668,833
	Total unrestricted funds	<u>2,742,290</u>	<u>4,867,564</u>	<u>(4,823,130)</u>	<u>(6,129)</u>	<u>2,780,595</u>
	Restricted funds					
	- Minibuses	-	910,331	(910,331)	-	-
	- Cricket	-	432,513	(280,685)	-	151,828
	- SRSN	-	15,800	(15,800)	-	-
	- Brian Johnston Memorial Trust	33,084	57,129	(72,134)	-	18,079
	Total restricted funds	<u>33,084</u>	<u>1,415,773</u>	<u>(1,278,950)</u>	<u>-</u>	<u>169,907</u>
	Total funds	<u>2,775,374</u>	<u>6,283,337</u>	<u>(6,102,080)</u>	<u>(6,129)</u>	<u>2,950,502</u>

THE LORD'S TAVERNERS LIMITED

Notes to the financial statements

For the year ended 31 December 2006

b)	Group net assets between funds	Unrestricted funds £	Restricted funds £	Total £
	Fixed assets	2,844,111	-	2,844,111
	Current assets	946,824	169,907	1,116,731
	Current liabilities	(1,010,340)	-	(1,010,340)
		<u>2,780,595</u>	<u>169,907</u>	<u>2,950,502</u>

17 Taxation

As the Lord's Taverners Limited is a registered charity under the Charities Act 1993 it is entitled to the exemptions from tax afforded by sections 505 ICTA 1988 and 256 TCGA 1992 so far as its income and gains are applied for charitable purposes

18 Commitments

In 2005 the Charity pledged to donate £1m to the Cricket Foundation's Chance to Shine Appeal, subject to certain conditions. Up to 31 December 2006, a total of £350,000 had been accounted for, leaving a conditional commitment of £650,000

19 Related party transactions

Transactions and balances with the Lords Taverners Enterprises Limited and the Brian Johnston Memorial Trust are not disclosed, as advantage has been taken of the exemptions available under FRS 8

20 Constitution

The Lord's Taverners Limited is a company limited by guarantee with 18 members (2005 18 members). The maximum liability on winding up for each member is £1. The members of the company are the Trustees named on page 1. In the event of the charity being wound up the liability in respect of the guarantee is limited to £1 per member

21 Prior year adjustment

The prior year adjustment has arisen due to a change in accounting policy in respect of the consolidation of the Brian Johnston Memorial Trust in 2006. 2005 figures have been re-stated accordingly