

Registered No: 582579



THE LORD'S TAVERNERS LIMITED

(A company limited by guarantee and not having a share capital)

FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 1997





THE LORD'S TAVERNERS

FOUNDED 1950

PATRON AND TWELFTH MAN: HRH THE DUKE OF EDINBURGH KG KT

PRESIDENT: NICHOLAS PARSONS LL.D CHAIRMAN: JOHN BROMLEY OBE

THE COUNCIL OF THE LORD'S TAVERNERS

Elected

John Bromley OBE
Gary Allen CBE
John Ayling
Brian Baldock CBE
Bob Bevan
Robert Brooke
Dickie Davies
Neil Durden-Smith OBE
Barrie Gill
Jonathan Hoffman
Richard Kershaw
Ken Lawrence
Nicholas Parsons
Nigel Seale
Richard Stilgoe
Derek Ufton

Chairman

Co-opted

Joy Budd
Vernon East
Andrew Green
Richard Groom
John Josling
Robin Moors
John Price
Dudley Simmons
Ian Spratling
John Webb

Ex-Officio

Judith Chalmers OBE
Keith Hollinshead
Jonathan Lambert
Nicholas Parsons LL.D
Ray Perks
Margaret Price
Jean Ratcliff
Douglas Stewart

President, The Lady Taverners
Acting Club Secretary
Chairman, The Young Lord's Taverners
President
Honorary Treasurer
Director, The Lady Taverners
Chairman, The Lady Taverners
Honorary Legal Advisor

THE LORD'S TAVERNERS LIMITED

(A company limited by guarantee and not having a share capital)

Registered Office:

22 Queen Anne's Gate
London
SW1H 9AA

Bankers:

National Westminster Bank Plc
St James's and Piccadilly Branch
208 Piccadilly
London
W1A 2DG

Auditors:

Deloitte & Touche
Hill House
1 Little New Street
London
EC4A 3TR

Honorary Treasurer:

Ray Perks
18 Sennen Place
Port Solent
Portsmouth
Hampshire
PO6 4SZ

Honorary Legal Advisor:

Douglas Stewart LLB
40 Queensmill Road
London
SW6 6JS

Company No. 582579 (registered in England and Wales)
Registered Charity No. 306054

THE LORD'S TAVERNERS LIMITED

REPORT OF THE COUNCIL FOR THE YEAR ENDED 31 DECEMBER 1997

The Council of The Lord's Taverners Limited has pleasure in presenting its report and the audited financial statements for the year ended 31 December 1997.

PRINCIPAL ACTIVITIES AND CHARITABLE MISSION

The Lord's Taverners was formed in 1950, incorporated in 1957 and is governed by its Memorandum and Articles of Association (adopted pursuant to a Special Resolution passed on 24th April 1994). The Articles of Association require the Charity to be managed by a Council of Management (the Trustees) which shall comprise not less than ten or more than eighteen members. One third of the elected Trustees of the Council shall resign each year but may be eligible for re-election. Members of Council are nominated and elected by full members of the Club.

The principal activities and charitable mission continue to be "To give young people, particularly those with special needs, a sporting chance":

- by providing incentives to play cricket and other team games in schools and clubs;
- by creating recreational facilities in conjunction with the National Playing Fields' Association;
- by encouraging those with disabilities to participate in sporting activities;
- by giving mobility with New Horizons minibuses.

The Lord's Taverners is accredited by The England and Wales Cricket Board (ECB) as the official National Charity for recreational cricket. Grants are distributed on the recommendation of the ECB. An annual grant is also made to the English School's Cricket Association.

FINANCIAL RESULTS

The net income for the year as disclosed on page 8 was £1,587,803 (1996: £1,377,998). £1,361,107 (1996: £1,474,548) has been allocated as Grant Aid in accordance with the charity's principal activities and in line with the budget for the year, the balance being transferred to Reserves.

FACTS AND FIGURES

Details of the activities of the Charity are set out on pages 5 and 6.

COUNCIL OF TRUSTEES

Current Council Members are set out on Page 1.

In April 1997 Vernon East and John Josling retired as Trustees in accordance with the Memorandum and Articles of Association. Robert Brooke and Nigel Seale were elected to replace them. Keith Hollinshead also retired as a Trustee in September 1997 to assume the position of Acting Secretary until the appointment of a permanent Secretary.

THE LORD'S TAVERNERS LIMITED

REPORT OF THE COUNCIL FOR THE YEAR ENDED 31 DECEMBER 1997 (Continued)

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The elected Council Members in their capacity as Trustees of the charity are required by the Companies Act to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company as at the end of the financial year and of the surplus or deficit for the financial year.

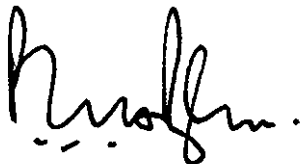
In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS

Deloitte & Touche have expressed their willingness to continue in office and a resolution to reappoint them will be proposed at the forthcoming Annual General Meeting.



Paul K H Baker FCA FIMgt
Company Secretary

11 March 1998

THE LORD'S TAVERNERS LIMITED

FACTS AND FIGURES 1997

Club and Charity - This unique combination continues to be of crucial importance to us.

Founded in 1950 at the Old Tavern at Lord's by a group of actors, the Charity has raised £19 million in 48 years - from £15,000 in year one to £1.59 million in 1997.

HRH The Prince Philip has been Patron and Twelfth Man from the early days. Sir John Mills was the first President and Nicholas Parsons is our 30th President, succeeding The Lord Cowdrey of Tonbridge CBE in January 1998.

There are 26 regions throughout the UK and 17 Lady Taverners Regions. They are run on an entirely voluntary basis and play an increasingly important role in our fundraising activities.

Charitable Mission:

To give young people, particularly those with special needs, a sporting chance.

Membership

Full Members of the Lord's Taverners are drawn from the world of entertainment, sport, the professions, commerce and the arts. There are 1,800 Full Members. Businessmen can join through a Covenant scheme - £300 net a year for a minimum of 4 years; or a Gift Aid donation for a minimum of £1,000 net.

Lady Taverners. Formed in 1987, celebrated their 10th Anniversary in 1997. The President is Judith Chalmers OBE in her record 6th year. There are 900 members. In 1997 they raised over £500,000. The Ladies have now raised over £2 million, true to their statement: *We raise more than a smile.*

Young Lord's Taverners. 100 members. Started in 1991 for the 18-30 age group, including students. Mark Ramprakash is their current President.

Friends of the Lord's Taverners. There are over 900 Friends throughout the Regions who receive mailings and are encouraged to support our events.

Fundraising Activities

Charitable events include:

- Lunches, Dinners, Cocktail Parties, Gala Balls, Concerts, Sports Quizzes.
- Cricket Matches, Golf Tournaments, Snooker, Racing - horse, greyhound and motor.
- Sports forums, Balloon Debates, Evenings of Magic.

and a great deal more imaginative and innovative happenings! A team representing Lord's and Lady Taverners runs every year in the London Marathon. The Lord's Taverners were the beneficiary in 1997 for the third year running of the Daily Telegraph Fantasy Cricket Competition.

Disbursements

In 1997 our Foundation disbursed £1.36 million. The Chairman is John Josling who is also the representative of The Lord's Taverners on the Cricket Foundation of the England and Wales Cricket Board.

The Council has confirmed that our grants should be allocated under the following guidelines:

- 50% Cricket
- 40% *New Horizons* minibuses
- 10% Sport for disabled people

THE LORD'S TAVERNERS LIMITED

FACTS AND FIGURES 1997 (continued)

Cricket

We are accredited by the England and Wales Cricket Board (ECB) as the National Charity for the recreational game. To ensure that we retain firm links with the original aims of our Founder Members, the Council maintains a policy that 50% of our disbursements are directly cricket related, including grants for disabled youngsters to play the game at grass roots level.

We actively support the Cricketer Colts Trophy for schools, the Wrigley Softball schools competition, the Sun Life of Canada Under 15 and the Subaru Under 13 Club Championships. These are the largest competitions of their kind in the world. We also run the annual Lord's Taverners Britvic Under 16 Inner Cities Cricket Cup with the finals at Arundel in August.

In 1997 we made direct cricket grants to The English Schools' Cricket Association, Arundel Castle Cricket Foundation, The London Playing Fields Association (Peter May Memorial), the Sir Leonard Hutton Foundation and the MCC Indoor School. We made 901 grants through the England and Wales Cricket Board by providing funding towards 38 projects for coaching and competitions, help towards the installation of 63 non-turf pitches and distributing 800 of our Lord's Taverners bags of equipment to schools and colts sections of cricket clubs. Our grant of £20,000 to Kwik Cricket, focused by the Young Lord's Taverners, financed the supply of some 500 kits, mostly to primary schools and needy youth organisations.

We are proud that our annual funding is now encouraging over 100,000 youngsters (boys and girls) to enjoy the benefits of cricket at both schools and cricket clubs.

New Horizons Minibuses

Since 1980 we have donated 440 *New Horizons* minibuses. By the year 2000, the Club's 50th anniversary, the target is to have 500 on the road. Each minibus, including its conversion, costs between £22,000 and £29,000. The Lady Taverners focus especially on fundraising for *New Horizons* minibuses. In 1997 the 50th minibus bearing their distinctive pink bow was presented.

Sport for Young People with Disability

From more than 1,000 applications received last year, the Foundation awards 33 grants totalling £99,469 to such wide-ranging projects as hydrotherapy pools and a narrow boat, sailing and canoeing, equipment for gymnastic clubs, sports wheelchairs and specialised play equipment.

National Playing Fields Association

Close links are maintained with the NPFA and we give an annual grant of £25,000 to help build Multigames Walls.

Management and Administration

The Council of the Lord's Taverners is responsible for the management of the Club through our Committee and Regional structure. This voluntary commitment is supported by full time staff based at Queen Anne's Gate. Under SORP 2, the administration costs of the Lord's Taverners have been calculated at 9p in the £. Costs directly attributable to fundraising add a further 10p in the £. Thus overheads for running the Club and Charity are contained at 19p in the £ (1996: 20p) as a proportion of our overall income.

Summary

The key components of the Lord's Taverners are the well-balanced mix of *Club and Charity* and *Fun and Fundraising*.



Chartered Accountants

Deloitte & Touche
Hill House
1 Little New Street
London EC4A 3TR

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Telex: 884739 TRLNDN G
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AUDITORS' REPORT TO THE MEMBERS OF THE LORD'S TAVERNERS LIMITED (A company limited by guarantee and not having a share capital)

We have audited the financial statements on pages 8 to 16 which have been prepared under the historical cost convention and the accounting policies set out on page 12.

Respective responsibilities of Trustees and auditors

As described on page 4 the company's elected Council Members are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board.

An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the elected Council Members in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error.

However the evidence available to us was limited by the fact that this company, in common with many others of a similar nature, derives a substantial proportion of its income from voluntary donations which cannot be fully controlled until they are entered in the accounting records and are therefore not susceptible to independent audit verification.

In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Qualified opinion arising from limitation in audit scope

Except for any adjustments that might have been found to be necessary were we able to obtain sufficient evidence concerning voluntary donations, in our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 December 1997 and of its surplus for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

DELOITTE & TOUCHE
Chartered Accountants
and Registered Auditors

11 March 1998

THE LORD'S TAVERNERS LIMITED

SUMMARY INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 1997

	<i>Note</i>	1997 £	1996 £
Gross income from continuing operations		3,713,206	3,238,008
Total expenditure from continuing operations		<u>(2,125,403)</u>	<u>(1,860,010)</u>
Net income for the year before grant aid and gains on investments and gifted assets		1,587,803	1,377,998
Gains on investments and gifted assets		9,831	616
Grant aid	4	(1,361,107)	(1,474,548)
Surplus/(deficit) for the year - continuing operations		<u>£236,527</u>	<u>(£95,934)</u>

THE LORD'S TAVERNERS LIMITED

STATEMENT OF FINANCIAL ACTIVITIES for the year ended 31 December 1997

	<i>Notes</i>	Unrestricted Funds £	Restricted Funds £	Total Funds 1997 £	Total Funds 1996 £
Income and Expenditure					
Incoming Resources					
Subscriptions and entrance fees		150,395	0	150,395	163,169
Donations		422,769	186,334	609,103	602,813
Fundraising events	2	2,883,360	0	2,883,360	2,392,125
Investment and other income	3	70,348	0	70,348	79,901
Total Incoming Resources		3,526,872	186,334	3,713,206	3,238,008
Resources Expended					
Direct charitable expenditure - Grant aid	4	1,146,043	215,064	1,361,107	1,474,548
Other expenditure - Fundraising	5	1,782,276	0	1,782,276	1,575,849
- Administration	6	343,127	0	343,127	284,161
Total Resources Expended		3,271,446	215,064	3,486,510	3,334,558
Net Incoming/(Outgoing) Resources for the year		255,426	(28,730)	226,696	(96,550)
Other Recognised Gains and Losses					
Unrealised gains on investments and fixed assets	9	9,831	0	9,831	616
Net Movement in Funds		265,257	(28,730)	236,527	(95,934)
Balances brought forward at 1 January 1997		1,240,674	68,448	1,309,122	1,405,056
Balances carried forward at 31 December 1997	13	£1,505,931	£39,718	£1,545,649	£1,309,122

THE LORD'S TAVERNERS LIMITED

BALANCE SHEET as at 31 December 1997

	Notes	1997 £	1996 £
FIXED ASSETS			
Tangible fixed assets	8	118,637	140,518
Investments	9	1,136,181	770,675
		<u>1,254,818</u>	<u>911,193</u>
CURRENT ASSETS			
Stocks	10	57,777	23,857
Debtors	11	372,130	323,452
Cash at bank and in hand		125,306	224,925
		<u>555,213</u>	<u>572,234</u>
CURRENT LIABILITIES			
Amounts falling due within one year	12	264,382	174,305
NET CURRENT ASSETS		<u>290,831</u>	<u>397,929</u>
TOTAL NET ASSETS		<u><u>£1,545,649</u></u>	<u><u>£1,309,122</u></u>
FUNDS			
Unrestricted	13	1,505,931	1,240,674
Restricted	13	39,718	68,448
		<u><u>£1,545,649</u></u>	<u><u>£1,309,122</u></u>

John E Bromley

Chairman

John Bromley

R A Perks

Honorary Treasurer

R A Perks

Approved by the Council
on 11 March 1998

THE LORD'S TAVERNERS LIMITED

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 1997

	<i>Notes</i>	1997 £	1996 £
Net cash inflow from operating activities	15	1,564,917	1,379,063
Returns on investments and servicing of finance			
Interest received on investments		67,043	79,429
Grant aid distributed	4	(1,361,107)	(1,474,548)
Capital expenditure and financial investment			
Proceeds of sale of fixed assets		50	0
Proceeds of sale of investments		752,117	567,500
Payments to acquire fixed assets		(16,289)	(70,826)
Payments to acquire investments		(1,106,350)	(770,059)
Net cash outflow from capital expenditure and financial investment		(370,472)	(273,385)
Net cash outflow before financing	16/17	<u>(£99,619)</u>	<u>(£289,441)</u>
Decrease in cash		<u>(£99,619)</u>	<u>(£289,441)</u>

THE LORD'S TAVERNERS LIMITED

NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 1997

1 ACCOUNTING POLICIES

The following principal accounting policies have been consistently used by the company in the preparation of its financial statements.

a Accounting convention

The financial statements have been prepared under the historical cost convention, with the exception of investments and certain gifted art which are included on a market value basis. The financial statements comply with the requirements of SORP 2 and are in accordance with applicable Accounting Standards.

b Funds held for restricted and designated purposes

Restricted funds represent gifts to the Company for specific purposes. Funds which the Company itself has designated for specific purposes are treated as unrestricted.

c Gross income

Gross income represents income from donations, entrance fees and subscriptions and gross income from various fund raising events conducted by the company principally in the United Kingdom.

d Income recognition

Annual subscriptions are treated as income when subscriptions are received. Entrance fees are brought into income in the year of receipt. Income from events and regions is treated as income when the events actually occur.

e Depreciation

Depreciation has been provided to write off tangible fixed assets over their expected useful lives at annual rates as follows:

Improvements to leasehold premises	- over the period of the lease
Gifted art	- held at valuation
Furniture and office equipment	- 25% per annum
Computer hardware	- 25% per annum
Computer software	- 33.3% per annum

f Investments, stocks and donated assets

Investments are held at market value and stocks are valued at the lower of cost and net realisable value. The value of assets donated for use at events is recognised when the related income is received.

g Grant aid payable

Provision is made at the year end for all unpaid grant aid which has been approved by the Foundation Committee prior to that date.

h Leases

Rental costs on operating leases are charged to the income and expenditure account as incurred.

i Companies Act 1985

The Trustees are of the opinion that the formats of the profit and loss accounts prescribed by Schedule 4 of the Companies Act 1985 are not relevant to the Company due to the non-trading nature of its operation.

THE LORD'S TAVERNERS LIMITED

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 1997

	Unrestricted funds £	Restricted funds £	Total 1997 £	Total 1996 £
2 FUNDRAISING EVENTS				
Central and national	664,825	0	664,825	702,139
Regions	1,396,717	0	1,396,717	1,140,469
Lady Taverners	791,409	0	791,409	527,506
Young Lord's Taverners	30,409	0	30,409	22,011
	<u>£2,883,360</u>	<u>£0</u>	<u>£2,883,360</u>	<u>£2,392,125</u>
3 INVESTMENT AND OTHER INCOME				
Bank interest and investment income	67,043	0	67,043	79,901
Other	3,305	0	3,305	0
	<u>£70,348</u>	<u>£0</u>	<u>£70,348</u>	<u>£79,901</u>
4 GRANT AID				
National Playing Fields Association	25,000	0	25,000	25,000
The Lord's Taverners Foundation Grants:				
National Cricket Association	273,989	0	273,989	435,205
English Schools Cricket Association	95,000	0	95,000	90,000
Direct Cricket grants	130,604	87,820	218,424	145,655
Kwik Cricket	20,000	0	20,000	20,000
Total Cricket	519,593	87,820	607,413	690,860
New Horizons Minibuses	521,901	127,244	649,145	650,431
Sports for Disabled People	79,549	0	79,549	108,257
	<u>1,121,043</u>	<u>215,064</u>	<u>1,336,107</u>	<u>1,449,548</u>
Total Grant Aid	<u>£1,146,043</u>	<u>£215,064</u>	<u>£1,361,107</u>	<u>£1,474,548</u>
5 FUNDRAISING COSTS				
Central and national	359,807	0	359,807	418,175
Regions	700,328	0	700,328	564,988
Lady Taverners	341,778	0	341,778	237,198
Young Lord's Taverners	16,360	0	16,360	7,465
Headquarters	364,003	0	364,003	348,023
	<u>£1,782,276</u>	<u>£0</u>	<u>£1,782,276</u>	<u>£1,575,849</u>
6 ADMINISTRATION COSTS				
Auditors' fees - for audit	7,500	0	7,500	7,000
- for other services	7,185	0	7,185	8,200
Rentals under operating leases				
- hire of equipment	1,261	0	1,261	15,909
- other	25,931	0	25,931	25,931
	<u>41,877</u>	<u>0</u>	<u>41,877</u>	<u>57,040</u>
less: reallocated to Fundraising	(21,776)	0	(21,776)	(31,126)
	<u>20,101</u>	<u>0</u>	<u>20,101</u>	<u>25,914</u>
Office costs	323,026	0	323,026	258,247
	<u>£343,127</u>	<u>£0</u>	<u>£343,127</u>	<u>£284,161</u>

THE LORD'S TAVERNERS LIMITED

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 1997 (continued)

7 TOTAL RESOURCES USED - Other disclosures

	Staff Costs £	Other Costs £	Depreciation £	Total 1997 £	Total 1996 £
Grant Aid	0	1,361,107	0	1,361,107	1,474,548
Fundraising	179,876	1,580,889	21,511	1,782,276	1,575,849
Administration	143,020	183,586	16,521	343,127	284,161
	<u>£322,896</u>	<u>£3,125,582</u>	<u>£38,032</u>	<u>£3,486,510</u>	<u>£3,334,558</u>

	1997 £	1996 £
Staff costs:		
Wages and salaries	285,869	290,003
Social security costs	27,918	28,384
Other pension costs	9,109	10,423
	<u>£322,896</u>	<u>£328,810</u>

The average number of persons employed by the company during the year was 12 (1996 : 12)

No staff member works exclusively in fundraising or administration. It is considered that 55% (1996:63%) of staff costs are attributable to fundraising and 45% (1996: 37%) to administration.

Included above is one employee whose emoluments were between £40,000 and £50,000 (1996: £60,000 - £70,000 One)

A termination payment of £50,000, together with other expenditure of £9,778, was made to one employee during the year.

The Trustees of the charity did not receive any remuneration during the year. (1996: £Nil)

The Charity made a contribution of £1,161 (1996: £900) towards the expenses of two Trustees (1996: one).

8 TANGIBLE FIXED ASSETS

	Leasehold Premises £	Gifted Art £	Computer Equipment £	Fixtures and Fittings £	Total £
Cost or Valuation					
At 1 January 1997	23,355	54,100	42,820	62,940	183,215
Additions or valuation	5,376	540	6,849	3,524	16,289
Disposals	0	0	(2,814)	(12,275)	(15,089)
At 31 December 1997	<u>28,731</u>	<u>54,640</u>	<u>46,855</u>	<u>54,189</u>	<u>184,415</u>
Depreciation					
At 1 January 1997	5,223	0	14,092	23,382	42,697
Charge for year	11,543	0	13,805	12,684	38,032
Disposals	0	0	(2,676)	(12,275)	(14,951)
At 31 December 1997	<u>16,766</u>	<u>0</u>	<u>25,221</u>	<u>23,791</u>	<u>65,778</u>
Net book value					
At 31 December 1997	<u>£11,965</u>	<u>£54,640</u>	<u>£21,634</u>	<u>£30,398</u>	<u>£118,637</u>
At 31 December 1996	<u>£18,132</u>	<u>£54,100</u>	<u>£28,728</u>	<u>£39,558</u>	<u>£140,518</u>

THE LORD'S TAVERNERS LIMITED

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 1997 (continued)

9 INVESTMENTS

UK Investments are held as follows:

	Unlisted £	Listed £	Total £
Market value at 1 January 1997	20,000	750,675	770,675
Additions at cost	0	1,106,350	1,106,350
Disposals	0	(750,675)	(750,675)
Revaluation	0	9,831	9,831
Market value at 31 December 1997	<u>£20,000</u>	<u>£1,116,181</u>	<u>£1,136,181</u>
	£	£	£
Fixed Interest	0	114,936	114,936
Equities	0	155,165	155,165
Other	20,000	0	20,000
Cash (largely invested with NatWest Liquidity Fund plc)	0	846,080	846,080
	<u>£20,000</u>	<u>£1,116,181</u>	<u>£1,136,181</u>
Market value at 31 December 1996	<u>£20,000</u>	<u>£750,675</u>	<u>£770,675</u>

At 31 December 1997, the company owned a debenture of 10 seats at Lord's Cricket Ground which cost £20,000. In the opinion of the Council the market value of this debenture was also £20,000.

	1997 £	1996 £
10 STOCKS		
Stocks of merchandise	<u>£57,777</u>	<u>£23,857</u>

11 DEBTORS

Debtors from events	155,673	89,142
Debtors in respect of regions	87,206	53,676
Income tax recoverable	1,472	77,352
Other debtors and prepayments	127,779	103,282
	<u>£372,130</u>	<u>£323,452</u>

12 CREDITORS (amounts falling due within one year)

Creditors in respect of regions	93,369	76,540
Other creditors and accruals	171,013	97,765
	<u>£264,382</u>	<u>£174,305</u>

13 RESERVES

	Balance 1 January 1997 £	Movement in Resources		Balance 31 December 1997 £
		Incoming £	Outgoing £	
Unrestricted	1,240,674	3,536,703	(3,271,446)	1,505,931
Restricted	68,448	186,334	(215,064)	39,718
	<u>£1,309,122</u>	<u>£3,723,037</u>	<u>(£3,486,510)</u>	<u>£1,545,649</u>

ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Tangible Fixed Assets £	Investments £	Net Current Assets £	Total £
Unrestricted	118,637	1,136,181	251,113	1,505,931
Restricted	0	0	39,718	39,718
	<u>£118,637</u>	<u>£1,136,181</u>	<u>£290,831</u>	<u>£1,545,649</u>

THE LORD'S TAVERNERS LIMITED

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 1997 (continued)

14 TAXATION

Due to its charitable status, the company is not liable to corporation tax on the income arising during the year.

15 RECONCILIATION OF OPERATING INCOME TO NET CASH INFLOW FROM OPERATING ACTIVITIES

	1997 £	1996 £
Net income for the year before grant aid	1,587,803	1,377,998
Depreciation charges	38,032	22,153
Profit on disposal of fixed assets	(1,354)	0
(Increase)/decrease in stock	(33,920)	5,050
(Increase)/decrease in debtors	(48,678)	14,683
Increase in creditors	90,077	38,608
Interest received	(67,043)	(79,429)
Net cash inflow from operating activities	<u>£1,564,917</u>	<u>£1,379,063</u>

16 ANALYSIS OF CHANGES IN CASH DURING THE YEAR

	1997 £	1996 £
Balance at 1 January	224,925	514,366
Net cash outflow	(99,619)	(289,441)
Balance at 31 December	<u>£125,306</u>	<u>£224,925</u>

17 ANALYSIS OF THE BALANCES OF CASH AS SHOWN IN THE BALANCE SHEET

	1997 £	1996 £	Change in year £
Cash at bank and in hand	<u>£125,306</u>	<u>£224,925</u>	<u>(£99,619)</u>

18 LEASE COMMITMENTS

The company is committed to make the following operating lease payments during the next year.

	Land and buildings £
Leases which expire:	
Within one year	<u>£28,524</u>