Registered number: 0497339

BODDINGTONS PLASTICS LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020



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COMPANY INFORMATION

Directors A O Fischer

I Fisher A T Fletcher A J Richardson P Bowles A Tibbs A Baker

J C Richardson

Company secretary A C Baker

Registered number 0497339

Registered office Wheelbarrow Park Estate

Pattenden Lane, Marden

Tonbridge Kent TN12 9QJ

Independent auditors PricewaterhouseCoopers LLP

Central Square 29 Wellington Street

Leeds LS1 4DL

Bankers Barclays Bank plc

Ashton House

497 Silbury Boulevard

Milton Keynes MK9 2LD

STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2020

Introduction

The directors present their Strategic Report for the year ended 31 December 2020.

The principal activity of the company is injection moulding under subcontract, to supply components to the medical and technical sectors.

Business review

The results of the company are given on page 4 of the Directors' Report and the company had net assets of £975,278 (2019: £1,231,681) as at 31 December 2020.

The COVID-19 pandemic caused worldwide cancelations of surgeries which had a negative impact on the company's sales especially in the Colonoscopy sector in 2020. With the catch up in the backlog of these surgeries and with the addition of new contracts in the medical sector the directors consider the company's financial position at the year end to be satisfactory.

The company will continue to seek opportunities to expand its range of products in areas relating to its existing and prospective new activities and markets.

Financial key performance indicators

The company's performance was satisfactory. In light of current trading conditions, the company continues to use key performance indicators for Gross profit/(loss) percentage, Operating profit/(loss) percentage and Return on Capital Employed.

	2020	2019
Gross profit/(loss) percentage	22%	21%
Operating profit/(loss) percentage	(1%)	3%
Return on capital employed percentage	(9%)	31%

Gross profit/(loss) is expressed as a percentage of revenue.

Gross profit has improved due to the reduction in sales to the trade sector.

Operating profit/(loss) is expressed as a percentage of revenue.

Operating profit has been negatively impacted due to the business being negatively affected by Covid-19

Return on capital employed is a percentage of earnings before interest and tax (EBIT) expressed as a percentage of capital employed (Total Assets less Current Liabilities)

Additional borrowing requirements due to the impact of Covid-19 affected returns on capital employed. 2019 was exceptional due to a gain on sale of fixed assets.

Future developments

Both the level of business in 2020 and the year-end financial position were satisfactory, but the directors expect a significant increase in activity during 2021, due to growing sales within the Medical and Technical moulding sector.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

Principal risks and uncertainties and financial risks

The management of the company and its strategy is subject to a number of risks. The company regularly reviews the risk management processes for each business sector and functional area. The key business risks and uncertainties affecting the company are considered to relate to:

Principal risks and uncertainties

Customer Retention and Competition

As a subcontract manufacturer, risk of customers moving to competitor moulders is high. Manufacturing and supply agreements with customers, as well as additional services such as product regulatory support maintains the customer base.

Continuity of Product Supply

Non delivery of customer product to requirements will have the potential to result in financial loss or reputation damage. Boddingtons mitigates this risk with agreed finished goods stock levels.

COVID-19

Due to the type of products manufactured the company was classified as a key manufacturer during the Covid-19 pandemic and continued to trade throughout. The risk to the company would be staff absence causing production to cease. Operating from two sites and in shifts staff are limited to location and shift to reduce contact. Testing for Coronavirus is currently and will continue to be encouraged.

Brexit

A delay in the import of raw materials due to Brexit would cause a delay in manufacture and sales. To alleviate this the company increased stocks of these raw materials in Dec 2020. The company continue to monitor imports and adjusts lead times with customers accordingly.

Financial risks

Credit Risk

The company mitigates the credit risk through credit limits for each debtor. No significant concentrations of credit risk existed as at the balance sheet date.

Liquidity Risk and cash flow risk

The company regularly monitor liquidity budgets and cash flow forecasts. Liquidity risks are controlled through interim monitoring and possible adjustment.

Foreign Currency Risk

A number of hedging instruments are available to the company through a foreign exchange service. Exposure to fluctuating sterling/euro exchange rates has been mitigated to some degree by buying forward the required Euro supplier payments.

This report was approved by the board and signed on its behalf.

A Tibbs
Director

Date: 26 May 2021

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2020

The directors present their report and the audited financial statements for the year ended 31 December 2020.

Principal activities

The principal activity of the company is injection moulding under subcontract, to supply components to the medical and technical sectors.

Results and dividends

The loss for the year, after taxation, amounted to £256,403 (2019: profit of £272,320).

The directors do not recommend the payment of a dividend for the financial year (2019: £nil).

Statement of Directors' Responsibilities in respect of the financial statements

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

Directors' confirmations

In the case of each director in office at the date the Directors' Report is approved:

- so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware; and
- they have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

Directors

The directors who served during the year and up to the date of this report were:

A O Fischer I Fisher A T Fletcher A J Richardson P Bowles A Tibbs A Baker J C Richardson

Qualifying third party indemnity provisions

The directors benefit from a qualifying third party indemnity provision in the form permitted by Section 234 of the Companies Act 2006 in respect of certain third party actions against directors. No claim or notice of claim in respect of these indemnities has been received in the year. The qualifying third party indemnity provision was in force throughout the financial year and up to the date of approval of the Directors' Report.

Matters covered in the strategic report

The company has chosen in accordance with Companies Act 2006, s414C(11) to set out in the company's strategic report information required by Schedule 7 to the Large and Medium-sized Companies and Groups (Accounts and reports) Regulations 2008. Certain matters which are required to be disclosed in the directors' report have been omitted as they are included in the strategic report on pages 2 to 3. These matters relate to the business review, principal risks and uncertainties, financial risks and future developments.

Going concern

The company has secured borrowings and also has entered into a cross guarantee in respect of certain companies in the Rubicon Partners Industries LLP Group.

On the basis of the cash position of the company as at the date of approval of these financial statements, the forecasted cashflows and financial performance for the company for the period up to 31 December 2021 the Directors believe that the company will have sufficient cash reserves and available facilities in order to meet its debts as and when they fall due for the foreseeable future and therefore the going concern basis of accounting has been applied to these financial statements.

The withdrawal of the United Kingdom from the European Union

The United Kingdom withdrew from the European Union on 31 January 2020 and entered into an Implementation Period which ended on 31 December 2020. At the date of this report it is therefore difficult to assess in detail the opportunities and threats that this future relationship could present. The directors are managing these risks by closely monitoring developments, and are confident that the company will be able to amend and modify its procedures to remain fully compliant with any future rules and regulations, and to maintain its standing and reputation in the marketplace throughout Europe and worldwide.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

Coronavirus and the COVID-19 pandemic

During 2020, the disruption caused by the COVID-19 outbreak has negatively impacted the company. The company has the support of its shareholders, bank, suppliers and the UK government (using the support available from the government under the job retention scheme and CBILS) and is therefore well positioned to get through this difficult period. The company and its key suppliers have remained operational and able to support the requirements of its customers throughout the COVID-19 virus outbreak.

Research and development

The company continued to invest in research and development, principally in relation to assisting customers during their new product development stages. The experience and expertise of the company has shown that it can accelerate customer projects by utilising our innovation in medical component development and manufacturing.

Employees

The company policy is to support our employees by training, career development and opportunities for progression. We believe in close consultation on matters of concern to staff and information is shared on the company's performance to encourage staff involvement.

Post balance sheet events

There have been no significant events affecting the company since the year end.

Independent Auditors

The auditors, PricewaterhouseCoopers LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board and signed on its behalf.

A Tibbs Director

Date: 26 May 2021

Independent auditors' report to the members of Boddingtons Plastics Limited

Report on the audit of the financial statements

Opinion

In our opinion, Boddingtons Plastics Limited 's financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2020 and of its loss for the year then
 ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and financial statements (the "Annual Report"), which comprise: statement of financial position as at 31 December 2020; the statement of comprehensive income and the statement of changes in equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic report and Directors' Report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

Strategic report and Directors' Report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic report and Directors' Report for the year ended 31 December 2020 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic report and Directors' Report.

Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the statement of directors' responsibilities in respect of the financial statements, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually

or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the company and industry, we identified that the principal risks of non-compliance with laws and regulations related to UK tax legislation, compliance with health and safety regulations and employment law, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as the Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting journal entries to manipulate financial performance, management bias through judgements and assumptions in significant accounting estimates and significant one-off or unusual transactions. Audit procedures performed by the engagement team included:

- Discussions with management and those charged with governance including consideration of known or suspected instances of non-compliance with laws and regulation and fraud;
- Auditing the risk of management override of controls, including through identifying and testing journal entries using a riskbased targeting approach for unexpected account combinations or unusual words or phrases in the journal description, and testing accounting estimates for potential management bias; and
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- · we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Dino Blackburn (Senior Statutory Auditor)

Piro Handar

for and on behalf of PricewaterhouseCoopers LLP

Chartered Accountants and Statutory Auditors

Leeds

Date: 26 May 2021

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2020

	Note	2020 £	2019 £
		_	_
Turnover	4	13,964,193	16,391,526
Cost of sales		(10,907,727)	(12,870,053)
Gross profit		3,056,466	3,521,473
Administrative expenses		(3,388,506)	(3,534,183)
Other operating income	5	172,258	42,688
Operating (loss)/profit	6	(159,782)	29,978
Interest payable and similar expenses	10	(154,430)	(210, 196)
Exceptional item	11	-	518,458
(Loss)/profit before taxation		(314,212)	338,240
Tax credit/(charge) on (loss)/profit	12	57,809	(65,920)
(Loss)/profit for the financial year		(256,403)	272,320
Other comprehensive income		-	-
Total comprehensive (expense)/income for the year		(256,403)	272,320

The Statement of Comprehensive Income has been prepared on the basis that all operations are continuing operations.

The notes on pages 14 to 31 form part of these financial statements.

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BODDINGTONS PLASTICS LIMITED REGISTERED NUMBER: 0497339

STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2020

			· ·	
Note		2020 £		2019 £
		_		_
13		2,398,671		2,173,692
14		35,350		35,350
		2,434,021		2,209,042
15	1,334,707		1,542,948	
16	3,114,098		3,211,012	
	307,795		176,327	
	4,756,600		4,930,287	
17	(5,458,887)		(5,432,478)	
		(702,287)		(502, 191)
		1,731,734		1,706,851
18		(756,456)		(475,170)
	,	975,278		1,231,681
21		147,200		147,200
		828,078		1,084,481
	•	975,278	•	1,231,681
	14 15 16 17	13 14 15 1,334,707 16 3,114,098 307,795 4,756,600 17 (5,458,887)	Note £ 13	Note £ 13

The financial statements on pages 11 to 31 were approved and authorised for issue by the board and were signed on its behalf by:

A Tibbs Director

Date: 26 May 2021

The notes on pages 14 to 31 form part of these financial statements.

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2020

	Called up share capital £	Profit and loss account £	Total equity £
At 1 January 2019	147,200	812,161	959,361
Comprehensive income for the year			
Profit for the financial year	-	272,320	272,320
Total comprehensive income for the year	•	272,320	272,320
At 31 December 2019 and 1 January 2020	147,200	1,084,481	1,231,681
Comprehensive expense for the year			
Loss for the financial year.	•	(256,403)	(256,403)
Total comprehensive expense for the year	-	(256,403)	(256,403)
At 31 December 2020	147,200	828,078	975,278

The notes on pages 14 to 31 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

1. General information

Boddingtons Plastics Limited is a private company limited by shares and is incorporated and registered in England.

The address of the registered office is Wheelbarrow Park Estate, Pattenden Lane, Marden, Tonbridge, Kent, TN12 9QJ.

The principal activity of the company is injection moulding under subcontract, to supply components to the medical and technical sectors.

The financial statements have been presented in Pounds Sterling as this is the currency of the primary economic environment in which the company operates and are currently shown as full numbers.

2. Accounting policies

2.1 Basis of preparation of financial statements

The company has chosen to adopt Sections 11 and 12 of FRS 102 in respect of financial instruments.

The principal accounting policies applied on the preparation of these financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

The financial statements have been prepared on a going concern basis and under the historical cost convention in accordance with United Kingdom Accounting Standards, including Financial Reporting Standard 102. The Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102) and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the Company's accounting policies (see note 3).

2.2 Financial reporting standard 102 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 7 Statement of Cash Flows;
- the requirements of Section 3 Financial Statement Presentation paragraph 3.17(d);
- the requirements of Section 11 Financial Instruments paragraphs 11.42, 11.44 to 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b) and 11.48(c);
- the requirements of Section 12 Other Financial Instruments paragraphs 12.26 to 12.27, 12.29(a), 12.29(b) and 12.29A;
- the requirements of Section 33 Related Party Disclosures paragraph 33.7.

This information is included in the consolidated financial statements of Rubicon Partners Industries LLP as at 31 December 2020 and these financial statements may be obtained from 8-12 York Gate, London, NW1 4QG.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

Accounting policies (continued)

2.3 Going concern

The company has secured borrowings and also has entered into a cross guarantee in respect of certain companies in the Rubicon Partners Industries LLP Group.

On the basis of the cash position of the company as at the date of approval of these financial statements, the forecasted cashflows and financial performance for the company for the period up to 31 December 2021 the Directors believe that the company will have sufficient cash reserves and available facilities in order to meet its debts as and when they fall due for the foreseeable future and therefore the going concern basis of accounting has been applied to these financial statements.

2.4 Turnover

Turnover is recognised to the extent that it is probable that the economic benefits will flow to the company and the revenue can be reliably measured. Turnover is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

Sale of goods

Turnover from the sale of goods is recognised when all of the following conditions are satisfied:

- the company has transferred the significant risks and rewards of ownership to the buyer;
- the company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the company will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Rendering of services

Turnover from a contract to provide services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the company will receive the consideration due under the contract;
- the stage of completion of the contract at the end of the reporting period can be measured reliably; and
- the costs incurred and the costs to complete the contract can be measured reliably.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

2. Accounting policies (continued)

2.5 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

At each reporting date the company assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined which is the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

The company adds to the carrying amount of an item of fixed assets the cost of replacing part of such an item when that cost is incurred, if the replacement part is expected to provide incremental future benefits to the company. The carrying amount of the replaced part is derecognised. Repairs and maintenance are charged to profit or loss during the period in which they are incurred.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Long-term leasehold property - 15 years

Plant and machinery - 10% and 20% Fixtures and fittings - 10% and 15%

Computer equipment - 33%

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

2.6 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a first in, first out basis. Work in progress and finished goods include labour and attributable overheads.

At each reporting date, stocks are assessed for impairment. The key judgement is based on any changes to sales price agreed with a customer. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

2.7 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

2. Accounting policies (continued)

2.8 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

2.9 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including other secured borrowing, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

2.10 Provisions and contingencies

Provisions are made where an event has taken place that gives the company a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the Statement of Comprehensive Income in the year that the company becomes aware of the obligation, and are measured at the best estimate at the Statement of Financial Position date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Statement of Financial Position.

2.11 Government grants

The UK government has offered a range of financial support packages to help companies, including government backed financing arrangements, furlough schemes, deferment of VAT payments and, for some sectors, business rates holidays. Of the offered schemes, the company used the furlough scheme and deferral of VAT payments as shown in Note 5. The income from the furlough scheme has been recognised within 'Other operating income'. Government grants are recognised under the accruals model when the entity has reasonable assurance that they will comply with the conditions attached to the grant, and that the grant will be received.

2.12 Interest payable and similar expenses

Finance costs are charged to profit or loss over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

2.13 Operating leases: the company as lessee

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the lease term, unless another systematic basis is representative of the time pattern of the lessee's benefit from the use of the leased asset.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

2. Accounting policies (continued)

2.14 Employee benefits

Defined contribution pension plan

The company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the company pays fixed contributions into a separate entity. Once the contributions have been paid the company has no further payment obligations.

The contributions are recognised as an expense in profit or loss when they fall due. Amounts not paid are shown in accruals as a liability in the Statement of Financial Position. The assets of the plan are held separately from the company in independently administered funds.

2.15 Taxation

Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Statement of Financial Position date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

2.16 Exceptional items

Exceptional items are disclosed separately in the financial statements where it is necessary to do so to provide a fuller understanding of the financial performance of the company. They are material items of income or charges that have been shown separately due to the significance of their nature or amount. In particular, non-recurring costs associated with impairments or sales of tangible and intangible assets are disclosed as exceptional items.

2.17 Financial instruments

The company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

2. Accounting policies (continued)

2.17 Financial instruments (continued)

are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or in case of an out-right short-term loan that is not at market rate, the financial asset or liability is measured, initially at the present value of future cash flows discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost, unless it qualifies as a loan from a director in the case of a small company, or a public benefit entity concessionary loan.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Statement of Comprehensive Income.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the company would receive for the asset if it were to be sold at the reporting date.

Financial assets and liabilities are offset and the net amount reported in the Statement of Financial Position when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

2.18 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new ordinary shares or options are shown in equity as a deduction, net of tax, from the proceeds.

2.19 Government loans

The company has taken advantage of the governments' Coronavirus Business Interruption Loan Scheme (CBILS). This has been accounted for as a basic financial instrument under the amortised cost method using an effective interest rate as permitted by FRS 102. The loan secured by the company is debited to cash and credited to other loans within the Statement of Financial Position. Any finance charge occurred is presented in the Statement of Comprehensive Income within 'interest payable and similar expenses'.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

3. Judgements in applying accounting policies and key sources of estimation uncertainty

In applying the accounting policies, the directors are required to make judgements, estimates and assumptions affecting the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant, including expectations of future events that are believed to be reasonable under the circumstances. Actual results may differ from these estimates and assumptions.

An estimate or judgement may be considered critical if it involves matters that are highly uncertain or where different estimation methods could reasonably have been used, or if changes in the estimate that would have a material impact on the company's results are likely to occur from period to period.

The directors consider that the judgement of whether or not to impair the debtors of the company is critical, and this judgement depends on the key estimate of their recoverability. The directors implement policies to conduct pre-sales credit checks on customers and to limit credit exposure to individual companies. Additionally, credit terms are limited by an allowance for each category of ageing debt and recoverability of debts is reassessed regularly by the management of the company.

Similarly the directors consider the judgement of whether or not to impair the stock of the company is critical. This judgement depends on the key estimate of its net realisable value. Please see note 2.6 for more detail regarding the directors' approach to this.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

4. Turnover

An analysis of turnover by class of business is as follows:

7 An artalysis of turnover by class of business is as follows.		
	2020	2019
	£	£
Sales - Moulding	12,234,987	15,114,717
Sales - Tooling	1,324,887	1,033,269
Services	404,319	243,540
	13,964,193	16,391,526
Analysis of turnover by country of destination:		
	2020 £	2019 £
United Kingdom	13,420,922	16, 182, 503
Sales - Other EU	414,635	79,842
Sales - Rest of the world	128,636	129,181
	13,964,193	16,391,526
Other operating income		
	2020 £	2019 £
Other operating income	-	42,688
Government grants	172,258	-
	172,258	42,688
	Sales - Moulding Sales - Tooling Services Analysis of turnover by country of destination: United Kingdom Sales - Other EU Sales - Rest of the world Other operating income	Sales - Moulding 12,234,987 Sales - Tooling 1,324,887 Services 404,319

Other operating income of £nil (2019: £42,688) relates to research and development.

The government grants of £172,258 (2019: £nil) relates to Coronavirus Job Retention Scheme (CJRS) the company received during the year.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

6. Operating (loss)/profit

The operating (loss)/profit is stated after charging:

	2020	2019
	£	£
Depreciation of tangible fixed assets (note 13)	475,092	477,230
Operating lease: Land & Buildings	488,649	488,649
Other operating leases	128,166	118,832
Defined contribution pension costs	168,526	174,298
Foreign exchange difference	3,795	24,710
		

7. Auditors' remuneration

	2020	2019
	£	£
Audit fees	38,561	20,650

The company has taken advantage of the exemption not to disclose amounts paid to the auditors of the company for non-audit services as these are disclosed in the group financial statements of the parent company.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

8.	Employees
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Staff costs were as follows:

	2020 £	2019 £
Wages and salaries	3,491,403	3,668,997
Social security costs	305,753	324,740
Other pension costs	168,526	174,298
	3,965,682	4,168,035

Salaries include agency costs of £232,857 (2019: £303,260).

The average monthly number of employees, including the directors, during the year was as follows:

	2020 No.	2019 No.
Production	77	84
Administration	30	30
	107	114

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

9.	Directors' Emoluments		
		2020 £	2019 £
	Directors' remuneration	300,891	316,380
	Contribution paid to money purchase scheme	55,532	30,902
		356,423	347,282
	Highest paid director		
	Aggregate emoluments	143,479	149,032
	Contribution paid to money purchase scheme	21,194	14,520
		164,673	163,552

Retirement benefits are accruing for three (2019: three) directors under a money purchase pension scheme.

Four of the directors are not remunerated by the company for their qualifying services as directors. They are also directors of the ultimate parent undertaking, Rubicon Partners Industries LLP, and their remuneration as directors of that company is disclosed in those financial statements.

10. Interest payable and similar expenses

		2020 £	2019 £
	Bank interest payable	35,032	9,985
	Interest payable to group companies	29,206	78,171
	Finance leases and hire purchase contracts	87,664	121,946
	Other interest payable	2,528	94
		154,430	210,196
11.	Exceptional item		
		2020 £	2019 £
	Gain on sale of fixed assets	-	518,458
			518,458

Gain on sale of fixed assets with the amount £nil (2019: £518,458) includes replacement of fixed assets destroyed in a fire and replaced as new by insurance.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

12. I	ax credit/	(charge) on	(loss)/profit

Corporation tax	2020 £	2019 £
Current tax on (loss)/profit for the year Adjustments in respect of previous periods	- (57,809)	65,920 -
Total current tax	(57,809)	65,920
Taxation on (loss)/profit on ordinary activities	(57,809)	65,920

Factors affecting tax (credit)/charge for the year

The tax assessed for the year is higher than (2019: higher than) the standard rate of corporation tax in the UK of 19.00% (2019: 19.00%). The differences are explained below:

	2020 £	2019 £
(Loss)/profit before tax	(314,212)	338,240
(Loss)/profit before tax multiplied by standard rate of corporation tax in the UK of 19.00% (2019: 19.00%) Effects of:	(59,700)	64,266
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment	54,151	7,581
Adjustments in respect of prior periods	(57,809)	-
Non-taxable income	-	(6,570)
Transfer pricing adjustments	5,549	14,852
Deferred tax not provided for	-	(14,209)
Total tax (credit)/charge for the year	(57,809)	65,920

Factors that may affect future tax charges

The March 2021 Budget announced an increase in the UK standard rate of corporation tax to 25% from 1 April 2023. The legislation was not enacted during the year so deferred tax has been calculated using the enacted rate of 19%. If deferred tax was calculated using the 25% rate the unrecognised deferred tax asset at the balance sheet date would be increased from £559,696 to £736,442 (2019: £466,678). The deferred tax asset is not being recognised as it is not expected that the company will generate future profits against which the unused tax losses can be utilised.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

13. Tangible assets

	Long-term leasehold property £	Plant and machinery £	Fixtures and fittings	Computer equipment £	Total £
Cost					
At 1 January 2020	345,562	7,183,008	406,980	565,826	8,501,376
Additions	- `	876,022	2,655	2,926	881,603
Disposals	-	(351,227)	-	-	(351,227)
At 31 December 2020	345,562	7,707,803	409,635	568,752	9,031,752
Accumulated depreciation					
At 1 January 2020	199,919	5,342,244	292,609	492,912	6,327,684
Charge for the year	30,684	377,575	35,875	30,958	475,092
Disposals	-	(169,695)	•	-	(169,695)
At 31 December 2020	230,603	5,550,124	328,484	523,870	6,633,081
Net book value					
At 31 December 2020	114,959	2,157,679	81,151	44,882	2,398,671
At 31 December 2019	145,643	1,840,764	114,371	72,914	2,173,692

Net book value of assets held under finance lease is £1,067,740 (2019: £1,435,000).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

14. Investments

	Trade investments £
At 1 January 2020 and 31 December 2020	35,350 ————
Net book value	
At 31 December 2020	35,350
At 31 December 2019	35,350

The company holds 1.87% shareholding in Forte Medical Limited (Registered in England No: 04407518).

15. Stocks

	2020 £	2019 £
Raw materials and consumables	623,680	759,974
Work in progress (goods to be sold)	64,921	61,675
Finished goods and goods for resale	646,106	721,299
	1,334,707	1,542,948
		=======================================

There is no significant difference between the replacement cost of inventory and their carrying values.

Stocks are stated net of provisions for impairment of £30,742 (2019: £nil)

16. Debtors : amounts falling due within one year

	2020 £	2019 £
Trade debtors	2,513,405	2, 195, 451
Other debtors	-	409,905
Prepayments	600,693	605,656
	3,114,098	3,211,012

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

16. Debtors: amounts falling due within one year (continued)

Trade debtors are stated net of provision for impairment of £nil (2019: £nil).

Included within other debtors is £nil (2019: £409,905) that relates to the insurance claim.

17. Creditors: Amounts falling due within one year

£
77,179
-
88,037
38,675
57,809
11,016
47,404
1,693
10,665
32,478
38 57 11 47 10

The other secured borrowing is secured by fixed and floating charge from Secure Trust Bank plc. The other secured borrowing is repayable on 6 months notice and bears interest at a rate of 2.5% (2019: 2.5%) over Base Rate.

18. Creditors: Amounts falling due after more than one year

	2020 £	2019 £
Loans	725,000	-
Net obligations under finance leases and hire purchase contracts	31,456	475, 170
	756,456	475,170

The other loans of £900,000 (2019: £nil), relates to Coronavirus Business Interruption Loan Scheme (CBILS) the company received during the year. This loan is interest free for the first 12 months and subsequently subject to an interest rate of 6.24% over base rate per annum and is repayable in 2024. The first principal repayment is due in June 2021.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

19.	Hire purchase and finance leases		
	Minimum lease payments under hire purchase fall due as follows:		
		2020 £	2019 £
	No later than one year	365,256	623,308
	Later than one year and not later than five years	141,568	507,487
	Total gross payments	506,824	1,130,795
	less: finance charges	(31,851)	(108,221
	Carrying amount of liability	474,973	1,022,574
:O.	Loans		
	Analysis of the maturity of loans is given below:		
		2020 £	2019 £
	Amounts falling due within one year		
	Other loans	175,000	-
		175,000	-
	Amounts falling due 1-2 years		
	Other loans	300,000	-
		300,000	-
	Amounts falling due 2-5 years		
	Other loans	425,000	-
		425,000	-
		900,000	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

21. Share capital

2020 2019 £ £ Allotted, called up and fully paid 147,200 (2019: 147,200) Authorised, called up and fully paid shares of £1.00 each 147,200 147,200

The ordinary shares each entitle the holder to one voting right and no right to fixed income.

22. **Contingent liabilities**

The company has entered into an unlimited cross guarantee arrangement in respect of the borrowings of fellow group companies. At 31 December 2020, the net borrowings under these arrangements amounted to £1,407,000 (2019: £2,323,000).

23. **Pension commitments**

The Company operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost charge represents contributions payable by the Company to the fund and amounted to £168,526 (2019: £174,298). Contributions totalling £22,458 (2019: £22,583) were payable to the fund at the reporting date and are included in creditors.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

24. Commitments under operating leases

At 31 December 2020 the company had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

	2020	2019
	£	£
Land and buildings		
Not later than 1 year	627,621	502,097
Later than 1 year and not later than 5 years	2,008,388	2,008,388
Later than 5 years	2,845,217	3,347,314
Total land and buildings	5,481,226	5,857,799
	2020 £	2019 £
Other operating leases	2	۷
Not later than 1 year	102,721	113,023
Later than 1 year and not later than 5 years	185,042	237,258
Total other operating leases	287,763	350,281

25. Related party transactions

The company is exempt from disclosing other related party transactions as they are with other companies that are wholly owned within the Group.

26. Post balance sheet events

There have been no significant events affecting the company since the year end.

27. Controlling party

The immediate parent undertaking of the company is W H Boddington & Co (Holdings) Ltd, a private limited company incorporated and registered in England.

The ultimate parent undertaking and controlling party of the company is Rubicon Partners Industries LLP, a limited liability partnership registered in England.

The Rubicon Partners Industries LLP Group is both the smallest and largest group into which the financial statements of the company are consolidated. Copies of these financial statements may be obtained from Rubicon Partners Industries LLP, 8-12 York Gate, London, NW1 4QG.