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### C F BOOTH LIMITED

#### DIRECTORS' REPORT

Directors:

K F Booth (Chairman and Managing Director)

C K F Booth
J H Booth
J Jones
P J Peplow
C T Wilkinson
R Wilkinson

Secretary:

K F Booth

Registered office:

Clarence Metal Works, Armer Street, Rotherham, South

Yorkshire S60 1AF

The directors present their report for the year ended 31 March 1984.

#### ACCOUNTS AND DIVIDENDS

The directors submit the audited accounts for the year ended 31 March 1984. The profit for the year available to shareholders amounts to £351,000 and, subject to approval of the proposed final dividend, is dealt with as shown in the profit and loss account.

# PRINCIPAL ACTIVITIES AND REV1 OF BUSINESS DEVELOPMENTS

The principal activities of the group continued to be metal recycling and the manufacture of prime metal from three sites in Rotherham, and sites in Sheffield and Barnsley.

An analysis of group turnover and profits between the different classes of business is given in note 3 to the accounts.

#### SUBSEQUENT EVENTS AND FUTURE DEVELOPMENTS

There have been no events to the date of this report which have materially affected the group and the group will pursue its existing activities.

#### DIRECTORS

The directors of the company during the year ended 31 March 1984 were those listed above. J H Booth and C T Wilkinson are the directors retiring by rotation, being eligible, each offers himself for re-election.



DIRECTORS' REPORT (continued)

#### DIRECTORS' INTERESTS

According to the register maintained as required under the Companies Act 1967 the directors' interests in the share capital of the company are as follows:

	31 March	
	1984	1983
K F Booth	25,075	25,075
C K F Booth	2,663	2,663
J H Booth	750	750
J Jones	Nil	Nil
P J Peplow	Nil.	Nil
C T Wilkinson	2,085	2,085
R Wilkinson	2,417	2,417

No director had an interest in the shares of any subsidiary, other than as a nominee for C F Booth Limited during the year.

#### DISABLED PERSONS

It is the company's policy to give full consideration to suitable applications for employment from disabled persons.

Opportunities also exist for employees of the company who become disabled to continue in their employment or to be trained for other positions within the company.

#### EMPLOYEE INVOLVEMENT

Employees are provided with information on matters of concern to them at a level comensurate with their current understanding of the financial and economic factors affecting the performance of the group. Most employees are in regular contact with senior management when they are able to discuss decisions likely to affect their interests.

## AUDITORS

Ernst & Whinney have expressed their willingness to continue in office as auditors and a resolution proposing their re-appointment will be submitted at the annual general meeting.

By order of the board

K F Booth

Secretary

19 September 1984

# Ernst & Whinney Chartered Accountants

#### REPORT OF THE AUDITORS TO THE MEMBERS

We have examined the accounts of C F Booth Limited set out on pages 4 to 18. These have been prepared under the historical cost convention as explained in note 1 (a). Our audit has been carried out in accordance with approved auditing standards.

In our opinion the accounts give a true and fair view of the state of affairs of the company and of the group, so far as concerns members of the company, at 31 March 1984 and of the profit and source and application of funds for the year then ended and comply with the Companies Acts 1948 to 1981.

These accounts do not contain the current cost accounts as required by Statement of Standard Accounting Practice No 16.

Ernst & Whinney

Sheffield

19 September 1984

C F BOOTH LIMITED

# CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 1984

	Note	1984 £'000	1983 £'000
TURNOVER	2/3	26,513	19,417
OPERATING COSTS	4	25,209	19,140
GROUP OPERATING PROFIT	5	1,304	277
Other income	7	8	14
		1,312	291
Interest payable	8	116	152
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		1,196	139
Taxation	9	365	(2)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		831	141
Extraordinary items	10	48Û	142
PROFIT/(LOSS) ATTRIBUTABLE TO MEMBERS	11	351	(1)
Dividends	12	15	15
RETAINED PROFIT/(LOSS) FOR THE YEAR		336	(16)
STATEMENT OF RETAINED PROFITS Balance at 31 March 1983		6,043	6,059
Retained profit/(loss) for the year		336	(16)
Balance at 31 March 1984	13	6,379	6,043

# CONSOLIDATED BALANCE SHEET - 31 MARCH 1984

	Note	1984 £'000	1983 £'000
FIXED ASSETS			
Tangible assets	14	4,771	4,487
CURRENT ASSETS	16	2 726	2 752
Stocks Debtors	17	2,726 5,607	2,753 4,271
Cash at bank and in hand	**	46	51
		8,379	7,075
CREDITORS - amounts falling due within one year			
Bank overdraft	18	1,386	1,835
Creditors	19	3,369	1,961
		4,755	3,796
NET CURRENT ASSETS		3,624	3,279
TOTAL ASSETS LESS CURRENT LIABILITIES		8,395	7,766
PROVISIONS FOR LIABILITIES AND CHARGES Deferred taxation	20	<sup>*</sup> 787	476
		7,608	7,290
CAPITAL AND RESERVES			
Called up share capital	21 22	50 985	50 1,003
Revaluation reserve Other reserves	22	194	194
Profit and loss account		6,379	6,043
K F Booth ) WHOW ) Directors )			
19 September 1984			

Ernst & Whinney

7,608 7,290

	Note	1984 £'000	1983 £'000
FIXED ASSETS			
Tangible assets	14	2,835	2,983
Investments	15	660	638
4		3,495	3,621
CURRENT ASSETS Stocks			
Debtors	16 17	91 1,865	556 2,603
Cash at bank and in hand	-,	823	46
		2,779	3,205
CREDITORS - amounts falling due			
within one year Bank overdraft	18	6+A	991
Creditors	19	1,893	1,686
		1,893	2,677
NET CURRENT ASSETS		886	528
TOTAL ASSETS LESS CURRENT LIABILITIES		4,381	4,149
PROVISIONS FOR LIABILITIES AND CHARGES Deferred taxation	20	364	143
		4,017	4,006
CAPITAL AND RESERVES Called up share capital Revaluation reserve Profit and loss account	21 22	50 760 3,207	50 760 3,196
K F Booth )  Directors  J Jones )			
19 September 1984			
		4,017	4,006

Ernst & Whire ey

STATEMENT OF SOURCE AND APPLICATION OF FUNDS FOR THE YEAR ENDED 31 MARCH 1984 SOURCES OF FUNDS	1984 £'000	1983 £'000
FROM OPERATIONS		
Profit before taxation Extraordinary items excluding tax	1,196 (275)	139 (142)
	921	(3)
Items not involving the movement of funds: Depreciation of tangible fixed assets Amount written off tangible fixed assets	611	535
on revaluation Profit on sale of tangible fixed asset	7 (35)	(66)
	583	469
Total generated from operations	1,504	466
OTHER SOURCES		
Taxation refunded Proceeds of sale of tangible fixed assets	49 60	219
Total sources of funds	1,613	685
FUNDS APPLIED		
Purchase of tangible fixed assets Dividends paid	945 15	984 15
	960	999
INCREASE/(DECREASE) IN WORKING CAPITAL	653	(314)
Arising from movements in: Stocks Debtors	(27) 1,367	(4) 104
Trade and other creditors, social security and accruals	(1,131)	39
	209	. 139
Net liquid funds - bank overdrafts - cash at bank and in hand	449 (5)	(472) 19
	653	(314)

MOTES ON THE ACCOUNTS - 31 MARCH 1984

#### 4 ACCOUNTING POLICIES

## (a) Accounting convention

The accounts are prepared under the historical cost convention modified by the revaluation of freehold and long leasehold property.

#### (b) Basis of consolidation

The consolidated accounts incorporate the accounts of the company and of each of its subsidiaries for the year ended 31 March 1984.

#### (c) Depreciation of tangible fixed assets

Freehold land and long leasehold property is not depreciated. The cost (after deducting investment and other Government grants) or valuation of other tangible fixed assets is written off by equal instalments over their expected useful lives as follows:

50	years
50	years
10	years
10	years
10	years
5	years
4	years
	50 10 10 10 5

Depreciation is not charged on any item of plant until it is installed and in operation.

### (d) Stocks and work in progress

Stocks are valued at the lower of cost and net realisable value after making due allowance for any obsolete or slow moving items. In the case of finished goods and work in progress, cost includes direct labour and an appropriate proportion of production. The allocation of manufacturing fixed overheads has regard to budgeted normal production.

## (e) Deferred taxation

Provision is made for deferred taxation, using the liability method, on short term timing differences and all other material timing differences which are not expected to continue in the future.

### (f) Companies Act 1981

These accounts have been drawn up to meet the new reporting requirements of the Companies Act 1981 and accordingly presentational adjustments have been made to the previous year's figures to comply with the new format.

#### 2 TURNOVER

Turnover comprises the invoice value of goods and services supplied by the group exclusive of VAT and intra-group transactions.

# NOTES ON THE ACCOUNTS - 31 MARCH 1984

# ANALYSIS OF TURNOVER AND PROFITS BETWEEN ACTIVITIES

		Turn	over	Profit on activities	before
		1984 £'000	1983 £'000	1984 £'000	1983 £'000
Pri	al recycling ime metal manufacture ner activities	18,156 7,057 1,300	12,427 6,213 777	1,148 (216) (11)	551 (470) 58
		26,513	19,417	921	139
4 OP:	ERATING COSTS			1984	1983
Ra St De	crease in stocks of fixwork in progress we materials and consum aff costs - wages and - social sec - other pens preciation and other a tangible and intangibl her operating charges her external charges	ables salaries urity costs ion costs mounts writ	s ten off	£'000 4 17,924 3,002 318 85 618 2,369 889	£'000 45 13,336 2,543 291 85 535 1,545 760
				25,209	19,140
5 GF	OUP OPERATING PROFIT i	s stated a	fter charging	g <b>:</b> 1984	1983
		•		£'000	£'000
Αι	ire of plant and equipm iditors' remuneration noluments of directors			80 33 218	. 33 172
6 E	MOLUMENTS OF DIRECTORS			1984 £'000	1983 £1000
R	emuneration, including	pension co	ntributions	218	172

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# C F BOOTH LIMITED

# NOTES ON THE ACCOUNTS - 31 MARCH 1984

# 6 EMOLUMENTS OF DIRECTORS (continued)

The emoluments, excluding pension contributions, of directors of the company are detailed as follows:

	company are detailed as follows:	1984 £'000	1983 £'000
	Chairman and highest paid director	100	50
	Other directors in scale:	Number	Number
	£5,001 to £10,000 £10,001 to £15,000 £35,001 to £40,000 £45,001 to £50,000	3 1 - 2	3 1 2 -
7	OTHER INCOME	1984 £'000	1983 £'000
	Interest receivable on loan	8	14
8	INTEREST PAYABLE	1984 £ <b>'</b> 000	1983 £'000
	Repayable within 5 years Bank interest payable	116	152
9	TAXATION		<del></del>
		1984 £¹000	1983 £'000
	The charge/(credit) based on the profit for the year comprises: UK Corporation tax Transfer (from)/to deferred taxation Adjustment relating to prior years	408 (31) (12) ————————————————————————————————————	(3) 1 - - (2)

UK Corporation tax has been provided at 50% (1983 - 52%). The elements of the deferred taxation charge for the year are available by reference to the movement between the 1983 and 1984 deferred taxation balances shown in Note 20.

### NOTES ON THE ACCOUNTS - 31 MARCH 1984

10	EXTRAORDINARY ITEM	1984 £'000	1983 £'000
	Provision for damages and legal costs Deferred taxation charge	275 343	<b>579</b>
	Write-off of goodwill arising on acquisition of Roe Brothers & Co Limited		142
		618	142
	Attributable corporation tax	138	
			<del></del>
		480	142

The extraordinary charge for deferred taxation is the increase in the provision, in excess of normal movements, that is required as a result of the changes in capital allowances and corporation tax rates made by the 1984 Finance Act.

#### 11 PROFIT ATTRIBUTABLE TO MEMBERS

The profit for the year attributable to members which has been dealt with in the accounts of the company amounts to £25,549 (1983 - £381,492).

12	DIVIDENDS	1984 £¹000	1983 £'000
	Proposed dividend for the year 60% (1983 - 60%) Waived	30 (15)	30 (15)
		15	15
13	RETAINED PROFITS AT 31 MARCH 1984	1984 £'000	1983 £'000
	Retained by: Company - retained profits - consolidation adjustment	3,207 5	3,196 147
	Subsidiaries	3,212 3,167	3,343
		6,379	6,043
		· · · · · · · · · · · · · · · · · · ·	

The consolidation adjustment relates to provisions made by the holding company against investments in and amounts due from certain subsidiaries.

# NOTES ON THE ACCOUNTS - 31 MARCH 1984

14	TANGIBLE FIXED ASSETS	Freehold property £'000	Long leasehold property £'000	Plant, equipment and motor vehicles £'000	Total £'000
	GROUP Cost or valuation At 31 March 1983 Additions Disposals Deficit on revaluation	2,431 171 (19) (25)	13	6,259 774 (310)	8,703 945 (329) (25)
	At 31 March 1984	2,558	13	6,723	9,294
	Depreciation At 31 March 1983 Charge for year On disposals	145 31 (14)	1 -	4,070 580 (290)	4,216 611 (304)
	At 31 March 1984	162	1	4,360	4,523
	Net book amounts at 31 March 1984	2,396	12	2,363	4,771
	Net book amounts at 31 March 1983	2,286	12	2,189	4,487
	Cost or valuation at 31 March 1984 is made up of: Cost Valuation 1978 1980 1982 1984	319 1,243 321 655 20 	10 3 - - - - 13	6,723	7,052 1,246 321 655 20 
				<del></del>	

Revaluations of the group's freehold property, on an open market value for existing use basis, took place in 1978, 1980, 1982 and 1984, and each property included at valuation was revalued during one of these years. If the property had not been revalued it would have been carried in the balance state at:

Net book amount	1,372
Cost Accumulated depreciation	1,427 55
	£ 000

# NOTES ON THE ACCOUNTS - 31 MARCH 1984

MOTI	79 ON THE MOODENIE			
14	TANGIBLE FIXED ASSETS (continued)	Freehold property £'000	Plant, equipment and motor vehicles £'000	Total £'000
	COMPANY Cost or valuation At 31 March 1983 Transfers to subsidiary companies Additions Disposals	1,635 - 152 -	3,373 (363) 266 (93)	5,008 (363) 418 (93)
	At 31 March 1984	1,787	3,183	4,970
	Depreciation At 31 March 1983 Transfers to subsidiary companies Charge for year On disposals	91  21 	1,934 (66) 242 (87)	2,025 (66) 263 (87)
	At 31 March 1984	112	2,023	2,135
	Net book amounts at	1,675	1,160	2,835
	31 March 1984  Net book amounts at 31 March 1983	1,544	1,439	2,983
	Cost or valuation at 31 March 1984 is made up of: Cost Valuation 1978 1980 1982	299 1,216 160 112	3,183	3,482 1,216 160 112 
<u> </u> 		1,787	3,183	
1				

Revaluations of the company's freehold property on an open market value for existing use basis, took place in 1978, 1980 and 1982 and each property included at valuation was revalued during one of these years. If the property had not been revalued it would have been carried in the balance sheet at:

	1,000
	1,056 7
Cost Accumulated depreciation	-
	1,049
Net book amount	-

# NOTES ON THE ACCOUNTS - 31 MARCH 1984

#### 15 INVESTMENT IN SUBSIDIARIES

	Unlisted Investments £'000
Cost at 31 March 1984 and at 31 March 1983 Provision for diminution in value at 31 March 1984	664 4
Net book amount at 31 March 1984	660
Net book amount at 31 March 1983	638

The provision for diminution in value at 31 March 1983 was £26,000. The subsidiaries at 31 March 1984 were:

#### Company

# Booth Special Alloys Limited Booth Steels (Import & Export) Ltd Booth Steel Stockholders Ltd Car Shredders Ltd C F Booth (Doncaster) Ltd

C F Booth (Engineering) Ltd C F Booth (PSV & Commercials) Ltd

C F Booth (Steel) Ltd

C F Booth (Stainless & Nickel Alloys) Ltd

C F Booth (Transport) Ltd C G Carlisle & Co Ltd

Demex (Northern) Ltd

Non-ferrous Smelting Co Ltd Northfield Aluminium Ltd

Roe Brothers & Company Ltd Roe Brothers (Ipswich) Ltd

Roe Brothers (Non Ferrous & Alloys) Ltd Roe Brothers (Transport) Ltd

Roe Foundry Ltd

Rotherham Rags and Metals Ltd

Rotherham Stainless & Nickel Alloys Ltd

Rotherham Waste Disposals Ltd Shredder Engineering Services Ltd Thorpe Metals and Waste Removals Ltd

Waste Paper Processors Ltd

#### Nature of business

Non trading Non trading Steel stockholders / Metal recycling Metal recycling Engineering Non trading Metal recycling

Metal recycling

Transport

Stainless steel manufacture

and stocking

Demolition, excavation and

metal recycling Non trading

Non-ferrous ingot > manufacture

Metal recycling Non trading Non trading Non trading Non trading

Metal and waste recycling Stainless steel merchanting

Non trading Non trading Waste removals Pallet sales

All subsidiary companies are incorporated in England and are wholly owned by C F Booth Limited.

The holdings are unchanged from those at 31 March 1983.

# NOTES ON THE ACCOUNTS - 31 MARCH 1984

16	STOCKS GROUP		GROUP COMPANY		PANY
		1984	1983	1984	1983
		£'000	£'000	£'000	£1000
	Raw materials	222	195		544
	Work in progress	202	-		
	Finished goods	2,205	2,422	91	12
	Other	97	136		-
		2,726	2,753	91	556

The cost and replacement cost of stock are not materially different.

17	DEBTORS	GROUP		GROUP		COMPANY	
17	DESIGNO	1984 £'000	1983 £'000	1984 £'000	1983 £'000		
	Due within one year Trade debtors	5,298	4,165	837	1,400		
	Other debtors	212	25	120	-		
	Amounts owed by group companies	-	-	901	1,168		
	Corporation tax	9	40	7	35		
	Prepayments and accrued income	88	41				
		5,607	4,271	1,865	2,603		

## 18 BANK OVERDRAFT

The bank overdraft is secured by legal mortgages and specific equitable charges over the freehold and leasehold property and a floating charge over all assets of the company and certain of its subsidiares.

# 19 CREDITORS - amounts falling due within one year

	GR	OUP	COMPANY	
	1984 £'000	1983 £'000	1984 £'000	1983 £'000
Trade creditors	1,928	1,669	258	1,018
Amounts owed to group	_	_	751	653
companies Corporation tax	277	•••	249	· -
Taxation and social security	478	177	128	,
Other creditors	536	3	482	
Accruals	135	97	10	-
Proposed dividend	15	15	15	` 15
		<del></del>	····	······································
	3,369	1,961	1,893	1,686

NOTES ON THE ACCOUNTS - 31 MARCH 1984

# 20 DEFERRED TAXATION

Deferred taxation arises in respect of the following timing differences:-

	GROUP		COMPANY	
	1984 £¹000	1983 £'000	1984 £'000	1983 £'000
Accelerated capital allowances	794	483	371	150
Advance corporation tax recoverable	(7)	(7)	(7)	(7)
	787	476	364	1.43
		<del>, , , , , , , , , , , , , , , , , , , </del>		

Deferred taxation has been provided at the corporation tax rate applicable when the timing differences are expected to reverse.

Additional tax liabilities, which are not expected to crystallise in the future, exist in respect of:

	1984 £'000	1983 £'000	1984 £¹000	1983 £'000
Accelerated capital allowances	278	761	202	678
Revaluation of freehold property	282	282	205	205
			···········	***************************************
	560	1,043	407	883
	×			<del></del>

These potential liabilities have been calculated at a corporation tax rate of 45% (1983 - 52%).

#### 21 CALLED UP SHARE CAPITAL

	1984 £'000	1983 £`\\00
Authorised - 150,000 Ordinary shares of £1 each	150	150
Allotted, called up and fully paid - 50,000 ordinary shares of £1 each	50	50

# NOTES ON THE ACCOUNTS - 31 MARCH 1984

#### 22 RESERVES

	Arising on consolidation £'000		Distributable profits £'000	Total £'000
GROUP				
At 31 March 1983	194	1,003	6,043	7,240
Retained profit for the year	-	-	336	336
Deficit on revaluation of a freehold proper	ty –	(18)	<b></b>	(18)
	<del></del>			
At 31 March 1984	194	985	6,379	7,558
COMPANY				
At 31 March 1983 Retained profit for the	a wear	760 	3,196 11	3,956 11
wecathed profite for the	<i> </i>			
At 31 March 1984		760	3,207	3, 77

At 31 March 1984 £133,000 of the group's and £78,000 of the company's revaluation surplus is distributable. (1983 - £115,000 and £64,000 respectively).

#### 23 CAPITAL COMMITMENTS

. No capital expenditure was authorised or contracted for at 31 March 1984 or 31 March 1983.

#### 24 CONTINGENT LIABILITIES

During the year the company undertook to guarantee, up to £50,000, the overdraft of Roe Brothers & Co Limited, one of its subsidiary companies. At 31 March 1984 the overdraft on this account amounted to £362,101.

The company has given an unlimited guarantee to the bank in respect of the overdrafts on all accounts of the other subsidiary companies. At 31 March 1984 the overdrafts on these accounts amounted to £1,771,698 (1983 - £372,153).

The company has joint and several liability for all amounts due by its subsidiary companies to H M Customs & Excise under a Group VAT registration agreement. At 31 March 1984 the total potential liability amounted to £77,566 (1983 - £18,547).

NOTES ON THE ACCOUNTS - 31 MARCH 1984

# 25 EMPLOYEES

The average number of group employees in each week in the year was 496 (1983 - 465) and is broken down into the following categories

·	1984 Number	1983 Number
Management Administration Production Distribution	13 98 354 31	12 83 540 30
		<del></del>
	496	465