

**TELEGRAPH GROUP LIMITED**

**Report and Accounts**

**for the year ended**

**31 December 1997**



## **TELEGRAPH GROUP LIMITED**

### **Board of directors**

Hon C M Black PC OC, chairman  
The Hon A M Berry  
P N Buckley  
The Rt Hon Lord Carrington  
D W Colson, deputy chairman and chief executive  
The Rt Hon the Viscount Cranborne  
The Hon J W Deedes, managing director  
The Hon Paul Desmarais  
R N Hambro  
A R Hughes  
S A Jarislowsky  
H N L Keswick  
The Lord King of Wartnaby  
N O'Donnell-Keenan, finance director  
F D Radler  
The Rt Hon Lord Rawlinson of Ewell  
Sir Frank Rogers  
Sir Evelyn de Rothschild  
L M Sanderson, advertisement director  
The Hon R G H Seitz

### **Secretary**

A J Davies

### **Auditor**

KPMG Audit Plc  
PO Box 695  
8 Salisbury Square  
London EC4Y 8BB

**Company Registration:** 451593

### **Registered Office**

1 Canada Square  
Canary Wharf  
London E14 5DT

## TELEGRAPH GROUP LIMITED

### Directors' report

The directors present their report, together with the accounts, for the year ended 31 December 1997.

#### Principal activities

The principal activity of the company is the publication of national newspapers.

#### Results for the year

The profit on ordinary activities before tax for the year was £13.1 million (1996: £41.4 million). After taking taxation and dividends into account, the retained profit was £8.3 million (1996: £4.5 million deficit).

The directors do not recommend the payment of a final dividend for the year (1996: £Nil).

#### Directorate

The directors holding office during the year were:

The Hon A M Berry - reappointed 21.05.97  
Hon C M Black PC OC, chairman  
P N Buckley - reappointed 21.05.97  
The Rt Hon Lord Carrington - reappointed 21.05.97  
D W Colson, deputy chairman and chief executive  
The Rt Hon the Viscount Cranborne - appointed 17.09.97  
The Hon J W Deedes, managing director  
R N Hambro - reappointed 21.05.97  
C J Haslum - resigned 31.07.97  
A R Hughes  
S A Jarislowsky - reappointed 21.05.97  
H N L Keswick - reappointed 21.05.97  
The Lord King of Wartnaby - reappointed 21.05.97  
N O'Donnell-Keenan, finance director - appointed 17.09.97  
F D Radler  
The Rt Hon Lord Rawlinson of Ewell - reappointed 21.05.97  
Sir Frank Rogers - reappointed 21.05.97  
Sir Evelyn de Rothschild - reappointed 21.05.97  
L M Sanderson, advertisement director  
The Hon R G H Seitz - reappointed 21.05.97

The Hon P Desmarais was appointed to the board on 11 February 1998.

Following the adoption of new articles of association at the extraordinary general meeting held on 26 June 1996, directors are no longer required to retire by rotation.

#### Directors' interests in shares and remuneration

Details of directors' interests and their remuneration for the year are set out in note 5 to the accounts.

#### Transactions with directors

Apart from the arrangements disclosed in notes 5 and 23(c) to the accounts and service agreements, at no time during the year was any director interested in any contract with the company or any of its subsidiaries.

## **Employees**

During the year, our GCSE work experience programme provided one week placements for 58 pupils, each spending time in various departments over the week, gaining an insight into how they operate. In addition, 39 undergraduates were offered placements of up to four weeks, each based in an identified department during their stay.

During 1997, the company continued to develop the skills of its employees through a selection of internal and external personal development training courses. In the area of Information Technology, a variety of workshops were arranged internally to further enhance the existing skills of our staff.

The company offers equal employment opportunities to disabled persons; and suitable retraining is provided wherever practicable for employees who become disabled during service.

## **Political and charitable contributions**

During the year, the company made charitable donations of £150,000 (1996: £150,000). The company made no political donations (1996: nil).

## **Creditor payment policy**

The company does not follow any specific codes or industry standards in respect of payments to its suppliers but ensures that as far as is practicable debts are settled on a timely basis having regard to the credit period agreed with each supplier. In the absence of any specific agreement, the company normally makes payment before the end of the month following the month of invoicing. Special arrangements are made in connection with contributors to the newspapers where twice monthly payment runs ensure payment is made in the main within two to three weeks of the relevant date of publication. At the year end, the number of creditor days outstanding was 32 days.

## **Directors' responsibilities in respect of the financial statements**

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities. In the opinion of the directors they have complied with these requirements and fulfilled the said responsibilities.

## **Elective Resolutions**

At the extraordinary general meeting held on 5 August 1996 the members invoked section 379A of the Companies Act 1985 ("the Act") by passing elective resolutions:

- (i) as permitted by section 252 of the Act, to dispense with the laying of accounts and reports before the company in general meeting;
- (ii) as permitted by section 366A of the Act, to dispense with the holding of annual general meetings; and
- (iii) as permitted by section 386 of the Act, to dispense with the obligation to appoint auditors annually.

By order of the board

A handwritten signature in cursive script, appearing to read 'A J Davies', is written over a horizontal line.

**A J Davies**  
*Secretary*

20<sup>th</sup> May 1998

**TELEGRAPH GROUP LIMITED**

**Report of the auditors to the members of Telegraph Group Limited**

We have audited the financial statements on pages 7 to 24.

**Respective responsibilities of directors and auditors**

As described above the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

**Basis of opinion**

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

**Opinion**

In our opinion the financial statements give a true and fair view of the state of affairs of the company as at 31 December 1997 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

*KPMG Audit Plc*  
*2*

**KPMG Audit Plc**  
Chartered Accountants  
Registered Auditor  
London

*2 June* 1998

## TELEGRAPH GROUP LIMITED

### Profit and loss account for the year ended 31 December 1997

	Notes	1997 £'000	1996 £'000
Turnover	2	293,593	282,409
Cost of sales	3	<u>(230,039)</u>	<u>(233,098)</u>
<b>Gross profit</b>		63,554	49,311
Distribution costs		(26,070)	(21,193)
Administrative expenses		<u>(22,810)</u>	<u>(23,352)</u>
<b>Operating profit</b>	4	14,674	4,766
Profit on sale of fixed asset investments	7	-	41,305
Interest receivable and similar income	8	1,332	1,026
Interest payable and similar charges	9	<u>(2,863)</u>	<u>(5,706)</u>
<b>Profit on ordinary activities before taxation</b>		13,143	41,391
Tax on profit on ordinary activities	10	<u>(2,241)</u>	<u>(1,100)</u>
<b>Profit for the financial year</b>		10,902	40,291
<b>Dividends paid on equity and non-equity shares</b>	11	<u>(2,555)</u>	<u>(44,783)</u>
<b>Retained profit/(loss) for the year</b>		<u>8,347</u>	<u>(4,492)</u>

There were no gains or losses recognised during the year or the previous year other than those shown above. The historical cost profit is the same as that shown above.

The notes on pages 9 to 24 form part of these accounts.

**TELEGRAPH GROUP LIMITED**

**Balance sheet  
at 31 December 1997**

	Notes	1997 £'000	1996 £'000
<b>Fixed assets</b>			
Intangible assets	12	175,000	175,000
Tangible assets	13	18,170	19,304
Investments	14	<u>220,320</u>	<u>224,446</u>
		<u>413,490</u>	<u>418,750</u>
<b>Current assets</b>			
Stocks - raw materials		841	3,359
Debtors	15	78,710	89,591
Cash at bank and in hand		<u>28,455</u>	<u>15,932</u>
		108,006	108,882
<b>Creditors: amounts falling due within one year</b>	16	<u>(100,607)</u>	<u>(104,043)</u>
<b>Net current assets</b>		<u>7,399</u>	<u>4,839</u>
<b>Total assets less current liabilities</b>		420,889	423,589
<b>Creditors: amounts falling due after more than one year</b>	17	(5,946)	(17,607)
<b>Provisions for liabilities and charges</b>	18	<u>(6,647)</u>	<u>(6,033)</u>
<b>Net Assets</b>		<u>408,296</u>	<u>399,949</u>
<b>Capital and reserves</b>			
Called up share capital	19	19,747	19,747
Share premium account		160,064	160,064
Revaluation reserve		175,000	175,000
Other reserves	20	41,840	41,840
Profit and loss account	21	<u>11,645</u>	<u>3,298</u>
<b>Total equity and non-equity shareholders' funds</b>	22	<u>408,296</u>	<u>399,949</u>

Approved by the board 20<sup>th</sup> May 1998 and signed on its behalf by



N O'Donnell-Keenan  
Director

The notes on pages 9 to 24 form part of these accounts.

**TELEGRAPH GROUP LIMITED**

**Notes to the accounts**  
**31 December 1997**

**1. Accounting policies**

*(a) Basis of accounting*

The accounts are prepared under the historical cost convention as modified by the revaluation of titles and in accordance with applicable accounting standards.

The company is exempted by section 228 of the Act from the requirement to prepare group accounts because it is a wholly owned subsidiary of a company established under the law of a member state of the European Community.

The company is exempt from the requirement of Financial Reporting Standard No. 1 (Revised) to prepare a cashflow statement as it is a wholly owned subsidiary undertaking of DT Holdings Limited, and its cashflows are included within the consolidated cashflows of that company.

*(b) Intangible fixed assets*

Newspaper and other titles are stated at current cost in accordance with the valuations described more fully in note 12. Titles are not considered to have a finite life and consequently no amortisation is charged, but provision is made if appropriate for any permanent diminution in value.

*(c) Tangible fixed assets*

Tangible fixed assets are stated at cost less accumulated depreciation. Cost represents the cost of acquisition or construction, including the direct costs of financing the acquisition or construction until the asset comes into use.

Depreciation is calculated so as to write off the cost, less residual value, of tangible fixed assets on a straight line basis over their expected useful economic lives which are as follows:

Buildings:	
Freehold	50 years
Leasehold	50 years or the lease term if under 50 years
Plant and machinery:	
Computer equipment	3-5 years
Photocomposition equipment	5 years
Furniture and fittings	10 years
Other	3-10 years

No depreciation is charged on freehold land.

*(d) Investments*

Investments acquired with the intention that they be held for the long term are stated at cost less provision, if appropriate, for any permanent diminution in value.

*(e) Finance leases*

The company has granted to West Ferry Printers Limited, an associated company, rights approximating to ownership over certain tangible fixed assets. Those assets are treated in the accounts as if they had been sold outright with the long term element of the corresponding debtor being included as part of loans to associated companies within investments. The amount due within one year is included as part of debtors in current assets. The lease rentals are treated as consisting of capital and interest elements. The capital element is applied to reduce the outstanding balance and the interest element is credited to profit in proportion to the balance outstanding.

## TELEGRAPH GROUP LIMITED

### Notes to the accounts 31 December 1997 - continued

#### 1. Accounting policies (cont.)

##### (e) *Finance leases (cont.)*

Where asset purchases are financed by leasing agreements that give rights approximating to ownership, the assets are treated as if they had been purchased outright, and the corresponding liabilities are shown as obligations under finance leases.

##### (f) *Stocks*

Stocks are stated at the lower of cost and net realisable value.

##### (g) *Taxation*

Deferred taxation is accounted for in respect of all material timing differences to the extent that it is probable that a liability or asset will crystallise. Timing differences arise from the recognition for tax purposes of income and expenditure in periods different from those in which they are included in the accounts. Provision is made at the rates which are expected to apply when the liability or asset is expected to crystallise.

Advance corporation tax recoverable by deduction from future corporation tax liabilities is carried forward by set off against the deferred tax balance with any excess included within debtors.

##### (h) *Pension costs*

The company's pension arrangements are explained in note 25. The costs of defined contribution schemes are charged to the profit and loss account as the obligation to pay arises. The costs of defined benefit schemes are charged to the profit and loss account over the period during which the company benefits from employees' services. Surpluses or deficiencies are spread over the expected average remaining working lifetime of employees in proportion to their expected payroll costs. The discounted value of ex gratia pensions and discretionary increases to pensions in payment is charged to the profit and loss account in the period in which they are granted.

##### (i) *Turnover*

Turnover represents the invoiced amount of goods sold and advertising space provided net of commission, allowances and value added tax.

##### (j) *Foreign currency translation*

Transactions denominated in foreign currencies are translated at the rate of exchange ruling on the day the transaction occurs. Assets and liabilities denominated in a foreign currency are translated at the rate ruling on the balance sheet date ("the closing rate") or, if appropriate, at the forward contract rate. All exchange differences are taken to the profit and loss account.

#### 2. Turnover

Substantially all turnover and operating profit arises from the publication of newspapers within the United Kingdom which are all continuing operations.

**TELEGRAPH GROUP LIMITED**

**Notes to the accounts**

**31 December 1997 - continued**

**3. Cost of sales**

Included in cost of sales are amounts paid to West Ferry Printers Limited ("WFP") and Trafford Park Printers Limited ("TPP") of £22,900,000 and £7,011,000 respectively (1996: £22,102,000 and £6,533,000) for the contract printing of copies of *The Daily Telegraph* and *The Sunday Telegraph*. WFP and TPP are joint ventures between the company and third parties holding 50% each of the aggregate issued share capital.

**4. Operating profit**

	1997 £'000	1996 £'000
The operating profit is stated after charging:		
Operating lease rentals:		
Plant and machinery	1,016	1,083
Other	4,592	4,389
	<u>5,608</u>	<u>5,472</u>
Depreciation of tangible fixed assets:		
Owned assets	4,537	5,355
	<u>4,537</u>	<u>5,355</u>
Auditors' remuneration - audit services	63	72
- non-audit services	85	122

**5. Directors**

**Emoluments of the directors:**

Fees	182	208
Other emoluments - salaries and benefits	1,140	1,143
- discretionary bonuses	170	74
Compensation for loss of office	235	-
Company contributions to money purchase pension schemes	279	272
Pensions paid to directors and former directors	50	50
	<u>2,056</u>	<u>1,747</u>

The contributions made by the company to Money Purchase Schemes were on behalf of six directors.

**TELEGRAPH GROUP LIMITED**

**Notes to the accounts**  
**31 December 1997 - continued**

**5. Directors (cont.)**

	1997 £'000	1996 £'000
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**Emoluments of the highest paid director:**

**Highest paid director:**

Salary and benefits	344	294
Pension contributions	56	-
	<u>400</u>	<u>294</u>

During the year a charge of £2,292,959 was made by Hollinger Inc. under the services agreement referred to in note 23(c). It is not possible to identify whether any portion of the charge relates to services provided by any director of the company.

**Directors' interests in shares and debentures**

The beneficial interests of directors in office on 31 December 1997 in issued ordinary shares on 1 January 1997 and 31 December 1997 recorded by the company in its register maintained in accordance with section 325 of the Companies Act 1985 were as follows:

	31 December 1997	1 January 1997
Mr C M Black	147,474,654	147,474,654

In addition to the holding of ordinary shares imputed to him, Mr Black is deemed interested in the holding of 5,000,000 7% cumulative redeemable preference shares registered in the name of First DT Holdings Limited.

No changes in the directors' interests in shares disclosed above had been notified up to 20th May 1998.

**TELEGRAPH GROUP LIMITED**

**Notes to the accounts**  
**31 December 1997 - continued**

**6. Employee information**

	1997	1996
<b>(a) Average number of persons (including executive directors) employed by the company during the year:</b>		
Editorial	10	12
Selling, distribution and administration	18	17
	<u>28</u>	<u>29</u>

The majority of the staff engaged in the publication of the company's titles are employed by a subsidiary company, Telegraph Publishing Limited, which charges for their services. The charge for the year was £46,206,000 (1996: £43,101,000).

**(b) Employment costs (including executive directors):**

	£'000	£'000
Wages and salaries	3,859	3,833
National insurance contributions	385	390
Pension contributions	639	767
Total direct costs of employment	<u>4,883</u>	<u>4,990</u>

**TELEGRAPH GROUP LIMITED**

**Notes to the accounts**

31 December 1997 - continued

**7. Profit on sale of fixed asset investments**

The profit on sale of fixed asset investments in 1996 related to the transfer of the company's 42% stake in Creditscheme Limited to Deedtask Limited, a wholly owned subsidiary. No tax arose in this transfer.

**8. Interest receivable and similar income**

	1997 £'000	1996 £'000
Income from fixed asset investments - unlisted - subsidiary company	-	7
Interest receivable - from parent company	-	12
- from subsidiary company	8	22
- other	883	381
Finance lease income	441	604
	<u>1,332</u>	<u>1,026</u>

The finance lease income is receivable in respect of the long term finance lease debtor owed by West Ferry Printers Limited.

**9. Interest payable and similar charges**

Interest payable on loans repayable within five years and bank borrowings	701	5,339
Interest payable - to parent company	372	871
- to subsidiary companies	2,882	836
Finance lease charges	605	630
Exchange differences	(1,697)	(1,970)
	<u>2,863</u>	<u>5,706</u>

**TELEGRAPH GROUP LIMITED**

**Notes to the accounts**

31 December 1997 - continued

**10. Tax on profit on ordinary activities**

	1997 £'000	1996 £'000
Based on profits for the year:		
Corporation tax at 31.5% (1996: 33%)	5,412	2,198
Deferred taxation	(70)	(1,400)
Advance corporation tax surrendered to subsidiaries	-	302
	<u>5,342</u>	<u>1,100</u>
Relating to previous years:		
Corporation tax	(2,372)	-
Deferred taxation	(729)	-
	<u>2,241</u>	<u>1,100</u>

**11. Dividends**

Equity shares:

Ordinary - Paid 10p per share	-	5,055
61.16p per "B" ordinary share	-	30,000
3.18p per share	-	4,689
3.18p per share	-	4,689
0.695p per share	1,025	-
0.800p per share	1,180	-
	<u>2,205</u>	<u>44,433</u>

Non-equity shares:

Preference - Paid	350	350
	<u>2,555</u>	<u>44,783</u>

**12. Intangible fixed assets**

Newspaper and other titles have been included at valuations placed on them as at 31 December 1991 by the directors in consultation with professional advisers. In the opinion of the directors there has been no permanent diminution in their value since that date.

The valuations represent the estimated minimum amount realisable from a sale of the titles, arrived at by assessment of their economic value independent of the assets and other rights and interests which make up the business of the company.

The historic cost of the titles is not disclosed as it is not now possible to ascertain it. Provision for corporation tax that could arise if the titles were disposed of at the revalued amount has not been made as it is not the intention of the directors to dispose of them.

**TELEGRAPH GROUP LIMITED**

**Notes to the accounts**  
**31 December 1997 - continued**

**13. Tangible fixed assets**

	Land & Buildings £'000	Plant & Machinery £'000	Total £'000
<b>Cost:</b>			
At 1 January 1997	9,313	38,744	48,057
Additions	-	3,410	3,410
Disposals	-	(383)	(383)
At 31 December 1997	<u>9,313</u>	<u>41,771</u>	<u>51,084</u>
<b>Depreciation:</b>			
At 1 January 1997	1,547	27,206	28,753
Charge for the year	404	4,133	4,537
Disposals	-	(376)	(376)
At 31 December 1997	<u>1,951</u>	<u>30,963</u>	<u>32,914</u>
<b>Net Book Value:</b>			
At 31 December 1997	<u>7,362</u>	<u>10,808</u>	<u>18,170</u>
At 31 December 1996	<u>7,766</u>	<u>11,538</u>	<u>19,304</u>

All Assets held under Finance Leases have been fully depreciated.

	1997 £'000	1996 £'000
Land and buildings at net book value as above:		
Freehold land (not depreciated)	1,268	1,268
Long leasehold buildings	3,739	3,914
Short leasehold buildings	2,355	2,584
	<u>7,362</u>	<u>7,766</u>

**TELEGRAPH GROUP LIMITED**

**Notes to the accounts**  
**31 December 1997 - continued**

**14. Investments**

	Subsidiary Companies £'000	Associated Companies £'000	Loans to Associated Companies £'000	Other Investments £'000	Total £'000
At 1 January 1997	172,224	5	44,652	7,565	224,446
Additions	-	-	4,999	-	4,999
Repayments	-	-	(7,318)	(1,529)	(8,847)
Disposals	(100)	-	-	-	(100)
Reclassification	6,036	-	-	(6,036)	-
Movement on amount reclassified as a current debtor	-	-	(178)	-	(178)
At 31 December 1997	<u>178,160</u>	<u>5</u>	<u>42,155</u>	<u>-</u>	<u>220,320</u>

Details of the principal subsidiary and associated companies are given in note 27.

**Loans to associated companies**

These represent balances with joint venture companies as follows:

	1997 £'000	1996 £'000
Long term finance lease debtor (see (i) below)	9,920	16,948
Advances under printing contract (see (ii) below)	27,401	23,756
Loans to associated companies (see (iii) below)	4,834	3,948
	<u>42,155</u>	<u>44,652</u>

- (i) This represents amounts receivable from West Ferry Printers Limited following the transfer to it of rights in certain assets as part of the joint venture agreement. The amount receivable within one year from the balance sheet date is included in debtors. The net book value of these assets at the time the rights were assigned less that of assets subsequently sold and therefore withdrawn from the leasing arrangements was £64,682,000.
- (ii) This represents amounts paid in advance to West Ferry Printers Limited under the printing contract with that company.
- (iii) The loans to associated companies have no fixed terms of repayment and do not bear interest.

As a result of the terms embodied in the West Ferry Printers Limited joint venture agreement, balances arising under the finance lease and printing contract with that company are considered to represent long term funding.

**TELEGRAPH GROUP LIMITED**

**Notes to the accounts**

31 December 1997 - continued

**15. Debtors**

	1997 £'000	1996 £'000
Current portion of finance lease debtor	7,027	6,849
Trade debtors	34,720	41,482
Amounts owed by parent companies	29,657	26,866
Amounts owed by subsidiary companies	1,331	1,111
Amounts owed by associated companies	266	290
Loan to The Daily Telegraph Group Pension Fund	1,313	856
Advance corporation tax recoverable	-	3,021
Other debtors	442	3,331
Prepayments and accrued income (see below)	3,954	5,785
	<u>78,710</u>	<u>89,591</u>

Prepayments and accrued income include prepayments in respect of contributions to pension schemes amounting to £343,000 (1996 - £463,000).

**16. Creditors: amounts due within one year**

Current portion of obligations under finance leases (see note [17] below)	1,785	1,595
Bank loans	-	33,214
Trade creditors	20,301	23,526
Amounts owed to subsidiary companies	46,626	18,462
Amounts owed to associated companies	171	199
Advance corporation tax	22	402
Corporation tax	677	1,184
Other taxation and social security	5,225	4,106
Other creditors	724	1,290
Accruals and deferred income	25,076	19,978
Dividends	-	87
	<u>100,607</u>	<u>104,043</u>

The bank loans were secured by a fixed charge over the company's shareholdings in subsidiary and associated companies.

**17. Creditors: amounts due after more than one year**

	1997 £'000	1996 £'000
Obligations under finance leases (see below)	5,946	7,718
Loans from subsidiary companies	-	9,889
	<u>5,946</u>	<u>17,607</u>

**TELEGRAPH GROUP LIMITED**

**Notes to the accounts**  
**31 December 1997 - continued**

**17. Creditors: amounts due after more than one year (cont.)**

Obligations under finance leases:

	1997 £'000	1996 £'000
Repayable:		
Within 1 year	2,521	2,521
Between 1-2 years	2,521	2,521
Between 2-5 years	4,412	6,933
Total obligations	<u>9,454</u>	<u>11,975</u>
Less: future finance charges included in obligations	(1,723)	(2,662)
Net obligations	7,731	9,313
Less: reclassified as a current creditor	(1,785)	(1,595)
Net long term obligations	<u>5,946</u>	<u>7,718</u>

Interest has been imputed on these leases at 11.0%.

**18. Provisions for liabilities and charges**

Deferred taxation (see (a) below)	6,647	4,767
Unfunded ex gratia pension costs (see (b) below)	-	1,266
	<u>6,647</u>	<u>6,033</u>

**(a) Deferred taxation**

Amount provided, representing the full potential liability:

Accelerated capital allowances	842	1,249
Other timing differences	<u>10,458</u>	<u>10,851</u>
Full potential liability	11,300	12,100
Advance corporation tax recoverable	(4,653)	(7,333)
	<u>6,647</u>	<u>4,767</u>

£'000

Movements on the provision:

Balance at 1 January 1997	4,767
Credited to profit on ordinary activities	(800)
Advance corporation tax recoverable	2,680
Balance at 31 December 1997	<u>6,647</u>

**(b) Unfunded ex gratia pension costs**

£'000

Balance at 1 January 1997	1,266
Charge in the year	149
Purchase of Annuities (see note 25)	(1,292)
Payments made in the year	(123)
Balance at 31 December 1997	<u>-</u>

**TELEGRAPH GROUP LIMITED**

**Notes to the accounts**  
**31 December 1997 - continued**

**19. Share capital**

	1997 £'000	1996 £'000
Authorised:		
180,000,000 ordinary shares of 10p each	18,000	18,000
5,000,000 7% cumulative redeemable preference shares of £1 each	5,000	5,000
100,000,000 2.5% cumulative voting redeemable preference shares of £16.80 each	1,680,000	1,680,000
	<u>1,703,000</u>	<u>1,703,000</u>
Issued and fully paid:		
88,882,513 "A" ordinary shares of 10p each	8,888	8,888
43,692,141 "B" ordinary shares of 10p each	4,369	4,369
14,900,000 "C" ordinary shares of 10p each	1,490	1,490
5,000,000 7% cumulative redeemable preference shares of £1 each	5,000	5,000
	<u>19,747</u>	<u>19,747</u>

The 7% cumulative redeemable preference shares and the 2.5% cumulative voting redeemable preference shares are non-equity shares.

The 7% cumulative redeemable preference shares are generally non-voting and are redeemable at par at any time subject to the provisions of the articles of association and the agreement of both the company and the holders of the shares.

The 2.5% cumulative voting redeemable preference shares confer on the holders the right to receive notice of and to attend and vote at a general meeting and, subject to the provisions of the articles of association, may be redeemed by the company at any time after the second anniversary of the date of allotment at a price which does not exceed 110% of the nominal amount of the share. On 31 July 2021 the company shall redeem any of the shares remaining in issue.

On liquidation, holders of 7% cumulative redeemable preference shares and 2.5% cumulative voting redeemable preference shares rank *pari passu* and take priority over ordinary shareholders for repayment of capital but do not participate further in the assets of the company.

**TELEGRAPH GROUP LIMITED**

**Notes to the accounts**  
**31 December 1997 - continued**

**20. Other reserves**

	1997 £'000	1996 £'000
Capital redemption reserve	536	536
Other capital reserves	41,304	41,304
	<u>41,840</u>	<u>41,840</u>

**21. Profit and loss account**

	£'000
Retained profit at 1 January 1997	3,298
Retained profit for the year	8,347
Retained profit at 31 December 1997	<u>11,645</u>

**22. Reconciliation of movements in shareholders' funds**

	1997 £'000	1996 £'000
Retained profit/(loss) for the year	8,347	(4,492)
New share capital subscribed	-	88,096
Share capital redeemed	-	(3,214)
Net addition to shareholders' funds	<u>8,347</u>	<u>80,390</u>
Opening shareholders' funds	399,949	319,559
Closing shareholders' funds	<u>408,296</u>	<u>399,949</u>
Attributable to equity shareholders	403,296	394,949
Attributable to non-equity shareholders	5,000	5,000
	<u>408,296</u>	<u>399,949</u>

**TELEGRAPH GROUP LIMITED**

**Notes to the accounts**  
**31 December 1997 - continued**

**23. Commitments**

	£'000	£'000
(a) Capital expenditure contracted for but not provided in the accounts	<u>2,273</u>	<u>1,390</u>

**(b) Operating leases**

Annual commitments under non-cancellable operating leases which expire:

	1997		1996	
	Land & Buildings £'000	Other £'000	Land & Buildings £'000	Other £'000
Within 1 year	-	59	-	117
Between 1 and 5 years	562	636	532	595
After 5 years	<u>4,024</u>	<u>-</u>	<u>4,014</u>	<u>-</u>
	<u>4,586</u>	<u>695</u>	<u>4,546</u>	<u>712</u>

**(c) Services agreement**

Under the terms of a services agreement with Hollinger Inc., for so long as Mr Black remains chairman of the board the company will bear 66.7% of the cost of the office of the chairman incurred by Hollinger or such other proportion as may be agreed from time to time. Other services will be provided at cost and may include the arrangement of insurance, assistance in the arrangement of finance and assistance and advice on acquisitions, disposals and joint venture arrangements. Charges to the company in respect of Mr Black's office and these other services amounted to £2,292,959 in 1997 (1996: £1,127,609).

## TELEGRAPH GROUP LIMITED

### Notes to the accounts 31 December 1997 - continued

#### 24. Guarantees

The company has given joint and several guarantees and indemnities and sole guarantees in respect of certain leasing obligations of West Ferry Printers Limited and Trafford Park Printers Limited amounting to £13,976,269 at 31 December 1997 (1996: £18,099,000).

The company has given a guarantee in respect of a borrowing made under a US \$515,000,000 revolving credit facility made available to certain of the company's parent companies. This guarantee is secured by a fixed charge over the company's shareholdings in subsidiary and associated companies. At the year end this indebtedness stood at US\$ 85,000,000 and Cdn\$ 334,105,000.

#### 25. Pensions

The company operates two principal pension arrangements, a defined contribution scheme and a defined benefit scheme. It also operates a defined contribution scheme to provide pension benefits for senior executives. In addition to these funded arrangements the company has paid ex gratia pensions out of its own resources.

The defined contribution scheme, The Telegraph Staff Pension Plan, covers the majority of the company's employees. It also provides final salary benefits on death and incapacity and a defined benefit underpin for certain members.

The defined benefit scheme, The Daily Telegraph Group Pension Fund, was closed on 1 July 1991 and provides only benefits accrued up to that date. Increases to pensions in payment are discretionary and are awarded by the trustees, with the company's consent, from surpluses arising in the fund from time to time. The trustees resolved to wind up the fund with effect from 31st October 1997 and as part of this process, annuities were bought from Standard Life during September 1997 to cover all the pensions then in payment. It is expected that responsibility for deferred pensions will pass to the Telegraph Staff Pension Plan during 1998.

Also during September 1997, the company purchased annuities from Standard Life to cover its obligations in respect of ex gratia pensions.

#### 26. Ultimate parent company

Hollinger Inc., incorporated in Canada and listed on the Toronto, Montreal and Vancouver stock exchanges, is regarded by the directors of the company as the company's ultimate parent company.

The largest group in which the results of the company are consolidated is that of which Hollinger Inc. is the parent company. The consolidated accounts of Hollinger Inc. may be obtained from Montreal Trust Company of Canada, 151 Front Street West, 8th Floor, Toronto, Ontario, Canada M5J 2N1.

The smallest such group is that of which DT Holdings Limited is the parent company, whose consolidated accounts may be obtained at the offices of Stikeman Elliott, Regis House, 45 King William Street, London, EC4R 9AN. DT Holdings Limited is registered in England and Wales.

## TELEGRAPH GROUP LIMITED

### Notes to the accounts

31 December 1997 - continued

#### 27. Subsidiary and associated companies

The directors consider that to give particulars of all subsidiary and associated companies would lead to a statement of excessive length. A full list of all such companies will be included in the company's annual return. As at 31 December 1997 the principal subsidiaries and associated companies were:

Name	Nature of Business	Class and proportion of nominal value of issued shares held
<b>SUBSIDIARIES</b>		
<b>Incorporated and principally operating in Great Britain and registered in England and Wales</b>		
The Spectator (1828) Limited	Publisher	Ordinary shares - 100%
Telegraph Publishing Limited	Management Services	Ordinary shares - 100%
Deedtask Limited	Holding Company	Ordinary shares - 100%
Creditscheme Limited*	Holding Company	Ordinary shares - 100%
Telegraph Australian Holdings Limited*	Holding Company	Ordinary shares - 100%

\* held by a subsidiary

#### **Incorporated and principally operating in The Netherlands and held by a subsidiary**

Deedtask Holding BV	Holding Company	Ordinary shares - 100%
Daily Telegraph Holdings BV	Holding Company	Ordinary shares - 100%

#### **ASSOCIATES**

#### **Incorporated and principally operating in Great Britain and registered in England and Wales**

Trafford Park Printers Limited	Printer	A Ordinary shares - 100%
West Ferry Printers Limited	Printer	A Ordinary shares - 100%
Newsprint Management & Supply Services Limited	Newsprint supplier	A Ordinary shares - 100%

Each of these associated companies is a joint venture between the company and a third party holding 50% each of the aggregate issued ordinary share capital.