Annual Report and Financial Statements for the Year Ended 31 December 2019

Registration number: 426402

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Company Information

DirectorsE A McCrorie M W P Seabrook

Company Secretary M W P Seabrook

Registered office 350 Longwater Avenue Green Park Reading RG2 6GF

Auditor

Mazars LLP

Chartered Accountants and Statutory Auditor Tower Bridge House St Katharine's Way London E1W 1DD

Directors' Report for the Year Ended 31 December 2019

The Directors present their annual report and the financial statements, together with the auditor's report, for Thales Training and Simulation Limited for the year ended 31 December 2019.

Matters covered in the Strategic Report

As permitted by Paragraph 1A of Schedule 7 to the Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 certain matters which are required to be disclosed in the Directors' Report have been omitted as they are included in the Strategic Report. These matters relate to the principal activity, business review and principal risks and uncertainties.

Dividends

The Directors declared final dividends totalling £35,962,000 for the year (2018: £14,952,000).

Going concern

After making enquiries, the Directors have a reasonable expectation that the Company has sufficient resources to continue in operational existence for the foreseeable future and therefore they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Brexit and COVID-19 review

The United Kingdom withdrew from the European Union on 31 January 2020 and entered into an Implementation Period which is scheduled to end on 31 December 2020. However the terms of the future trade and other relationships with the European Union are not yet clear, and it is therefore not currently possible to evaluate all the potential implications to the Thales UK group and its trade, customers, suppliers and the wider economy. In order to manage the uncertainties associated with Brexit, the Thales Group has assessed the potential impacts of Brexit and has put in place measures to monitor the on-going impacts.

As regards the recent emergence of the global coronavirus (COVID-19), the full impact is still unknown. It is therefore not currently possible to evaluate all the potential implications to the Thales UK group and its trade, customers, suppliers and the wider economy.

However, in the Directors' view, the potential impacts of both Brexit and COVID-19 for the Company are limited by the fact that the Company does not trade in its own right. These matters are addressed further in the Going Concern policy on page 15 and in the review of events since the balance sheet date (Note 15).

At the time of signing these financial statements, the Directors have not identified any impacts of Brexit or of COVID-19 which might require a material change to the current activities of the Company, nor which would require any adjustments to the financial amounts presented in the financial statements at 31 December 2019.

Environmental information

The Thales Group in the UK has implemented an Environmental Policy to conduct its current and future business in a way that protects the environment. This is achieved through development and implementation of Environmental Management Systems against which it reports environmental performance regularly to the Thales Holdings UK plc board. It is a Thales requirement that operating companies are certified to the International Standard for Environmental Management Systems ISO 14001. Current Environmental Programmes include reducing the Thales UK Group's carbon footprint and implementing a Green Purchasing programme.

Directors of the Company

The Directors who served during the year were as follows:

E A McCrorie M W P Seabrook

Directors' Report for the Year Ended 31 December 2019 continued

Directors' liabilities

The Company has not granted any indemnity against liability to its Directors during the year or at the date of approving the Directors' Report.

Donations

During the period to 31 December 2019 no political donations were made (2018: £nil).

Disclosure of information to the auditor

So far as each person who was a Director at the date of approving this report is aware, there is no relevant audit information, being information needed by the auditor in connection with preparing its report, of which the auditor is unaware. Having made enquiries of the auditor, the Directors have taken all the steps they are obliged to take as Directors in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Auditors

The Company has appointed Mazars LLP as its auditor. In accordance with section 489 of the Companies Act 2006, the Company has not elected to re-appoint its auditor annually and Mazars LLP will therefore continue in office.

Approved by the Board on 14 April 2020 and signed on its behalf by:

E McCrorie, Director

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350 Longwater Avenue Green Park Reading RG2 6GF

Strategic Report for the Year Ended 31 December 2019

Principal activity

The Company did not carry out any operational trading activity during the current or preceding year. The Company acts as a holding company for Thales Group investments in a number of subsidiaries and certain other companies which provide training services to third parties. No change is currently envisaged in the Company's activities.

Section 172(1) Statement

The Directors have taken account of new reporting requirements as required by the *The Companies* (Miscellaneous Reporting) Regulations 2018 (the Regulations) which apply for companies which meet certain criteria in respect of reporting periods commencing on or after 1 January 2019. In this regard, the Directors consider that the Company is within the scope of the criteria which determine whether or not an entity is required to provide a Section 172(1) report in its annual report and financial statements on the basis that it meets the criterion of being a subsidiary of a company the shares of which are quoted on a regulated financial market (see Note 14 for ultimate parent company details).

Under the Regulations, the Directors are required to report on certain specified matters. However, the Directors note that the Company does not trade in its own right, and does not have any contracts with third parties for the sale or purchase of goods and services, nor does it have any employees. Consequently, in the Directors' view there are no relevant matters which should be presented in this report regarding engagement with customers, suppliers or employees.

The Directors carry out their statutory duties under Section 172 of The Companies Act 2006 to promote the interests of the Company in accordance with the Corporate Governance arrangements of Thales UK Group, and in this regard minutes of statutory meetings and key decisions of the Directors are recorded and retained by the Company Secretary.

Business review

The Company made a profit after taxation for the year of £38,111,000 (2018: loss £54,000).

Financial risk management objectives and policies

The Company had no amounts receivable from, or payable to, its parent company or any other party at the year end, (2018: amount receivable £nil, and amount payable to its parent company amounting to £2,149,000).

It is, and has been throughout the year under review, the Company's policy that no trading in financial instruments shall be undertaken.

In view of the above, the Directors consider that the Company has no exposure to credit risk or liquidity risk.

Approved by the Board on 14 April 2020 and signed on its behalf by:

E McCrorie, Director

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350 Longwater Avenue Green Park Reading RG2 6GF

Statement of Directors' Responsibilities

The Directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union. Under Company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- provide additional disclosures when compliance with specific requirements in IFRS is insufficient to enable users to understand the impact of particular transactions, other events and conditions on the Company's financial position and financial performance; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent Auditor's Report to the Members of Thales Training and Simulation Limited

Opinion

We have audited the financial statements of Thales Training and Simulation Limited for the year ended 31 December 2019 which comprise the statement of comprehensive income, the statement of financial position, the statement of changes in equity, the statement of cash flows and the related notes 1 to 14, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union.

In our opinion, the financial statements:

- give a true and fair view of the Company's affairs as at 31 December 2019 and of its profit for the year then ended;
- have been properly prepared in accordance with IFRSs as adopted by the European Union;
 and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report below. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of matter – impact of the outbreak of COVID-19 on the financial statements

In forming our opinion on the company financial statements, which is not modified, we draw your attention to the directors' view on the impact of the COVID-19 as disclosed on page 4, and the consideration in the going concern basis of preparation on page 15 and non-adjustment post balance sheet events on page 21.

Since the balance sheet date there has been a global pandemic from the outbreak of COVID-19, the potential impact of COVID-19 became significant in March 2020 and is causing widespread disruption to normal patterns of business activity across the world, including the UK.

The full impact following the recent emergence of the COVID-19 is still unknown. It is therefore not currently possible to evaluate all the potential implications to the company and group's trade, customers, suppliers and the wider economy.

Independent Auditor's Report to the Members of Thales Training and Simulation Limited continued

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Directors have not disclosed in the financial statements any identified material uncertainties
 that may cast significant doubt about the Company's ability to continue to adopt the going
 concern basis of accounting for a period of at least twelve months from the date when the
 financial statements are authorised for issue.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in this report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

Independent Auditor's Report to the Members of Thales Training and Simulation Limited continued

Responsibilities of Directors

As explained more fully in the statement of directors' responsibilities set out on page 7, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error

In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor' s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Jonathan Seaman (Senior Statutory Auditor)

For and on behalf of Mazars LLP

Chartered Accountants and Statutory Auditor Tower Bridge House St Katharine's Way London E1W 1DD

14 April 2020

Statement of Comprehensive Income for the Year Ended 31 December 2019

	Note	2019 £000	2018 £000
Finance income	3	38,111	152
Loss on liquidation of investment	4	-	(206)
Profit/(Loss) before tax		38,111	(54)
Income tax charge	6	-	-
Profit/(Loss) after tax		38,111	(54)_
Total comprehensive Income/(Loss) for the year		38,111	(54)

All amounts relate to continuing operations.

The notes on pages 15 to 21 form an integral part of these financial statements.

(Registration number: 426402) Statement of Financial Position as at 31 December 2019

	Note	2019 £000	2018 £000
Assets Non-current assets Investments in subsidiaries, joint ventures and associates Other non-current financial assets	7 8	2,700 44	2,700 44
Carlot Holl Sarrott Illianola, associa	Ū	2,744	2,744
Current assets Trade and other receivables Total assets	9	2,744	2,744
Current liabilities Trade and other payables	10	<u> </u>	(2,149)
Net Current assets / (liabilities)		<u> </u>	(2,149)
Net assets		2,744	595
Equity Share conital	11		
Share capital Retained earnings	11	2,744	595
Total shareholder's funds		2,744	595

The notes on pages 15 to 21 form an integral part of these financial statements.

Approved by the Board 14 April 2020 and signed on its behalf by:

E McCrorie Director

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Statement of Changes in Equity for the Year Ended 31 December 2019

·	Share Capital £000	Retained earnings £000	Total £000
	2000	£000	2000
At 1 January 2018		15,601	15,601
Loss for the year	-	(54)	(54)
Total comprehensive loss for the year	<u> </u>	(54)	(54)
Dividends	-	(14,952)	(14,952)
At 31 December 2018	<u> </u>	595	595
Profit for the year	-	38,111	38,111
Total comprehensive profit for the year	-	38,111	38,111
Dividends		(35,962)	(35,962)
At 31 December 2019	_	2,744	2,744

The retained profit relates to the performance of the Company.

The notes on pages 15 to 21 form an integral part of these financial statements.

Statement of Cash Flows for the Year Ended 31 December 2019

	Note	2019 £000	2018 £000
Cash flows from operating activities			
Profit/(Loss) for the year		38,111	(54)
Adjustment for non-cash items: Amounts written-off on investments	8	<u> </u>	57_
		38,111	3
Working capital adjustments			
Decrease in trade and other receivables	9	-	12,800
(Decrease)/Increase in trade and other payables	10	(2,149)_	2,149_
Net cash flow from operating activities		33,962	14,952
Cash flows from financing activities			
Dividends paid		(35,962)	(14,952)_
Net cash from financing activities			
Net decrease in cash and cash equivalents		-	-
Cash and cash equivalents at 1 January			
Cash and cash equivalents at 31 December			-

The notes on pages 15 to 21 form an integral part of these financial statements.

Notes to the Financial Statements for the Year Ended 31 December 2019

1 General information

The Company is a private company limited by share capital, incorporated and domiciled in England and Wales. The address of its registered office is shown on page 3.

2 Accounting policies

Statement of compliance

The financial statements have been prepared in accordance with International Financial Reporting Standards and its interpretations adopted by the European Union ("IFRSs").

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Basis of preparation

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS's) adopted for use in the European Union. The financial statements have been prepared on a historical cost basis. The financial statements are presented in pounds sterling, the currency in which the Company's transactions are denominated, and all values are rounded to the nearest thousand (£000), except when otherwise indicated.

These financial statements contain information about Thales Training and Simulation Limited as an individual Company and do not contain consolidated financial information as the parent of a group. The Company has taken advantage of the exemption from preparing consolidated accounts afforded by Section 400 of the Companies Act 2006 because it is a wholly owned subsidiary of Thales SA, which prepares consolidated accounts which are publicly available.

Changes in accounting policy

None of the standards, interpretations and amendments effective for the first time from 1 January 2019 has had a material effect on the financial statements.

None of the standards, interpretations and amendments which are effective for accounting periods beginning after 1 January 2019, and which have not been adopted early, are expected to have a material effect on the financial statements.

Going concern

After making enquiries, the Directors have a reasonable expectation that the Company has sufficient resources to continue in operational existence for the foreseeable future and therefore they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

In concluding their assessment that it is appropriate to adopt the going concern basis of accounting in preparing the annual financial statements for the year ended 31 December 2019, the Directors have taken account of the uncertainties related to events which have occurred since that date, notably Brexit and the global emergence of the Corona virus, COVID-19.

As indicated in the Directors' report and in Note 15, in the Directors' view, the potential impacts of both Brexit and COVID-19 for the Company are limited by the fact that the Company does not trade in its own right, and consequently, neither of these issues is considered by the Directors to make it inappropriate to adopt the going concern basis of accounting in preparing the annual financial statements.

Notes to the Financial Statements for the Year Ended 31 December 2019 continued

Investments

Investments in subsidiaries, associates and joint ventures are accounted for at cost less any provision for impairment. An impairment loss is recognised in the statement of comprehensive income when there is objective evidence that the asset is impaired, and is measured as the difference between the investment's carrying amount and the present value of estimated future cash flows discounted at the effective interest rate computed at initial recognition. Impairment losses are reversed in subsequent periods when an increase in the investment's recoverable amount can be related objectively to an event occurring after the impairment was recognised, subject to the restriction that the carrying amount of the investment at the date the impairment is reversed shall not exceed what the amortised cost would have been had the impairment not been recognised.

Trade receivables

Trade receivables are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade receivables is established when there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of the receivables.

Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

Dividends

Dividend distribution to the Company's shareholders is recognised as a liability in the Company's financial statements in the period in which the dividends are approved by the Company's Directors.

Financial assets and liabilities

Classification

Financial liabilities and equity instruments issued by the Company are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument. An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. The accounting policies adopted for specific financial liabilities and equity instruments are set out below.

Recognition and measurement

Financial assets and liabilities are recognised on the Company's statement of financial position when the Company becomes a party to the contractual provisions of the instrument.

Taxation

The tax charge / (credit) comprises current and deferred tax. Income tax expense/(credit) is recognised in the statement of comprehensive income except to the extent that it relates to items recognised directly in equity in which case it is recognised in equity. Current tax is the expected tax payable/(receivable) on the profit /(loss) for the year and any adjustments in respect of previous years using tax rates enacted or substantively enacted at the reporting date.

Significant accounting judgements, estimates and assumptions

The preparation of financial statements requires the Company to make estimates and assumptions that affect the application of policies and reported amounts. Estimates and judgements are continually evaluated and are based on historical experience and other factors including expectations of future events that are believed to be reasonable under the circumstances. Actual results may differ from these estimates. The estimates and judgements which have a significant risk of causing a material adjustment to the carrying amount of assets recognised in the financial statements are listed below:

Impairment of investments

The impairment reviews of certain investments in the trading subsidiaries are based on future cash flows.

Notes to the Financial Statements for the Year Ended 31 December 2019 continued

3 Finance income

	2019 £000	2018 £000
Dividends received	38,111	152_
	38,111	152
4 Profit / (Loss) before tax Profit / (Loss) before tax has been stated after charging	-	
	2019 £000	2018 £000
Amounts written-off on investments Expenses incurred on liquidation of investment	<u>-</u>	57 149
		206

This cost of audit fees incurred in the year of £2,000 and in the previous year (2018: £2,000) was borne by the Company's immediate parent company, Thales UK Limited.

5 Employment costs

The Company had no employees during the year (2018: none) and did not incur any employment costs during the year (2018: £nil).

None of the Directors received any remuneration from the Company during the year in respect of services to the Company (2018: £nil). The Directors' costs are borne by Thales UK Limited.

6 Income tax charge

	2019 £000	2018 £000
Total tax charge for the year:	<u> </u>	-
Profit/(Loss) before tax Profit/(Loss) multiplied by standard corporation tax at 19% (2018: 19%)	38,111 (7,241)	(54) (10)
Effects of: Dividends Expenses not deductible for tax purposes Total tax charge for the year	7,241 	(29) 39

The rate of corporation tax remained unchanged at 19%. A reduction to 17% effective 1 April 2020 was included in the Finance Act 2016 which was substantively enacted on 6 September 2016.

Notes to the Financial Statements for the Year Ended 31 December 2019 continued

7 Investments

£000
Carrying value of investment in subsidiary at 31 December 2019 and 31 December 2,700
2018

Details of the subsidiaries as at 31 December 2019 are set out below:

Name of subsidiary	Principal activity	Proportion of ownership interest and voting rights held		
			2019	2018
	Thales Training & Simulation (Eagle Middle Wallop) Limited	Non-trading	100%	100%
	Thales Training & Simulation (Merlin) Limited	Provision of training services	100%	100%
	Thales Training & Simulation (ACE Holdings) Limited	Holding Company	100%	100%

Holding 100,000 ordinary shares of £1 each in Thales Training & Simulation (Eagle Middle Wallop) Limited:

Holding 2,700,000 ordinary shares of £1 each in Thales Training & Simulation (Merlin) Limited;

Holding 100 ordinary shares of £1 each in Thales Training & Simulation (ACE Holdings) Limited;

Each of the above listed subsidiaries has its registered office at:

350 Longwater Avenue, Green Park, Reading, RG2 6GF.

8 Other non-current financial assets

Other participating interests comprise:

A shareholding of 67,600 ordinary shares of €1 each in Eurofighter Simulation Systems GmbH, a company incorporated in Germany. The company's registered office is Eurofighter Simulation, Systems GmbH, Ludwigstrasse 9, 2. OG / co. Nutrion, D-80539 Munich, Germany. The shareholding represents 26% of the issued ordinary shares. The principal activity of the company is the provision of simulation specific systems.

A shareholding of 3,060 ordinary shares of SAR1,000 each in The Advanced Arabian Simulation Company, a Company incorporated in Saudi Arabia. The company's registered office is PO BOX 90916, RIYADH 11623, Saudi Arabia. The shareholding represents 40% of the issued shares. The principal activity of the company is the provision of simulation training services.

Notes to the Financial Statements for the Year Ended 31 December 2019 continued

9 Trade and other receivables

·	2019 £000	2018 £000
Amount due from parent company	<u> </u>	

The Company does not have a separate bank account and participates in the pooled bank account managed by its parent company, Thales UK Limited. Dividends from subsidiaries and investee companies are paid directly into the Thales UK Limited pooled account and are treated as an amount receivable by the Company from its parent company.

10 Trade and other creditors

	2019 £000	2018 £000
Amount due to parent company	-	2,149
	<u>-</u>	2,149

At 31 December 2019 the Company had no amounts payable either to its parent company, Thales UK Limited, or to any third party. The amount of £2,149,000 due to its parent company at 31 December 2018 was satisfied during the year ended 31 December 2019 by way of a partial offset between the amount of cash comprising the dividends received by the Company in the year, being £38,111,000 and the dividends paid to the Company's parent during the year, being £35,962,000.

As indicated above, the Company does not have a separate bank account and participates in the pooled bank account managed by its parent company, Thales UK Limited.

11 Share capital

Allotted, called up and fully paid shares

	20	19	20	18
	No.	£000	No.	£000
Ordinary shares of £1 each	1	-	1	-

Capital management

The primary objective of the Company's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise shareholder value. The Company manages its capital structure and make adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the years end 31 December 2019 and 31 December 2018.

12 Fair value measurement

In the Directors' opinion, there is no difference between amounts of assets and liabilities presented in the annual financial statements and their fair values.

Notes to the Financial Statements for the Year Ended 31 December 2019 continued

13 Dividends

	2019 £000	2018 £000
Dividends paid	35,962	14,952

As stated in the Directors' Report, the Directors declared final dividends totalling £35,962,000 during the year (2018: £14,952,000).

14 Related party transactions

	Amounts owed by		Amounts owed to		Transactions in the year	
	2019 £000	2018 £000	2019 £000	2018 £000	2019 £000	2018 £000
Parent company	-	-	-	2,149	(35,962)	(14,952)
Subsidiaries	-	-	•	-	38,111	152

The transactions in the year comprise dividends of £35,962,000 paid to the Company's immediate parent, Thales UK Limited (2018: £14,952,000) and dividends received from the Company's investee companies, amounting to £38,111,000 (2018: £152,000).

The Company's immediate parent undertaking is Thales UK Limited, a company incorporated in England and Wales.

The ultimate parent Company is Thales SA, a Company incorporated in France. This is also both the largest and smallest group which includes the Company and for which consolidated accounts are prepared. Copies of the group accounts of Thales SA are available from Tour Carpe Diem, 31 place des Corolles, 92098 Paris La Défense, France.

Notes to the Financial Statements for the Year Ended 31 December 2019 continued

15 Events since the balance sheet date

In preparing the financial statements for the year ended 31 December 2019, the Directors have considered those events which have occurred since that date which might impact upon the Company's ability to continue to operate its current activities, or which might impact the financial values as stated in the statement of financial position at 31 December 2019.

In this regard, the Directors have identified two issues which, in their view, warrant specific consideration and disclosure in these financial statements.

Firstly, the United Kingdom withdrew from the European Union on 31 January 2020 and entered into an Implementation Period which is scheduled to end on 31 December 2020. However the terms of the future trade and other relationships with the European Union are not yet clear, and it is therefore not currently possible to evaluate all the potential implications to the Thales UK group and its trade, customers, suppliers and the wider economy.

Secondly, the full impact following the recent emergence of the global coronavirus is still unknown. It is therefore not currently possible to evaluate all the potential implications to the Thales UK group and its trade, customers, suppliers and the wider economy.

In the Directors' view, the potential impacts of both Brexit and COVID-19 for the Company are limited by the fact that the Company does not trade in its own right.

Additionally, the Company only recognises two assets, being £2,700,000 representing the cost of its investment in subsidiary company Thales Training & Simulation (Merlin) Limited (Note 7), and £44,000 representing the cost of its minority investment in Eurofighter Simulation Systems GmbH (Note 8), neither of which is impaired.

All other investments are fully provided for through impairment charges previously recognised in the Company's statement of income.