OXLEY DEVELOPMENTS COMPANY LIMITED 30007/
DIRECTORS' REPORT AND ACCOUNTS
30 SEPTEMBER 1987

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DIRECTORS' REPORT FOR THE YEAR ENDED 30 SEPTEMBER 1987

The directors present their report and accounts for the year ended 30 September 1987,

# Directors and their Interests

The directors during the year were:

RF Oxley Mrs AS Oxley Mrs J Atkinson J Chambers PA Downward GS Edwards KH Gooding RL Lamming

ED Maguire

Sir Francis McLean

RS Tebble

None of the directors had a beneficial interest in the shares of any company in the group during the year.

## Results and Dividends

The profit of the company after taxation amounted to	493,542
Less: dividends paid and proposed in respect of the year ended 30 September 1987	_
, v	493,542
To which must be added retained profit brought forward of	528,758
Leaving retained profit carried forward of	1,022,300

## Review of the Business

The company's activities consist of the manufacture of components for the telecommunications industry and automation equipment.

#### Future Developments

The company will continue to manufacture at both its locations in order to satisfy customers' current demands.

#### Research and Development

The company continues to undertake research and development related to the company's existing product range.

#### Fixed Assets

Details of significant changes in fixed assets appear in Note 6 to the accounts.

#### Charitable and Political Donations

The company made charitable donations during the year amounting to  ${\bf f}$ 

#### Employment of disabled persons

It is the company's policy to offer equal opportunity to disabled persons applying for vacancies having regard to the aptitudes and abilities in relation to the jobs for which they apply.

As far as possible arrangements are made to continue the employment of those employees who have become disabled persons during the course of their employment with the company. In all instances consideration will be given to arranging appropriate training facilities or providing special aids where necessary. It is the company's policy to provide disabled persons with the same opportunities for training, career development and promotion that are available to all employees within the limitation of their aptitude and abilities.

#### Employee involvement

The importance of employee communication and participation is recognised by the company, subject to the constraints of commercial confidentiality. Because the premises occupied by the company are in close proximity and of modest size, this policy is achieved by the frequent presence of members of senior management in the company's offices and production areas which provides a direct contact with all employees.

## Auditors

Price Waterhouse have indicated their willingness to continue as auditors and a resolution to re-appoint them will be proposed at the  $\Lambda$ nnual General Meeting.

By Order of the Board

MN Atkinson Secretary

21 December 1987

# Price Waterhouse



AUDITORS' REPORT TO THE MEMBERS OF OXLEY DEVELOPMENTS COMPANY LIMITED

We have audited the accounts on pages 5 to 15 in accordance with approved Auditing Standards.

In our opinion the accounts give a true and fair view of the state of the company's affairs at 30 September 1987 and of its result and source and application of funds for the year then ended and comply with the Companies Act 1985.

Chartered Accountants

21 December 1987

OXLEY DEVELOPMENTS COMPANY LIMITED

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30 SEPTEMBER 1987

<u>ī</u>	Notes	1987 £	1986 £
Turnover Cost of sales	2	5,929,891 2,767,748	5,209,646 2,626,105
Gross profit		3, 162, 143	2,583,541
Administrative expenses		2,197,002	1,966,195
Operating profit Interest payable Income from other sources	3 4	965,141 (70,192) 442	617,346
Profit on ordinary activities before taxation		895,391	696,604
Tax on profit on ordinary activities	5	401,849	284,089
Profit on ordinary activities after taxation		493,542	412,515
Dividends	· ·	_	1,000,000
		493,542	(587,485)
Retained profit brought forwar	ď	528,758	1,116,243
Retained profit carried forwar	·d	1,022,300	528,758

# BALANCE SHEET AT 30 SEPTEMBER 1987

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Notes	1987 £	<u>1986</u>
6 7 8	1,102,758 34,032 25,800	939,804 34,032
	1,162,590	973,836
		<del></del>
9 10	1,217,349 1,665,436 16,789	1,238,187 1,431,193 12,756
	2,899,574	2,682,136
11	1,764,520	1,936,291
	1,135,054	745,845
•	2,297,644	1,719,681
12	395,272	333,700
13	232,095	209,246
	1,670,277	1,176,735
14	235,466	235,466
	412,511	412,511
	1,022,300	528,758
	1,670,277	1,176,735
the Board on 1987		
	6 7 8 9 10 11 12 13 14	1,102,758 34,032 8 25,800 1,162,590  1,217,349 1,665,436 16,789 2,899,574  11 1,764,520 1,135,054 2,297,644  12 395,272 13 232,095 1,670,277 14 235,466 412,511 1,022,300 1,670,277 1,670,277 1,670,277 1,670,277 1,670,277 1,670,277 1,670,277 1,670,277 1,670,277 1,670,277 1,670,277 1,670,277 1,670,277 1,670,277 1,670,277

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STATEMENT OF SOURCE AND APPLICATION OF FUNDS FOR THE YEAR ENDED 30 SEPTEMBER 1987

•		1987		1986
·	£	£	£	£
SOURCE OF FUNDS				
Profit before tax Proceeds of sale of fixed assets Adjustments for items not involving the movements of funds:		895,391 5		696,604 2,665
Depreciation (Profit)/loss on sale of fixed assets		196,262 (5)		169,907 470
TOTAL GENERATED FROM OPERATIONS		1,091,653		869,646
APPLICATION OF FUNDS				
Purchase of investment Dividends paid Tax paid Additions to fixed assets	25,800 1,130,285 359,216		1,000,000 1,250,000 168,345	
		1,515,301		2,418,345
	•	(423,648)	)	(1,548,699)
DECREASE/INCREASE IN WORKING CAPITAL				
Decrease in stocks Increase/(decrease) in debtors Increase in creditors	(20,838 234,243 ( <u>136,991</u>		(24,008) (585,994) (42,849)	
,		76,414		( <u>652,851</u> )
(DECREASE)/INCREASE IN NET LIQUID FUN	IDS	(500,062	)	(895,848)

NOTES TO THE ACCOUNTS - 30 SEPTEMBER 1987

#### 1 ACCOUNTING POLICIES

#### (1) Accounting convention

The accounts are prepared under the historical cost convention, as modified by a revaluation of certain fixed assets.

#### (2) Deferred taxation

Deferred taxation represents the effect of the allocation for taxation purposes of income and expenditure including depreciation to periods different from those used for accounting purposes under the liability method. Full provision has been made because there is insufficient evidence available to assume that these timing differences will not reverse in the foreseeable future.

### (3) Fixed Assets

Fixed assets with the exception of leasehold properties and motor vehicles were revalued by the directors at 30 September 1976 at their gross replacement cost by the use of price indices published by the Government Statistical Service. Additions since 30 September 1976 are stated at cost less regional development grants receivable.

Depreciation, which is provided on a straight line basis, except on motor vehicles, is calculated to write off the gross replacement cost or, in the case of additions since 30 September 1976, the cost less regional development grants receivable, of each class of asset over their estimated useful lives which are:-

Plant and machinery - 10 years Fixtures and fittings - 10 years

Motor vehicles are depreciated on a reducing balance basis at a rate of 25% per annum.

Short leasehold property is depreciated over the 6 year life of the lease.

#### (4) Stock

The basis of valuation of stock is the lower of cost and estimated net realisable value. Cost includes direct materials, direct labour and applicable overheads.

NOTES TO THE ACCOUNTS - 30 SEPTEMBER 1987 (continued)

#### (5) Turnover

Turnover represents the total amount receivable (excluding value added tax) for goods supplied to customers in the ordinary course of business.

#### (6) Interest receivable

Interest receivable is not accrued; it is credited to profit and loss account when received.

### (7) Research and development expenditure

Expenditure on research and development is written off in the year in which it is incurred.

### (8) Repairs and renewals

Repairs and renewals are charged to revenue in the year when the expenditure is incurred. There is no provision for spreading this expenditure.

#### (9) Overseas currencies

Assets and liabilities in foreign currencies are expressed in sterling at the rate of exchange ruling at the end of the financial year.

#### (10) Leased assets

Pixed assets acquired under finance leasing contracts are recorded in the balance sheet as tangible assets at their equivalent capital value and are depreciated over the useful life of the asset. The corresponding liability is recorded as a creditor and the interest element of the finance charge is charged to the profit and loss account over the primary lease period.

NOTES TO THE ACCOUNTS - 30 SEPTEMBER 1987 (continued)

#### 2 TURNOVER

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An analysis of turnover by geographical market is as follows:

		1987 £	1986 £
	United Kingdom United States of America and Canada Africa Europe Australia Asia	5,217,408 219,033 40,897 371,922 14,642 65,989	4,501,576 306,411 69,574 279,346 10,087 42,652
3	OPERATING PROFIT	<del></del>	
	a) This is stated after charging:		
	Directors' emoluments Auditors' remuneration Depreciation Hire of plant and machinery	197,993 10,000 196,262 4,720	282,798 9,000 169,907 1,993
	b) Directors' emoluments		
	Fees Other emoluments (including pension	107.000	
	· contributions)	197,993	282,798
		197,993	282,798

The emoluments of the chairman (excluding pension contributions) were £81,109 (1986 - £123,111). The emoluments of the other directors (excluding pension contributions and amounts received for duties outside the United Kingdom) fell into the following bands:

				1987	1986
£0 £5,001 £10,001 £30,001 £35,001 £40,001	11111	£5,000 £10,000 £15,000 £35,000 £40,000 £45,000		3 1 1 1	3 2 - - 1
£60,001	-	£65,000		-	1

NOTES TO THE ACCOUNTS - 30 SEPTEMBER 1987 (continued)

# 3 OPERATING PROFIT (CONTINUED)

	VI DINGE AND CONTRACTOR OF THE		
	c) Staff costs	1987 £	<u>1986</u> £
	Wages and salaries Social security costs Other pension costs	2,186,824 156,893 56,716	2,035,452 145,442 47,323
		£2,400,433	2,228,217
	The average weekly number of employees during the	year was:	
		1987	1986
	Office and management Manufacturing	53 <u>286</u>	54 <u>295</u>
		339	349 ===
ŀ	INCOME FROM OTHER SOURCES	1987 £	1986 £
	Income from other sources includes: Bank and deposit interest Profit (loss) on sale of fixed assets	166	79,492 (470)
	Rents receivable Dividends receivable	90 181 ===	######################################
5	TAX ON PROFIT ON ORDINARY ACTIVITIES		
		1987 £	1986 £
	On the profit for the year:		
	UK corporation tax at 35% (1986-37.5%) Deferred taxation	379,000 31,843	333,700 (38,780)
		410,843	294,920
	In respect of prior years: UK corporation tax	- (8,99 <u>4</u> )	1,170 (12,001)
	Deferred taxation	£401,849	£284,089

NOTES TO THE ACCOUNTS - 30 SEPTEMBER 1987 (continued)

#### TANGIBLE ASSETS

	Freehold Property £	Short Leasehold Property £	Plant and <u>Machinery</u> £	Fixtures and Fittings £	Motor Vehicles £	Total
Cost or valuation						5
At 30 September 1986 Additions Disposals	15,103	36,012 - -	1,398,163 143,143	510,341 191,544 (4,790)	191,476 24,529 —	2,151,095 359,216 (4,790)
At 30 September 1987	15,103	36,012	1,541,306	697,095	216,005	2,505,521
Includes assets valued in 1976						
At 30 September 1987 At 30 September 1986		-	429,872 429,872	83,640 83,640	-	513,512 513,512
Depreciation						
At 30 September 1986 Provision for the year Disposals		18,006 6,002	811,108 107,181	238,555 61,208 (4,790)	128,520 21,871	1,211,291 196,262 (4,790)
At 30 September 1987	15,102	24,008	918,289	294,973	150,391	1,402,763
Net book amount				,		
At 30 September 1987	1	12,004	623,017	402,122	65,614	1,102,758
At 30 September 1986	1	18,006	587,055	271,786	62,956	939,804

Cost of fixed assets of £2,505,521 includes an amount of £23,610 in respect of assets held under finance leases.

Assets included at a valuation would have been included on a historical cost basis at:

	Plant and <u>Machinery</u> £	and <u>Fittings</u> £
Cost At 30 September 1987 At 30 September 1986	177,552 177,552	40,453 40,453
Aggregate Depreciation At 30 September 1987 At 30 September 1986	177,552 175,552	40,453 40,453

NOTES TO THE ACCOUNTS - 30 SEPTEMBER 1987 (continued)

## 7 INVESTMENT IN SUBSIDIARY COMPANY

The company owns the whole of the issued ordinary share capital of Oxley Electronics Limited which is incorporated in England. The investment is stated at cost.

Consolidated accounts have not been prepared because the company is a subsidiary of another body corporate, which is incorporated in England. In the opinion of the directors, the value of the investment is not less than the book amount.

8	OTHER INVESTMENTS	1987	1986
	Unlisted investment at cost	25,800	-
9	STOCKS	1987	1986
		£	£
	Raw materials and consumables Work in progress Finished goods	388,466 672,751 156,132	420,471 603,951 213,765
		1,217,349	1,238,187

The replacement cost of stocks did not materially differ from the book amounts at 30 September 1987 or 1986.

10	DEBTORS	1987 £	1986 £
	Trade debtors Amounts owed by holding company Other debtors Prepayments and accrued income	1,461,403 126,632 8,581 68,820	1,280,146 78,101 8,684 64,262
		1,665,436	1,431,193

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SHARE CAPITAL

Authorised

Allotted, called up and fully paid 2,354,660 Ordinary shares of 10p each

2,500,000 Ordinary shares of 10p each

NOTES TO THE ACCOUNTS - 30 SEPTEMBER 1987 (continued)

11	CREDITORS (amounts falling due within one year)	1987 £	1986 £
	Bank loans and overdrafts (secured)	655,323	151,228
	Trade creditors	174,574	163,613
	Amounts owed to subsidiary company	32,072	32,072 333,775
	Other creditors	388,908 92,002	73,065
	Accruals and deferred income	417,535	1,182,538
	Taxation and social security Obligations under finance leases	4,106	-
	00118001000 00001 100000 00000		
		1,764,520	1,936,291
12	CREDITORS (amounts falling due after more than one	year)	
		1987	<u>1986</u>
		£	£
	Taxation	379,000	333,700
	HP creditor	3,270	-
	Obligations under finance leases	13,002	
•		225 272	200 700
		395,272	333,700
13	PROVISIONS FOR LIABILITIES AND CHARGES		
13	TROVIDIOND FOR MINDEDITATION IN THE COMMISSION OF THE COMMISSION O	1987	1986
		£	E
	Deferred taxation comprising:		0.0 770
	Accelerated capital allowances	237,262	213,772
	Other timing differences	<u>(5,167</u> )	(4,526)
		232,095	209,246
		======	nnapata

During the year, the company, in the ordinary course of business, made payments of £116,409 for sub-assembly work and of £4,147 in respect of sales commission and sold goods at a value of £210,895 to companies under the control of RF and AS Oxley.

1987 £

235,466

250,000

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1986

235,466

250,000

NOTES TO THE ACCOUNTS - 30 SEPTEMBER 1987 (continued)

### 15 ULTIMATE HOLDING COMPANY

The directors regard Anstalt fur Wissenschaftliche Forschung un! Handel, a company incorporated in Liechtenstein, as the company's ultimate holding company.

#### 17 PENSION COMMITMENTS

The company operates a fully insured pension scheme for its present executive directors and certain employees. Details of premiums paid appear in Note 3.

#### 18 CAPITAL COMMITMENTS

	1987 £	1986 £
Orders authorised by the Board and placed with suppliers	47,147	158,621
Expenditure authorised by the Board for which no contracts have been placed	10,000	15,000