

Registered Number: 232550

UNILEVER INTERNATIONAL MARKET DEVELOPMENT COMPANY LIMITED

Directors' Report for the year ended 31 December 2011

Directors

The Directors of the Company during the period were as follows -

Richard Clive Hazell

Julian Mark Thurston

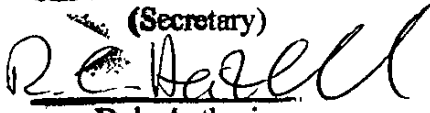
Review of Activities

The Company did not carry on any business during 2011. All the out of pocket expenses of the Company have been borne by the parent company or a fellow subsidiary. The Directors do not envisage any change in the Company's position in 2012.

By order of the Board

The New Hovema Limited

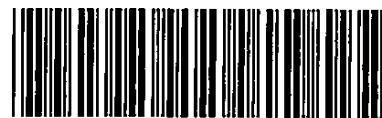
(Company Secretary)

The New Hovema Limited
(Secretary)

Duly Authorised

R C Hazell
Duly Authorised

Date 20 August 2012

TUESDAY



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21/08/2012

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COMPANIES HOUSE

UNILEVER INTERNATIONAL MARKET DEVELOPMENT COMPANY LIMITED**BALANCE SHEET AS AT 31 DECEMBER 2011**

| | <u>2011</u> | <u>2010</u> |
|--|--------------|--------------|
| £ | £ | £ |
| Total Assets less current liabilities | | |
| Indebtedness with parent Company's central services subsidiary | 3,975 | 3,975 |
| Net Assets | 3,975 | 3,975 |
| Capital and Reserves | | |
| Called up Share Capital | | |
| Ordinary Shares of £1 each | | |
| Allotted, called up and fully paid | 250 | 250 |
| Profit and loss account | 4,225 | 4,225 |
| Equity shareholders' funds | <u>3,975</u> | <u>3,975</u> |

A Profit and Loss Account is not annexed to these Accounts as the Company has not traded for its own account. All transactions in its name have been carried on by a fellow subsidiary in whose accounts all profits and losses arising therefrom are recorded. The Directors received no remuneration.

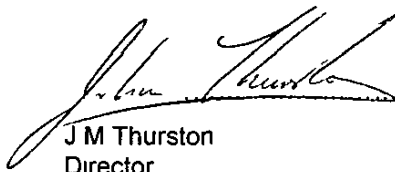
The ultimate parent company is Unilever PLC and the immediate holding company is Unilever U K Holdings Limited. Copies of the Unilever group accounts can be obtained from Unilever PLC, Investor Relations Department, Unilever House, PO Box 68, Blackfriars, London EC4Y 0DY.

For the year ended 31 December 2011 the Company was entitled to exemption under section 480 of the Companies Act 2006. No members have required the Company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act.

The Directors acknowledge their responsibility for

- a) Ensuring the Company keeps accounting records which comply with section 386 of the Companies Act, and
- b) Preparing accounts which give true and fair view of the state of the affairs of the Company as at the end of its financial year, and of its profit and loss for the financial year in accordance with section 393 of the Companies Act, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the Company.

The financial statements on page 2 were approved by the Board of Directors on 20 August 2012 and were signed on its behalf by



J M Thurston
Director